

MEMORANDUM

CITY OF CAPE CORAL
CITY MANAGER'S OFFICE

TO: Mayor Coviello and Council Members

FROM: John Szerlag, City Manager

DATE: July 19, 2018

SUBJECT: FY 2019-2021 Proposed Rolling Budget Letter of Transmittal

I am pleased to transmit my FY 2019-2021 Proposed Rolling Budget for your review and consideration. For a quick summary of the proposed budget, I direct your attention to my "Budget Message" in Section 2-1 and the Financial Highlights in Section 5.

The budget includes a recommendation to maintain the City's property tax rate at 6.75 mills.

Please know that we have Budget Workshops scheduled for August 7 and August 9, with an "if needed" date of August 23. Public Hearings are proposed for September 6 and September 20.

I look forward to our discussions on the proposed budget. As always, please feel free to contact me if you have any questions.

JS:pd

C: Budget Review Committee

**City of Cape Coral, Florida
Fiscal Years 2019 - 2021
City Manager's
Proposed Budget**



City Council

**Joe Coviello, Mayor
John Gunter, District #1
John M. Carioscia Sr., District #2
Marilyn Stout, District #3
Jennifer I. Nelson, District #4
Dave Stokes, District #5
Richard Williams, District #6
Jessica Cosden, District #7**

Prepared by the City of Cape Coral Financial Services Department under the direction of:

John Szerlag, City Manager
Victoria Bateman, Financial Services Director

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

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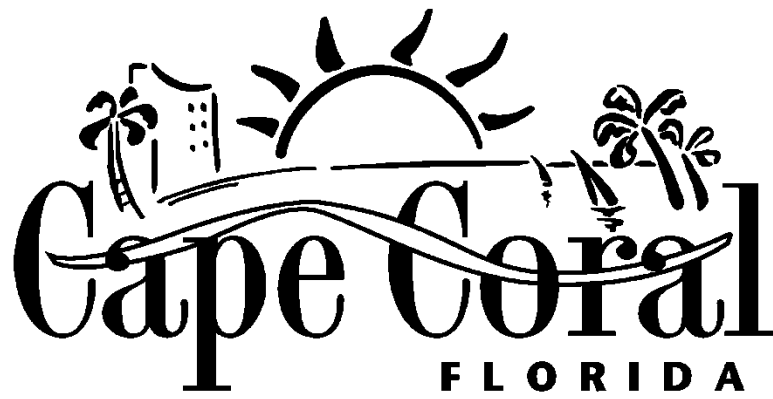


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INTRODUCTION

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City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

THE CITY

The City of Cape Coral, incorporated in 1970, is located on the southwest coast of Florida, in Lee County. The City is approximately 125 miles south of Tampa, at the mouth of the Caloosahatchee River. The City is principally a residential, recreational and vacation community. Two bridges connect to central and south Fort Myers and one bridge to the north of the City connects it with Fort Myers, the county seat. This peninsular city lies between the scenic Caloosahatchee River, Charlotte Harbor and the Intracoastal Waterway.

Cape Coral is one of the nation's first master-planned communities. It is Florida's third largest city in land area, encompassing 120 square miles. The most populated city in Southwest Florida, Cape Coral has an estimated permanent population of 175,063 (University of Florida, Bureau of Economic and Business Research, 2017).

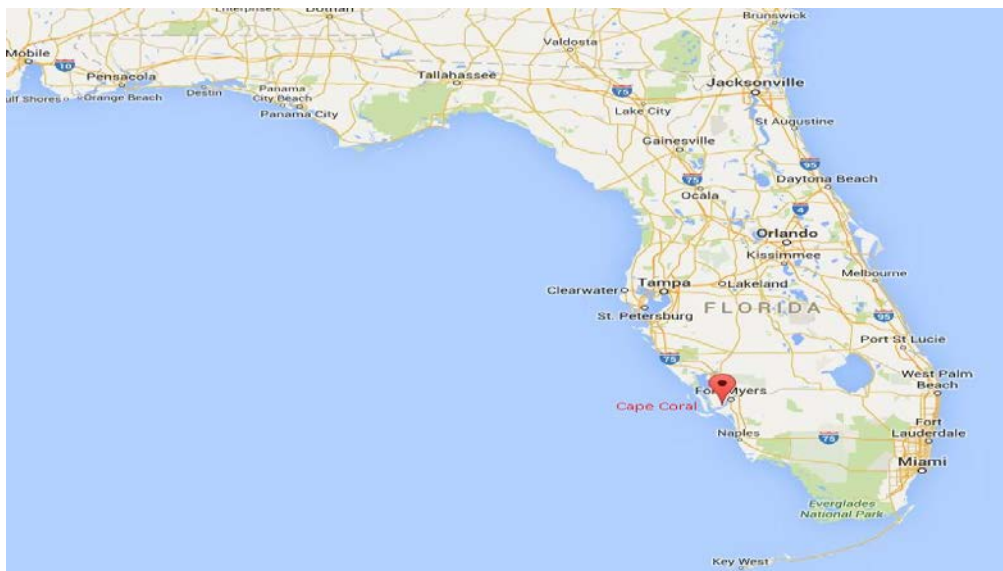
In addition to broad boulevards and paved streets, the City is interlaced with over 400 miles of waterways, providing home sites with access to the Intracoastal Waterway and the Gulf of Mexico. A number of City-owned parks, a City-owned municipal golf course, a City-owned yacht club and community park, and a City-owned waterpark provide recreational opportunities for residents and visitors.

Strategically situated midway between Tampa and Miami, Cape Coral serves a major distribution role between the two cities. It has emerged as a secondary market for manufacturers who need to distribute goods throughout other parts of Florida, the southeastern United States and the world.

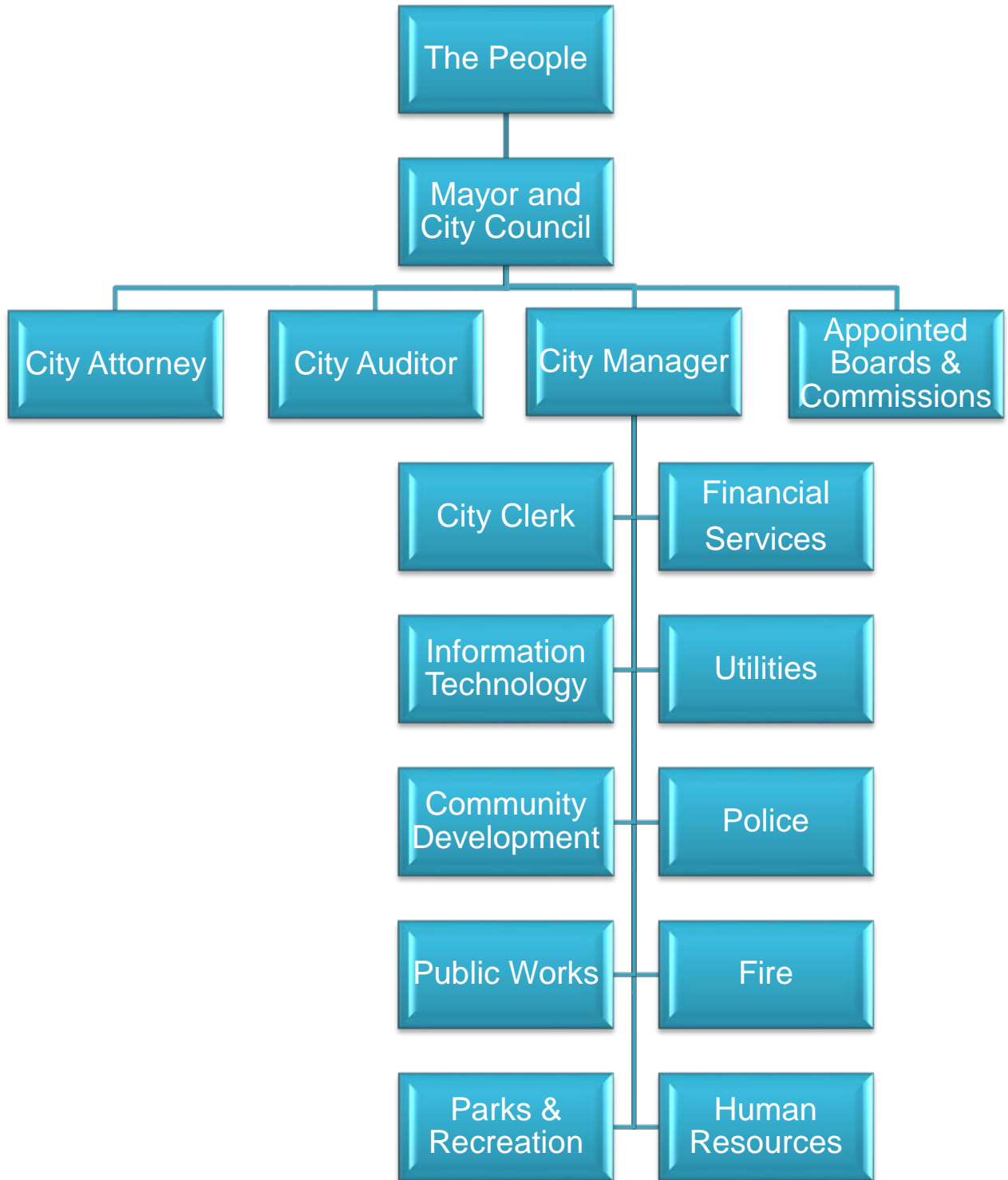
The City of Cape Coral operates under the Council-City Manager form of government. City Council members are elected at large from seven districts. The Mayor also is elected at large and is the eighth member of council. The Mayor presides over council meetings.

The City Council enacts ordinances and resolutions, adopts the budget, comprehensive plan and land-use regulations. The Council appoints the City Manager, City Auditor and City Attorney, as well as the members of all boards and commissions. The City Manager hires all department directors and oversees the day-to-day operations of the city.

For additional information concerning the City, please refer to the Community Profile in the Appendix or visit our website at www.capecoral.net.



ORGANIZATIONAL CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Cape Coral
Florida

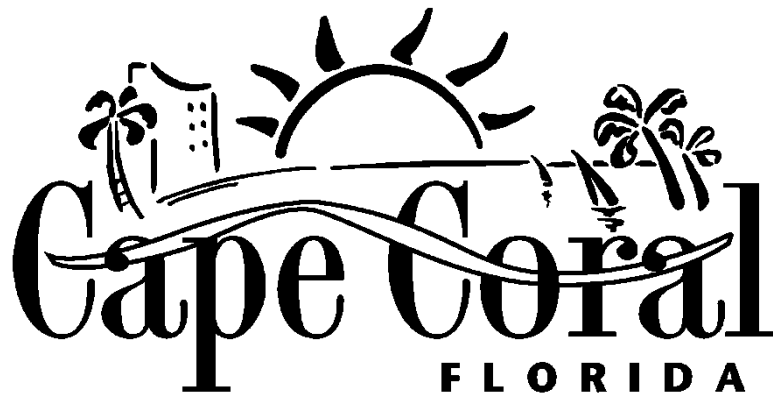
For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director

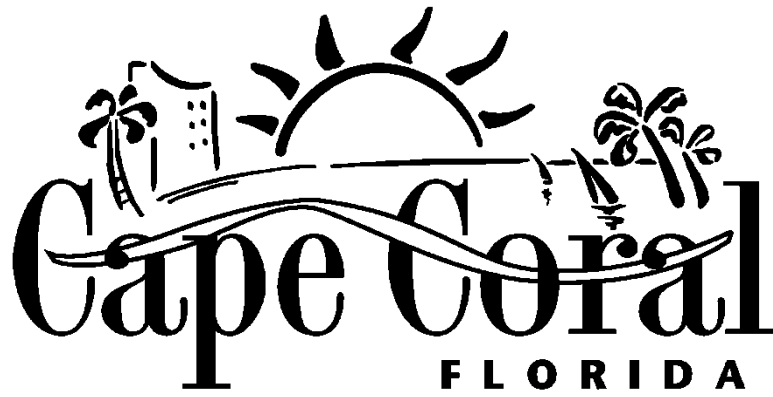
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**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

**City of Cape Coral
Financial Services Department
MEMORANDUM**

TO: Honorable Mayor and City Council
FROM: John Szerlag, City Manager
DATE: July 19, 2018
SUBJECT: FY 2019-2021 Proposed Rolling Budget



Dear Mayor and City Council Members,

I offer for your consideration the FY 2019-2021 Proposed Rolling Budget for the City of Cape Coral. Our three-year rolling budget format allows you to consider future financial impacts of policy-related decisions and to chart the future course for the level of service we wish to provide. City Council officially adopts only the budget for FY 2019.

Cape Coral has made significant progress since 2012. For the past six years, City Council and City administration have worked together to develop a blueprint for establishing an economically sustainable city. This was not an easy task. To build a better Cape Coral required difficult decisions and strong adherence to the important principles of municipal government management. These principles include revenue diversification, capital investment and planning, organizational investment and future planning.

In FY 2013, new revenue sources were added to provide financial stability and end the City's unsustainable reliance on property taxes to fund the general operations of the City. The addition of the public service tax and fire service assessment as alternative funding sources provides a good balance with our ad valorem property taxes. Having three major revenue streams enables the City to follow a budget plan and adjust these revenues when necessary.

This is evidenced by the three reductions made to the property tax rate since the implementation of the added revenue sources. Council approved reductions of 0.25 mils in FY 2014, 0.75 mils in FY 2016 and .207 mils in FY 2017. These reductions lowered the millage rate from 7.9570 to 6.75.

In FY 2018, the Fire Service Assessment was reduced from 64 percent to 59 percent for one year due to dramatically increased "building cost values" associated with a specific category of homes. The City uses "building cost values" to calculate the FSA rate, and leaving the rate at 64 percent would have resulted in a significant increase in the FSA for these homeowners. When the rate was reduced, it was indicated we would return to the original 64 percent in two steps – 62 percent in FY 2019 and 64 percent in FY 2020. Although the same category of homes inexplicably experienced an equally dramatic decrease in building cost values this year, assessing the 62 percent rate will generate about \$1.6 million more than last year. It is unclear why the building cost value for this particular category of homes took such a rollercoaster ride as it causes difficulty with budget planning.

City of Cape Coral, Florida
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For the FY 2019 Operating Budget, I am proposing to maintain the current millage rate of 6.75 mills. One of the main reasons for keeping the millage rate constant is the financial impact to the City's fund balance and emergency reserves due to Hurricane Irma. To pay the costs from the hurricane, the City had to use emergency reserves totaling \$9 million and unassigned reserves for the remaining \$8.6 million. While the City expects reimbursement of these expenditures at some point in the future, this budget does not include these funds as we do not budget "if-come" monies.

The City Manager's proposed budget replenishes \$4.5 million of emergency reserves. We also will lessen the burden on the General Fund this year by using \$6.5 million from the existing fund balance of the 5-cent and 6-cent Local Option Gas Tax Special Revenue Funds to continue our road paving program.

While Hurricane Irma has impacted our FY 2019 budget, we still will be able to maintain a good level of service and keep Cape Coral one of the most affordable cities in Florida. Most importantly, we are economically sustainable.

FY 2018 Capital Investment and Planning

One of the important principles of municipal government management mentioned above is capital investment and planning. Proper planning for capital requires cities to maintain and fund a rolling, multi-year capital plan. There was none in place in Cape Coral in 2012. When we started down the road toward economic sustainability, one of our biggest challenges was addressing fallout from the lack of capital funding and the City's failing infrastructure.

As noted above, we will be continuing our road paving program using a different funding source this year. This will be our seventh year of investment in road resurfacing. Since our Five-Year Road Resurfacing Plan began, the City has resurfaced 586 miles of local roads and 228 miles of major roads.

Other capital investments in FY 2018 included:

- \$3.9 million in Vehicle replacements and additions
- \$13.9 million for the 47th Streetscape Project
- \$4.1 million to build the new Fire Station # 11
- \$400,000 for Computer Software applications
- \$200,000 for Art Studio Capital Projects
- \$200,000 for Festival Park

FY 2018 Organizational Investment

Public safety continued to be a staffing priority this past year. Following the shootings at the high school in Parkland, Florida, the Florida Legislature issued a mandate requiring school districts to place School Resource Officers in all schools. While the mandate came with limited additional funding for the districts, nothing is more important than protecting our children. With the Lee County Sheriff's Office no longer supporting the schools within Cape Coral, our Cape Coral Police Department will assume the responsibility for ensuring all schools in Cape Coral have a school resource officer. To do so, we added 24 positions in the Police budget for these officers. We are working to fill these positions by the start of the school year in August.

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The City also added nine Firefighters to staff Fire Station #11.

We continued our efforts to be fair, fast and predictable in our service delivery within the Department of Community Development in FY 2017. The City expanded its inspector services by adding new full-time inspectors and implementing a plan using private inspectors as needed. This will allow our Building Division to meet our increased customer demands for “next day” and “second day” inspections. Additionally, two Customer Service Representatives were added to assist with permit intake and review. Span of control for supervisors was altered to create more efficiency through reclassification, which resulted in four Senior Inspectors and a Chief Plans Examiner.

Even with these changes, we have had challenges meeting our target goals due to the sheer number of permit applications, which increased our turnaround time. In response, City management has implemented procedures to accelerate the permit processing specifically the online permitting options. We also are working to identify a better software solution for our permitting system.

FY 2019 Future Planning and Projects

Future planning is another important principle in municipal government management. Since 2012, Cape Coral has added almost 30,000 residents and has a population approaching 190,000. City leaders must develop a vision of where they want their community to be in five years, 10 years, 20 years and beyond. This vision will help guide the decisions of current and future elected officials.

For Cape Coral, future planning includes the continued extension of water, sewer and irrigation. Growth in the city will be driven by the availability of these City services. The City completed the Southwest 6 & 7 under budget, and work is proceeding in the North 2 area. North 2 is the largest expansion area the City has tackled with more than 6 square miles and almost 9,000 parcels to receive water, sewer and irrigation services. Construction of the \$269 million project began in October 2017 and is projected to be completed in early 2020. These two projects extend more than \$370 million of water, sewer and irrigation services. City staff has worked to lessen the financial impact on property owners by securing low-interest State Revolving Funds and Grants to finance the project.

The City Council adopted the Parks Master Plan in 2016, which identified the deficiencies and future parks and recreation needs for Cape Coral. With a buildout population estimated at 400,000, these needs and deficiencies are many with a cost estimated at \$60 million. To address these needs will require a funding source. City Council approved adding a bond referendum to this year’s November ballot to ask Cape Coral residents what they want to do. If successful, the bond will provide the necessary funding to add much-needed parks and recreation improvements throughout Cape Coral.

Bimini Basin and Seven Islands Projects

Two major initiatives moved forward this past year and have the potential to reshape the landscape of the city in the south Cape and northwest Cape. For the Bimini Basin Phase I, the revitalization report and market analysis was completed. Phase II – Project Implementation Management will identify potential investors and businesses for the Bimini Project.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

In the northwest Cape, City Council approved the concept design for development of the Seven Islands located off Old Burnt Store Road. A land use amendment to change the parcels to mixed-use is in the final stages and a new zoning district is being prepared. City utilities are being made available to the properties as part of the North 2 extension project. Also, the City Council will consider bringing onboard a commercial real estate advisor to develop a comprehensive marketing plan for development of the Seven Islands.

FY 2018 Summary

We continued making progress in FY 2018 with many significant accomplishments. Our citizens can read through this budget document and see the level of services their City government has provided over the past fiscal year.

City Manager's FY 2019 Proposed Budget

FY 2019 Budget Planning - Implementing Strategic Plan Elements

Strategic planning is another important principle in municipal government management. Defining the organization's mission, vision and key elements provides a road map for City Council and City administration as to where we should be directing our attention and resources.

The main components within the proposed Strategic Plan FY 2019 – FY 2021 remained consistent and include the following Mission, Vision and Elements:

MISSION

The City of Cape Coral will provide its citizens with services in the most efficient and effective manner possible, while maintaining a sustainable, positive, safe, and caring community with a united spirit.

VISION

A vibrant, culturally diverse environmentally sensitive waterfront community that is the center of opportunity in Southwest Florida where families and businesses thrive.

Element A: Increase economic development and redevelopment in the city.

Element B: Enhance financial sustainability during all economic times.

Element C: Invest in community infrastructure including utilities expansion improvements to enhance the City's ability to meet the needs of its current and future residents and businesses.

Element D: Improve the city's image with the purpose of building lasting relationships with our residents and valuable partnerships with other organizations, and continually provide a well-balanced and positive workplace for our internal stakeholders.

Element E: Increase quality of life for our citizens by delivering programs and services that foster a safe community.

Element F: Enhance the quality of life through arts and culture to create and promote a vibrant, culturally diverse community.

Element G: Strive for a holistic approach that protects and conserves natural resources, while promoting environmental awareness and sustainability in the community.

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FY 2019 Proposed Budget

Three-time Indy 500 winner Bobby Unser said, “Success is where preparation and opportunity meet.” Cape Coral has been successful these past few years by having sound financial policies in place and by following a three-year rolling budget plan. These policies and budget plan provide the opportunity to prepare and present a proposed budget that meets the needs of the community and offers our citizens a good level of service.

Let’s look at the “good news.” Our property values continue to increase. According to the Lee County Property Appraiser, the total taxable value for the City of Cape Coral in 2018 is just over \$14 billion – an increase of 8.49 percent from 2017. This is 3.49 percent higher than our conservative estimate of 5 percent. Rising property values are a positive sign for our economy and our community.

In our three-year rolling budget last year, we estimated property tax revenues of \$89,789,106 for FY 2019. With these higher property values, the current millage of 6.75 mils will generate \$92,754,303. This is about \$2.9 million of additional property tax revenue above our estimated revenue needs for the FY 2019 proposed budget.

The additional property tax revenue generated by the higher increased values will help address some of the City’s financial challenges in crafting the FY 2019 budget. As mentioned above, Hurricane Irma consumed much of our fund balance and reserves. These additional dollars will help us craft a smart budget that will begin replenishing reserves.

Immediate Challenges

We have challenges on the immediate and future horizons that we must address as we move into FY 2019. To assist with the immediate challenge of funding the School Resource Officers in all schools for the upcoming school year, the City partnered with the Lee County School District to share the costs. Thanks to the partnership, which provides Cape Coral \$50,000 per officer, these additional officers will have a net annual impact of \$1.3 million on the General Fund. To generate the City’s portion of funds for the additional officers, my proposed budget for FY 2019 will reprioritize capital and shift some planned FY 2019 requested positions to FY 2020 or beyond. I would like to thank Lee County School District Superintendent Dr. Greg Adkins for working with Cape Coral to provide these much-needed school resources officers in our community.

Another challenge on the horizon is the additional homestead exemption amendment on the November 2018 ballot. We anticipate this will be passed by voters, which will impact the City’s ad valorem revenues by \$3.8 million beginning in FY 2020.

Because of the added costs for School Resource Officers and the anticipated loss of nearly \$4 million in tax revenue next year from the added homestead exemption, I am recommending the millage rate remain at 6.75 mils for the FY 2019 budget. We continue to play capital “catch up” and are still have personnel needs to address. We also must be prepared in the event another major storm like Hurricane Irma threatens Cape Coral.

FY 2019 Proposed Budget Highlights

For the FY 2019 proposed budget, the total for all City funds is \$780,530,614. The General Fund represents \$211,642,492 of the total budget. The General Fund includes ad valorem taxes as one of the main revenue sources. Here are some major highlights of the proposed FY 2019 General Fund. Additional budget information and highlights for all City funds can be found in Section 5.

City of Cape Coral, Florida
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- Millage Rate proposed at 6.75 – no increase. This millage rate produces property tax revenue of \$92.7 million. This rate collects \$4.3 million more in revenue than the “rollback rate” of 6.4402; however, the \$92.7 million in tax revenue is \$2.9 million above our projection of revenues for FY 2019 in last year’s FY 2018 – FY 2020 rolling budget.
- Public Service Tax: Rate remains at 7 percent with estimated revenue of \$7.3 million.
- Fire Service Assessment: Cost Recovery is budgeted at 62 percent with estimated revenue of \$26.1 million.
- Use of Fund Balance: The FY 2019 proposed budget includes no use of Fund Balance. Our Fund Balance will maintain 2.68 months of expenditures, which falls within our Financial Policies.
- \$100,000 annually to continue streetlight program enhancements for installation of new fixtures as well as the ongoing costs.
- Cash funding various capital projects:
 - \$6.5 million annually for local road resurfacing
 - \$312,000 annually for median improvements
 - \$520,000 annually for alley/spot paving program
- For new positions proposed, see summary of positions in Section 5, page 5-24.

Municipal Charter School System

Included in this budget is the recommendation the City continue providing support services to our municipal charter school system without chargeback, which is a revenue loss to the General Fund of \$311,000. This recommendation may change depending on the outcome of the 6-month review of Charter School best practices, which will be presented to City Council in January 2019.

South Cape Community Redevelopment Agency

City staff also will support the operations and efforts of the South Cape Community Redevelopment Agency. The CRA, which is now sustainable, has allocated up to \$100,000 for services provided by City staff. The CRA has allocated available funds toward the annual debt service for the SE 47th Terrace Streetscape Project.

The FY 2019 proposed budget includes a 3 percent wage increase for City employees. These salary increases will be distributed among employees based on performance as well as continued pay parity adjustments.

The recovery rate for the fire services assessment is budgeted at 62 percent, however the tier values have changed. The Tier 1 rate will increase from \$124.20 to \$132.79; the Tier 2 rate is increasing from \$1.93 per Equivalent Benefit Unit to \$2.50 per unit. As an example, the financial impact on a property with a “building cost/building extra” value of \$150,000 will be an increase of about \$26 in FY 2019 over FY 2018.

Future Challenges

While we can hold steady the millage rate and maintain our fund balance in the FY 2019 proposed budget, we must remember we have many capital needs and projects, as well as staffing requests, that remain unfunded. These unfunded needs can be found in Section 5 page 5-27. Additionally, the City may not realize any reimbursement from FEMA regarding Hurricane Irma costs until late in fiscal year 2019 as a best-case scenario. This proposed budget does not recognize anticipated revenues from FEMA as these funds are not guaranteed. It may take years to be reimbursed.

**City of Cape Coral, Florida
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Keeping Cape Coral an Affordable City

As you know, our goal in crafting a budget is to make sure Cape Coral remains one of the most affordable cities in Florida. Being affordable and providing good service levels to our citizens are not mutually exclusive goals. We can accomplish both. City Council and City administration have illustrated this fact in the past few budgets we have developed together. Our FY 2019 proposed budget will continue this successful trend.

Based on FY 2016 financial benchmarking data submitted to the state of Florida by municipalities (the latest numbers available), Cape Coral was 12th in spending per capita for all funds within our 17-city regional planning area. The five cities in the area with lower spending per capita than Cape Coral are not full-service cities – they do not provide all public safety services. In addition, Cape Coral ranked 10th in spending per capita out of 11 cities (nine with populations over 100,000). This data is available on the City website (www.capecoral.net).

Cape Coral Making Top Lists in 2018

How well we are doing as a city is reflected in how Cape Coral is perceived by people and organizations on the outside. Cape Coral has achieved national recognition on an annual basis, and 2018 has been no different. To date, our city has made 16 “Top Lists” with more expected. These lists include:

- The Cape Coral metro area ranks as the ninth fastest-growing metro area in *Forbes'* 2018 America's Fastest-Growing Cities
- Cape Coral came in as the top Florida city on WalletHub's "2018's Happiest Cities in America" report
- The Cape Coral metro area ranks 30 out of 200 on the national Milken Institute Best-Performing Cities Index
- Trulia ranks Cape Coral-Fort Myers as No. 2 in the 10 Hottest Real Estate Markets to Watch

Conclusion

Building a budget can be challenging whether during difficult or better economic times. We must find a balance among competing funding priorities and the need to be responsible with taxpayer dollars. We think it wise to follow our three-year budget plan and be thoughtful in determining how to allocate revenues. We must remain diligent to ensure our continued economic sustainability.

The FY 2019 Proposed Budget provides a balanced approach to achieving our goals and meeting our fiscal policies. With this budget, we will be funding some immediate needs, deferring others, and keeping a watchful eye on the challenges we know lie ahead. Because of the large cash outlay required in the aftermath of Hurricane Irma, we must delay capital expenditures and much-needed staff hires to maintain a healthy fund balance. When the City receives reimbursement from FEMA for the costs associated with Hurricane Irma, projects and initiatives delayed can be reinstated.

City of Cape Coral, Florida
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Cape Coral now is the 9th largest city in the state of Florida with almost 190,000 residents. As we continue to grow, we must be prepared to meet the challenges and expectations presented by our current and future residents. We can meet these challenges if we work with the same cooperative spirit of the past six years, which I know we will do.

To continue our progress, we must build on our relationship with the community, and work to foster mutual respect and trust in government. The best way to accomplish this goal is to be open and transparent with our citizens, and keep our promises to deliver the high-quality services they demand as efficiently and cost-effectively as possible.

As always, I want to thank City staff for their commitment to Cape Coral and their ongoing efforts to make Cape Coral a great city in which to live. I am proud to work with these dedicated employees.

I also want to thank the many residents of Cape Coral who volunteer their time to serve on boards and committees, assist with our programs and events, participate with stakeholder groups and take part in our government process. We could not be successful without you.

Finally, I would like to thank our Mayor and City Council members for their support and efforts to move Cape Coral forward in a positive fashion. J. B. Pritzker said, "There's a truth about public service that is often unspoken and rarely understood – that the role of our elected officials is about much more than balancing budgets and ensuring the delivery of essential services."

Our City Council invests countless hours of their time serving the community and responding to the needs of the citizens. They recognize the value of using a collaborative approach to build a better Cape Coral.

Their steady leadership and commitment to the principles of our Council/Manager form of government will ensure Cape Coral's continued economic sustainability as we move forward with the FY 2019 budget process.

Sincerely,

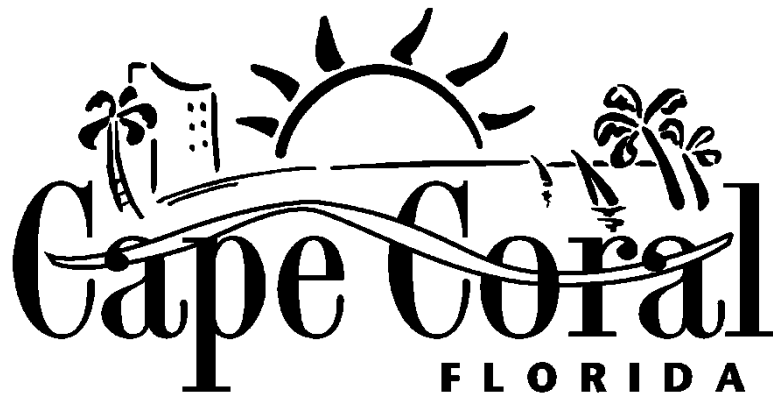


A. John Szerlag
City Manager

BUDGET OVERVIEW

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UNDERSTANDING THE BUDGET

The City of Cape Coral's budget is produced in conformance with guidelines developed for use by local governments and is intended to ensure proficiency in four major categories as follows:

- The budget must serve as a policy document for elected officials and administration to convey how the organization will operate, and what process will be used to adopt and amend the annual budget.
- The budget must serve as an operations guide to the departments that receive funding through the budget. That includes identifying the resources (dollars and staffing) to be provided and the objectives to be met.
- The budget must serve as a financial plan, divulging all sources of funding. The budget should show data for multiple years for comparison.
- The budget must serve as a communications device to convey essential information to the diverse groups who use budget information – elected officials, the public, the news media, bond rating agencies and investors. This purpose is served through a variety of devices: charts and tables, summary explanations, a glossary, assumptions, trends, etc.

Budget Message

The budget message provided by the City Manager is intended to communicate all of the key elements, issues and resolutions by using succinct topics followed up with detailed discussions. Upon completion of reading the message, the reader will have a grasp of the City's strategic priorities and goals, which are detailed in a separate section of the document.

Budget Overview

This section aids the reader in understanding the City's budget process of preparing, adopting, and amending the budget. This section provides the reader with an explanation of the timing of budget events and decision points as well as a budget calendar. The City's adopted financial policies which guide the daily management of operations are provided in this section of the budget document. Also included in this section are fund descriptions as well as department and fund relationships. The final portion of this section includes summary level information for authorized staffing and provides an overview of changes being included in the budget.

Strategic Planning

Strategic Planning is the foundation upon which our organization is able to build a culture of success. The Strategic Planning process requires us to ask about who we are, where we want to be, and how we intend to get there. This plan outlines our priority elements and indicators of success, which allow us to evaluate performance. It is also a critical component in the development of our budget planning process and departmental goals throughout our City.

Financial Highlights

This section includes revenue and expenditure highlights by fund, as well as charts and graphs illustrating trends and comparisons between fiscal years.

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Fund Group / Department Budget Information

These sections present the budget by fund, department and business unit. Department sections include an organizational chart of major functions, program descriptions, goals and objectives, and performance indicators focusing on specific results consistent with missions and goals.

Asset Management Program

The Asset Management Program integrates the Capital Improvements program, Capital Rolling Stock Replacement Program, Capital Equipment Program, and Major Maintenance Projects, as well as, the funding required for these elements into an overall financial management plan. Capital improvements include major infrastructure facilities such as roads, bridges, parks, utilities, and governmental facilities.

Debt Management & Structure

Debt management and structure are important factors to delineate. Debt is an explicit expenditure obligation that must be satisfied when due along with covenant compliance. This section addresses the City's outstanding debt by category.

Appendices

This section provides a glossary of financial terms, statistical information, pay scales for employee groups, full cost allocation distributing central services overhead costs to operating departments, a breakdown of the General Fund by business units with associated revenues, and detailed budget schedules by fund.

**City of Cape Coral, Florida
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BUDGET PROCESS

Preparation of the FY 2019 - 2021 Budget represents the culmination of a yearlong process that integrates financial planning, trend analysis, accounting enhancements, goals and objectives and strategic planning into service delivery. In so doing, the City of Cape Coral's budget continues its conformance with the four basic criteria established by the Government Finance Officers Association.

Policy Document

The City's budget process is conducted within the framework of the Strategic Plan, Comprehensive Plan, and comprehensive set of financial management policies, financial trends and fiscal forecasts. The information contained in these documents allows the policy makers an opportunity to review policies and goals that address long-term concerns and issues of the City and evaluate City services.

Operations Guide

The budget describes activities, services and functions carried out through departmental goals and objectives and continuation/enhancement of performance indicators. The document includes an organizational layout for the City and a three-year analysis on the levels of staffing.

Financial Plan

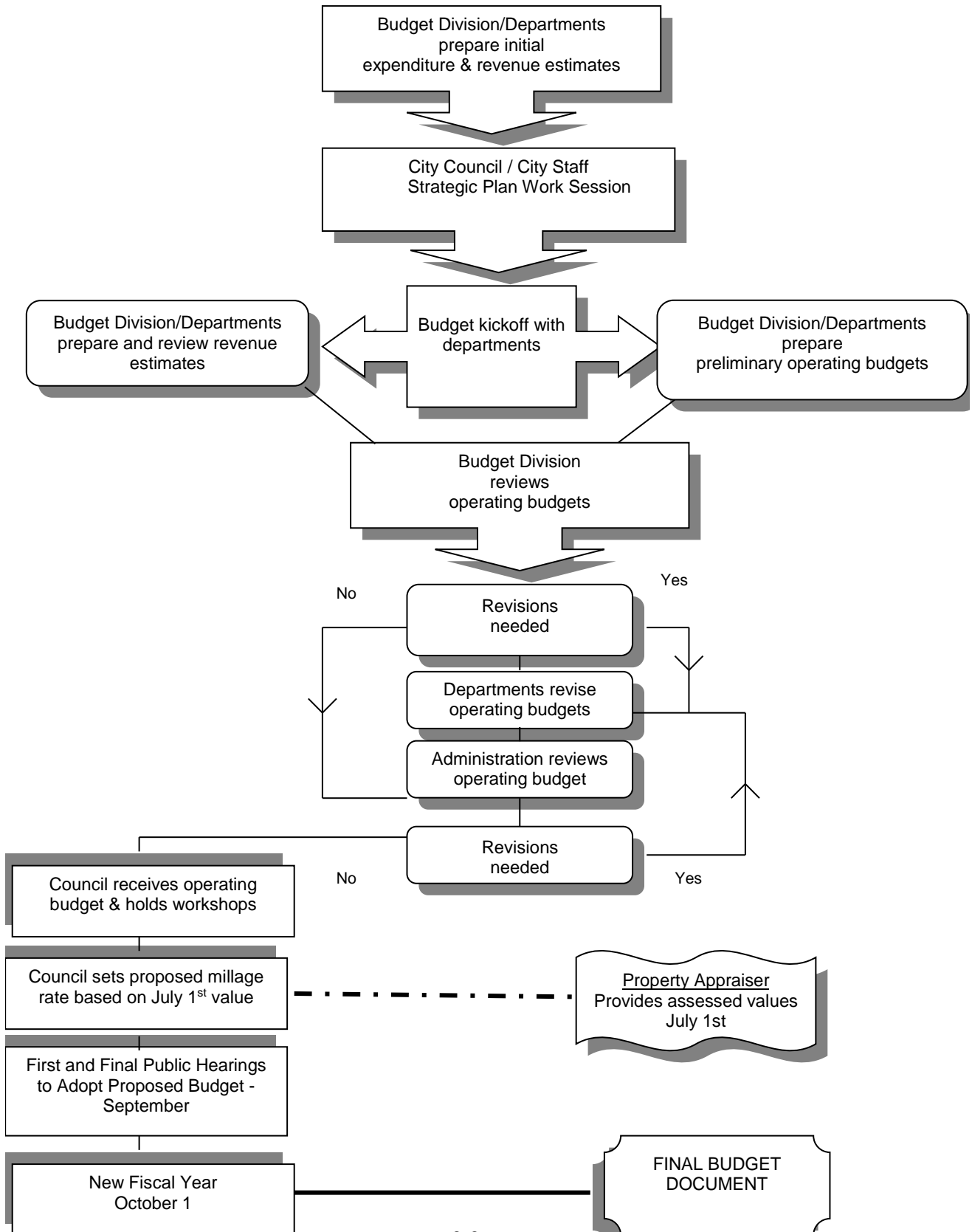
The budget presents the City's fiscal resources through a process of needs analysis, service delivery priorities and contingency planning. The document includes the current and long-term debt obligations, list of major projects (including an asset improvement plan) and the basis of budgeting for all funds.

Communications Device

The budget seeks to communicate summary information, including an overview of significant budgetary issues, trends and resource choices to a diverse audience. It describes the process for preparing, reviewing and adopting the budget for the ensuing fiscal year. The document has been printed and formatted with the focus on ease of understanding to the layman.

**City of Cape Coral, Florida
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TYPICAL BUDGET PROCESS



**City of Cape Coral, Florida
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Budget Calendar

	FY 2018									FY 2019		
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
Strategic Plan Update			X									
Budget Packages and Policy Guidelines sent to Departments	X	X										
Department Preparation			X									
Budget Workshops, Final Review Development of City Manager's Proposed Budget				X	X	X	X					
City Manager's Proposed Budget Presented to City Council							X					
City Council Adopts Proposed Millage Rate							X					
Review of City Manager's Proposed Budget by Budget Review Committee							X	X				
City Council Workshops								X				
City Council conducts two public hearings on proposed budget and proposed millage									X			
City Council Adopts FY 2019 Budget									X			
Final Document Publication											X	
Research Financial Trends and Develop FY 2019 - 2025 Fiscal Forecast												X

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapter 200 and City of Cape Coral Charter Article VII Chapter 7. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory/charter requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure, which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Cape Coral's process is presented below.

January – April

Strategic Planning Session

Budget Division Updates Fiscal Forecasts

Budget Division Prepares and Distributes Budget Guidelines

Departments Update Asset Improvement Plan components and prepare operating budgets

May – June City Manager Review

City Manager reviews departmental requests and service level recommendations

Issues are discussed, resolved, and recommendations prepared for presentation to the City Council

Detailed analysis of budget is accomplished

Preliminary taxable value estimates provided by the Lee County Property Appraiser

July 1 – Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts setting the legal adoption timetable.

July/August – Submittal of Proposed Budget and Establishment of Proposed Millage Rate

City Manager submits proposed operating budget late July

City Council establishes a proposed millage rate for all Cape Coral ad valorem taxes for the new Fiscal Year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the City Council within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

Late July/ Early August

Workshops on operating budgets are held with Budget Review Committee (a citizen group appointed by City Council)

August

City Council Workshop(s) to discuss City Manager's Proposed Budget

Property Appraiser mails TRIM notices to all property owners.

September – Public Hearings

The first public hearing is held within twenty-five days of the mailing of the TRIM notice. Tentative millage rates and operating budget are approved at the first public hearing.

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The second public hearing is held within fifteen days following the first public hearing. Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage. The final budget and millage levies are adopted at the second public hearing.

November/December - Final Budget Document

Summary documents of the final approved budget are posted on the City's website.

The final budget document is produced reflecting final program service information and dollars.

Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the City Clerk's office.

Five-Year Asset Management Program

A five-year Asset Management Program is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Asset Management Program is presented during annual budget review. The proposed update is reviewed and modified by the departments. The first year of the updated Asset Management Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Asset Management Program is produced.

Budget Amendment Policy

Florida law provides general guidelines regarding budget amendment policies. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public City Council meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Cape Coral's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or department total are granted within guidelines to various levels of management. Formal legal appropriation by the City Council is at the department level for the general fund and at the fund level for all other funds in order to allow the degree of flexibility provided by the City policy.

Basis of Budgeting

Budgets for all funds are prepared on the modified accrual basis, which means it conforms to Generally Accepted Accounting Principles (GAAP) except for a few notable differences:

- Lease and financing proceeds are included as revenue
- Principal payments on debt are included as expenditures
- Cash outlay for both equipment and capital projects are included as expenditures
- Depreciation expense and other non-cash expenses such as OPEB, amortization of bond premiums, and bond discounts are not included.

These variances are necessitated to comply with state regulations requiring an appropriation for all activity. Within the Comprehensive Annual Financial Report (CAFR), there is a reconciliation of budget to GAAP.

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

All governmental funds, expendable trust funds, and agency funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current

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liabilities are included on the balance sheet. The modified accrual basis of accounting is used by these fund types. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay current liabilities.

All proprietary funds, non-expendable trust funds and pension funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheets. The accrual basis of accounting is utilized by these fund types. Revenues are recorded when earned and expenses are recorded when the liability is incurred.

FINANCIAL MANAGEMENT POLICIES

The following financial management policies were approved by City Council through Resolution 216-16 on December 12, 2016.

On February 25, 1991, the City of Cape Coral adopted a comprehensive set of financial management policies in the areas of operating management, debt management, accounts management, financial planning and economic resources. At various times, City Council and the Budget Review Committee have conducted thorough reviews of such policies as part of an ongoing process of economic and financial analysis as conducted by City staff.

BUDGET MANAGEMENT

- BM #1 The annual budget shall be a balanced budget whereby the amount available from taxation and other sources, including balances brought forward from prior fiscal years must equal the total appropriations for expenditures and reserves.
- Expenditures should be managed to create a positive cash balance (surplus) in each fund at the end of the fiscal year.
- BM #2 Revenue estimates for annual budget purposes should be conservative. In this light, General Fund revenues should be budgeted in the manner delineated below.
- A. Property taxes should be budgeted at 96% of the Property Appraiser's estimate as of July.
 - B. State shared revenues should be budgeted at 95% of the State Department of Revenue estimate.
 - C. Franchise fee revenue should be budgeted at 95% of the maximum estimate prepared by Financial Services Department.
- BM #3 Actual documented indirect costs in the General Fund associated with the operations of any other operating fund will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.
- BM #4 The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on a City-wide work program of goals, implemented by departmental goals and objectives.
- BM #5 The City will not fund ordinary municipal services with temporary or non-recurring revenue sources.
- BM #6 Annually the City's proposed and adopted budget shall include all spendable net assets from the prior fiscal year with the exception of capital project funds. The budget will disclose funds available in those capital project funds.

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BM #7 The City's role in social service funding should be supplemental (addressing special or unique local needs) to the basic responsibilities of regional agencies.

ECONOMIC RESOURCES

ER #1 The City should diversify and expand its economic base in order to relieve the homeowner from the most significant share of the tax burden and to protect the community against economic downturns. This effort should include the attraction of new businesses, retaining existing businesses, enticement of new residents, and tourism.

ER #2 The City should encourage economic development initiatives that provide growth in the tax base and employment for City residents as a first priority and in the County and region as a second priority.

ER #3 The City will not commit itself to the full extent of its taxing authority.

OPERATING MANAGEMENT

OM #1 The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City will continue to be self-insured for a maximum of \$350,000 for each worker's compensation claim, \$100,000 for each general liability claim, and \$25,000 for each property damage claim. The City shall purchase excess commercial insurance. The City shall maintain separate funds for worker's compensation and property/liability and ensure adequate resources are available to support the value of incurred but not reported (IBNR) claims.

OM #2 City management is responsible for recovery of revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage their accounts receivable systems in conformance with the fiscal plan and sound business principles. In addition, random audits shall be conducted by the City Auditor to ensure that this process is accomplished.

OM #3 City management shall routinely review rates and fees charged for services and activities provided by the City and upon which revenue estimates are based. As part of this review, actual costs of providing such services will be calculated and a recommendation provided to City Council regarding the charges and rates to be levied, taking into account the cost of service, subsidization from other sources, and the nature of the service within the City's goals.

OM #4 The Director of Financial Services will develop and maintain written policies for the administration of such adjustments to service bills and payment plans for remittance of outstanding obligations as requested by customers, in compliance with existing ordinances and resolutions. Such policies will provide administrative authority to specific positions and parameters under which such authority should be exercised. Any exceptions to such policies must be approved, in writing, by the Financial Services Director or designee. (Administrative Policies are attached as Appendix A and approved by extension)

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OM #5 An allowance for uncollectible revenue (receivable) will be determined at the end of each fiscal year. The aging of the receivable will be based on the number of days from the billing general ledger date to the fiscal year end date. The allowance on all receivables with an aging of less than or equal to 120 days will be 1% of the receivable and for all receivables with an aging greater than 120 days will be 100%.

Accounts that are deferred or are considered hardship will not be included in the allowance for uncollectible revenue total.

OM #6 On a yearly basis, the City will write off all customer accounts that are deemed uncollectible. For purposes of this policy, uncollectible is defined as any account that is greater than or equal to 180 days delinquent from the date of the invoice. The write off amount will be removed from the allowance and the account receivables balances, thereby no longer impacting the City's financial reporting. All legal standing related to these accounts will remain in effect and collection efforts on these accounts will continue through the appropriate collection agency.

Accounts that are deferred or are considered hardship will not be included in the write off totals.

Any action to "write off" uncollectible accounts will be taken subordinate to and in compliance with outstanding bond resolutions or applicable ordinances.

OM #7 It is the policy of the City to annually review the funding ratios of each of the three pensions plans: Police, Fire and General. At any time an individual fund: 1) reaches an 80% funding level using actuarial value of assets to the actuarial accrued value of liabilities and 2) and the annual required contributions is below the annual budgeted amount, the City will place any excess funds into the Other Post Employment Benefits (OPEB) fund.

DEBT AND TREASURY MANAGEMENT

DTM #1 The City will issue and comply with a comprehensive debt management policy adopted under separate action of the City Council. Staff will present to the City Council on an annual basis, a complete review of the City's debt position.

DTM #2 The City should maintain a prudent cash management and investment program in order to meet daily cash requirements, increase the amount available for investment, and earn the maximum rate of return on invested funds commensurate with appropriate security. The investment policy of the City shall be in conformance with state law in order to ensure the protection of principal while ensuring the maximum return on investment and adopted under separate action of the City Council.

ACCOUNTS MANAGEMENT & FINANCIAL PLANNING

AMFP #1 Accounting systems shall be maintained in order to facilitate financial reporting in conformance with Generally Accepted Accounting Principles (GAAP) of the United States as promulgated by Government Accounting Standards Board (GASB).

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- AMFP #2 An annual financial audit shall be prepared in conformance with Florida state law, as promulgated by the State Auditor General and Generally Accepted Government Auditing Standards (GAGAS) as promulgated by the Comptroller General of the United States, and Government Accounting Standards Board (GASB).
- AMFP #3 Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, performance and receivables/billing status on an ongoing basis.
- AMFP #4 Forecasting of revenues and expenditures for major funds shall be accomplished in conjunction with the development of the annual and projected future operating, capital, and AIP budgets in accordance with state and local laws and recommended practices of the National Advisory Council on State and Local Budgeting (NACSLB) and compiled in a summary management analysis report.
- AMFP #5 The City will annually review the Capital Improvements Element of the Comprehensive Plan to ensure that required fiscal resources will be available to provide the public facilities needed to support the adopted level of service standards.
- AMFP #6 The City will annually prepare a five-year asset improvements program. The asset improvements program will identify the source of funding for all projects. In order for the City Council to approve any capital improvement projects, it must be accompanied by a business plan including a cost benefit analysis that indicates the impact on rates or funding sources.
- AMFP #7 The City may annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

FUND DESIGNATIONS

- FD #1 The City has designated the following fund types:
- A. **GENERAL FUND**
General Fund – used to account for the activities of the City including general government, public safety, public works, community development, parks and recreation, and transportation. The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
 - B. **SPECIAL REVENUE FUNDS**
Special revenue funds are used to account for specific revenues that are restricted or committed to that fund's particular purpose; where a fund's revenues are not restricted, they are considered committed to the fund's particular purpose pursuant to the establishing resolution.
 - 1. Gas Tax Fund – used to account for the Local Option (6¢) and New Local Option (5¢) Taxes which are used for construction of new roads, reconstruction or resurfacing of existing paved roads, and related items.

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2. Road Impact Fee Fund – used to account for the impact fees that are used to provide new roads.
3. Public Safety Impact Fee Fund – used to account for Police Protection, Advanced Life Support, and Fire & Rescue impact fees which are used for the purchase of capital improvements consisting of land, buildings, vehicles, and equipment for police protection services, advanced life support program and fire public safety facilities.
4. Park Recreational Facilities Impact Fee Fund – used to account for impact fees which are used to provide recreational park facilities.
5. Do The Right Thing – this program is sponsored by the Police Department and rewards the youth population in the community for “doing the right thing”. This fund was established to account for the program donations that are used to offset the operating expenses of the program to include prizes and rewards for the program recipients.
6. Police Confiscation-State Fund – used to account for monies received from the sale of confiscated items in nonfederal cases and used to purchase equipment for the Police Department. This also includes the Police Evidence Fund.
7. Police Confiscation-Federal Fund – used to account for monies received from federal confiscation cases and used to purchase equipment for the Police Department.
8. Criminal Justice Education Fund – used to account for monies received from the assessment of mandatory court costs and used for criminal justice education and training.
9. Alarm Fee Fund – is used to account for fees and fines collected by the City in connection with initial installation and false alarms thereafter.
10. All Hazards Fund – used to account for monies collected by Lee County in the All Hazards Protection District for the funding of shelters, emergency preparedness, and hazardous material response programs.
11. Del Prado Mall Parking Lot Fund – is used to account for collection of special assessments for the Del Prado Mall parking lot.
12. Lot Mowing Fund – is used to account for the mowing of vacant unimproved property.
13. Building Fund – used to account for the activities of the building and permitting services of the Department of Community Development as related to the construction of buildings and related structures within the City of Cape Coral.
14. Community Redevelopment Agency (CRA) Fund – used to account for monies received from tax incremental revenue by certain taxing authorities in the community redevelopment area.
15. City Centrum Business Park Fund – is used to account for monies collected from agencies that occupy the facilities.

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16. Seawalls Fund – used to account for the collection of special assessments after the construction of seawalls.
 17. Waterpark Fund – used to account for the operations of the City's Sun Splash Family Water Park and Aquatic Facility.
 18. Parks and Recreation Fund – is used to account for the recreational programs for individuals of various ages, skill levels, interests, social needs, and economic capabilities, that collectively enhance the overall quality of life within the City.
 19. Community Development Block Grant (CDBG) Fund – used to account for monies received from the U.S. Department of Housing and Urban Development for community development.
 20. HUD Neighborhood Stabilization Fund – used to account for monies received from the U.S. Department of Housing and Urban Development to provide targeted emergency assistance to the City to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within the community.
 21. Local Housing Assistance Fund – used to account for monies received from the State Housing Initiatives Partnership (S.H.I.P.) Program to provide assistance to low and moderate income families for the purpose of obtaining affordable housing in the City.
 22. Construction Mitigation Program Fund – used to account for monies received from the Florida Division of Emergency Management Residential Construction Mitigation Program (RCMP) to improve the wind resistance of residences.
- C. **DEBT SERVICE FUND**
Debt Service Fund - used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- D. **CAPITAL IMPROVEMENT FUNDS**
1. Transportation Capital Improvements Fund – used to account for road improvements and related items.
 2. Parks Capital Improvements Fund - used to account for the acquisition of park land and improvements at various parks.
 3. Other Capital Improvements Fund - used to account for other improvements and related items including disaster improvement funds.
- E. **ENTERPRISE FUNDS**
Enterprise funds are used to account for activity for which a fee is charged to external users for goods or services.
1. Water and Sewer Fund – used to account for the activities of the City's water and sewer utility programs, special assessment funds, and any related capital improvements.

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2. Stormwater Fund - used to account for the activities of the City's stormwater drainage program in compliance with the Environmental Protection Agency, and local and state regulations. This includes any related capital improvements.
3. Yacht Basin Fund - used to account for the activities of the City's public marina and docks.
4. Golf Course Fund - used to account for the activities of the year-round municipal golf facility which includes the clubhouse, greens, and restaurant operations.

F. INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units on a cost reimbursement basis.

1. Workers Compensation Insurance Fund - used to account for self-insurance of workers compensation.
2. Property and Casualty Insurance Fund - used to account for the self-insurance liability.
3. Facilities Fund - used to account for the administration and maintenance of the City's facilities. Such costs are billed to other departments.
4. Fleet Fund – used to account for the administration and maintenance of the City's fleet. Such costs are billed to other departments.
5. Self-Insurance Health Plan Fund – used to account for the self-insurance of medical insurance.
6. Other Post Employment Benefits (OPEB) Fund – used to account for accumulated resources for other post employment benefit payments.
7. Pension Trust Funds –used to account for three defined benefit plans which accumulate resources for pension benefit payments to employees/retirees.

G. AGENCY FUNDS

Agency funds are used to account for assets held in an agency capacity for others and therefore cannot be used to support the City's own programs.

1. School Impact Fee Fund – used to account for the City's collection of school impact fees for the Lee county School Board at the time of building permit issuance.
2. Solid Waste Fund - used to account for the City's collection of solid waste fees for the entity that performs the solid waste collection and disposal services for the City.

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FUND BALANCE

FB #1 Reserve funds shall not be routinely used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below.

A. General Fund:

- | | <u>Minimum Amount</u> |
|---------------|---------------------------------|
| 1. Unassigned | 2 months operating expenditures |

*Government Finance Officers Association (GFOA) recommends, at a minimum, that general-purpose governments, regardless of size, maintain unassigned fund balance in their general fund of no less than five to 15 percent of general fund operating revenues, or of no less than two to three months of regular general fund operating expenditures. Any excess reserves above three months should prefund future needs or pay down debt.

2. Committed/Reserved

- | | <u>Minimum Amount</u> |
|-------------|-----------------------|
| a. Disaster | \$2,000,000 |

The disaster reserves are to be used in emergency situations and as a match for Federal Emergency Management Agency (FEMA) funds.

- | | |
|------------------------------------|-------------|
| b. Capital Equipment | \$1,500,000 |
| c. Facilities Maintenance | \$ 500,000 |
| d. Economic Development Incentives | \$ 544,000 |

B. Water & Sewer:

1. An operating reserve fund balance at least equal to 25% of the cost of operation and maintenance in the annual budget for the then current fiscal year.
2. Any surplus revenue in excess of this operating reserve minimum balance target is utilized to pay for all or a portion of the cost of capital projects.
3. An annual transfer to the Renewal and Replacement Fund equal to 5% of the prior fiscal year's gross revenues (not cumulative).
4. After deposit, surplus Renewal and Replacement funds above the Renewal and Replacement Fund Requirement are available to fund capital projects and these funds are used for this purpose in each year

C. Stormwater:

- | | <u>Minimum Amount</u> |
|--------------------------|---------------------------------|
| 1. Renewal & Replacement | 2 months operating expenditures |

After all general fund minimum reserve balances have been met, excess unassigned balances may be set aside to provide additional funding in any designated reserve.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

FB #2 The City will have a Fund Balance Policy as follows:

A. DEFINITIONS

FUND BALANCE - As defined by the Governmental Accounting, Auditing and Financial Reporting of the Government Finance Officers Association, fund balance is "The difference between assets and liabilities reported in a governmental fund."

NON-SPENDABLE FUND BALANCE - Amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. "Not in spendable form" includes items that are not expected to be converted to cash (such as inventories and prepaid amounts) and items such as the long-term amount of loans and notes receivable, as well as property acquired for resale. The corpus (or principal) of a permanent fund is an example of an amount that is legally or contractually required to be maintained intact.

RESTRICTED FUND BALANCE - Amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

COMMITTED FUND BALANCE - Amounts that can be used only for the specific purposes determined by a formal action of the City Council, the City's highest level of decision making authority. Commitments may be changed or lifted only by the City Council taking the same formal action that imposed the constraint originally.

ASSIGNED FUND BALANCE – Portion that reflects a government's intended use of resources. Such intent has to be established by the Finance Director. Includes spendable fund balance amounts established by management of the City that are intended to be used for specific purposes that are neither considered restricted or committed.

UNASSIGNED FUND BALANCE - Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

UNRESTRICTED FUND BALANCE - The total of committed fund balance, assigned fund balance, and unassigned fund balance.

RESERVATIONS OF FUND BALANCE - Reserves established by City Council (committed fund balance) or City management (assigned fund balance).

B. PURPOSE

The City hereby establishes and will maintain Fund Balance, as defined herein, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

A Fund Balance Policy is adopted in order to secure and maintain investment -grade credit ratings, meet seasonal shortfalls in cash flow, and reduce susceptibility to emergency or unanticipated expenditures and/or revenue shortfalls. Fund balance information is used to identify the available resources to repay long-term debt, reduce fees and charges, support on-going operations, add new governmental programs, expand existing ones, or enhance the financial position of the City, in accordance with policies established by the City Council.

This Fund Balance Policy establishes:

1. Fund balance policy for the general fund;
2. Reservations of fund balance for the general fund;
3. The method of budgeting the amount of estimated unrestricted fund balance (also known as estimated beginning fund balance) available for appropriation during the annual budget adoption process (prior to the actual, audited fund balance being known) and what actions may need to be taken if the actual fund balance is significantly different than the budgeted fund balance; and
4. The spending order of fund balances.

C. FUND BALANCE POLICY (GENERAL FUND)

1. RESTRICTED FUND BALANCE

There is no restricted fund balance in the General Fund. Amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation will be budgeted and reported in special revenue funds, capital project funds or debt service funds.

2. COMMITTED FUND BALANCE

Commitment of fund balance may be made for such purposes including, but not limited to, a) major maintenance and repair projects; b) meeting future obligations resulting from a natural disaster; c) accumulating resources pursuant to stabilization arrangements; d) establishing reserves for disasters; and/or e) for setting aside amounts for specific projects.

Commitment of fund balance may be made from time-to time by formal action of the City Council. Commitments may be changed or lifted only by the City Council taking the same formal action that imposed the constraint originally). The use (appropriation) of committed fund balances will be considered in conjunction with the annual budget adoption process or by budget amendment approved by City Council during the fiscal year.

3. ASSIGNED FUND BALANCE

Assignment of fund balance may be: a) made for a specific purpose that is narrower than the general purposes of the government itself; and/or b) used to reflect the appropriation of a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

City of Cape Coral, Florida
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Assigned fund balance shall reflect management's intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balance may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project/reserve for which it was assigned.

4. NON-SPENDABLE FUND BALANCE

Non-spendable fund balance is established to report items that are not expected to be converted to cash such as inventory and prepaid items; items not currently in cash form such as the long-term amount of loans and notes receivable as well as property acquired for resale; and, items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

5. MINIMUM LEVEL OF UNASSIGNED FUND BALANCE

Unassigned fund balance is the residual classification for the general fund and represents fund balance that has not been restricted, committed or assigned to specific purposes within the general fund.

If, after the annual audit, prior committed or assigned fund balance causes the unassigned fund balance to fall below 2 months of general fund operating expenditures, the City Manager will so advise City Council in order for the necessary action to be taken to restore the unassigned fund balance to 2 months of General Fund operating expenditures.

The City Manager will prepare and submit a plan for committed and/or assigned fund balance reduction, expenditure reductions and/or revenue increases to City Council. The City shall take action necessary to restore the unassigned fund balance to acceptable levels within two years.

D. RESERVATIONS OF FUND BALANCE (GENERAL FUND)

1. COMMITTED FUND BALANCE

The City Council hereby establishes the following committed fund balance reserves in the General Fund:

- a. Disaster Reserve - The disaster reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure the maintenance of services to the public during disaster situations such as, but not limited to, hurricanes.
- b. Equipment Reserve – The equipment reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure funds are available for unexpected and critical replacement and/or repair of major assets. This reserve is not intended for routine repairs and maintenance cost for significant capital assets.
- c. Facilities Maintenance Reserve – The facilities reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure funds are available for unexpected and critical maintenance of major facilities. This reserve is not intended for routine maintenance costs for significant facilities.

City of Cape Coral, Florida
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2. ASSIGNED FUND BALANCE

The City hereby establishes the following assigned fund balance reserves in the General Fund:

Assignment to Subsequent Year's Budget - The subsequent year's budget fund balance reserve is assigned by City management as set forth in the annual budget (and any amendments thereto) to appropriate a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

E. BUDGETING

1. APPROPRIATION OF UNRESTRICTED FUND BALANCE

The actual amount of unrestricted fund balance (total of committed fund balance, assigned fund balance and unassigned fund balance) is not known until the completion of the annual audit which takes place between three to six months after the end of the fiscal year being audited. However, an estimate of unrestricted fund balance (also called estimated beginning fund balance) must be made during the annual budget adoption process (July through September) which is prior to the end of the fiscal year, September 30th.

2. ESTIMATED FUND BALANCE

In order to achieve the most accurate estimate possible, the City Manager or designee shall project both Sources of Funds (revenues, prior years unrestricted fund balances carried forward and other financing sources) and Uses of Funds (operating and non-operating expenditures), including accruals, for each department in each governmental fund through September 30th of the then current fiscal year. The difference between the estimated actual sources of funds and estimated actual uses of funds is the calculated estimated beginning fund balance for the subsequent fiscal year. If planned for use in the subsequent fiscal year, committed and assigned fund balance may be included in the estimated beginning fund balance.

F. SPENDING ORDER OF FUND BALANCES

The City uses restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the City would first use committed fund balance, followed by assigned fund balance and then unassigned fund balance when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

G. ANNUAL REVIEW AND DETERMINATION OF FUND BALANCE POLICY

Compliance with the provisions of this policy shall be reviewed as a part of the annual budget adoption process, and the amounts of restricted, committed, assigned, nonspendable and the minimum level of unassigned fund balance shall be determined during this process.

H. ADDITIONAL INFORMATION, REQUIREMENTS/ RESPONSIBILITIES

It will be the responsibility of the Financial Services Director to keep this policy current.

LONG RANGE FINANCIAL PLAN

The City of Cape Coral's sound financial condition is evidenced by strong reviews and ratings from Moody's, Fitch, and Standard & Poor's. The rating agencies have recognized the City's sound financial condition and successful implementation of a comprehensive financial management system that emphasizes policy compliance, long-range forecasting and planning, managed growth, economic diversification and protection of reserves. The Annual Budget offers several recommendations as key elements of a financial action plan, which can be implemented to help strategically position the City through the decade.

The FY 2019-2021 Proposed Budget includes:

- Strategic budgeting
- Financial policies review
- Long-range financial capacity updates and coordination with economic development efforts
- Cost of services in business-unit (cost center) based form

All of the aforementioned recommendations represent diverse approaches that are integral components of sound financial planning. The financial action plan delineated below builds on the solid foundation in place and serves to manage, enhance and maximize strategic opportunities through this decade.

Actions & Status

1. Review and refine, where appropriate, the City's comprehensive set of financial management policies and long-range financial capacity. This effort should incorporate expenditure and revenue structure reviews as well as their relationship with the City's Comprehensive Plan and economic diversification efforts.

Status: Adopted February 1991. The policies have been amended periodically with the most recent having been in December 2016. A drafted update has been formulated and awaits Council approval as of the creation of this budget document.

2. Implement the strategic planning process whereby the City will make decisions about future outcomes, how outcomes are to be accomplished and how success is to be measured and evaluated.

Status: Updated Strategic Plan elements were adopted by City Council in July 2016.

3. Enhance the City's budgeting process through (a) refinement of results-oriented performance measures emanating from the strategic planning process; (b) review of the City's core level of services and decision packages above that level based on available revenues; (c) provisions for managers to have maximum flexibility to re-evaluate operations and propose adjustments to future staffing and service levels; and (d) review of cost center goals with plans to reduce general fund subsidies and redirecting revenues in excess of goals back into their respective programs.

Status: Reinstated publishing performance measures as part of the formal budget document. Continue with on-going annual review of core services and cost center goals of cost recovery through program fees.

Status: A stormwater cost recovery study was completed during FY 2018 by an outside consultant. A rate increase for FY 2019 is included, with the rate modified each year for FY 2020-2021.

Status: The FY 2015 budget provided funding for fee study for Department of Community Development activities.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

4. Continue multi-year forecasting of major funds.

Status: The City has contracted with an outside consultant for a multi-year financial model for the General Fund as well as the Water & Sewer Operating Fund. The General Fund focus has been on achieving economic sustainability through revenue diversification. A primary focus of the Water & Sewer Operating Fund is ensuring adequate revenue is generated to meet debt covenant requirements while providing funding for on-going operations and major capital maintenance projects. The Stormwater Fund cost recovery study included a five year forecast, which became the basis upon which the rate recommendation was made.

Status: Minor funds are reviewed by internal staff.

5. Continue implementation of targeted competition for delivery of city services process, whereby the public and private sectors compete for service delivery.

Status: Programs are evaluated annually. Street sweeping, canal dredging, and peppertree removal were outsourced in FY 2011. Other outsourced services include grounds maintenance of all City facilities with the exception of athletic fields and the golf course.

6. Use citizen committee (Budget Review Committee-BRC) to review the City's annual budget.

Status: The committee meets on a regular basis and provides recommendations to the City Council.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

FUND DESCRIPTIONS

Governmental accounting systems should be organized and operated on a fund basis. Individual resources are allocated to, and accounted for, in separate accounting entities, identified as funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units should establish and maintain those funds as required by law and with sound financial administration. Individual funds are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

GOVERNMENTAL FUND TYPES

Governmental Fund Types are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

General Fund - Accounts for all financial resources, except those required to be accounted for in another fund. The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund.

Special Revenue Funds - Account for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes.

Debt Service Funds - Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Projects Funds - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

PROPRIETARY FUND TYPES

Proprietary Fund Types are subdivided into two sections: Enterprise Funds and Internal Service Funds.

Enterprise Funds - Account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

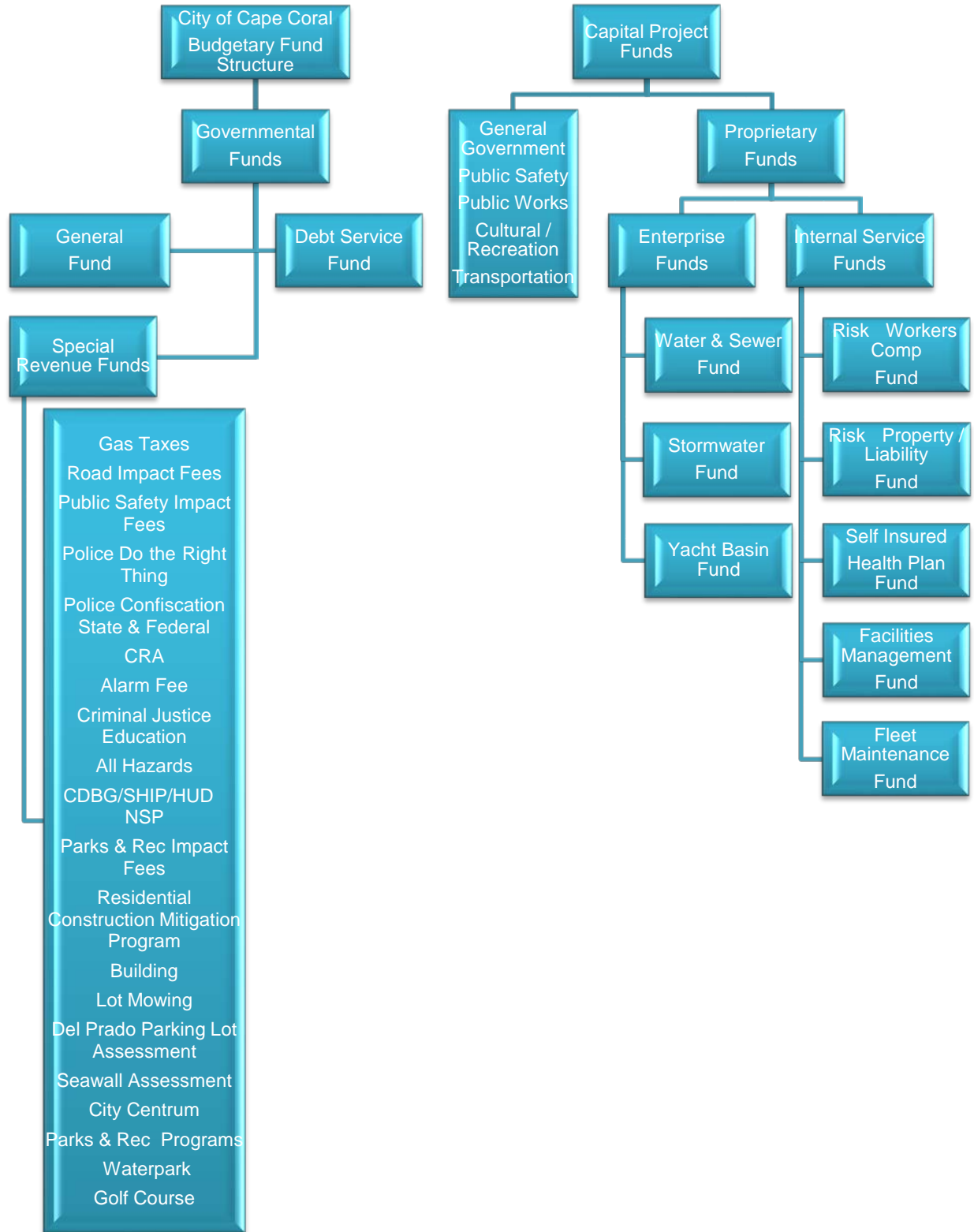
Internal Service Funds - Account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

FIDUCIARY FUND TYPES

The City of Cape Coral does not budget for trust or agency funds.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Fund Structure

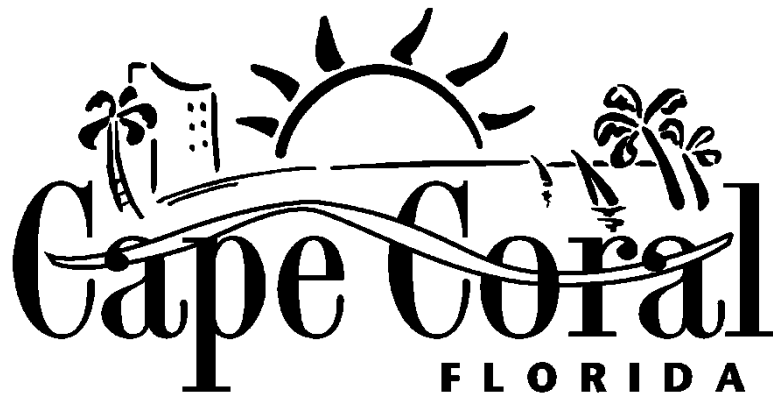


City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Department and Fund Relationship

Department and Division	FUND GROUP				
	General	Special Revenue	Capital Projects	Enterprise	Internal Service
City Council	\$				
City Attorney	\$				
City Manager	\$	\$			
City Auditor	\$				
Information Technology	\$				
City Clerk	\$				
Financial Services					
Administration	\$				
Accounting & Budget	\$			\$	
Customer Billing		\$		\$	
Real Estate	\$				
Risk Management					\$
Human Resources	\$				\$
Community Development					
Administration	\$				
Planning	\$	\$			
Code Compliance	\$				
Building		\$			
Police	\$	\$			
Fire	\$	\$	\$		
Parks & Recreation					
Administration	\$				
Parks Maintenance	\$		\$		
Recreation	\$	\$	\$		
Special Facilities	\$	\$	\$		
Waterpark		\$	\$		
Golf Course		\$			
Yacht Basin				\$	
Public Works					
Administration	\$				
Design & Construction	\$				
Planning	\$			\$	
Capital Maintenance	\$	\$	\$	\$	
Stormwater				\$	
Environmental Resources				\$	
Utility Extension Project				\$	
Facility Management					\$
Fleet Management					\$
Utilities				\$	

City of Cape Coral, Florida
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STRATEGIC PLANNING

Strategic Planning	4
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<i>Strategic Plan</i>	4-3

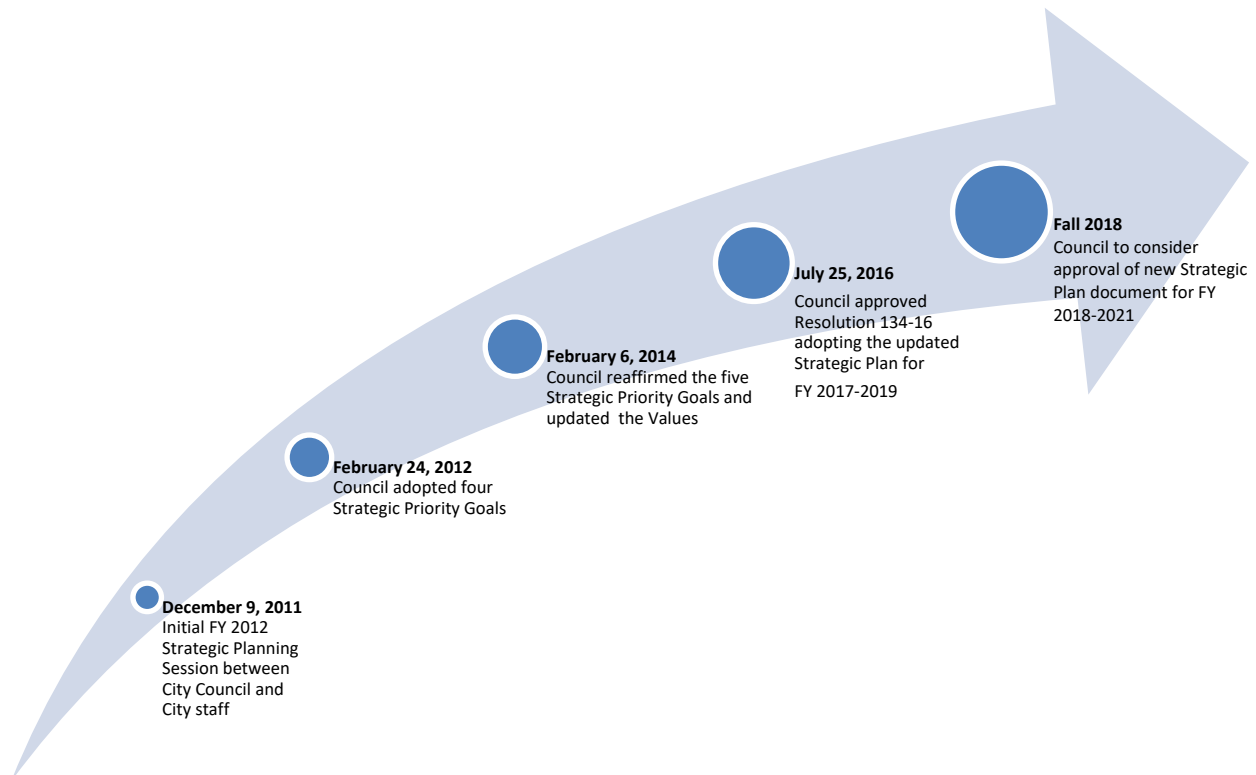
Strategic Plan Summary

A strategic plan is a reflection of City Council's decision to provide a foundation to guide policy decisions over several years, as well as, their commitment to devote City resources to accomplish strategic priorities in the years to come. The budget cycle allows the Mayor and City Council the opportunity to provide the policy direction necessary for the development and implementation of the City's budget.

On December 9, 2011, the City engaged an outside consultant to facilitate a strategic planning session with the purpose of restarting the strategic planning process. The Mayor, City Council and City department directors participated in this event which culminated in a reaffirmation of the importance of strategic planning for the City and a commitment to the implementation of a strategic plan for FY 2012 and beyond.

As part of that planning session, the City's Mission, Vision and Values were readdressed and revised and five Strategic Priority Goals were adopted by City Council. In FY 2014, City Council reaffirmed the five Strategic Priority Goals and updated the Values.

On March 11, 2015, the Strategic Plan was updated and the Mission and Vision were enhanced. The Strategic Priority goals were renamed Strategic Plan Elements and a sixth Element was added. Following that workshop, a seventh Element was added. The City has recently crafted a brand new, user friendly Strategic Plan presented in the following pages for FY 2018-2021 to present to City Council in the fall of 2018 for adoption. The timeline below illustrates the most recent strategic planning process activity.





CAPE CORAL, FL 2018-2021
STRATEGIC PLAN
ECONOMY • ENVIRONMENT • QUALITY OF LIFE

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

"THERE IS IMMENSE POWER WHEN A GROUP OF PEOPLE WITH SIMILAR INTERESTS GETS TOGETHER TO WORK TOWARDS THE SAME GOALS."
IDOWU KOYENIKAN



"Someone is sitting in the shade today because someone planted a tree a long time ago".

Warren Buffet said this, and I am struck by how true, yet simple, it is. The key to success is planning. Not the plan, not the goal, but the actual process during which visions are established, goals are set, and plans are made for successful achievement of those goals. As we continue to implement our strategic plan for smart, sustainable growth, our stakeholders consisting of City Staff, City Council, Landowners, Residents, and Business Owners all have Cape Coral's best interest at heart.

If we are to create desirable employment opportunities, we must be able to attract and retain businesses and commercial interests that are motivated to succeed. Cape Coral's preplatted community structure is a liability we must offset to increase our market value and competitiveness.

Centric to this concept is the steadfast pursuit of sustaining our ability to meet the future infra-structure and ancillary needs of these new stakeholders. It is with the utmost humility and fervent resolve that your City Council seeks to join with you and all stakeholders in support of this plan which will perpetuate the ongoing journey of this great city.

Regards,
Joe Coviello
Mayor



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

“Functional leadership is key to economic sustainability.”

On behalf of the City Council and City staff, I am proud to present the City of Cape Coral's Fiscal Year 2018-2021 Strategic Plan.

Strategic planning plays a significant role in helping to guide an organization along a sustainable path. These planning exercises enable City leaders to evaluate future needs, and identify opportunities and challenges moving forward. By looking ahead, we can use a balanced approach to calibrate our needs with available resources.

This edition of our Strategic Plan is the result of our latest planning session between the City Council and City Administration. The plan has been updated using input provided during the session. We have recalibrated the plan based on today's challenges as well as those we see on the horizon.

This Plan reflects our successes achieved the past six years and, more importantly, provides direction on how to proceed over the next three years. We find ourselves in a better position today due in no small part to the Council's leadership. The economic challenges that existed in Cape Coral six years ago have been mitigated significantly through financial policy decisions including, diversification of the City's revenue sources. This reduced our over-reliance on property tax revenues and ensured that Cape Coral would be financially sustainable. We also introduced a three year rolling budget, which allows us to consider future financial impacts of policy related decisions and to chart the future course for the level of service we wish to provide.

This six-year journey is perhaps illustrated using one of southwest Florida's iconic structures, a Pine Island Sound fish house. The turbulent waters of the early years were steadied with the use of three strong pilings (Financial Policy, Transparency-Trust, Improved Operations) to build the floor that today represents Financial Stability. The flooring in turn supports today's new walls comprised of Public Safety, Infrastructure, and Quality of Life.

Please enjoy the new presentation format of our City of Cape Coral Fiscal Year 2018-2021 Strategic Plan. We are following a pathway that is leading our City in the right direction. We think you will agree.

Best regards,
John Szerlag
City Manager



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

2017 - 2019 CAPE CORAL CITY COUNCIL



Joe Coviello
Mayor



John Gunter
District 1



John Carioscia
District 2



Marilyn Stout
District 3



Jennifer Nelson
District 4



Dave Stokes
District 5



Rick Williams
District 6



Jessica Cosden
District 7



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



Our Vision

To be America's preeminent waterfront community.

Our Mission

Provide services and resources that enhance the quality of life for those who live, learn, work and play in our city.

Our Values

Collaboration • Accountability • Professionalism • Excellence

Our Priorities

Community Safety

Deliver preeminent public safety services and programs

Financial Sustainability

Ensure long-term financial resiliency

Infrastructure

Committed to continual expansion of vital infrastructure while maintaining existing assets

Public Service Excellence

Remain responsive to community needs by employing best practices

Maturing Neighborhoods

Revitalize neighborhoods and commercial districts in support of economic development and enhanced community aesthetics

Environmental Resources

Provide solutions that advance environmental issues affecting the community

2018 - 2021 STRATEGIC PLAN

VISION

To be America's preeminent waterfront community.

MISSION

Provide services and resources that enhance the quality of life for those who live, learn, work and play in our city.

CORE VALUES

- Collaboration
- Accountability
- Professionalism
- Excellence

STRATEGIC PRIORITIES

EXCEPTIONAL SERVICES

EXCEPTIONAL SERVICES, the highest of priorities, for it is the purpose of the city existence. It is here that we find items associated with direct services offered to all stakeholders both external and internal. The time it takes to resolve an item, the quality of any product offered to stakeholders and the diversity of products offered are measurable used in these matters.

INVEST IN THE FUTURE

We must continually INVEST IN THE FUTURE of the city through a myriad of means. With the city regaining its position as one of the nation's fastest growing communities, the demand for municipal services grows and the pace will accelerate. Maintaining or enhancing the current day programs, while simultaneously ensuring the continuity of government, demands solid financial planning and forecasting. This plan ensures that program initiatives coincide with future budget and financial forecasts. The City's largest asset is its staff, which enjoys a duality stakeholder role. Each role shall be addressed equally. Externally, staff is tasked with ensuring the successful completion of the various projects, plans, or service-delivery items that allow this city to thrive. While simultaneously we must look internally, for it is paramount to the City's continuing success to support, grow, develop, and nurture a competent staff, and establish strong succession plans that allow for the smooth transition of leadership.

GOVERNANCE

Essential to success is proper GOVERNANCE. A key element of good governance is leadership, which we define as having the moral courage and integrity to make the unpopular but correct decisions. The City's business must be transparent and adhere to the rule of law. We strive to be equitable and inclusive of all in furtherance of gaining the confidence and respect of every stakeholder. The City, its staff and vendors should adhere to the spirit of meritocracy, whereby work is rewarded, and staff and vendors are evaluated solely on ability, effort and outcomes. As a dynamic organization, it is essential the city be vigilant of, and foresee change or challenges and respond to them with extraordinary efficacy. Only by doing so can it hope to retain its reputation of being a vibrant and relevant alternative for business and residents alike.



STRATEGIC INITIATIVES

EXCEPTIONAL SERVICES

- Develop a culture of professionalism to retain and attract talented employees.
- Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out.
- Develop a balanced multi-year budget that provides City's core services, capital assets and infrastructure, maintains appropriate reserves and debt service levels, and protects the City's credit rating.
- Emphasize the City's successes and positive attributes.
- Traffic Safety
- Community/Police Collaboration
- Increase the community's education and involvement in Public Safety Programs.
- Provide a variety of experiences that are appealing, affordable, and accessible to all Cape Coral residents.
- Work internally and with external associations to support healthy environments for Cape Coral's wildlife.

INVEST IN THE FUTURE

- Diversify the City's finances in order to address the Council's priorities each fiscal year.
- Increase recruitment of new business to the City.
- Increase retention and expansion of existing businesses in the City.
- Develop a Utilities Capital Improvement Plan to support master planning events in conjunction with the annual Rate Sufficiency Analysis.
- Public Safety Human Resource Development
- Establish Cape Coral as a destination of arts and culture for residents and visitors.
- Develop a culture of professionalism to retain and attract talented employees.
- Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out.

GOVERNANCE

- Develop a master plan for an on-going transportation program. This includes determining a sustainable funding source related to this effort to maintain the City's existing transportation network.
- Maximize planning benefits through use of Master Plans
- Provide an open government, accountability and transparency to increase public trust and understanding.
- Establish and maintain proactive partnerships with community, organizations and external governmental agencies.
- Public Safety Capital Asset Plan
- Establish a good level of service based on industry standards.
- Improve the community's Insurance Services Office (ISO) rating.
- Increase the Community's education and involvement in Cape Coral's cultural and recreational opportunities.
- Sustain high water quality within the City of Cape Coral.
- Codify water conservation best practices to promote proper use, and reduced use of irrigation water to ensure the sustainability of the resource.
- Develop a culture of professionalism to retain and attract talented employees.
- Develop a balanced multi-year budget that provides City's core services, capital assets and infrastructure, maintains appropriate reserves and debt service levels, and protects the City's credit rating.
- Emphasize the City's successes and positive attributes.
- Diversify the City's finances in order to address the Council's priorities each fiscal year.

Exceptional Services

“Well done is better than well said.”
Benjamin Franklin

EXCEPTIONAL SERVICES, is the highest of priorities, for it is the purpose of the city existence. It is here that we find items associated with direct services offered to all stakeholders both external and internal. The time it takes to resolve an item, the quality of any product offered to stakeholders and the diversity of products offered are measurable used in these matters.

ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITY EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.

ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY.

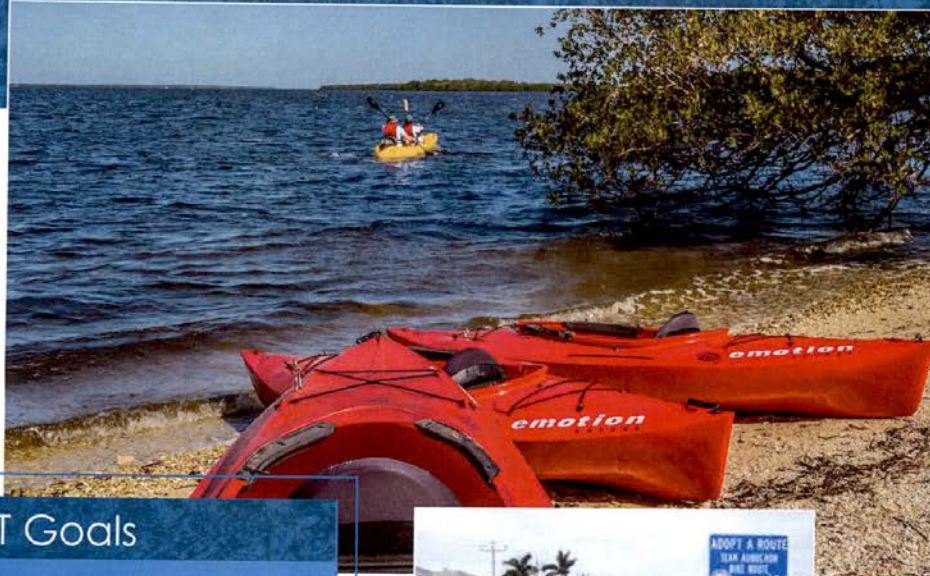
ELEMENT F: ENHANCE THE QUALITY OF LIFE THROUGH ARTS AND CULTURE TO CREATE AND PROMOTE A VIBRANT, CULTURALLY DIVERSE COMMUNITY.

ELEMENT G: WORK TOWARD EFFICIENT AND COST-EFFECTIVE SOLUTIONS TO PROTECT AND CONSERVE NATURAL RESOURCES, WHILE PROMOTING ENVIRONMENTAL AWARENESS AND SUSTAINABILITY IN THE COMMUNITY.

Rank in the top ten safest cities in America.

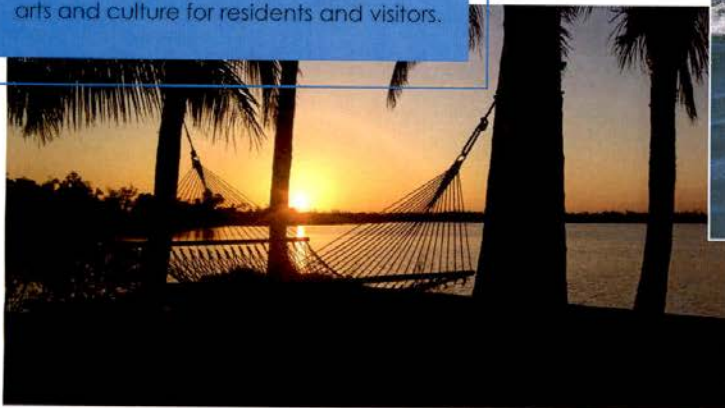


City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



SMART Goals

- Establish high level of services based on industry best practices (police, fire and emergency management accreditation).
- Maintain full compliance with federal and state water quality standards.
- Establish Cape Coral as a destination of arts and culture for residents and visitors.



Invest in the Future

"Don't find fault,
find a remedy."

Henry Ford

We must continually **INVEST IN THE FUTURE** of the city through a myriad of means. With the city regaining its position as one of the nation's fastest growing communities, the demand for municipal services grows and the pace will accelerate. Maintaining or enhancing the current day programs, while simultaneously ensuring the continuity of government, demands solid financial planning and forecasting. This plan ensures that program initiatives coincide with future budget and financial forecasts. The City's largest asset is its staff, which enjoys a duality stakeholder role. Each role shall be addressed equally. Externally, staff is tasked with ensuring the successful completion of the various projects, plans, or service-delivery items that allow this city to thrive. While simultaneously we must look internally, for it is paramount to the City's continuing success to support, grow, develop, and nurture a competent staff, and establish strong succession plans that allow for the smooth transition of leadership.

ELEMENT A: INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY.

ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY.

IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.

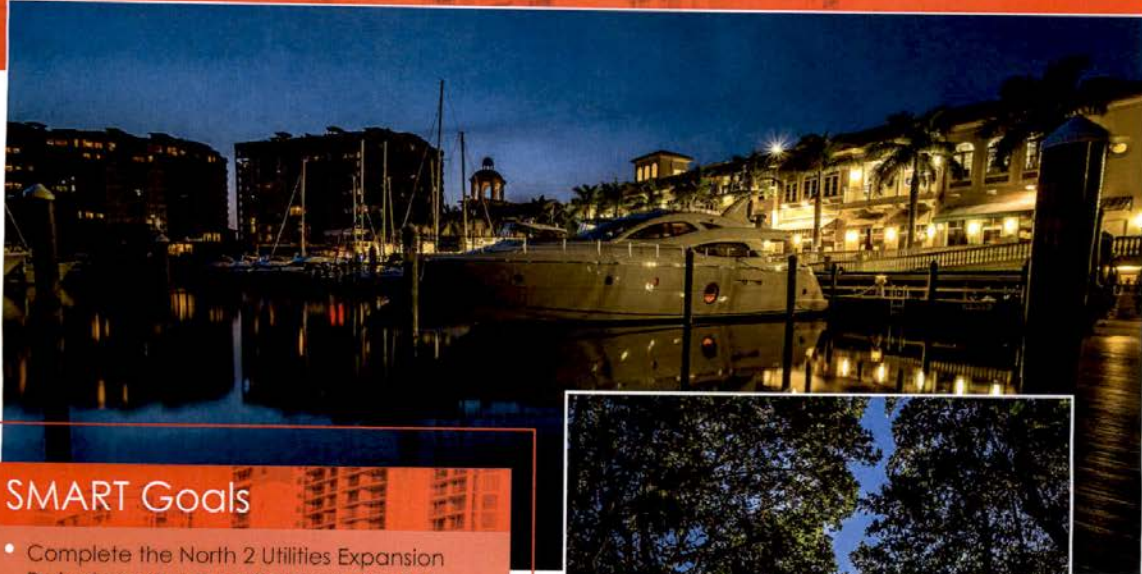
ELEMENT D: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.

ELEMENT G: WORK TOWARD EFFICIENT AND COST-EFFECTIVE SOLUTIONS TO PROTECT AND CONSERVE NATURAL RESOURCES, WHILE PROMOTING ENVIRONMENTAL AWARENESS AND SUSTAINABILITY IN THE COMMUNITY.

Stretch Goal

Grow the number of nonresidential properties in the city to 25 percent.





SMART Goals

- Complete the North 2 Utilities Expansion Project construction. Complete North 1 project design and begin construction.
- Encourage and assist development in the city by streamlining Development Services regulations and processes.
- Increase the number of businesses, job creation and investment, thus stabilizing the tax base of the city.
- Retain and attract talented employees for the city.



Governance

“Culture drives
great results.”

Jack Welch

Essential to the success of the above is proper GOVERNANCE. A key element of good governance is leadership, which we define as having the moral courage and integrity to make the unpopular but correct decisions. The City's business must be transparent and adhere to the rule of law. We strive to be equitable and inclusive of all in furtherance of gaining the confidence and respect of every stakeholder. The City, its staff and vendors should adhere to the spirit of meritocracy, whereby work is rewarded, and staff and vendors are evaluated solely on ability, effort and outcomes. As a dynamic organization, it is essential the city be vigilant of, and foresee change or challenges and respond to them with extraordinary efficacy. Only by doing so can it hope to retain its reputation of being a vibrant and relevant alternative for business and residents alike.

ELEMENT B: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES.

ELEMENT F: ENHANCE THE QUALITY OF LIFE THROUGH ARTS AND CULTURE TO CREATE AND PROMOTE A VIBRANT, CULTURALLY DIVERSE COMMUNITY.

ELEMENT G: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.

ELEMENT D: WORK TOWARD EFFICIENT AND COST-EFFECTIVE SOLUTIONS TO PROTECT AND CONSERVE NATURAL RESOURCES, WHILE PROMOTING ENVIRONMENTAL AWARENESS AND SUSTAINABILITY IN THE COMMUNITY.

ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY.

ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITY EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.

Stretch Goal

Improve all areas of the National Citizen Survey results for the City.





SMART Goals

- Issue a multi-year budget approved by Council which maintains a minimum of 2 months of operating reserves.
- Maintain reliance and dependency on ad valorem tax receipts at or below 58% of annual General Fund revenue sources excluding balances brought forward.
- Increase civic engagement and access to information to enhance fact-based community values.
- Develop a regional approach to branding for marketing and related purposes.



Foundation for building a safe, vibrant, sustainable community



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Element A: Increase economic development and redevelopment in the City.

1 ELEMENT A: INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY									
Key Performance Indicator(s)	Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr. Goal	
a Strategic Initiative A.1: Increase recruitment of new business to the City.									
1. Objective: Determine feasibility of a P3 or recreation/athletic revenue producing venue									
Feasibility Study Completed % Complete	P&R	N/A	N/A	N/A	N/A	30%	100%	N/A	
Conceptualized Planning % Complete	P&R	N/A	N/A	N/A	N/A	N/A	30%	30%	
Development % Complete	P&R	N/A	N/A	N/A	N/A	N/A	N/A	50%	
2. Objective: Develop Club Square									
% Completion of Club Square project cycle	CM, EDO, DCD	0%	0%	0%	30%	50%	60%	60%	
3. Objective: Increase the number of businesses, job creation and investment, thus creating a more positive image, and stabilize the tax base of the City									
Annual Increase in commercial assessed values	EDO	9%	7%	5%	2%	3%	2%	4%	
Annual EDO Recruitment Projects	EDO	11	12	10	11	10	11	11	
Annual Percentage of EDO Projects Converted	EDO	45%	20%	20%	36%	25%	25%	25%	
% EDO Projects Remaining Active	EDO	55%	60%	60%	46%	60%	60%	60%	
% EDO Projects Diverted for Lack of Inventory	EDO	10%	20%	20%	18%	15%	15%	15%	
Annual Increase in Business Recruitment Events	EDO	0%	0%	5%	5%	0%	0%	3%	
Annual Pct. Change in # of Incentives provided	EDO	100	20%	0%	10%	5%	0%	15%	
Annual Change in Value of Incentives	EDO	61%	80%	20%	10%	10%	10%	20%	
4. Continue to support City Council/Mayor for special projects such as community planning, land acquisition planning, public/private partnerships and master planning.									
LUDR: Rewrite % Complete	DCD Planning	N/A	25%	75%	90	100	N/A	N/A	
Seven Islands-Zoning: % Complete	DCD Planning	N/A	N/A	N/A	N/A	100%	N/A	N/A	
Seven Islands-RFP: % Complete	DCD Planning	N/A	N/A	N/A	N/A	UNK	UNK	UNK	
Binimal Basin: % of Visioning Complete	DCD Planning	N/A	20%	70%	95%	100%	N/A	N/A	
Binimal Basin: % of Implementation of Visioning Plan	DCD Planning	N/A	N/A	N/A	N/A	5%	12%	15%	
b Strategic Initiative A.2: Increase retention and expansion of existing businesses in the City.									
1. Objective: Encourage and assist development in the City by streamlining Development Services Regulations and Processes									
Avg. wait time at permit counter (minutes)	DCD Building	17	17	32	31	20	15	18	
Review time for commercial permits (days)	DCD Building	10	<10	<9	7	<8	<8	<8	
Review time for residential permits (days)	DCD Building	10	<8	<8	8	<8	<8	<8	
Review time for misc. permits (days)	DCD Building	7	<7	<7	<7	<7	<7	<7	
Inspections completed on day requested for	DCD Building	93%	92%	96%	97%	97.5%	98%	98%	
Business days accept & return applic. w/ comments	DCD Dev Svcs	6	8	8	11	<10	<10	<10	
Days to turnaround Development Services permits	DCD Dev Svcs	5	7	8	10	<8	<8	<8	
Number of Incomplete applications submitted	DCD Planning	N/A	N/A	N/A	N/A	<10%	<10%	<10%	
Time for planner review of complete applications:									
Administrative Permits	DCD Planning	N/A	N/A	N/A	N/A	90%	90%	90%	
Quasi-judicial Permits	DCD Planning	N/A	N/A	N/A	N/A	75%	75%	75%	
Legislative approval processes	DCD Planning	N/A	N/A	N/A	N/A	75%	75%	75%	
Total Processing Time:									
Administrative Permits	DCD Planning	N/A	N/A	N/A	N/A	90%	90%	90%	
Quasi-judicial Permits	DCD Planning	N/A	N/A	N/A	N/A	75%	75%	75%	
Legislative approval processes	DCD Planning	N/A	N/A	N/A	N/A	75%	75%	75%	
2. Objective: At a minimum, maintain community aesthetic values by promoting voluntary compliance									
Proactive enforcement rate	DCD Code	72%	65%	65%	65%	57%	58%	60%	
Average # days to respond to all calls for service.	DCD Code	N/A	1	1	1	2	2	1.5	
Average number of days to gain compliance	DCD Code	N/A	N/A	N/A	N/A	18	17	14	
% of Violations abated through voluntary compliance	DCD Code	96%	-	89%	94%	96%	97%	98%	
3. Objective: Create a positive business climate where existing businesses know where to seek assistance									
# of Business Retention & Expansion Visits	EDO	170	110	100	100	100	100	100	
# Business Assistance Classes Offered	EDO	24	30	30	30	30	30	30	
4. Objective: Create a positive business climate where growing businesses can obtain support and program based assistance thereby increasing the local job base positively impacting the tax base									
# of Organizational relationships established	EDO	45	45	47	48	50	50	47	

**City of Cape Coral, Florida
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Element B: Enhance financial sustainability during all economic times.

2 ELEMENT B: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES.									
Key Performance Indicator(s)	Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr. Goal	
a Strategic Initiative B.1: Develop a balanced multi-year budget that provides City's core services, capital assets and infrastructure, maintains appropriate reserves and debt service levels, and protects the City's									
1. Objective: Issue a multi-year budget approved by Council which maintains a minimum of 2 months of operating reserves									
Annual 3 year budget adopted	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
2. Objective: Issue annual CAFR describing the City's financial status of assets, liabilities, net position, revenue and expenses									
Issue City's annual CAFR with an unqualified auditor opinion and no material weaknesses identified	Finance	Yes	Yes	CAFR issued 3/31/16, 2 material weaknesses	CAFR issued 3/31/2017, NO Findings	Yes	Yes	Yes	Yes
3. Objective: Meet with credit rating agencies (Moody's, Fitch, etc.), underwriters and financial advisor to inform them on the status of the City's finances and any changes in policy or future plans.									
All credit ratings maintained or improved annually	Finance	Yes	Yes	Yes	Fitch - Up to AA	Yes	Yes	Yes	Yes
b Strategic Initiative B.2: Diversify the City's finances in order to address the Council's priorities each fiscal year.									
1. Maintain reliance and dependency on ad valorem tax receipts at or below 58% of annual General Fund revenue sources excluding balances brought forward									
Ad Valorem receipts as percentage of total General Fund revenue sources excluding balances brought forward	Finance	53%	48%	50%	48%	50%	50%	50%	50%

**City of Cape Coral, Florida
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Element C: Invest in community infrastructure including utilities expansion improvements to enhance the city's ability to meet its current and future needs.

3 ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET ITS CURRENT AND FUTURE NEEDS									
Key Performance Indicator(s)									
	Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr. Goal	
a Strategic Initiative C.1: Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out.									
1. Objective: Secure FDEP SRF Project Funding									
	% of Funds Secured	Public Works UEP	100%	N/A	75%	100%	100%	N/A	100%
2. Objective: Southwest 6 and 7 Project Construction Completion									
	Southwest 6&7 Project Construction % of completion	Public Works UEP	58%	99%	99%	99%	100%	N/A	100%
4. Objective: North 2 Project Design and Assessment completion									
	North 2 Project Design & Assessment % of completion	Public Works UEP	N/A	40%	90%	100%	N/A	N/A	N/A
5. Objective: North 2 Project Construction Completion									
	North 2 Project % of Final Construction	Public Works UEP	N/A	N/A	N/A	50%	100%	N/A	100%
6. Objective: North 1 Project Design									
	North 1 Project Design % of completion	Public Works UEP	N/A	N/A	N/A	80%	100%	N/A	100%
7. Objective: North 1 Project Construction									
	North 1 Project Construction % of completion	Public Works UEP	N/A	N/A	N/A	N/A	30%	100%	100%
8. Objective: Utilities Master Plan for North 3 through North 8									
	% of Completion	Public Works UEP	N/A	N/A	N/A	100%	N/A	N/A	N/A
b Strategic Initiative C.2.a: Develop a Utilities Capital Improvement Plan to support master planning events in conjunction with the annual Rate Sufficiency Analysis.									
1. Objective: Begin work on at least 80% of authorized capital projects within the fiscal year the project was funded									
	% of capital projects started in the funded fiscal year	Utilities	31%	38%	32%	79%	60%	65%	80%
c Strategic Initiative C.2.b: Develop a master plan for an on-going Transportation Program. This includes determining a sustainable funding source related to this effort to maintain the City's existing transportation									
1. Objective: Continue Annual Paving Plan									
	% of completion of Annual Paving Plan	Public Works	65%	16%	85%	95%	100%	100%	100%
2. Objective: Continue Annual Sidewalk Plan									
	% of completion of Annual Sidewalk Plan	Public Works	90%	100%	90%	100%	100%	100%	100%
3. Objective: Implement the City's Bicycle Pedestrian Plan									
	Bicycle Pedestrian Master Plan % of implementation	Public Works	N/A	N/A	N/A	N/A	5%	10%	15%
4. Objective: Expand and enhance median beautification									
	Miles of median beautified	Public Works	N/A	N/A	.75 mi	2 mi	1.5 mi	1.5 mi	7.5 miles
d Strategic Initiative C.2.c: Maximize Planning Benefits through use of Master Plans									
1. Objective: Update storm water fee rate analysis every two years									
	% of Update completed	Public Works	N/A	100%	100%	N/A	N/A	100%	N/A
2. Objective: Update Parks Master Plan									
	% of Parks Master Plan Implemented	PBR	NA	N/A	N/A	2%	2%	4%	8%
3. Objective: Revision/Update of the Fire Department's Master Plan									
	% of Plan completed	Fire	20%	20%	20%	20%	20%	100%	100%
4. Objective: Complete Public Safety Training Facility Master Plan									
	% of Plan completed	Police -- Fire	0%	20%	75%	100%	N/A	N/A	N/A
4.4 Milestones for Objective 3:									
	Milestone Chart (May not align with fiscal year)				Needs Assessment	Site/Design	Phase I	Phase II	Phase III
	% completed	Police -- Fire	N/A	N/A	7%	15%	40%	70%	100%
5. Objective: Create Economic Development Master Plan									
	Develop target areas for key development: % Developed	EDO	0%	5%	5%	8%	10%	15%	7%
5a. Objective: Re-visit the plan annually to ensure work plans are achieving progress toward stated goals									
	% of Plan Implemented	EDO	0%	10%	10%	20%	20%	25%	17%



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Element D: Improve the City's image with the purpose of building lasting relationships with our residents and valuable partnerships with other organizations, and continually provide a well-balanced and positive workplace for our internal stakeholders.

ELEMENT D: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS, AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.									
Key Performance Indicator(s)		Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr. Goal
a Strategic Initiative D.1: Emphasize the City's successes and positive attributes.									
1. Objective: Publish quarterly community newsletter and distribute to all residents and businesses highlighting City programs and accomplishments									
# of Newsletters distributed to residents quarterly	Public Affairs	N/A	N/A	N/A	79,129	80,244	80,500	81,500	85,000
# of Newsletters distributed to businesses quarterly	Public Affairs	N/A	N/A	N/A	3,438	3,482	3,600	3,700	4,000
2. Objective: Provide "good news" options to the media and public using various mediums.									
# of "Good News" stories provided annually	Public Affairs	N/A	N/A	N/A	41	55	65	90	115
3. Objective: Weekly press release highlighting areas of success or successful endeavors									
# of media releases annually	Public Affairs	N/A	N/A	N/A	93	98	110	125	1,350
b Strategic Initiative D.2: Provide an open government, accountability and transparency to increase public trust and understanding.									
1. Objective: Extend Electronic Permitting to encompass additional permit types									
% of Permit Applications that are electronic	DCD / ITS	17%	16%	43%	58%	75%	90%	100%	
% total utilization of electronic permit types	DCD / ITS	31%	69%	47%	55%	60%	65%	85%	
% utilization of available electronic permit types	DCD / ITS	9%	27%	34%	72%	80%	83%	90%	
2. Objective: Increase civic engagement and access to information									
# of Followers	PBR	FB Likes P & R, 830 Sun Splash 3317 Coral Oaks 150	FB likes PBR: +48%; SS: +21%; CO: +24%; SE: 1799; Overall: 35%; Const Cntct. +12%	FB likes PBR: +64.7%; SS: -22.9%; COGG: +80.6%; SE: +85.1%; SP: +82.4%; Const Cntct. +12%	FB likes PBR: +64.7%; SS: -22.9%; COGG: +80.6%; SE: +85.1%; SP: +82.4%; Const Cntct. +12%	FB likes PBR: +64.7%; SS: -22.9%; COGG: +80.6%; SE: +85.1%; SP: +82.4%; Const Cntct. +12%	Social Media- Increase 15%	Social Media- Increase 15%	Social Media- Increase 15%
3. Objective: Use social media tools to provide information and access to the citizens (Facebook, Ustream)									
# of Likes	Public Affairs	N/A	N/A	N/A	4,443	5,657	6,000	6,200	6500
# Programs Broadcast via Ustream (DeCast) annually	Public Affairs	N/A	N/A	N/A	95	101	105	110	115
4. Objective: Conduct biennial Citizen Survey to seek input from the community									
% of Survey respondents who rated City services as Good or Excellent in most recent survey	Public Affairs	N/A	63%	N/A	63%	N/A	69%	70%	
5. Objective: Use social media tools to engage citizens									
# of unique views of FB posts monthly	Public Affairs	N/A	N/A	N/A	7,500	9,000	10,000	10,000	15,000
# of chats hosted annually	Public Affairs	N/A	N/A	N/A	2	3	2	2	100%
6. Objective: Engage current and potential members of all volunteer boards									
Average applicants per number of open board positions	City Clerk	85%	90%	123%	114%	105%	110%	110%	
c Strategic Initiative D.3: Establish and maintain proactive partnerships with community, organizations and external governmental agencies.									
1. Objective: Continue to provide support for the Community Redevelopment Area Board									
# Tasks assigned	DCD Planning	8	3	8	8	2	1	2	
% Tasks completed	DCD Planning	100%	100%	83%	100%	100%	100%	100%	100%
2. Objective: Continue to provide support for the Regional Planning Council									
# Tasks assigned	DCD Planning	0	1	5	0	1	1	1	
% Tasks completed	DCD Planning	0	100%	100%	100%	100%	100%	100%	100%
3. Objective: Maintain a comprehensive community outreach program that is responsive to all stakeholders by sustaining relationships with industry representatives, community-based fraternal organizations, neighborhood associations and community events that provide opportunity for direct interaction with the resident.									
% Increase/decrease in # of external activity (+2016 is base#)	DCD Planning	12	24	16	0%	0%	6%	6%	
4. Objective: Continue Volunteer Program									
% Increase/decrease in # of volunteers	DCD Code	N/A	2	12	6	100%	100%	100%	100%
d Strategic Initiative D.4: Develop a culture of professionalism to retain and attract talented employees									
1. Objective: Employee Development through enhanced leadership skills, job related skill sets, safety training and internal networking. Strengthen internal relationships.									
# of programs available in SABA Talent Management	HR	N/A	N/A	N/A	64	70	75	70	
# of courses completed by employees utilizing the program.	HR	N/A	N/A	N/A	1553	1700	1800	1800	
# of direct training hours provided to employees	HR	N/A	N/A	N/A	69	90	100	100	
# of safety training courses by Risk Management	Finance	N/A	N/A	N/A	742	800	1000	1500	
Lost Time Injury ratio (No work/injuries)	Finance	17%	20%	23%	16%	16%	15%	15%	
Average Paid Claim (\$/claims)	Finance	\$4,917	\$4,646.00	\$4,279	\$2,665	\$2,700	\$2,600	\$2,600	
2. Objective: Retain and attract talented employees for the City									
Days to fill position openings	HR	42	33	39	43	<43	<43	<43	
% of Applicants who meet minimum job qualifications	HR	58%	51%	42%	43%	>50%	>50%	>50%	

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Element E: Increase quality of life for our citizens by delivering programs and services that foster a safe community.

5 ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY									
Key Performance Indicator(s)	Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 – 5 Yr. Goal	
a Strategic Initiative E.1.a: Traffic Safety									
1. Objective: Increase proactive and targeted traffic enforcement and education opportunities to ensure the safe movement of traffic throughout the City									
Targeted Traffic Activities	Police	N/A	N/A	100	100	105	116	128	
b Strategic Initiative E.1.a: Public Safety Human Resource Development									
1. Objective: Increase administrative staffing levels for the delivery of good service									
Increase staffing by 6 or 1 per year % Completed	Fire	N/A	N/A	N/A	N/A	0%	16%	16%/yr.	
c Strategic Initiative E.1.b: Public Safety Capital Asset Plan									
1. Objective: Implementation of Fire Master Plan including capital investment									
% Plan Implemented	Fire	N/A	10%	16.25%	40%	60%	80%	80%	
d Strategic Initiative E.1.c: Community/Police Collaboration									
1. Objective: Implement program for direct citizen to Chief communication through advertised community face to face meetings									
# of Community Engagements by Exec. Staff	Police	N/A	N/A	N/A	52	52	52	52	
# of Community Events with Police Personnel	Police	N/A	N/A	N/A	233	228	228	228	
e Strategic Initiative E.2.a: Establish a good level of service based on industry standards.									
1. Objective: Maintain accreditation for Police, Communications and Forensics									
Accreditation Maintained	Police	Y	Y	Y	Y	Y	Y	Y	
2. Objective: Initiate Fire Department Accreditation									
Achieve Accredited Status	Fire	N/A	N/A	N/A	N/A	0%	10%	80%	
3. Objective: Initiate Emergency Management Accreditation									
Achieve Accredited Status	Fire	N/A	N/A	N/A	N/A	0%	10%	100%	
f Strategic Initiative E.2.b: Improve the community's Insurance Services Office (ISO) rating.									
1. Objective: Conduct an independent review of our PPC classification									
% of Review completed	Fire	0%	20%	30%	50%	80%	100%	100%	
2. Objective: Improve ISO rating									
ISO Rating	Fire	3	3	3	3	3	2	2	
g Strategic Initiative E.2.c: Increase the community's education and involvement in Public Safety Programs.									
1. Objective: Increase the number of CERT classes offered per year and active CERT volunteers									
# of CERT classes offered	Fire	3	2	3	7	7	8	8	
# of CERT volunteers added	Fire	75	44	61	150	160	170	170	
2. Objective: Provide fire safety education to Kindergarten classes									
% of community K classes reached	Fire	N/A	N/A	N/A	N/A	80%	90%	100%	
3. Objective: Provide CPR training to the community									
# of classes offered	Fire	N/A	N/A	N/A	N/A	10	12	12	
# of students	Fire	N/A	N/A	N/A	N/A	150	180	180	

**City of Cape Coral, Florida
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Element F: Enhance the quality of life through arts and culture to create and promote a vibrant, culturally diverse community.

ELEMENT F: ENHANCE THE QUALITY OF LIFE THROUGH ARTS AND CULTURE TO CREATE AND PROMOTE A VIBRANT, CULTURALLY DIVERSE COMMUNITY									
Key Performance Indicator(s)									
	Dept.	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr. Goal	
a Strategic Initiative # F.1: Establish Cape Coral as a destination of Arts and Culture for residents and visitors.									
1. Objective: Coordinate with private fine arts and cultural arts organizations to provide expanded cultural and fine art opportunities									
	# of Partnerships	P&R	37	31	90	131	48	48	48
2. Objective: Explore grant opportunities to add artwork and sculptures to the City									
	# of grants applications filed	P&R	2	4	2	19	10	10	10
	# of grants approved and received	P&R	0	1	1	3	2	2	2
b Strategic Initiative # F.2: Increase the Community's education and involvement in Cape Coral's cultural and recreational opportunities									
1. Objective: Upgrade and expand facilities within existing parks									
	% of Completion of AIP Projects	P&R	20%	42%	51%	95%	100%	100%	100%
2. Objective: Continue to utilize Four Mile Cove Ecological Park, Sirenia Vista, and Rotary Park as centers for environmental education and recreational opportunities.									
	Visitors to Four Mile Cove Eco Preserve & Rotary Park	P&R	97,760	98,900	112,245	117,857	103,100	105,000	105,000
3. Objective: Expand aquatic programs and aquatic centers									
	Programs offered at Sun Splash & Yacht Club Pool	P&R	N/A	N/A	N/A	63	66	69	75
	Visitors to Sun Splash & Yacht Club Pool (16 fire)	P&R	152,122	188,406	124,659	130,102	188,750	188,750	188,750
4. Objective: Diversify Youth programs									
	Attendance	P&R	N/A	20,935	24,435	31,897	19,080	19,440	19,440
5. Objective: Enhance and diversify eco-tourism and environmental programs									
	Attendance	P&R	355	383	349	420	405	405	405
6. Objective: Elevate Special Needs programs									
	Attendance (Begin '16 using units of service as measure)	P&R	164	180	1,048	1,138	194	195	195
c Strategic Initiative # F.3: Provide a variety of experiences that are appealing, affordable, and accessible to all Cape Coral residents.									
1. Objective: Offer a diverse range of youth, adult, and senior recreational programming									
	# programs offered	P&R	2,401	3,273	2,981	2,702	2,800	2,875	2,900
2. Objective: Develop a festival gathering area within the City									
	% Land Acquired	P&R & Real Estate	78%	79%	80%	81%	100%	100%	100%
3. Objective: Continue special events, such as art/craft shows, festivals, block parties, concerts and other events									
	# of Special Events	P&R	76	82	66	68	70	75	80
4. Objective: Increase access to the City's freshwater and saltwater canal systems for boating and other recreational opportunities.									
	# Access Points	PW	14	14	14	14	17	17	17

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Element G: Strive for a holistic approach that protects and conserves natural resources, while promoting environmental awareness and sustainability in the community.

7 ELEMENT G: STRIVE FOR A HOLISTIC APPROACH THAT PROTECTS AND CONSERVES NATURAL RESOURCES, WHILE PROMOTING ENVIRONMENTAL AWARENESS AND SUSTAINABILITY IN THE COMMUNITY.									
Key Performance Indicator(s)									
Dept: FY 2014 Actual FY 2015 Actual FY 2016 Actual FY 2017 Actual FY 2018 Estimate FY 2019 Estimate 3 - 5 Yr. Goal									
a Strategic Initiative G.1: Work internally and with external associations to support healthy environments for Cape Coral's Wildlife.									
Objective: Remain committed stewards of natural habitats and wildlife areas									
# Acres	Public Works	809	809	809	809	809	809	809	809
b Strategic Initiative G.2: Sustain high water quality within the City of Cape Coral.									
Objective: Maintain full compliance with federal and state water quality standards									
Southwest R.O. Plant Finished Water Quality MCL's	Utilities	100%	100%	100%	100%	100%	100%	100%	100%
North R.O. Plant Finished Water Quality MCL's	Utilities	100%	100%	100%	100%	100%	100%	100%	100%
2. Objective: Meet 90% of the 110 NPDES Activities									
% of budgeted Stormwater activities accomplished	Public Works	97%	98%	98%	99%	100%	100%	100%	100%
c Strategic Initiative G.3: Codify water conservation best practices to promote proper use, and reduced use of irrigation water to ensure the sustainability of the resource.									
1. Objective: Work with stakeholders to identify best practices									
Best Practices Identified (Y/N)	Utilities	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
% of Best Practices Implemented	Utilities	0%	5%	25%	50%	75%	85%	100%	100%
Develop and Implement Legislation	Utilities	N/A	N/A	0%	50%	100%	100%	100%	100%
2. Objective: Educate the public on FYN (Florida Yards and Neighborhoods) Principles									
# of classroom participants	Public Works	171	183	137	140	145	150	150	150

Our Proposition to You as a Taxpayer and a Stakeholder in Your Community

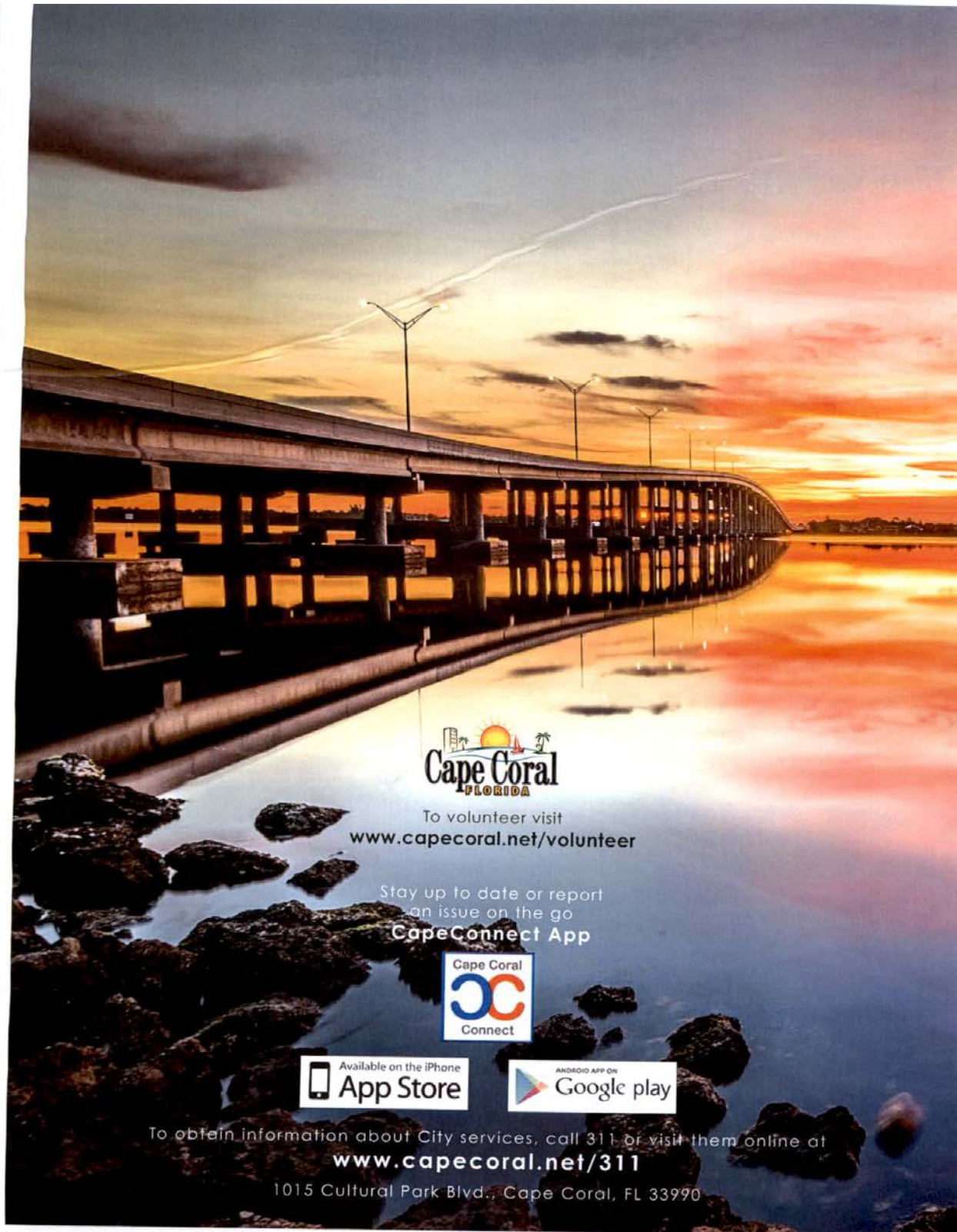
The City of Cape Coral shall continually engage its citizens, not only as taxpayers, but as community stakeholders and architects – capitalizing on their talents in making important decisions and shaping the community for future generations. We will accomplish this by embracing new partnerships, encouraging and supporting existing partners, demanding efficiency and innovation of staff, and seeking exceptional levels of performance to the benefit of our taxpayers.



AT A GLANCE GOALS & TARGETS

	Stretch Goal	SMART Goals
Exceptional Services	Rank in the top ten safest cities in America.	<ul style="list-style-type: none"> Establish high level of services based on industry best practices (police, fire and emergency management accreditation). Maintain full compliance with federal and state water quality standards. Establish Cape Coral as a destination of arts and culture for residents and visitors.
Invest in the Future	Grow the number of nonresidential properties in the city to 25 percent.	<ul style="list-style-type: none"> Complete the North 2 Utilities Expansion Project construction, Complete North 1 project design and begin construction. Encourage and assist development in the city by streamlining Development Services regulations and processes. Increase the number of businesses, job creation and investment, thus stabilizing the tax base of the city. Retain and attract talented employees for the city.
Governance	Improve all areas of the National Citizen Survey results for the City.	<ul style="list-style-type: none"> Issue a multi-year budget approved by Council which maintains a minimum of 2 months of operating reserves. Maintain reliance and dependency on ad valorem tax receipts at or below 58% of annual General Fund revenue sources excluding balances brought forward. Increase civic engagement and access to enhance fact-based community values. Develop a regional approach to branding for marketing and related purposes.


City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget





Cape Coral
FLORIDA

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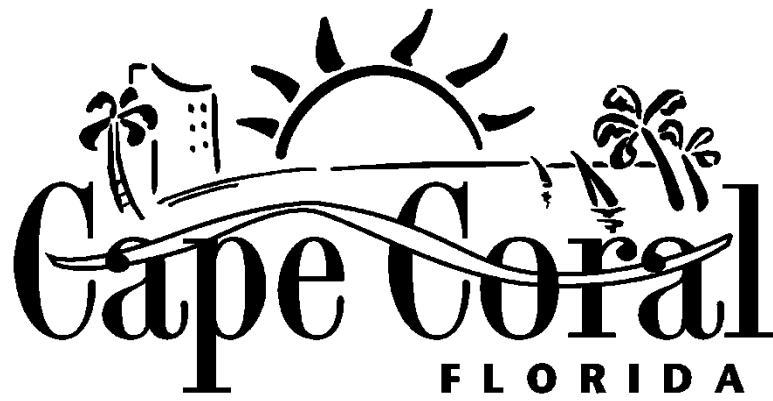
ANDROID APP ON
 **Google play**

To obtain information about City services, call 311 or visit them online at
www.capecoral.net/311
1015 Cultural Park Blvd., Cape Coral, FL 33990

FINANCIAL HIGHLIGHTS

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City of Cape Coral, Florida
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**City of Cape Coral, Florida
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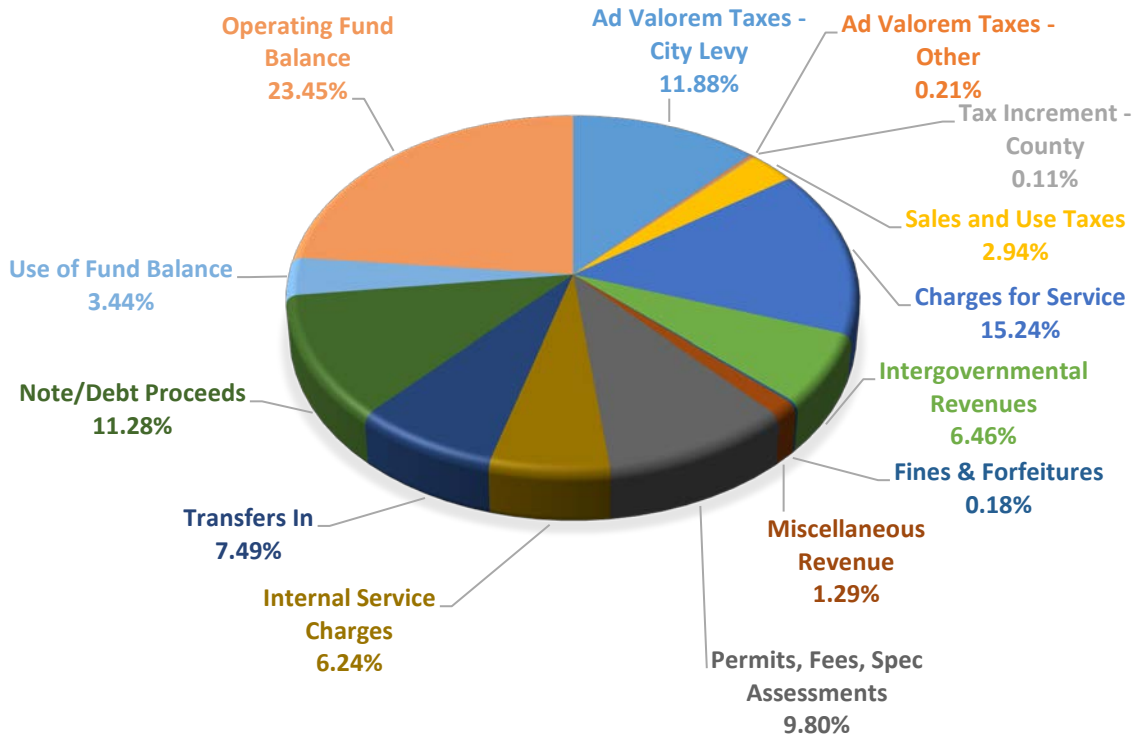
Budget Highlights and Summary Schedules

The table below provides a summary of the total budget for all funds for Fiscal Year 2018–2021. The FY 2019 Proposed Budget is \$780.5 million and includes \$211.6 million for General Fund expenditures and reserves and \$568.9 million for non-general fund operations. Asset Management Program expenditures account for approximately \$103.3 million in all funds and interfund transactions are \$58.5 million.

FUND TYPE SUMMARY	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
General Fund	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571
Special Revenue	77,774,377	83,468,965	93,111,564	97,665,855	98,516,615
Debt Service	29,297,819	26,096,275	21,867,811	22,157,698	23,328,156
Capital Project	15,340,370	17,018,441	1,193,161	13,347,273	9,254,303
Enterprise	458,155,588	447,926,691	394,320,445	393,940,993	457,978,497
Internal Service	51,486,472	53,473,996	58,395,141	64,248,302	70,588,659
Total	\$ 840,851,873	\$ 848,312,054	\$ 780,530,614	\$ 815,249,919	\$ 890,111,801

The City has several revenue sources, each representing a different percentage of total revenues. The following chart shows the sources:

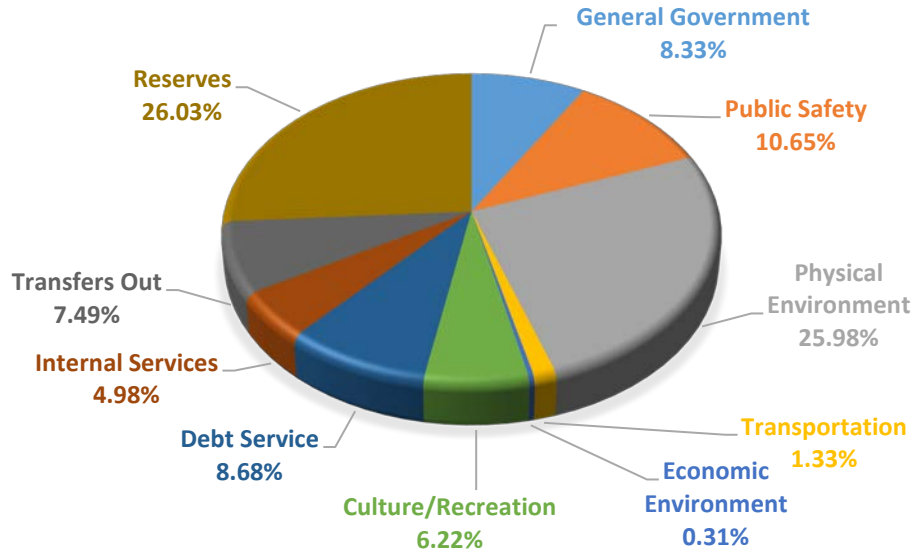
**Sources – Where the Money Comes From
FY 2019 All Funds**



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

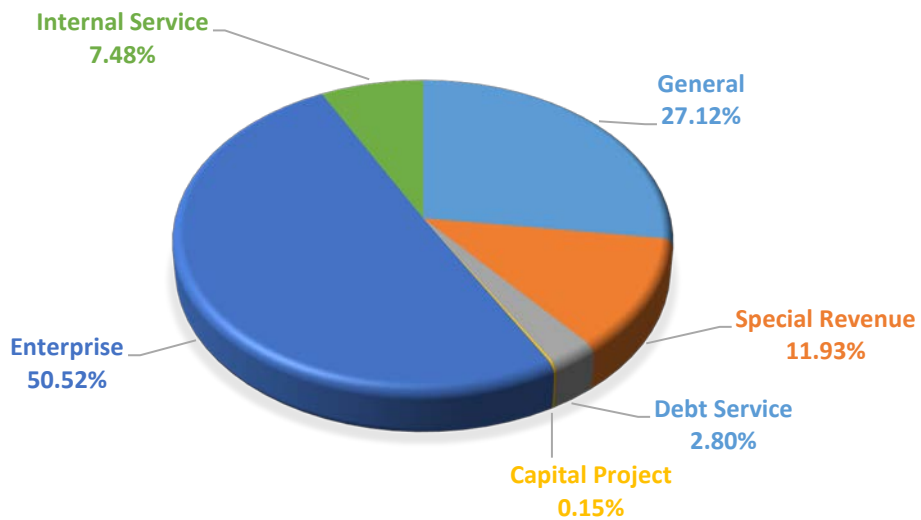
The various uses of the budgeted funds are summarized in the following table:

**Uses – Where the Money Goes
FY 2019**



Governmental accounting and budgeting utilizes fund types to account for activities. The chart below depicts the FY 2019 Proposed Budget by fund type:

Total Budget by Fund Type



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

The following tables provide a summary of the budget on an expenditure category basis for all funds and the general fund, respectively:

FUND TYPE SUMMARY	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
General Fund	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571
Special Revenue	77,774,377	83,468,965	93,111,564	97,665,855	98,516,615
Debt Service	29,297,819	26,096,275	21,867,811	22,157,698	23,328,156
Capital Project	15,340,370	17,018,441	1,193,161	13,347,273	9,254,303
Enterprise	458,155,588	447,926,691	394,320,445	393,940,993	457,978,497
Internal Service	51,486,472	53,473,996	58,395,141	64,248,302	70,588,659
Total	\$ 840,851,873	\$ 848,312,054	\$ 780,530,614	\$ 815,249,919	\$ 890,111,801

ALL FUNDS

Category - All Funds	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 186,148,239	\$ 186,909,930	\$ 197,515,384	\$ 203,529,801	\$ 209,262,932
Operating	111,145,384	127,574,147	120,244,732	123,305,905	127,284,421
Capital/Infrastructure	126,996,598	136,896,549	103,331,839	88,442,985	127,654,260
Debt Service	73,587,186	73,893,769	68,069,879	68,339,774	68,832,515
Other	-	-	-	-	-
Transfers Out	120,874,749	120,744,069	58,465,178	79,703,477	80,486,666
Reserves	222,099,717	202,293,590	232,903,602	251,927,977	276,591,007
Total	\$ 840,851,873	\$ 848,312,054	\$ 780,530,614	\$ 815,249,919	\$ 890,111,801

GENERAL FUND

Category - General Fund	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 109,971,308	\$ 110,606,234	\$ 117,350,484	\$ 121,306,020	\$ 125,080,072
Operating	33,805,124	49,277,678	38,416,566	39,515,194	41,803,182
Capital/Infrastructure	3,977,375	6,592,568	2,952,629	4,910,225	4,405,689
Debt Service	-	-	-	-	-
Transfers Out	22,408,810	24,520,658	14,884,898	19,834,518	23,497,473
Reserves	38,634,630	29,330,548	38,037,915	38,323,841	35,659,155
Total	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571

General Fund	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Appropriations	\$ 170,162,617	\$ 190,997,138	\$ 173,604,577	\$ 185,565,957	\$ 194,786,416
Reserves:	38,634,630	29,330,548	38,037,915	38,323,841	35,659,155
Total	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571

1 Month Operating	13,237,770	14,722,714	14,213,496	14,652,558	15,337,394
# Months of Reserves	2.92	1.99	2.68	2.62	2.32

Note: Capital outlay and transfers out for capital projects not included as "operating" expenditures.

Major Revenue Sources

The City relies on a mixture of revenue sources to finance operations and construction activities. These sources include taxes, special assessments, fees, intergovernmental funding, and charges for services. Estimates of revenues for budgetary purposes are gathered from a variety of sources. Revenue estimates for user fees are based on past trends and experienced judgment of current and future conditions. The Florida Department of Revenue provides estimates of revenues for the Local Governmental Half-Cent Sales Tax, State Shared Revenue, Communications Tax, and Local Option Gasoline Taxes. Ad valorem tax revenue is estimated utilizing taxable property values as provided by the County Property Appraiser in conjunction with applicable millage rates.

While there are several methods for projecting revenues, most of the projections are based upon the use of “trend analysis” and “expert judgment” within the framework of some basic economic assumptions. Even though some basic assumptions are being made, the importance of examining each revenue source and the specific factors that influence it has been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues for social services may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment relies on the ability of local officials to predict how changes may affect their jurisdiction. For instance, gas prices may increase beyond levels seen in past years. Generally, with increased gas prices, travel and tourism slow down; however, staff analyzes all sources of information, determines that gas purchases will remain steady, along with the growth in population and forecasts a steady increase in local option gas taxes.

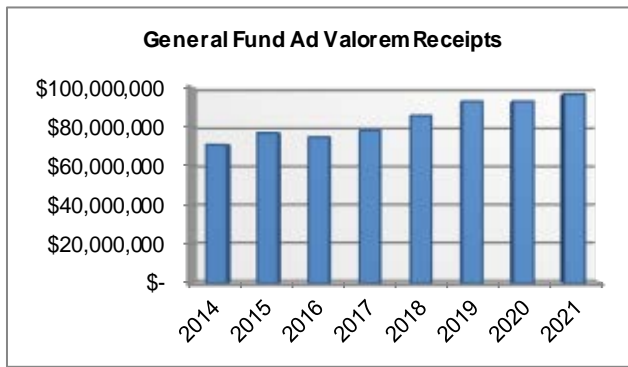
**City of Cape Coral, Florida
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Ad Valorem Taxes (Property Taxes)

Ad valorem taxes are charges levied by the local unit of a government against property owners based on the value of their real property. Historically, property taxes have been the largest single revenue source in the General Fund. In accordance with the City’s adopted financial policies, ad valorem revenues are budgeted at 96% of the estimated levy.

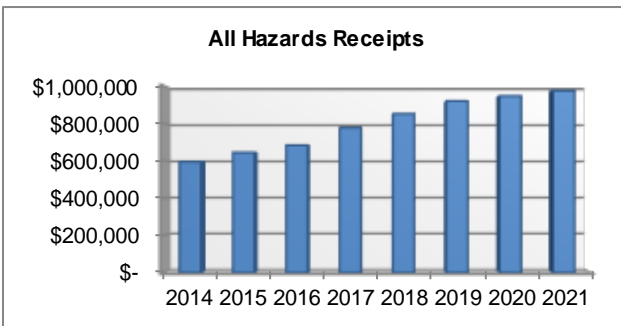
A millage rate of one mill produces one dollar of tax revenue on each \$1,000 of taxable property values as provided by the Lee County Property Appraiser.

The FY 2019 City Manager’s Proposed Budget is based on the July 1 taxable value from the Lee County Property Appraiser and the millage rate of 6.750. It is assumed that taxable property values will increase 4% in FY 2020 and 2021. Also, this proposed budget assumes that Florida voters will approve the additional Homestead Exemption in the fall of 2018, which will reduce ad valorem revenue beginning in FY 2020. Millage rate and taxable assessed value history on page 5-16.



Fiscal Year	Amount	Millage
2014 Actual	\$70,734,362	7.7070
2015 Actual	76,766,047	7.7070
2016 Actual	74,532,990	6.9570
2017 Actual	78,051,494	6.7500
2018 Budget	85,513,434	6.7500
2019 Proposed	92,754,303	6.7500
2020 Proposed	92,744,437	6.7500
2021 Proposed	96,454,214	6.7500

Additionally, through an inter-local agreement with Lee County, the City participates in the All Hazards Protection District. The levy is set and collected by the County with funds remitted back to the City in accordance with the terms of the inter-local agreement. The funds are used for such things as Hazardous Material Response and Emergency Preparedness Initiatives to include the cost of new shelter facilities. These receipts are recorded in a Special Revenue Fund.



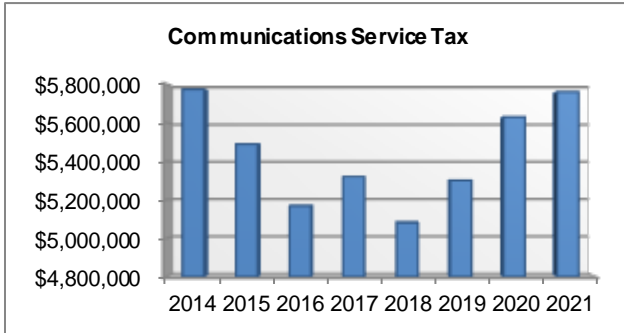
Fiscal Year	Amount	Annual % Change
2014 Actual	\$ 594,769	7.14%
2015 Actual	644,650	8.39%
2016 Actual	682,968	5.94%
2017 Actual	777,122	13.79%
2018 Budget	851,417	9.56%
2019 Proposed	920,137	8.07%
2020 Proposed	947,742	3.00%
2021 Proposed	976,175	3.00%

**City of Cape Coral, Florida
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Other Taxes

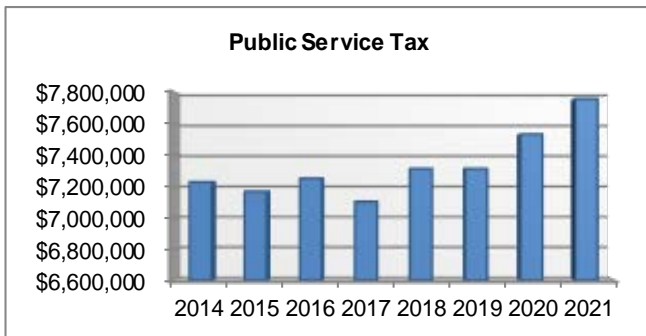
Other taxes include charges levied by the local unit of government that are not ad valorem but are imposed upon sale or consumption of goods and services. This category includes the communications service tax, public service tax, and local option gas taxes.

In FY 2001, the communications services tax replaced all local taxes on telephone and cable services, with a rate of 5.22%. The revenue is recorded in the General Fund, and in accordance with the financial policies, revenue is budgeted at 95% of anticipated receipts.



Fiscal Year	Amount	Annual % Change
2014 Actual	\$ 5,773,054	-8.08%
2015 Actual	5,489,539	-4.91%
2016 Actual	5,168,297	-5.85%
2017 Actual	5,319,563	2.93%
2018 Budget	5,080,211	-4.50%
2019 Proposed	5,300,000	4.33%
2020 Proposed	5,630,000	6.23%
2021 Proposed	5,760,000	2.31%

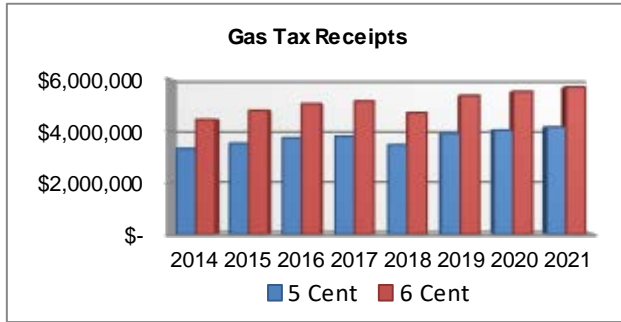
On April 29, 2013, City Council approved Ordinance 28-13, authorizing the implementation of the Public Service Tax on electric service. At the time of adoption of the tax, there was only one municipality in the State of Florida with a population of over 50,000 that did not have the tax. Although the tax can be levied up to a rate of 10%, City Council authorized a rate of 7%, beginning October 1, 2013. For residential customers, the first 500 kilowatts of usage has been exempted from the tax as allowable by Florida Statute 166.231. Assuming the “average” homeowner uses 1,200 kilowatts monthly, the resulting tax is approximately \$65 annually.



Fiscal Year	Amount	Annual % Change
2014 Actual	\$ 7,229,414	-
2015 Actual	7,168,083	-0.85%
2016 Actual	7,250,872	1.15%
2017 Actual	7,103,228	-2.04%
2018 Budget	7,312,775	2.95%
2019 Proposed	7,312,775	0.00%
2020 Proposed	7,532,158	3.00%
2021 Proposed	7,758,123	3.00%

**City of Cape Coral, Florida
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The gas taxes are collected on each gallon of gas sold within the county limits. The City's annual receipts are established upon a locally agreed upon distribution formula based on population and are recorded in Special Revenue Funds. The City's current allocation is 24.95% of the total distribution to Lee County entities. Gas taxes are earmarked to fund the construction of new roads and sidewalks, intersection improvements, and maintenance of the City's existing transportation network. Currently the gas tax funds are being used to supplement road impact fees for the outstanding gas tax bonds that were issued for the widening of Del Prado and Santa Barbara Boulevards.



Fiscal Year	5 Cent	6 Cent
2014 Actual	\$ 3,331,047	\$ 4,450,639
2015 Actual	3,526,154	4,798,201
2016 Actual	3,736,205	5,062,704
2017 Actual	3,795,908	5,160,100
2018 Budget	3,468,098	4,717,573
2019 Proposed	3,920,262	5,379,196
2020 Proposed	4,037,870	5,540,572
2021 Proposed	4,159,007	5,706,790

Franchise Fees

Franchise fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The City receives franchise fees for electricity, solid waste, and natural gas.

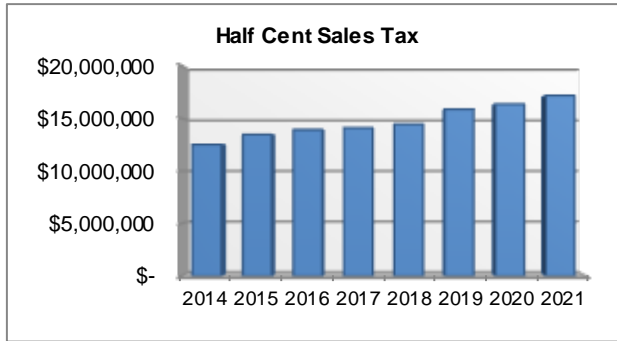


Fiscal Year	Amount
2014 Actual	\$ 6,520,354
2015 Actual	6,549,306
2016 Actual	6,622,099
2017 Actual	6,433,799
2018 Budget	6,619,204
2019 Proposed	6,779,055
2020 Proposed	6,853,846
2021 Proposed	6,929,501

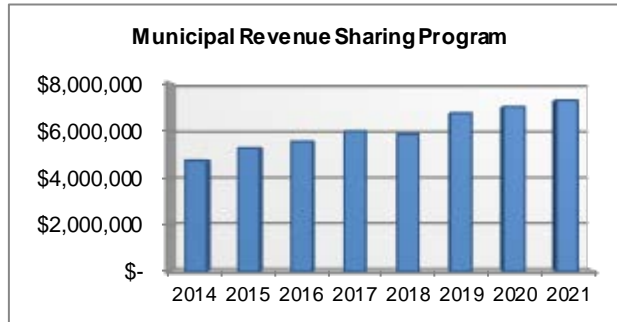
**City of Cape Coral, Florida
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Intergovernmental Revenue

Included are revenues received from federal, state, and other local governmental sources in the form of shared revenues. The state shared revenues of the most importance to the City government are local government half-cent sales tax and municipal revenue sharing. The annual revenue is budgeted at 95% of the estimate released by the State Department of Revenue (DOR).

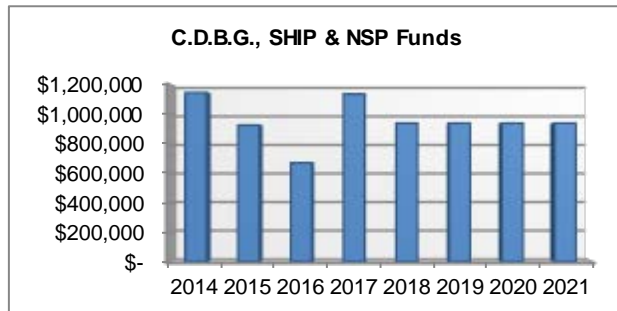


Fiscal Year	Amount
2014 Actual	\$12,505,015
2015 Actual	13,456,287
2016 Actual	13,923,141
2017 Actual	14,107,953
2018 Budget	14,456,982
2019 Proposed	15,878,000
2020 Proposed	16,372,000
2021 Proposed	17,176,000



Fiscal Year	Amount
2014 Actual	\$ 4,723,010
2015 Actual	5,253,466
2016 Actual	5,527,856
2017 Actual	5,962,452
2018 Budget	5,841,929
2019 Proposed	6,726,055
2020 Proposed	6,995,039
2021 Proposed	7,274,780

Additionally, shared funds come from the Federal Community Development Block Grant (CDBG) Program, Neighborhood Stabilization Program (NSP), and State Housing Initiative Partnership (SHIP) and are recorded in Special Revenue Funds. While the annual allocation from the federal government for CDBG programs has stayed at a fairly consistent level, state funding (SHIP) was dramatically decreased beginning in FY 2010.

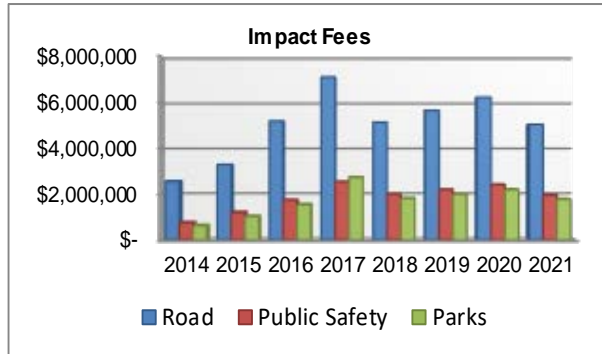


Fiscal Year	Amount
2014 Actual	\$ 1,147,757
2015 Actual	927,146
2016 Actual	671,784
2017 Actual	1,138,077
2018 Budget	940,159
2019 Proposed	940,159
2020 Proposed	940,159
2021 Proposed	940,159

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Impact Fees

The City collects various impact fees when building permits are issued for new structures. Impact fees are paid by those who build new structures within the City. Fees are used for the cost of capital expenditures to support the expansion of roads, parks, water, irrigation, and wastewater facilities, as well as, police protection, fire safety, and advanced life support services. Revenue estimates are primarily based on a projection of the number of new construction permits for single-family residential units, which represent a majority of current activity. Road impact fees have been budgeted at approximately 75% of the total estimate as a result of the use of impact fee credits.

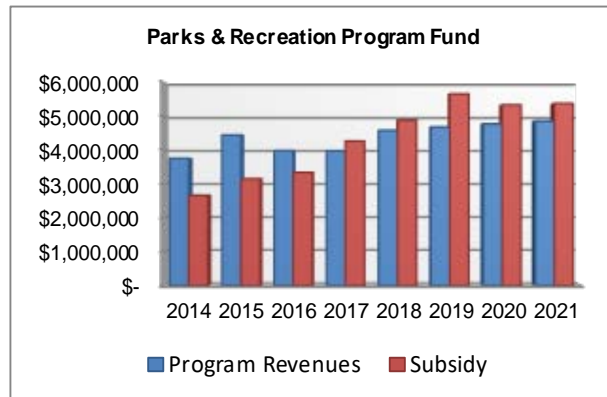


Fiscal Year	Road	Public Safety	Parks
2014 Actual	\$ 2,571,011	\$ 768,178	\$ 642,240
2015 Actual	3,290,520	1,221,496	1,041,410
2016 Actual	5,193,939	1,757,514	1,559,473
2017 Actual	7,106,032	2,546,012	2,751,820
2018 Budget	5,141,492	2,010,162	1,828,600
2019 Proposed	5,656,815	2,208,055	2,011,460
2020 Proposed	6,223,084	2,426,461	2,213,275
2021 Proposed	5,041,535	1,971,549	1,792,920

Charges for Service

These revenues include all charges for current services and are sometimes referred to as user fees. These fees are charged for activities such as zoning and development fees, cultural/recreational fees, public safety fees, water, irrigation and wastewater fees.

User fees are charged for Parks and Recreational Programs. Programs and related fee schedules are reviewed on an annual basis. The Yacht Basin and Golf Course are operated as Enterprise Funds and designed to be 100% supported by generated revenue. Other programs such as the Arts Studio, Senior Centers, Transportation, Special Populations, and the Waterpark operate with a subsidy from the General Fund. The Yacht Basin also contributes \$115,000 to the P&R Program Fund.

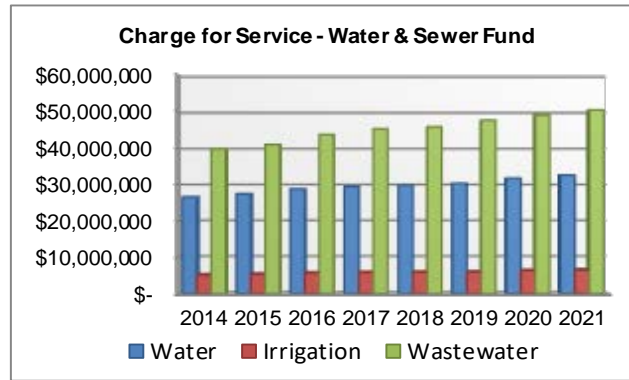


Fiscal Year	Program Revenues	Subsidy	Program Rev % of Total Exp
2014 Actual	\$ 3,752,289	\$ 2,658,334	58.53%
2015 Actual	4,441,529	3,150,587	58.50%
2016 Actual	3,984,562	3,340,000	54.40%
2017 Actual	3,980,118	4,265,000	48.27%
2018 Budget	4,578,222	4,881,507	48.40%
2019 Proposed	4,681,479	5,655,138	45.29%
2020 Proposed	4,768,950	5,329,758	47.22%
2021 Proposed	4,852,854	5,371,363	47.46%
avg FY14-21			51.01%

Does not include Waterpark

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Water, irrigation, and wastewater charges have been established to generate a level of revenue sufficient to support the utility fund. A comprehensive financial model has been developed that examines operational and maintenance, capital, debt, and reserve requirements. Fee changes are adopted in accordance with an annual rate sufficiency study in order to ensure the City is in compliance with bond covenants.



Fiscal Year	Water	Irrigation	Wastewater	Total
2014 Actual	\$26,608,151	\$ 5,270,529	\$ 39,771,765	\$ 71,650,445
2015 Actual	27,439,764	5,419,273	40,934,805	73,793,842
2016 Actual	28,792,096	5,773,770	43,664,619	78,230,485
2017 Actual	29,462,281	5,923,126	45,247,881	80,633,288
2018 Budget	29,795,145	5,962,835	45,862,874	81,620,854
2019 Proposed	30,283,311	6,058,093	47,629,474	83,970,878
2020 Proposed	31,713,931	6,409,189	49,028,050	87,151,170
2021 Proposed	32,575,604	6,602,662	50,429,117	89,607,383

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

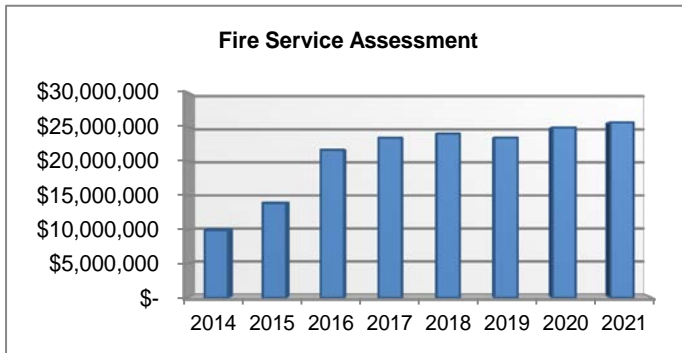
Special Assessments

Special assessment, also called a non-ad valorem assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit those properties. The value of property is not considered when calculating a special assessment. Instead, the cost of the facility or service is allocated to the benefited properties in a defined area on a proportional basis.

Special assessments are levied to pay for water, wastewater, and irrigation extension programs. Special assessments vary based on the actual project costs, which include design, construction, and billing costs. Special assessments can be prepaid or financed through an amortization schedule whereby charges are included on the tax bill annually.

Fire Service Assessment

The City implemented a Fire Service Assessment (FSA), which is a special assessment for fire protection services. The assessment is based on a “readiness-to-serve” rather than “calls for service” methodology. The assessment was authorized for implementation in FY 2014. Due to the need for a bond validation, this assessment was not included on the tax bill but was billed in-house in February 2014. This billing followed the Final Judgment by the Twentieth Judicial Circuit of the State of Florida in December 2013 confirming the City’s authority to issue the bond, the legality and validity of the imposition of the special assessment. The judgment was appealed to the Florida Supreme Court by a small group of residents. In May 2015, the Florida Supreme Court upheld the City’s assessment methodology.



Fiscal Year	Amount	Cost	
		Recovery %	
2014 Actual	\$ 9,928,725	38%	
2015 Actual	13,914,346	38%	
2016 Actual	21,690,753	64%	
2017 Actual	23,450,207	64%	
2018 Budget	24,052,434	59%	
2019 Proposed	23,476,023	62%	
2020 Proposed	24,949,289	64%	
2021 Proposed	25,697,768	64%	

Highlights of Other Major Funds

Water and Sewer Fund

The adopted budget has been prepared to support the continuing operations of the existing utility facilities to include the water reclamation plants, reverse osmosis plants, and the existing collection, distribution, and transmission lines. Revenue and expenditures have been budgeted in accordance with the rate sufficiency model. Full time equivalents in this fund will increase by 4 in FY 2019. Changes in staffing requirements are a key consideration in the rate sufficiency model as the customer base is being increased annually through the utility extension program.

Stormwater Fund

The primary revenue source for this fund is the stormwater utility fee that is charged on a per equivalent residential unit (ERU) basis. As discussed in the previous section, the City Manager's Proposed Budget includes a modified rate each year for FY 2019 – 2021. The proposed rate is \$115 per ERU, based on the data from the cost recovery study. The operating budgets in FY 2019 – 2021 will use funds which have previously been set aside for stormwater capital projects to support the cost of the drainage projects.

Parks & Recreation Program Fund

Non-enterprise recreational programs are budgeted in a special revenue fund that has a total budget in FY 2019 of \$10.3 million. Each business unit is supported by a certain level of user fees. Program costs and projected revenues are evaluated annually to ensure the program costs are being recovered while maintaining fairly constant General Fund support. Program fees will cover approximately 45% of the program expenditures in the adopted budget with the remaining funding of 55% coming from interfund transfers. The subsidy is budgeted at \$5,540,138 from the General Fund and \$115,000 from the Yacht Basin Fund.

Waterpark Fund

The FY 2019 Proposed Budget is \$3.0 million with expenditures to support current operations. Annual debt service related to the speed slide attraction has been budgeted in the amount of \$174,096. Additionally, the fund is required to make an interfund transfer to the General Fund in the amount of \$419,061 for general administrative overhead costs. Operating revenues are not forecasted to cover the fund's expenditures and a general fund subsidy of \$370,166 will be required.

Road Impact Fee and Gas Tax Funds

No new major projects have been planned for FY 2019. Revenues will be used to support debt service of the Gas Tax Bonds and to support basic maintenance operations. An interfund transfer from the 6 Cent Gas Tax to the General Fund is budgeted in the amount of \$5.9 million and supports the transportation activities of the Public Works Department.

Park Impact Fee Funds

While land acquisition and park development had been a focus during the period of FY 2005-2008, all available funds are now being used to satisfy annual debt service of \$2.7 million. As revenue collected will not be adequate to cover the debt service, the General Fund will continue to support a portion of the debt obligation.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Public Safety Impact Fee Funds

In June 2006, City Council approved Public Safety Impact Fees, which encompass distinct component parts for Fire, Police, and Advanced Life Support (ALS). Fire impact fees have supported the construction of new fire stations and the equipment necessary to outfit the stations. Fire impact fees continues to be used for annual debt service for Fire Station #9.

Utility Capital Expansion Fee Funds

Water, sewer, and irrigation utility capital expansion fees (impact fees) and capital facility expansion fees are used for the expansion of the City's utility system including the cost of transmission lines and new plants. These fees are also used to pay applicable debt service and/or will be used to offset the borrowing requirements associated with the water and sewer capital improvement program.

Building Fund

The Building Fund has an adopted budget of \$17.4 million and provides funding for 52.88 full-time equivalents. Due to an increase in permitting activity, no subsidy has been required by the General Fund since FY 2010. An interfund transfer is made to the General Fund for general administrative overhead costs in the amount of \$1,049,198.

Golf Course Fund

The Golf Course Fund has an adopted budget of \$3.1 million and provides funding for 32 full-time equivalents. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2019 is \$389,222. Revenues continue to cover basic and on-going operational costs but have not yet reached a level that allows for the funding of normal renewal and replacement of capital assets. In FY 2019, the General Fund has budgeted for a potential subsidy of \$352,975.

Yacht Basin Fund

The Yacht Basin Fund has an adopted budget of \$1.2 million with approximately 44% of the sources of funds coming from fund balances. Lease payments from Ford's Boathouse are recorded in this fund. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2019 is \$82,240. FY 2019 planned expenditures include \$115,000 interfund transfer to the P&R Program Fund.

Five-Year Asset Management Program

The five-year asset management program is a comprehensive plan that encompasses not only capital improvements but also the cost of new and replacement vehicles and equipment as well as maintenance costs for many of our programs. Numerous capital improvement projects have been identified, but not all can be funded based upon current revenue estimates. While the projects have merit and should be identified, the City's current funding sources are insufficient to allow for commencement of the projects.

The identified funding requirement for the asset management program for the current year is \$107.6 million for all components. The plan identifies general fund expenditures of \$3.0 million. The General Fund capital replacement requirements as previously presented to City Council as part of the Burton Model also incorporates the needs of the P&R Programs and Waterpark Funds.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

MILLAGE RATE HISTORY

Fiscal Year	General Operations	Debt Service	Total
2010	7.9702	0.0000	7.9702
2011	7.9702	0.0000	7.9702
2012	7.9570	0.0000	7.9570
2013	7.9570	0.0000	7.9570
2014	7.7070	0.0000	7.7070
2015	7.7070	0.0000	7.7070
2016	6.9570	0.0000	6.9570
2017	6.7500	0.0000	6.7500
2018	6.7500	0.0000	6.7500
2019 Proposed	6.7500	0.0000	6.7500
2020 Proposed	6.7500	0.0000	6.7500
2021 Proposed	6.7500	0.0000	6.7500

* Rolled back rate for FY 2019 is 6.5190

TAXABLE ASSESSED VALUE HISTORY

Fiscal Year	Taxable Assessed Value	New Construction	Percentage Change
2010	10,494,876,370	175,205,783	-33.14%
2011	8,888,383,376	70,456,330	-15.31%
2012	8,566,590,016	81,896,264	-3.62%
2013	8,903,395,043	89,178,363	3.93%
2014	9,520,318,059	109,735,614	6.93%
2015	10,329,777,472	114,639,280	8.50%
2016	11,120,507,186	185,037,351	7.65%
2017	12,045,371,047	232,341,287	8.32%
2018	13,196,517,609	336,504,739	9.56%
2019 Projected	14,313,935,650	448,797,093	8.47%
2020 Projected*	14,312,413,076	466,748,977	-0.01%
2021 Projected*	14,884,909,599	485,418,936	4.00%

*Beginning in FY 2020, anticipating additional homestead exemptions

SINGLE FAMILY HOMES - HOMESTEAD & NON-HOMESTEAD

Fiscal Year	Average Taxable Assessed Value	Change in Average Value	Percentage Change
2010	101,405	(52,138)	-33.96%
2011	89,684	(11,721)	-11.56%
2012	93,057	3,373	3.76%
2013	96,942	3,885	4.18%
2014	104,867	7,925	8.18%
2015	114,354	9,486	9.05%
2016	122,484	8,130	7.11%
2017	131,197	8,713	7.11%
2018	141,919	10,722	8.17%
2019	150,944	9,025	6.36%

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

BUDGET SUMMARY							
City of Cape Coral, Florida FY 2019							
THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF CAPE CORAL ARE 4.2% INCREASE FROM LAST YEARS TOTAL OPERATING EXPENDITURES							
General Fund	6.7500						
ESTIMATED SOURCES	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	ENTERPRISE FUNDS	INTERNAL SERVICE	TOTAL ALL FUNDS
Taxes:							
Ad Valorem Taxes - City Levy @ 6.5000	\$ 92,754,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,754,303
Ad Valorem Taxes - Other	713,881	920,137	-	-	-	-	1,634,018
Tax Increment - County	-	830,075	-	-	-	-	830,075
Sales and Use Taxes	13,618,760	9,299,458	-	-	-	-	22,918,218
Charges for Service	1,620,824	10,234,896	-	-	107,063,905	26,095	118,945,720
Intergovernmental Revenues	26,285,866	2,309,205	-	-	21,791,773	-	50,386,844
Fines & Forfeitures	476,467	125,531	-	-	775,238	-	1,377,236
Miscellaneous Revenue	3,318,960	303,149	3,444,028	-	2,635,162	400,000	10,101,299
Permits, Franchise, Impact Fees, Spec Assess	30,293,734	16,016,123	-	-	30,202,199	-	76,512,056
Internal Service Charges	5,580,016	-	-	-	671,703	42,435,260	48,686,979
TOTAL SOURCES	\$174,662,811	\$40,038,574	\$3,444,028	\$0	\$163,139,980	\$42,861,355	\$424,146,748
Transfers In	7,649,133	7,499,117	18,077,817	1,193,161	24,045,950	-	58,465,178
Note/Debt Proceeds	-	-	-	-	88,015,484	-	88,015,484
Fund Balances/Reserves/Net Assets	29,330,548	45,573,873	345,966	-	119,119,031	15,533,786	209,903,204
TOTAL REVENUES, TRANSFERS & BALANCES	\$ 211,642,492	\$ 93,111,564	\$ 21,867,811	\$ 1,193,161	\$394,320,445	\$ 58,395,141	\$ 780,530,614
ESTIMATED USES							
General Government	\$ 63,854,925	\$ 126,947	\$ -	\$ 1,043,161	\$ -	\$ -	\$ 65,025,033
Public Safety	76,005,081	7,113,220	-	-	-	-	83,118,301
Physical Environment	-	3,869,904	-	-	198,942,456	-	202,812,360
Transportation	10,040,812	-	-	150,000	154,228	-	10,345,040
Economic Environment	1,146,571	1,247,613	-	-	-	-	2,394,184
Culture/Recreation	7,672,290	12,781,821	-	-	28,132,546	-	48,586,657
Debt Service	-	-	21,521,845	-	46,243,675	-	67,765,520
Internal Services	-	-	-	-	-	38,848,936	38,848,936
TOTAL EXPENDITURES	\$ 158,719,679	\$ 25,139,505	\$ 21,521,845	\$ 1,193,161	\$ 273,472,905	\$ 38,848,936	\$ 518,896,031
Transfers Out	14,884,898	19,675,893	-	-	23,904,387	-	58,465,178
Reserves	38,037,915	48,296,166	345,966	-	96,943,153	19,546,205	203,169,405
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES, & BALANCES	\$ 211,642,492	\$ 93,111,564	\$ 21,867,811	\$ 1,193,161	\$ 394,320,445	\$ 58,395,141	\$ 780,530,614
The tentative, adopted, and/or final budgets are on file in the office of the above referenced taxing authority as a public record.							

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

ALL FUNDS REVENUES

Fund	FY 2017 Actual ¹	FY 2018 Adopted Budget ²	FY 2018 Amended Budget ²	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
General Fund	\$ 163,665,972	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571
Special Revenue Funds						
Additional Five Cent Gas Tax	3,832,254	10,485,470	11,916,719	15,255,043	19,142,913	23,151,920
Six Cent Gas Tax	5,200,272	13,762,149	13,831,888	14,436,042	14,121,327	10,608,092
Road Impact Fee	7,873,483	6,528,709	6,938,817	8,329,224	8,374,884	7,221,459
Police Protection Impact Fee	1,272,088	3,346,093	4,136,425	5,222,882	6,416,235	7,386,102
Advanced Life Support (ALS) Impact Fee	75,347	272,178	318,905	383,610	354,294	360,490
Do The Right Thing	17,032	8,000	25,569	8,000	8,000	8,000
Confiscation/Federal	66,092	464,727	548,340	459,587	361,985	324,459
Confiscation/State	141,033	189,414	327,828	308,353	288,878	269,359
Criminal Justice Education (Police Training)	21,079	23,000	38,601	24,000	24,600	25,215
Police Evidence Fund (not budgeted)	127,139	-	-	-	-	-
Seaw all Assessments	1,169	-	-	-	-	-
Fire Capital Improvement Impact Fee	1,222,577	1,992,319	2,663,072	3,369,324	4,173,639	4,761,518
Park Recreational Facility Impact Fee	2,759,562	1,838,600	3,427,305	3,610,166	3,067,464	2,101,916
Community Redevelopment Agency (CRA) ³	1,622,412	4,556,856	2,302,313	2,219,029	2,329,695	2,572,656
City Centrum Business Park	70,999	93,274	93,274	90,559	91,483	92,461
All Hazards	750,490	1,897,943	2,083,425	2,200,355	2,005,322	2,102,948
Alarm Fee	113,059	163,240	148,340	156,862	169,026	177,881
Del Prado Mall Parking Lot Maintenance	150,477	38,010	136,037	36,388	38,059	39,965
Lot Mow ing Program	3,336,007	5,082,834	5,827,083	5,320,529	4,886,108	4,412,334
Parks & Recreation Programs	8,245,118	9,459,729	9,900,100	10,336,617	10,098,708	10,224,217
HUD Neighborhood Stabilization (NSP) ⁴	562,983	-	108,589	-	-	-
Building Fund	7,691,746	13,670,684	14,396,751	17,396,646	17,724,843	18,617,933
Waterpark Fund	2,704,887	2,960,989	2,962,073	3,008,189	3,048,233	3,117,531
Community Development Block Grant (CDBG) ⁴	1,298,966	940,159	1,285,647	940,159	940,159	940,159
Residential Construction Mitigation Grant ⁴	192,730	-	-	-	-	-
Local Housing Assistance (SHIP) ⁴	1,093,900	-	51,864	-	-	-
Special Revenue	50,442,903	77,774,377	83,468,965	93,111,564	97,665,855	98,516,615
Debt Service Fund	90,962,879	29,297,819	26,096,275	21,867,811	22,157,698	23,328,156
Capital Projects Funds⁴						
Academic Village	74,816	-	-	90,000	493,040	-
Fire Station Construction	1,894	297,000	1,477,971	-	4,310,000	621,643
Charley Disaster Improvement	580	-	-	-	-	-
Finance Computer (ERP) System	-	-	-	-	-	-
Parks Capital Projects	161,618	-	500,000	-	-	-
Transportation Capital Projects	10,750,219	11,347,438	11,344,538	150,000	7,482,000	7,482,000
Public Works Capital Projects	9,183	-	-	-	-	-
CRA Streetscape	9,941,542	3,695,932	3,695,932	953,161	1,062,233	1,150,660
Fleet Maintenance Facility Construction	-	-	-	-	-	-
Computer System Replacement	4,225	-	-	-	-	-
Capital Projects Total	20,944,075	15,340,370	17,018,441	1,193,161	13,347,273	9,254,303

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

ALL FUNDS REVENUES continued

Fund	FY 2017 Actual ¹	FY 2018 Adopted Budget ²	FY 2018 Amended Budget ²	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Enterprise Funds						
Water & Sewer	113,667,250	155,476,122	147,298,077	118,019,880	117,153,120	118,847,254
Water & Sewer Capital Projects ^{4,5}	160,591	57,932,564	57,932,564	-	-	-
Water & Sewer Utility Extension ^{4,6}	134,881,145	113,518,886	113,518,886	128,369,828	102,170,591	144,637,353
Water & Sewer Utility Impact, CIAC, CFEC	17,246,565	68,251,715	68,251,715	80,391,467	108,325,392	129,682,995
Stormwater Utility	15,095,159	29,278,092	23,756,444	25,739,543	24,615,559	23,945,982
Stormwater Utility Capital Projects ⁴	109,094	579,000	579,000	4,351,096	4,621,627	4,445,871
Yacht Basin	683,179	1,262,113	1,332,970	1,209,830	1,346,167	1,303,983
Golf Course	2,848,044	3,164,909	3,282,352	3,069,156	3,195,481	3,230,502
Charter School Authority ^{3,7}	25,139,545	28,692,187	31,974,683	33,169,645	32,513,056	31,884,557
Enterprise Total	309,830,572	458,155,588	447,926,691	394,320,445	393,940,993	457,978,497
Internal Service Fund						
Workers Compensation Insurance	4,400,945	12,556,370	12,042,559	12,897,451	14,005,684	15,189,021
Property Liability Insurance	3,687,452	4,563,495	6,195,143	6,003,283	5,851,665	5,718,061
Self Insurance	19,765,437	24,407,522	24,986,996	28,968,704	33,660,896	38,605,921
Facilities Management	4,474,236	5,227,451	5,403,378	5,692,360	5,855,555	6,147,296
Fleet Maintenance	3,860,794	4,731,634	4,845,920	4,833,343	4,874,502	4,928,360
Internal Service Fund Total	36,188,864	51,486,472	53,473,996	58,395,141	64,248,302	70,588,659
Total All Funds	\$ 672,035,265	\$ 840,851,873	\$ 848,312,054	\$ 780,530,614	\$ 815,249,919	\$ 890,111,801

Notes:

¹ FY 2017 Actual is presented on budgetary basis.

² FY 2018 Budget was adopted through Ordinance 54-17 and has been amended through Ordinance 29-18.

³ The Community Redevelopment Agency & Charter School Authority are component units of the City of Cape Coral. Each budget is approved and adopted by their Governing Boards and transmitted to the City for inclusion in the total budget.

⁴ Balances within Grant and Capital Project Funds are not rebudgeted on an annual basis. Only additional appropriations are included.

⁵ Water & Sewer Capital Projects are in accordance with the planned projects outlined in the rate sufficiency study.

⁶ Includes construction and special assessments for utility extension areas such as Pine Island Rd Water, Wastewater, and Irrigation Southwest Areas I-III Water, Wastewater, and Irrigation; Southeast 1, Southwest 4, Southwest 5 and North Central Loop Water, Wastewater, & Irrigation; Southwest 6/7 Construction was authorized in FY 2013. North 1 and North 2 are included in FY 2017 - 2021.

⁷ The Charter School System is a multi-year budget that started in FY 2018.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

ALL FUNDS EXPENDITURES

Fund	FY 2017 Actual ¹	FY 2018 Adopted Budget ²	FY 2018 Amended Budget ²	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
General Fund	\$ 163,455,017	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571
Special Revenue Funds						
Additional Five Cent Gas Tax	150,000	10,485,470	11,916,719	15,255,043	19,142,913	23,151,920
Six Cent Gas Tax	3,937,574	13,762,149	13,831,888	14,436,042	14,121,327	10,608,092
Road Impact Fee	7,003,626	6,528,709	6,938,817	8,329,224	8,374,884	7,221,459
Police Protection Impact Fee	11,007	3,346,093	4,136,425	5,222,882	6,416,235	7,386,102
Advanced Life Support (ALS) Impact Fee	645	272,178	318,905	383,610	354,294	360,490
Do The Right Thing	16,932	8,000	25,569	8,000	8,000	8,000
Confiscation/Federal	70,666	464,727	548,340	459,587	361,985	324,459
Confiscation/State	43,412	189,414	327,828	308,353	288,878	269,359
Criminal Justice Education (Police Training)	15,447	23,000	38,601	24,000	24,600	25,215
Police Evidence Fund (not budgeted)	132,286	-	-	-	-	-
Seawall Assessments	-	-	-	-	-	-
Fire Capital Improvement Impact Fee	422,758	1,992,319	2,663,072	3,369,324	4,173,639	4,761,518
Park Recreational Facility Impact Fee	2,732,622	1,838,600	3,427,305	3,610,166	3,067,464	2,101,916
Community Redevelopment Agency (CRA) ³	3,869,823	4,556,856	2,302,313	2,219,029	2,329,695	2,572,656
City Centrum Business Park	69,940	93,274	93,274	90,559	91,483	92,461
All Hazards	640,372	1,897,943	2,083,425	2,200,355	2,005,322	2,102,948
Alarm Fee	110,105	163,240	148,340	156,862	169,026	177,881
Del Prado Mall Parking Lot Maintenance	25,157	38,010	136,037	36,388	38,059	39,965
Lot Mowing Program	3,502,211	5,082,834	5,827,083	5,320,529	4,886,108	4,412,334
Parks & Recreation Programs	8,282,200	9,459,729	9,900,100	10,336,617	10,098,708	10,224,217
HUD Neighborhood Stabilization (NSP) ⁴	457,841	-	108,589	-	-	-
Building Fund	5,292,016	13,670,684	14,396,751	17,396,646	17,724,843	18,617,933
Waterpark Fund	3,021,167	2,960,989	2,962,073	3,008,189	3,048,233	3,117,531
Community Development Block Grant (CDBG) ⁴	1,305,956	940,159	1,285,647	940,159	940,159	940,159
Residential Construction Mitigation Grant ⁴	51,914	-	-	-	-	-
Local Housing Assistance (SHIP) ⁴	545,869	-	51,864	-	-	-
Special Revenue	41,711,544	77,774,377	83,468,965	93,111,564	97,665,855	98,516,615
Debt Service Fund	93,970,609	29,297,819	26,096,275	21,867,811	22,157,698	23,328,156
Capital Projects Funds⁴						
Academic Village	106,578	-	-	90,000	493,040	-
Fire Station Construction	279,655	297,000	1,477,971	-	4,310,000	621,643
Parks Capital Projects	123,397	-	500,000	-	-	-
Transportation Capital Projects	8,919,206	11,347,438	11,344,538	150,000	7,482,000	7,482,000
Public Works Capital Projects	162,661	-	-	-	-	-
CRA Streetscape	316,364	3,695,932	3,695,932	953,161	1,062,233	1,150,660
Fleet Maintenance Facility Construction	55,443	-	-	-	-	-
Computer System Replacement	133,886	-	-	-	-	-
Capital Projects Total	10,097,189	15,340,370	17,018,441	1,193,161	13,347,273	9,254,303

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

ALL FUNDS EXPENDITURES continued

Fund	FY 2017 Actual ¹	FY 2018 Adopted Budget ²	FY 2018 Amended Budget ²	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Enterprise Funds						
Water & Sewer	98,784,453	155,476,122	147,298,077	118,019,880	117,153,120	118,847,254
Water & Sewer Capital Projects ^{4,5}	8,023,885	57,932,564	57,932,564	-	-	-
Water & Sewer Utility Extension ^{4,6}	115,342,649	113,518,886	113,518,886	128,369,828	102,170,591	144,637,353
Water & Sewer Utility Impact, CIAC, CFEC	3,678,493	68,251,715	68,251,715	80,391,467	108,325,392	129,682,995
Stormwater Utility	14,484,999	29,278,092	23,756,444	25,739,543	24,615,559	23,945,982
Stormwater Utility Capital Projects ⁴	955,797	579,000	579,000	4,351,096	4,621,627	4,445,871
Yacht Basin	490,647	1,262,113	1,332,970	1,209,830	1,346,167	1,303,983
Golf Course	2,978,064	3,164,909	3,282,352	3,069,156	3,195,481	3,230,502
Charter School Authority ^{3,7}	23,889,776	28,692,187	31,974,683	33,169,645	32,513,056	31,884,557
Enterprise Total	268,628,764	458,155,588	447,926,691	394,320,445	393,940,993	457,978,497
Internal Service Fund						
Workers Compensation Insurance	4,303,287	12,556,370	12,042,559	12,897,451	14,005,684	15,189,021
Property Liability Insurance	3,020,149	4,563,495	6,195,143	6,003,283	5,851,665	5,718,061
Self Insurance	19,970,664	24,407,522	24,986,996	28,968,704	33,660,896	38,605,921
Facilities Management	4,626,253	5,227,451	5,403,378	5,692,360	5,855,555	6,147,296
Fleet Maintenance	3,737,740	4,731,634	4,845,920	4,833,343	4,874,502	4,928,360
Internal Service Fund Total	35,658,093	51,486,472	53,473,996	58,395,141	64,248,302	70,588,659
Total All Funds	\$ 613,521,216	\$ 840,851,873	\$ 848,312,054	\$ 780,530,614	\$ 815,249,919	\$ 890,111,801

Notes:

¹ FY 2017 Actual is presented on budgetary basis.

² FY 2018 Budget was adopted through Ordinance 54-17 and has been amended through Ordinance 29-18.

³ The Community Redevelopment Agency & Charter School Authority are component units of the City of Cape Coral. Each budget is approved and adopted by their Governing Boards and transmitted to the City for inclusion in the total budget.

⁴ Balances within Grant and Capital Project Funds are not rebudgeted on an annual basis. Only additional appropriations are included.

⁵ Water & Sewer Capital Projects are in accordance with the planned projects outlined in the rate sufficiency study.

⁶ Includes construction and special assessments for utility extension areas such as Pine Island Rd Water, Wastewater, and Irrigation Southwest Areas I-III Water, Wastewater, and Irrigation; Southeast 1, Southwest 4, Southwest 5 and North Central Loop Water, Wastewater, & Irrigation; Southwest 6/7 Construction was authorized in FY 2013. North 1 and North 2 are included in FY 2016 - 2020.

⁷ The Charter School System is a multi-year budget that started in FY 2018.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

INTER & INTRAFUND TRANSFERS: FY 2019 PROPOSED BUDGET

TRANSFER OUT	TRANSFERS IN								
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	Water and Sewer Operations (1)	Water and Sewer Capital Projects (2)	Stormwater Capital Projects (3)	ENTERPRISE TOTAL (1+2+3)	TOTAL
Interfund Transfers:									
General Fund	\$ -	\$7,737,092 ²	\$ 7,057,806 ⁴	\$ 90,000 ⁷	\$ -	\$ -	\$ -	\$ -	\$ 14,884,898
Special Revenue	7,649,133 ¹	-	10,923,599 ⁵	1,103,161 ⁸	-	-	-	-	19,675,893
Capital Projects	-	-	-	-	-	-	-	-	-
Water & Sewer	-	-	96,412 ⁶	-	-	-	-	-	96,412
Yacht Basin	-	115,000 ³	-	-	-	-	-	-	115,000
Intrafund Transfers:									
Stormwater	-	-	-	-	317,750 ¹²	-	4,351,096 ¹²	4,668,846	4,668,846
Water & Sewer Operations	-	-	-	-	-	14,209,385 ¹⁰	-	14,209,385	14,209,385
Water Impact & CFEC Fees	-	-	-	-	293,754 ⁹	-	-	293,754	293,754
Sewer Impact & CFEC Fees	-	-	-	-	434,171 ⁹	-	-	434,171	434,171
Irrigtn Impact & CFEC Fees	-	-	-	-	121,898 ⁹	-	-	121,898	121,898
Water & Sewer Special Assmt	-	-	-	-	-	3,964,921 ¹¹	-	3,964,921	3,964,921
Total	<u>\$ 7,649,133</u>	<u>\$ 7,852,092</u>	<u>\$ 18,077,817</u>	<u>\$ 1,193,161</u>	<u>\$ 1,167,573</u>	<u>\$ 18,174,306</u>	<u>\$ 4,351,096</u>	<u>\$ 23,692,975</u>	<u>\$ 58,465,178</u>

Interfund Transfers:

- 1 Special Revenue (Six Cent Gas Tax) transfer of \$5,855,287 to the general fund to support transportation activities performed by Public Works.
- Special Revenue (Road Impact Fees) transfer of \$169,705 to the general fund for reimbursement for administrative services.
- Special Revenue (Alarm Fees) transfer of \$7,500 to the general fund for reimbursement of expenses for false alarm responses.
- Special Revenue (All Hazards Fund) transfer of \$93,600 to the general fund for reimbursement of fire special pay for hazardous materials.
- Special Revenue (Building Fund) transfer of \$1,049,198 to the general fund for reimbursement of general administrative overhead costs.
- Special Revenue (Waterpark Fund) transfer of \$419,061 to the general fund for reimbursement of general administrative overhead costs.
- Special Revenue (Community Development Block Grant Fund) transfer of \$54,782 to the general fund for reimbursement of general administrative overhead costs.
- 2 General Fund transfer of \$1,383,254 to Special Revenue (Community Redevelopment Agency) for established Tax Increment Financing (TIF) funding.
 - General Fund transfer of \$90,559 to Special Revenue (City Centrum) for budgetary established levels to support operations.
 - General Fund transfer of \$370,166 to Special Revenue (Waterpark) for budgetary established levels to support operations.
 - General Fund transfer of \$5,540,138 to Special Revenue (P&R Programs) for budgetary established levels to support operations.
 - General Fund transfer of \$352,975 to Special Revenue (Golf Course) for budgetary established levels to support operations.
- 3 Yacht Basin transfer of \$115,000 to Special Revenue (Yacht Club Complex) to support program activities to include maintenance / capital needs.
- 4 General Fund transfer of \$7,057,806 to Other Governmental Fund (Debt Service) for debt service payments . Detail by debt is found in Sections 8 & 13.
- 5 Special Revenue (Parks Recreational Facilities Impact Fee, Fire Capital Improvements Impact Fee, Building Fund, Five and Six Cent Gas Tax, Road Impact Fees, and Waterpark) transfer to Debt debt service payments in the amount of \$10,019,967. CRA Fund to Debt Service in the amount of \$416,856 for proportional share of 2012 Special Obligation Bond for undergrounding electric in the CRA and \$486,776 for Streetscape debt.
- 6 Water and Sewer Fund transfer of \$96,412 to Other Governmental Fund (Debt Service) for debt service payments - 2014 Capital Improvement and 2015 Special Obligation Revenue Note.
- 7 General Fund transfer of \$90,000 to Capital Project Fund for Academic Village.
- 8 Special Revenue CRA Fund to Capital Projects in the amount of \$953,161 for 47th Street Streetscape Project
Special Revenue (Transportation) Five Cent Gas Tax in the amount of \$150,000 for sidewalk program

Intrafund Transfers:

- 9 Utility Impact and CFEC funds transfer of \$849,823 to Water & Sewer Operations for annual debt service.
- 10 Water & Sewer Operations transfer of \$14,209,385 to Water & Sewer for annual debt service
- 11 Water & Sewer Special Assmt Const transfer of \$3,964,921 to Water & Sewer Capital Projects.
- 12 Stormwater transfer of \$4,351,096 to Stormwater Capital Projects.
Stormwater transfer of \$317,750 to Water & Sewer debt service.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Fund Balance Projections

	General Fund	% Chg	Transportaton Capital Improvements	% Chg	Community Redvelopment Agency	%Chg	Debt Service Fund	% Chg	Other Governmental Funds	% Chg
October 1, 2017 Fund Balance	<u>\$ 50,510,657</u>		<u>\$ 24,869,370</u>		<u>\$ 156,635</u>		<u>\$ 4,425,888</u>		<u>\$ 52,795,510</u>	
FY 2018 Amended Revenues	\$169,817,029		\$ 11,344,538		\$ 3,695,932		\$26,096,275		\$ 48,844,256	
FY 2018 Amended Budget Expenditures	<u>190,997,138</u>		<u>11,344,538</u>		<u>3,695,932</u>		<u>26,096,275</u>		<u>47,867,371</u>	
Net Gain (Loss) to Fund Balance	<u>\$(21,180,109)</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ 976,885</u>	
September 30, 2018 Year End Balance (Projected)	<u>\$ 29,330,548</u>	-42%	<u>\$ 24,869,370</u>	0%	<u>\$ 156,635</u>	0%	<u>\$ 4,425,888</u>	0%	<u>\$ 53,772,395</u>	2%
FY 2019 Proposed Budget Revenues	\$182,311,944		\$ 150,000		\$ 953,161		\$21,521,845		\$ 43,577,735	
FY 2019 Proposed Budget Expenditures	<u>173,604,577</u>		<u>1,477,663</u>		<u>953,161</u>		<u>21,521,845</u>		<u>42,706,180</u>	
Net Gain (Loss) to Fund Balance	<u>\$ 8,707,367</u>		<u>\$ (1,327,663)</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ 871,555</u>	
September 30, 2019 Year End Balance (Projected)	<u>\$ 38,037,915</u>	30%	<u>\$ 23,541,707</u>	-5%	<u>\$ 156,635</u>	0%	<u>\$ 4,425,888</u>	0%	<u>\$ 54,643,950</u>	2%
FY 2020 Proposed Budget Revenues	\$185,851,883		\$ 8,822,089		\$ 162,223		\$21,811,733		\$ 52,263,241	
FY 2020 Proposed Budget Expenditures	<u>185,565,957</u>		<u>8,822,089</u>		<u>162,223</u>		<u>21,811,733</u>		<u>51,217,976</u>	
Net Gain (Loss) to Fund Balance	<u>\$ 285,926</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ 1,045,265</u>	
September 30, 2020 Year End Balance (Projected)	<u>\$ 38,323,841</u>	1%	<u>\$ 23,541,707</u>	0%	<u>\$ 156,635</u>	0%	<u>\$ 4,425,888</u>	0%	<u>\$ 55,689,215</u>	2%
FY 2021 Proposed Budget Revenues	\$192,121,730		\$ 8,908,619		\$ 1,150,660		\$23,028,767		\$ 45,719,765	
FY 2021 Proposed Budget Expenditures	<u>194,786,416</u>		<u>8,908,619</u>		<u>1,150,660</u>		<u>23,028,767</u>		<u>44,805,370</u>	
Net Gain (Loss) to Fund Balance	<u>\$ (2,664,686)</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ -</u>		<u>\$ 914,395</u>	
September 30, 2021 Year End Balance (Projected)	<u>\$ 35,659,155</u>	-7%	<u>\$ 23,541,707</u>	0%	<u>\$ 156,635</u>	0%	<u>\$ 4,425,888</u>	0%	<u>\$ 56,603,610</u>	2%

All estimates are unaudited and based on preliminary year-end results
 General Fund FY 2018 Fund Balance decrease due to Hurricane Irma
 Transportation Capital Projects FY 2019 will use Fund Balance for existing projects

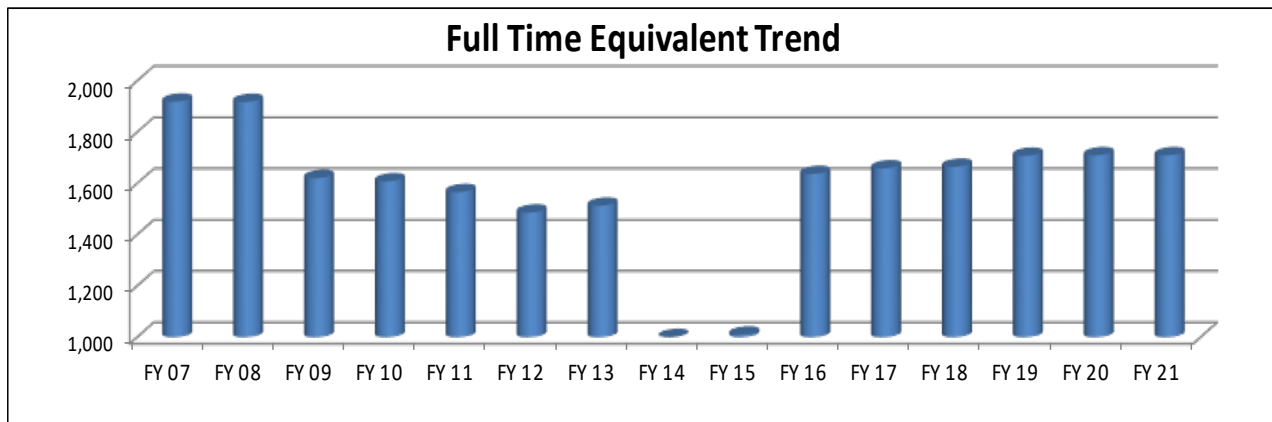
Changes in Fund Balances - Governmental Funds

The City of Cape Coral has adopted a Fund Balance Policy. The purpose of the Fund Balance Policy is to provide enhanced financial stability, by ensuring the City maintains a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unexpected one-time expenditures.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Staffing Summary

Fund/Department	FULL-TIME EQUIVALENTS								
	FUND LEVEL								
	FY 2016 Adopted Total	FY 2016 Amended Total	FY 2017 Adopted Total	FY 2017 Amended Total	FY 2018 Adopted Total	FY 2018 Amended Total	FY 2019 Proposed Total	FY 2020 Proposed Total	FY 2021 Proposed Total
General Fund:									
City Council	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
City Attorney	12.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00
City Manager	11.50	12.50	12.50	12.50	12.50	13.00	14.00	14.00	14.00
City Auditor	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Information Technology Ser	25.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00
City Clerk	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
Financial Services	37.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00
Human Resources	15.40	15.40	15.60	15.60	15.60	15.60	15.60	15.60	15.60
Dept of Community Develop	54.50	54.00	54.00	54.00	54.00	54.00	53.00	54.00	54.00
Police	337.36	337.36	340.36	329.93	330.93	333.93	356.93	356.93	356.93
Fire	207.07	207.07	217.00	217.00	217.00	217.00	220.00	220.00	220.00
Public Works	67.00	67.00	69.00	70.00	70.00	70.00	72.00	73.00	73.00
Parks & Recreation	64.60	64.60	64.60	64.60	64.60	64.60	64.60	64.60	64.60
Total General Fund	867.43	869.93	886.06	876.63	877.63	881.13	909.13	911.13	911.13
Alarm Fee Fund	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00
Parks & Recreation Programs	144.12	144.12	145.12	145.12	146.43	145.93	147.43	147.43	147.43
Waterpark Fund	61.67	61.67	61.67	61.17	61.17	61.17	61.17	61.17	61.17
All Hazards	4.00	4.50	4.50	4.50	5.50	5.50	5.50	5.50	5.50
Lot Mowing Fund	3.50	3.50	4.00	4.00	4.00	4.00	4.00	4.00	4.00
CRA Fund	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Fund	36.45	48.45	48.45	49.45	49.45	50.88	52.88	52.88	52.88
CDBG/SHIP/NSP Funds	1.50	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Transportation Capital Projects	16.00	16.00	16.00	16.00	16.00	16.00	17.00	17.00	17.00
Water & Sewer Utility Fund	285.15	285.15	296.15	296.15	298.15	298.15	302.15	302.15	302.15
Stormwater Utility Fund	96.00	96.00	96.00	96.00	96.00	96.00	97.00	97.00	97.00
Yacht Basin Fund	2.55	2.55	2.55	2.55	2.55	2.55	2.55	2.55	2.55
Golf Course Fund	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00
Internal Service/HR	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Internal Service/Facilities	38.50	39.50	41.50	40.50	42.50	42.50	43.50	43.50	43.50
Internal Service/Fleet	23.00	23.00	24.00	24.00	24.00	24.00	24.00	24.00	24.00
Internal Service/Workers' Comp	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total All Funds	1,619.87	1,636.37	1,668.00	1,658.07	1,664.38	1,668.80	1,707.30	1,709.30	1,709.30

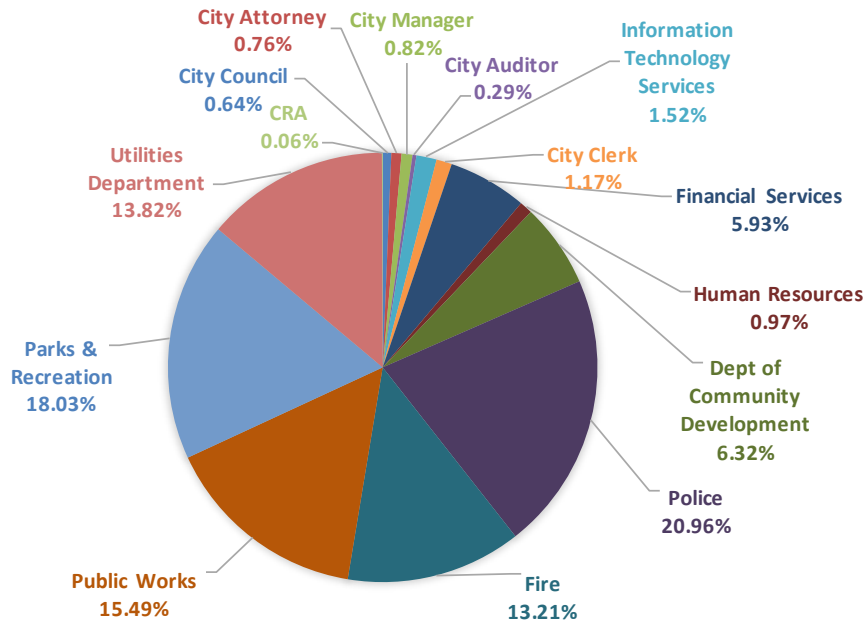


City of Cape Coral, Florida FY 2019 – 2021 Proposed Budget

DEPARTMENTAL BASIS

Department	FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020	FY 2021
	Adopted Total	Amended Total	Adopted Total	Amended Total	Adopted Total	Amended Total	Proposed Total	Proposed Total	Proposed Total
City Council	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
City Attorney	12.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00
City Manager	19.50	20.50	12.50	12.50	12.50	13.00	14.00	14.00	14.00
City Auditor	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Information Technology Services	25.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00	26.00
City Clerk	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
Financial Services	97.25	98.25	99.25	99.25	99.25	99.25	101.25	101.25	101.25
Human Resources	16.40	16.40	16.60	16.60	16.60	16.60	16.60	16.60	16.60
Dept of Community Development	92.45	104.45	104.45	105.45	105.45	106.88	107.88	108.88	108.88
Police	339.36	339.36	342.36	331.93	331.93	334.93	357.93	357.93	357.93
Fire	211.07	211.57	221.50	221.50	222.50	222.50	225.50	225.50	225.50
Public Works	242.00	243.00	257.50	257.50	259.50	259.50	264.50	265.50	265.50
Parks & Recreation	304.94	304.94	305.94	305.44	306.75	306.25	307.75	307.75	307.75
Utilities Department	222.90	222.90	231.90	231.90	233.90	233.90	235.90	235.90	235.90
Subtotal City Departments	1,618.87	1,635.37	1,667.00	1,657.07	1,663.38	1,667.80	1,706.30	1,708.30	1,708.30
CRA	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City	1,619.87	1,636.37	1,668.00	1,658.07	1,664.38	1,668.80	1,707.30	1,709.30	1,709.30

STAFFING BY DEPARTMENT



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Staffing Changes

FY 2018 Amended

Fund	Dept	Position	FTE
General	City Manager	Contract Business Manager transferred from Parks & Rec	0.50
General	City Auditor	Budgetary Impact - Upgraded (2) Senior Auditors to Assistant City Auditors	-
General	Police	Deputy Chief of Police	1.00
General	Police	Police Sergeant - SRO Program	1.00
General	Police	Police Officer - WCIND Grant	1.00
General	Public Works	Budgetary Impact - Upgraded (1) Survey Crew Chief to Land Surveyor	-
		TOTAL GENERAL FUND POSITIONS	3.50
P&R Programs	Parks & Rec	Counselor/Instructor transferred to City Manager's Office	(0.50)
Building	DCD	Construction Inspector	1.00
Building	DCD	Reinstate Senior Customer Service Representatives	2.00
Building	DCD	Contract Plans Examiner	(0.875)
Building	DCD	Contract Combination Inspector	(0.700)
Building	DCD	Budgetary Impact - Upgraded (1) Building Inspector to Chief Plans Examiner	-
Building	DCD	Budgetary Impact - Upgraded (3) Building Inspectors to Senior Bldg Insp's	-
		TOTAL CHANGE	4.43

FY 2019

Fund	Dept	Position	FTE
General	City Manager	Contract Grant Specialist	1.00
General	DCD	Budgetary Impact - Reclass (1) Code Officer to Customer Service Rep	-
General	DCD	Budgetary Impact - Reclass (1) Code Officer to Plans Examiner	-
General	DCD	Code Officer	1.00
General	Finance	Budgetary Impact - Upgrade (1) Sr Mgt/Budget Analyst to Project Manager	-
General	Finance	Reclassify (1) Debt Treasury Manager to Assist Sr Accounting Manager	-
General	Fire	Fire Training Lieutenant	1.00
General	Fire	Budgetary Impact - Upgrade (1) Customer Service Rep to Admin Assistant	-
General	Police	Police Officers - SRO Program	22.00
General	Police	Police Lieutenant - SRO Program	1.00
General	Public Works	Reinstate Equipment Operator II	2.00
		TOTAL GENERAL FUND POSITIONS	28.00
Building	DCD	Code Officers	2.00
P&R Programs	Parks & Rec	Environmental Recreation Supervisor	1.00
P&R Programs	Parks & Rec	Contract Driver	0.50
Capital Projects	Public Works	Transportation Project Manager	1.00
IS Facilities	Public Works	Budgetary Impact - Convert (3) Trade Specialists to Sr Trade Specialists	-
IS Facilities	Public Works	Facilities Manager	1.00
Stormwater	Public Works	SW Operations Supervisor	1.00
Water & Sewer	Finance	Payroll Specialist	1.00
Water & Sewer	Finance	Mgt/Budget Analyst	1.00
Water & Sewer	Finance	Budgetary Impact - Upgrade (1) Accountant to Sr Accountant	-
Water & Sewer	Utilities	Senior Engineer - Hydrogeologist	1.00
Water & Sewer	Utilities	Senior Construction Inspector	1.00
		TOTAL CHANGE	38.50

FY 2020

Fund	Dept	Position	FTE
General	DCD	Zoning Inspector	1.00
General	Public Works	Register Survey	1.00
		TOTAL CHANGE	2.00

FY 2021

Fund	Dept	Position	FTE
No anticipated staffing changes at this time			

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Unfunded Position Requests

Fund	Dept	Position Request	FTE
General	City Clerk	Add 1 Customer Service Rep	1.0
General	City Clerk	Convert Contract Mail Clerk to a Full Time Customer Service Rep	0.2
General	City Clerk	Add 1 Recording Secretary	1.0
General	DCD	Code Supervisor	1.0
General	DCD	Add 3 Code Officers	3.0
General	DCD	CSR	1.0
General	Fire	Add 1 Fire Lieutenant for Professional Standards (non-shift)	1.0
General	Fire	Add 4 Firefighters for Engine #9 and #10	4.0
General	Fire	Add 1 Fire Inspector	1.0
General	Fire	Add 1 Contract Accreditation Manager	0.7
General	Fire	Add 1 Contract Counselor/Instructor for Public Education	0.7
General	HR	Convert Contract Admin Tech to Full Time Accounts Coordinator	0.4
General	HR	Add 1 Training & Development Manager	1.0
General	HR	Add 1 Employee Labor Relations Manager	1.0
General	Police	Add 1 Customer Service Rep for Professional Standards	1.0
General	Public Works	Senior Supervisor	1.0
General	Public Works	Add 2 GIS Survey Technician	2.0
General	Public Works	Project Manager - Median Landscaping Projects	1.0
P&R Programs	Parks & Rec	Convert 2 Contract positions to a Full time Customer Service Rep	Upgrade
W&S	Finance	Rename Debt Treasury Mgr to Assistant Sr Accounting Mgr (no budget impact)	Reclass
W&S	Utilities	Convert 2 Maint Mechanics to Sr Maint Mechanics	Upgrade
W&S	Utilities	Plant Operator - Safety Coordinator	1.0
W&S	Utilities	Plant Operator Trainee	1.0
W&S	Utilities	Add 2 Laborer - Maintenance Function	2.0
W&S	Utilities	Electrical Instrumentation Assistant Supervisor	1.0
W&S	Utilities	Lift Station Technician - Utilities Technician	1.0
W&S	Utilities	Wastewater Operator ABC	1.0
W&S	Utilities	Pre Treatment Technician	1.0
W&S	Utilities	Water Conservation Technician	1.0
Yacht Basin	Parks & Rec	Add 1 Contract Staff	1.0
Total FY 2019 Unfunded Position Requests			32.0

Fund	Dept	Position Request	FTE
General	Fire	Add 1 Fire Deputy Chief	1.0
General	Fire	Add 1 Administrative Specialist (for 2nd Deputy Chief)	1.0
General	Fire	Add 1 Fire Service Specialist	1.0
General	Fire	Add 1 Contract Data Specialist	0.7
General	Fire	Add 1 Fire Lieutenant for Professional Standards (non-shift)	1.0
General	Fire	Add 1 Fire Inspector	1.0
General	Police	Add 7 Police Officers	7.0
General	Police	Add 1 Police Sergeant	1.0
General	Police	Reinstate 911 Operator	1.0
General	Public Works	Principal Planner	1.0
W&S	Utilities	Field Supervisor & Utilities Technician - New TV Inspection Truck Crew	2.0
W&S	Utilities	Senior Utilities Technician - New Vactor Truck Crew	1.0
W&S	Utilities	Add 2 Senior Plant Operators	2.0
W&S	Utilities	Senior Utilities Technician	1.0
W&S	Utilities	Add 2 Senior Operators	2.0
Total FY 2020 Unfunded Position Requests			23.7

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Fund	Dept	Position Request	FTE
General	Fire	Add 3 Fire Lieutenants for Professional Standards (non-shift)	3.0
General	Fire	Add 1 Fire Marshal	1.0
General	Fire	Public Safety Training Facility - Fire portion	3.0
General	Police	Add 7 Police Officers	7.0
General	Police	Add 1 Police Sergeant	1.0
General	Police	Reinstate 911 Operator	1.0
General	Police	Add 1 Customer Service Rep for Investigative Services	1.0
General	Police	Public Safety Training Facility - Police portion	2.0
W&S	Utilities	Plant Operator Trainee	1.0
W&S	Utilities	Convert Instrument Tech to Sr Instrument Tech	Upgrade
W&S	Utilities	Convert Control Panel Specialist to Sr Control Panel Specialist	Upgrade
W&S	Utilities	Convert 2 Utilities Maintenance Mechanics to Sr Maintenance Mechanics	Upgrade
Total FY 2021 Unfunded Position Requests			20.0

GENERAL FUND BUDGET SCHEDULES

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City of Cape Coral, Florida
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SUMMARY OF GENERAL FUND REVENUES BY CATEGORY

	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 5,690,306	\$ 16,420,763	\$ 4,544,000	\$ 4,544,000	\$ 7,208,686
Operating Fund Balance	-	34,089,894	34,089,894	24,786,548	33,493,915	31,115,155
Estimated Revenue						
Ad Valorem Taxes	78,440,364	85,513,434	85,513,434	92,754,303	92,744,437	96,454,214
MSTU-Burnt Store	1,022,886	1,185,439	1,185,439	713,881	735,298	757,357
Franchise Fees	6,433,799	6,619,204	6,619,204	6,779,055	6,853,846	6,929,501
Communications Service Tax	5,319,563	5,080,211	5,080,211	5,300,000	5,630,000	5,760,000
Public Service Tax	7,103,228	7,312,775	7,312,775	7,312,775	7,532,158	7,758,123
Local Business Tax	895,658	995,278	995,278	1,005,985	1,005,985	905,985
Licenses and Permits	37,383	33,436	33,436	38,656	40,047	41,132
Fire Service Assessment	22,496,672	24,052,434	24,052,434	23,476,023	24,949,289	25,697,768
Intergovernmental-Federal Grants	439,440	-	323,288	-	-	-
Intergovernmental-State Grants	21,600	-	42,480	-	-	-
Intergovernmental-State Shared Revenues	23,070,952	23,132,658	23,132,658	25,452,227	26,217,844	27,304,246
Intergovernmental-Local Grants	227,239	137,160	329,744	227,777	228,770	233,890
Intergovernmental-Local Shared Revenues	630,997	315,128	315,128	605,862	625,128	645,165
Charges for Service-General Government	911,306	781,110	781,110	755,443	778,576	799,134
Charges for Service-Public Safety	829,134	716,354	716,354	721,769	721,799	685,863
Charges for Service-Physical Environment	28,933	41,846	41,846	41,846	41,846	41,846
Charges for Service-Parks & Recreation	54,525	54,618	54,618	55,452	56,360	57,485
Charges for Service-Other	46,314	46,314	46,314	46,314	46,314	46,314
Internal Service Charges	4,750,029	5,851,677	5,851,677	5,580,016	5,741,477	5,907,781
Fines and Forfeits	776,454	663,514	663,514	476,467	485,272	452,244
Miscellaneous-Interest	528,098	400,259	400,259	1,346,342	1,358,483	1,371,110
Miscellaneous-Rents & Royalties	432,487	480,824	480,824	429,073	429,073	429,073
Miscellaneous-Fixed Asset Auction Proceeds	1,384,095	-	-	-	-	-
Miscellaneous-Sale of Surplus Materials	5,388	6,479	6,479	12,175	12,175	12,175
Miscellaneous-Donations	2,000	-	5,000	-	-	-
Miscellaneous-Other	827,481	328,468	382,668	1,531,370	1,541,156	1,551,502
Other Sources-Interfund Transfer	6,949,947	5,268,427	5,450,857	7,649,133	8,076,550	8,279,822
Note/Debt Proceeds	-	-	-	-	-	-
Total Sources	\$ 163,665,972	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Notes:

Use of Fund Balance: Represents the portion of balances being brought forward to support planned expenditures.

Operating Fund Balance : Represents the portion of balances being brought forward that is not applied toward planned expenditures and becomes part of "Reserves" within the "Uses of Funds" section of the budget.

Ad Valorem Taxes: FY 2019 estimated receipts calculated on 96% of levy based on July 1 certified value and rate of 6.7500. Projected taxable value increases 4% in FY 2020 and FY 2021 with millage rate remaining at 6.7500.

Franchise Fees: Franchise fees are collected on Electric Service, Solid Waste Collection Service, and Natural Gas.

Communications Tax and State Shared Revenue: Budgeted in accordance with projections provided by the State of Florida Office of Economic & Demographic Research at 95% of estimated receipts.

Grants: Grant funding is not budgeted until awarded, FY 2018 Amended Budget: Locally, \$112,160 from Lee County TDC for maintenance of the Yacht Club Beach, Four Mile Cove Ecological Park, and Sirenia Vista Park. Local grants for Parks Maint and West Coast Inland Navigation District (WCIND) total \$217,584. State grants total \$42,480 for Public Safety. Federal grants total \$323,288 for Public Safety and Transportation

Internal Service Charges: These revenues are associated with the interfund service payments from the Enterprise funds based on the Full Cost Allocation (FCA) The FCA calculations are contained within a separate section of this book.

Charges for Service-all categories: These revenues are associated fees paid by customers requesting specific services from the City such as Planning & Zoning; Police & Fire off-duty details; fees for utilizing park facilities such as shelter rental and RC Airplane Membership and Bocce Court Fees.

Fines & Forfeits: Revenue estimates are based on year-to-date receipts.

Interfund Transfer: Includes reimbursement from Gas Taxes for transportation maintenance functions such as median mowing, road shoulder maintenance, bridge maintenance, traffic operations, etc. Also included are the full cost allocation reimbursements from the special revenue funds (Waterpark and Building Funds).

Debt Proceeds : Short term (5 years) borrowing for the funding of capital vehicle and equipment needs. Related annual debt service budgeted in Government Services.

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

SUMMARY OF GENERAL FUND EXPENDITURES BY DEPARTMENT

Department	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
City Council	\$ 670,095	\$ 784,314	\$ 819,900	\$ 836,826	\$ 857,683	\$ 890,732
City Attorney	1,258,029	1,639,153	1,664,016	1,625,026	1,640,862	1,694,616
City Auditor	615,870	771,006	816,701	788,744	816,558	837,855
City Clerk	1,334,578	1,554,354	1,629,854	1,634,868	1,657,098	1,707,245
City Manager	2,090,707	2,570,054	2,632,485	2,677,119	2,769,669	2,848,567
DCD	4,210,860	4,939,930	5,068,423	5,025,009	5,281,686	5,426,386
Finance	2,935,099	3,433,180	3,433,180	3,559,887	3,686,033	3,813,832
Fire	28,667,174	31,812,191	33,932,542	31,443,395	34,264,024	35,039,876
Human Resources	1,385,546	1,671,827	1,707,618	1,663,575	1,707,878	1,762,918
ITS	5,720,400	6,558,854	7,296,255	7,380,314	7,477,288	8,260,650
Parks & Rec	13,335,978	13,370,048	14,661,559	13,935,569	13,507,865	14,230,781
Police	35,848,177	36,839,547	37,461,369	40,271,592	41,577,824	42,923,129
Public Works	10,211,274	12,272,863	13,080,808	13,142,311	14,236,217	15,091,496
Government Services	55,172,050	51,945,296	66,792,428	54,164,342	60,629,272	64,802,333
Subtotal Expenditures	163,455,838	170,162,617	190,997,138	178,148,577	190,109,957	199,330,416
Reserves	-	38,634,630	29,330,548	33,493,915	33,779,841	31,115,155
Total	\$ 163,455,838	\$ 208,797,247	\$ 220,327,686	\$ 211,642,492	\$ 223,889,798	\$ 230,445,571

Notes:

¹ Personnel: 8 additional full-time equivalents are being proposed for FY 2019- 2021. FY 2019 - 6 FTE's, FY 2020 - 2 FTE's and FY 2021 - 0 FTE's.

Council has already approved 22 FTE's for FY 2019, Resolution 115-18 for the School Resource Officer Program.

² Cost escalations are in accordance with Burton's General Fund Model.

³ Retiree Costs: Beginning in FY 2014, rather than budgeting the Unfunded Actuarial Accrued Liability (UAAL) at the department level, the cost is being calculated at the fund level. The General Fund's required contributions are budgeted under Government Services.

⁴ Debt Service: The General Fund will have responsibility for a portion of the annual debt service for the 2015 Special Obligation Refunding Bonds as projected Park Impact Fee Revenue will be inadequate.

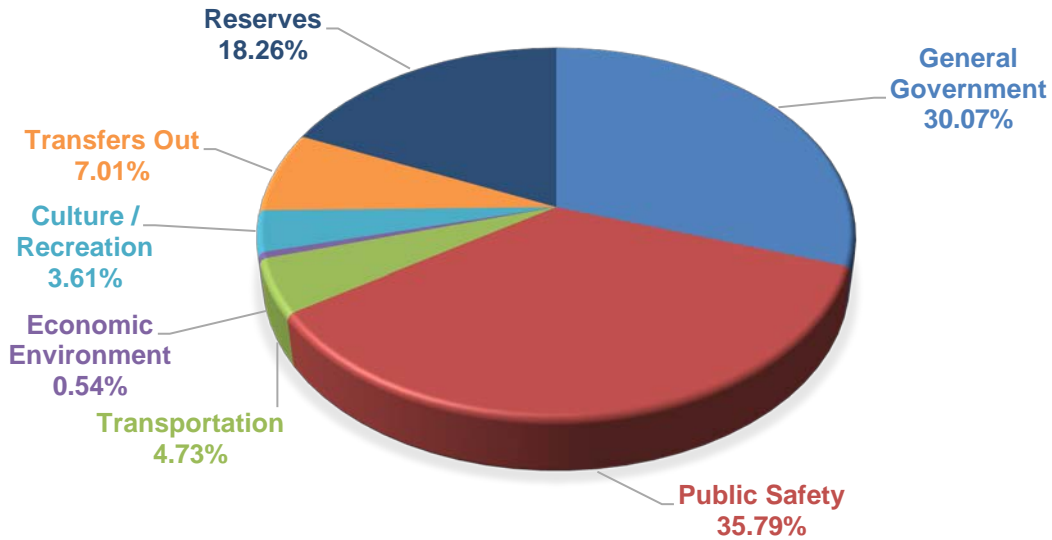
⁵ Capital: The requirements for capital investment were included in the Burton Model. FY 2017 - New and Replacement Fleet rolling stock items are budgeted at the department/division level and not at fund level. The Fleet Manager and Public Works Director will manage all replacement purchases.

⁶ Transfers Out: In support of the reinstated local road resurfacing program, the General Fund will transfer \$3,500,000 in FY 20 and \$5,500,000 in FY 21 to the Transportation Capital Project Fund. A transfer of \$312,000 to the Public Works Transportation Capital for Median Maintenance and \$520,000 for Alley Resurfacing in FY 20 and 21.

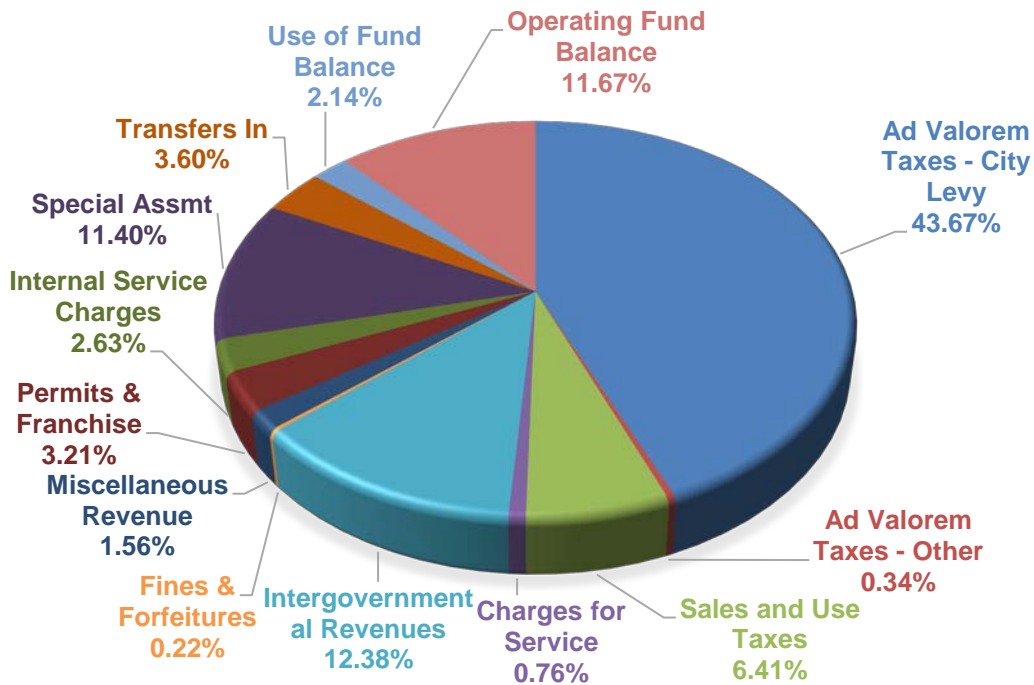
⁷ Fire Plan Review moved from DCD to Fire for FY 2019-2021.

City of Cape Coral, Florida
 FY 2019 - 2021 Proposed Budget

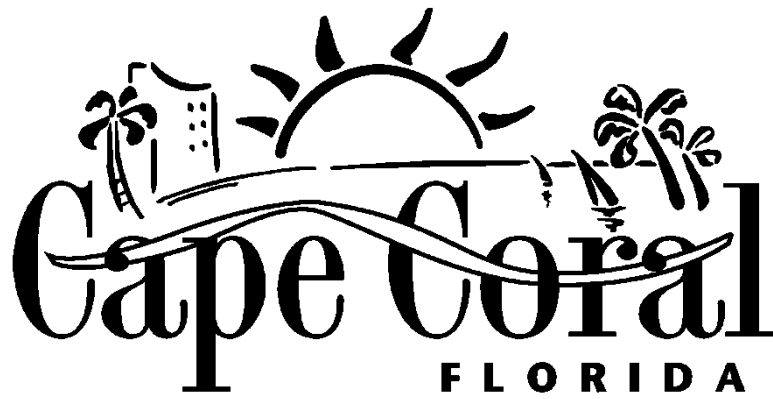
FY 2018 General Fund Expenditures by Major Program Area



FY 2018 General Fund Revenue Sources by Classification



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

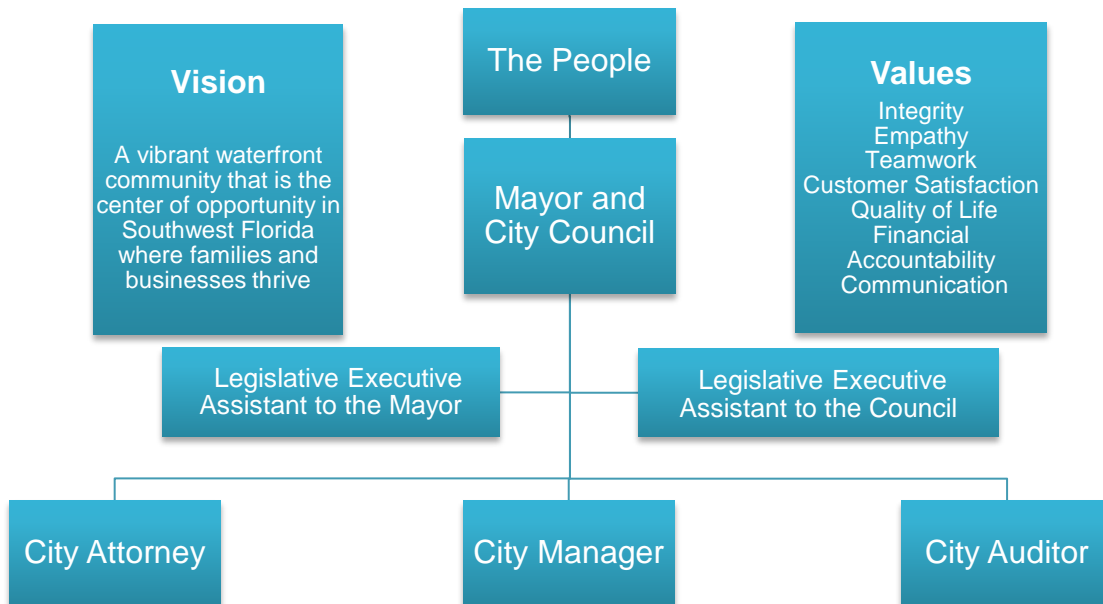


City Council

The City Council is comprised of a Mayor and seven Council Members elected at-large by the voters for a term of four years. The Mayor is elected by a separate ballot, presides over meetings of the Council, and serves as the ceremonial head of government. Under the City Charter, the Council has power to determine policy in the fields of planning, traffic, law and order, public works, finance, social services, recreation and economic development; appoint and remove the City Manager, City Attorney and the City Auditor, adopt the budget, levy taxes, collect revenues and make appropriations; and authorize the issuance of debt by ordinance. The City Council determines policy by adopting ordinances and resolutions, appropriating funds and exercising other essential legislative duties.

Mission

The mission of the City Council Office staff is to provide effective quality service to the Mayor, City Council and residents of the City with courtesy, integrity and accountability in a manner that protects and enhances the quality of life of our residents.

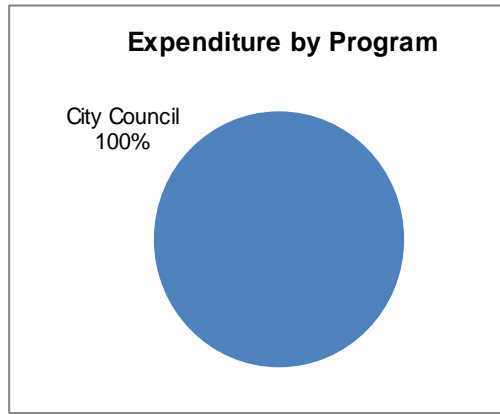
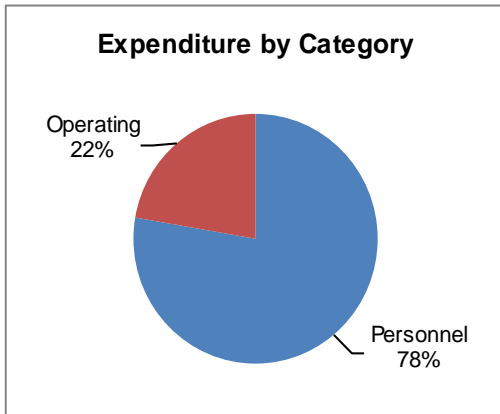


**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 524,474	\$ 605,059	\$ 588,009	\$ 650,386	\$ 668,426	\$ 685,105
Operating	145,621	179,255	231,891	186,440	189,257	205,627
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 670,095	\$ 784,314	\$ 819,900	\$ 836,826	\$ 857,683	\$ 890,732

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
City Council	\$ 670,095	\$ 784,314	\$ 819,900	\$ 836,826	\$ 857,683	\$ 890,732
Total	\$ 670,095	\$ 784,314	\$ 819,900	\$ 836,826	\$ 857,683	\$ 890,732

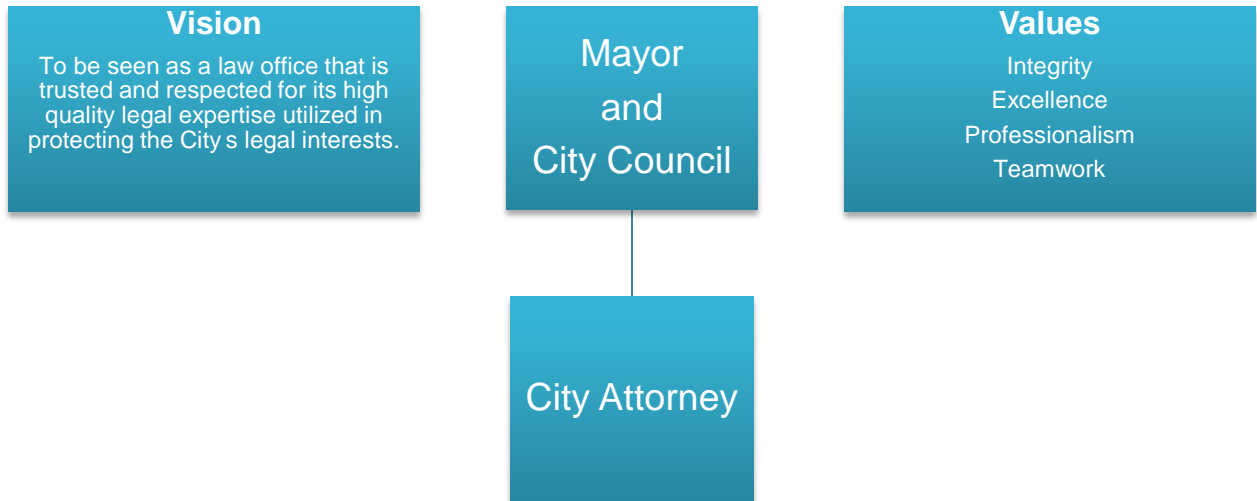


City Attorney

The City Attorney is appointed by the City Council and serves as legal advisor to the City Council, the City Manager and all departments, boards, commissions and agencies of the City. The City Attorney initiates or defends civil suits, actions and legal proceedings on behalf of the City Council. The City Attorney advises at all regular and special meetings of the City Council and provides legal representation to other boards and commissions as directed by Council. The City Attorney is responsible for preparing and reviewing ordinances, resolutions, contracts and other legal instruments pertaining to the City, and for rendering legal opinions requested by the City Council and the City Manager relating to City projects and other governmental matters.

Mission

The mission of the City Attorney's office is to efficiently provide quality legal services to the Mayor and City Council, City Manager, City Departments and City Agencies so as to facilitate the achievement of essential governmental goals and objectives.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

City Attorney: The City Attorney's function is to provide quality legal services to the Mayor and City Council, the City Manager, and City Departments and Agencies, by advising the elected and appointed officers in all matters relating to their official powers, duties and responsibilities by enforcing the provisions of the City Charter and Code and County, State and Federal law.

FY 2018 Projected Accomplishments

- Worked with Staff to prepare programs proposed for Council consideration.
- Wrote resolutions for all administrative matters brought before City Council in order to formalize and memorialize all actions taken by Council, including but not limited to procurement items, personnel actions, contracts and agreements
- Prepared ordinances for various planned development projects, land use amendments, and rezoning of property within the City
- Provided representation to the City in the implementation of the North 2 Utilities Expansion project

FY 2019 – 2021 Proposed Goals and Priorities

- Continued high quality of legal representation to the City Council, City Manager, and departments
- Provide extensive legal review of the rewrite of the Land Use and Development Regulations being drafted by a consultant
- Increasing in-house litigation

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

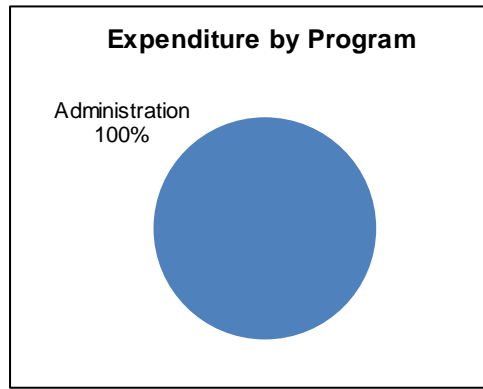
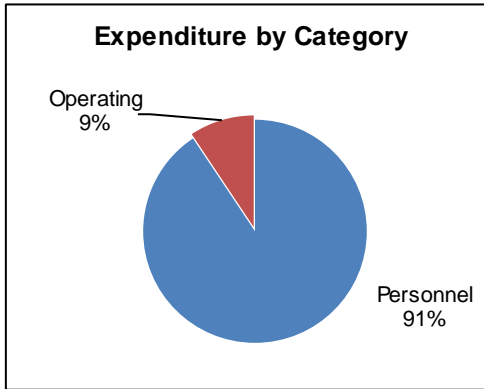
Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 1,167,579	\$ 1,497,543	\$ 1,497,543	\$ 1,473,025	\$ 1,525,084	\$ 1,575,672
Operating	73,962	141,610	149,985	152,001	115,778	118,944
Capital Outlay	16,488	-	16,488	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,258,029	\$ 1,639,153	\$ 1,664,016	\$ 1,625,026	\$ 1,640,862	\$ 1,694,616

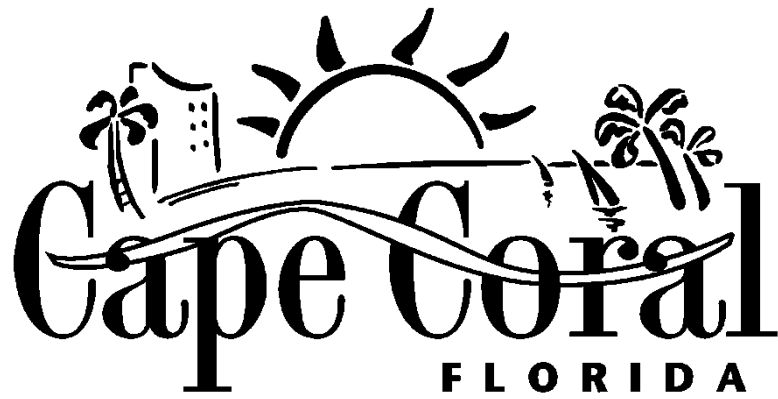
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 1,258,029	\$ 1,639,153	\$ 1,664,016	\$ 1,625,026	\$ 1,640,862	\$ 1,694,616
Total	\$ 1,258,029	\$ 1,639,153	\$ 1,664,016	\$ 1,625,026	\$ 1,640,862	\$ 1,694,616

Notes:

¹ Paralegal I added in FY2017.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

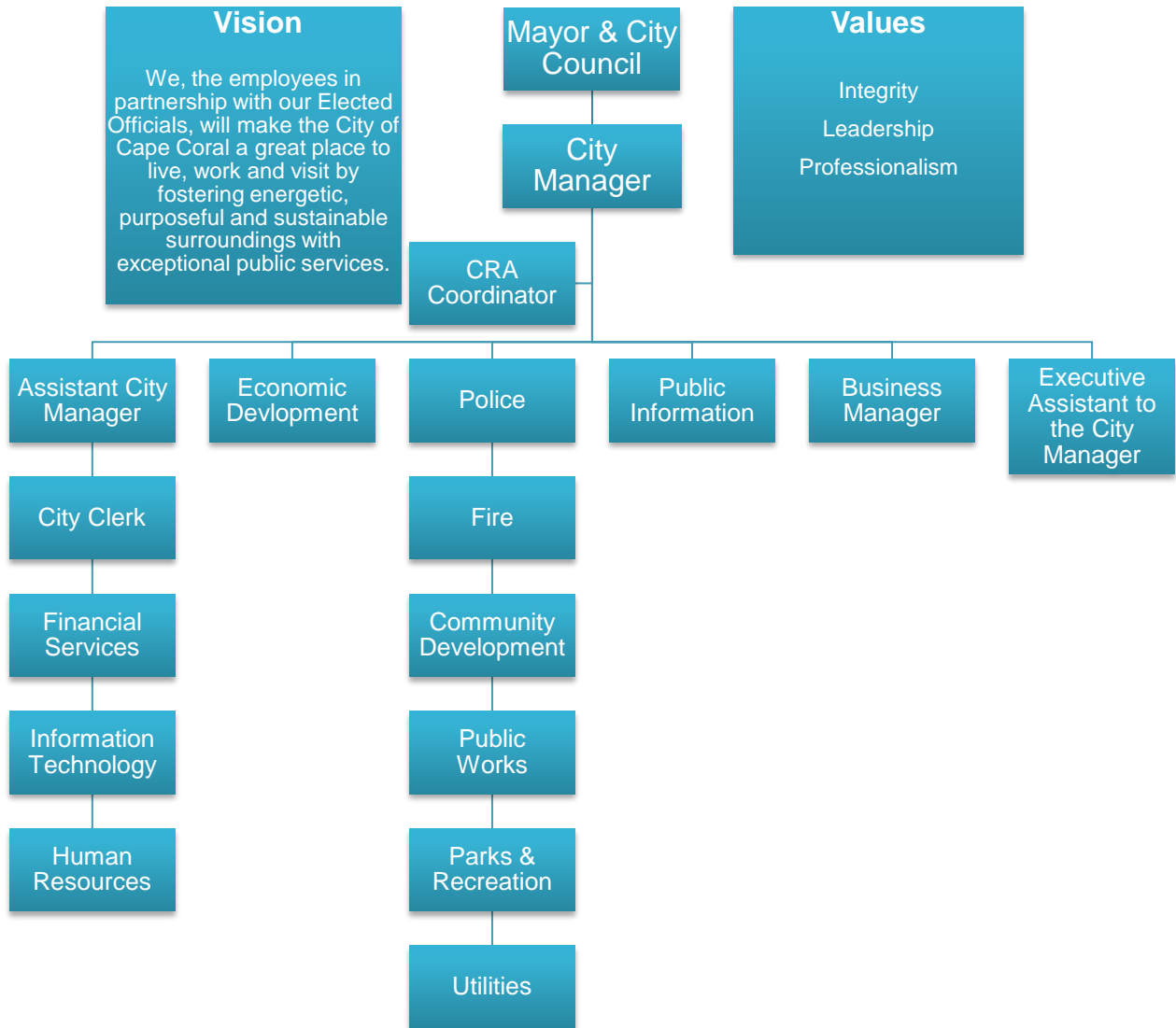


City Manager

The City Manager is the Chief Executive Officer of the City of Cape Coral and is responsible for management and administration of all City departments, excluding City Council, City Auditor and City Attorney. The City Manager administers policies implemented by City Council, as well as an ongoing public information program of City services. The City Manager oversees implementation of strategic planning objectives adopted by City Council, prepares the annual operating budget, five-year Asset Management Program and such periodic financial and administrative reports as required. The Office also oversees a wide range of economic development and public information services.

Mission

The mission of the City Manager's office is to administer policies as established by City Council and City Charter, and to provide the necessary leadership, coordination and management required for the delivery of cost efficient services and capital improvements.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Administration: The administration program of the City Manager's Office serves the citizens, elected officials and employees. Our mission is to develop, implement and administer policies and procedures consistent with the City's strategic plan in a manner that ensures timely accomplishment of objectives and consistent application.

Public Information: To provide the community with timely, accurate, objective information concerning the City affairs so they may understand and participate in the decision-making process of their local government. To provide professional support to City Departments and Employees for media and public relations issues.

Economic Development: To encourage and support the retention and expansion of existing businesses; to promote and support the quality of life; and to assist in the recruitment of new employees to our community in an effort to diversify and enlarge the City's employment and ad valorem tax base.

FY 2018 Projected Accomplishments

- Updated the 3-year Rolling Budget Plan
- Completed FY2017 Paving
- Began North 1 design

FY 2019 – 2021 Proposed Goals and Priorities

- Began North 1 design
- Completing North 2 Construction
- Pursue Electric Franchise Agreement
- Complete SE 47th Terrace Streetscape Improvement Project
- Remove Chiquita Lock
- Determine development options for the NW/Seven Islands
- Complete Next Phase for Bimini Basin Project
- Development of Academic Village Property
- Develop funding strategy for Parks Master Plan

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

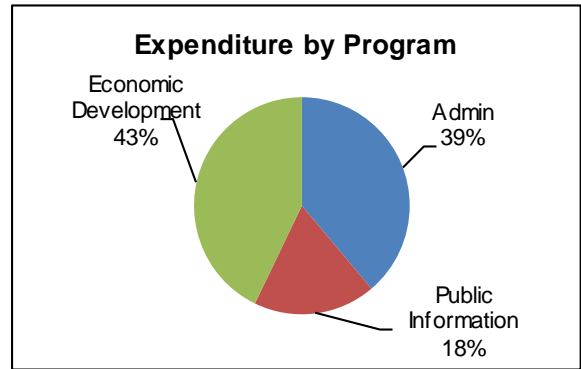
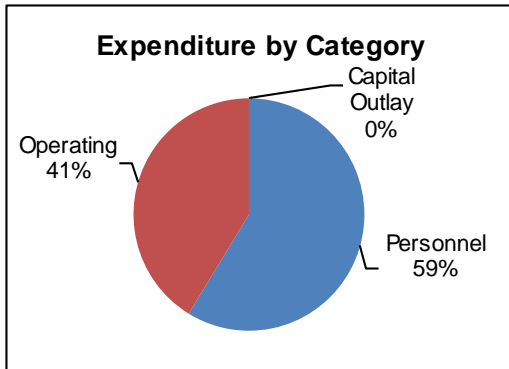
Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 1,110,762	\$ 1,382,648	\$ 1,372,648	\$ 1,572,431	\$ 1,614,993	\$ 1,661,386
Operating	979,945	1,157,406	1,229,837	1,104,688	1,154,676	1,187,181
Capital Outlay	-	30,000.00	30,000.00	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,090,707	\$ 2,570,054	\$ 2,632,485	\$ 2,677,119	\$ 2,769,669	\$ 2,848,567

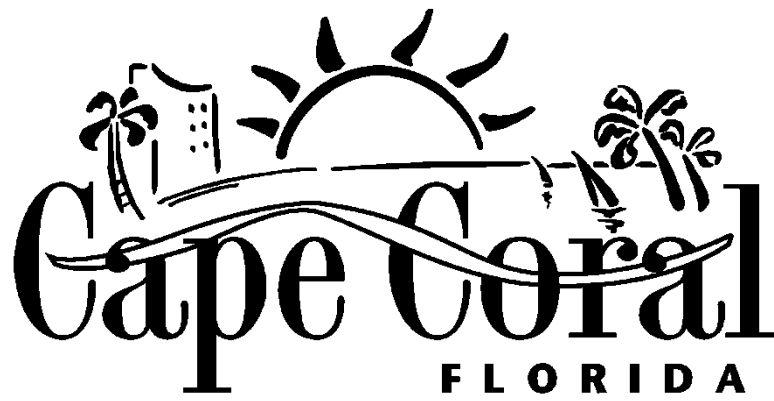
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 927,360	\$ 997,844	\$ 1,054,025	\$ 1,039,557	\$ 1,083,491	\$ 1,114,903
Public Information	389,391	469,491	488,241	490,991	524,444	539,153
Economic Development	773,957	1,072,719	1,060,219	1,146,571	1,161,734	1,194,511
Fleet Rolling Stock	-	30,000	30,000	-	-	-
Total	\$ 2,090,707	\$ 2,570,054	\$ 2,632,485	\$ 2,677,119	\$ 2,769,669	\$ 2,848,567

Notes:

¹ FY 2019 Added 1 Contract Grant Specialist



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget



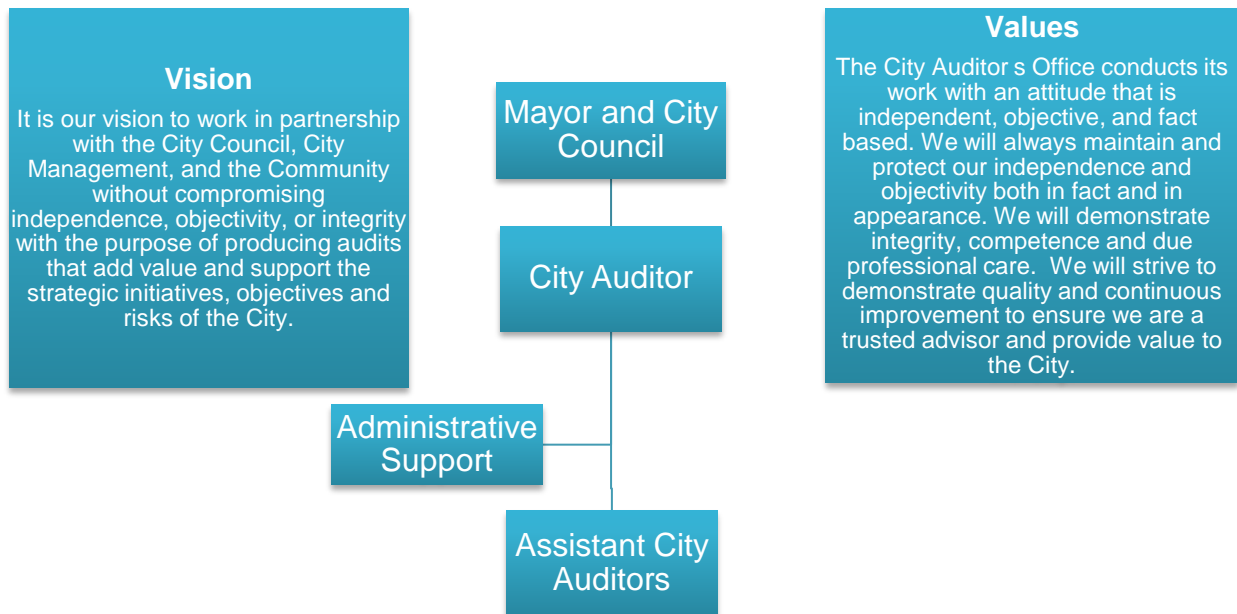
City Auditor

In 2003, the voters in Cape Coral approved a referendum to establish a City Auditor's Office that would report directly to the City Council. It was the intent of this referendum to provide the City with an independent audit function to evaluate City policies, programs, and services to determine if those operations were conducted in accordance with state and federal law, City ordinances, policies and regulations and financial and operational internal controls.

This independent audit function reports directly to the City Council. This reporting structure is designed to support and protect the independence of the City Auditor's Office. Audit office resources are allocated to engagements using a risk based methodology.

Mission

Our mission is to enhance and protect organizational value by providing independent, risk-based objective assurance, advice, and insight to the City.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

City Auditor: The City Auditor's function is to assist the City Council by reviewing the quality of the programs and services provided to the Citizens of Cape Coral and assessing the efficiency and effectiveness of City Operations.

FY 2018 Projected Accomplishments

- The City Auditors Office considers the City Strategic plan while performing the risk assessment as well as in the planning of audits and reviews. The risk assessment is utilized to ensure the limited audit resources available address pertinent risks and perform audits that will be of the most value to the City while appropriately addressing risk.
- The City Auditors Office provides support to City Staff to ensure the City considers internal controls in their daily operation and is available as a resource for City staff when questions regarding risks and controls arise.
- The quality control process for the City Auditor's Office has been completed by performing a self-assessment to confirm compliance with Generally Accepted Government Auditing Standards (GAGAS).
- The staff has successfully obtained and/or exceeded the required 40 hours of continuing education as required by the GAGAS standards.
- Successfully on-boarded new City Auditor
- Purchased electronic workpaper software for actual price of approximately 65% below budgeted amount.

FY 2019 – 2021 Proposed Goals and Priorities

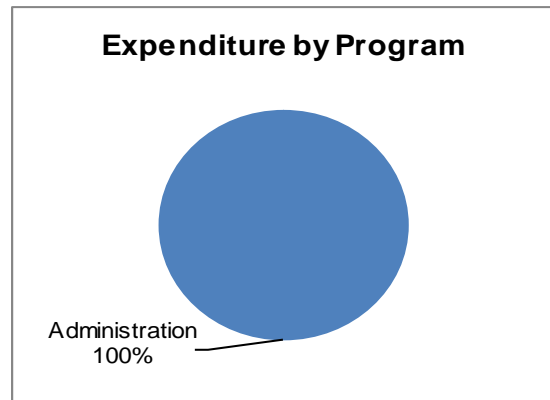
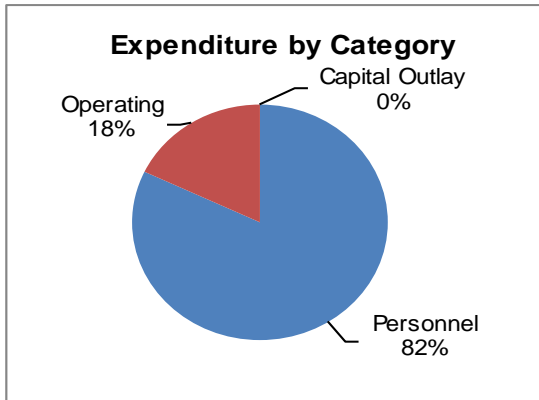
- Maintain a quality control process to ensure audits and reviews adhere to Generally Accepted Government Auditing Standards (GAGAS).
- Effectively manage audit team resources and available hours to produce meaningful and timely audits and reviews.
- Align office to become the City's trusted advisor
- Successfully transition all work products to electronic workpaper software
- Obtain relevant continuing education credits as required by GAGAS and certification/ license standards

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

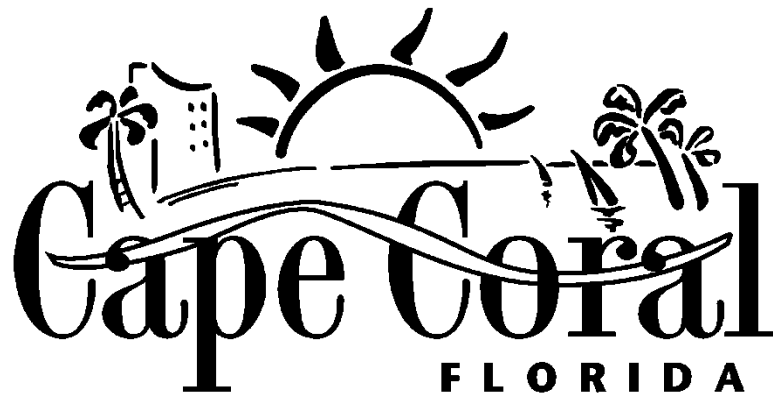
Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$ 519,487	\$ 583,421	\$ 588,421	\$ 647,300	\$ 669,166	\$ 690,460
Operating	96,383	137,415	195,360	141,444	147,392	147,395
Capital Outlay	-	50,170	32,920	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 615,870	\$ 771,006	\$ 816,701	\$ 788,744	\$ 816,558	\$ 837,855

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 615,870	\$ 771,006	\$ 816,701	\$ 788,744	\$ 816,558	\$ 837,855
Total	\$ 615,870	\$ 771,006	\$ 816,701	\$ 788,744	\$ 816,558	\$ 837,855



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

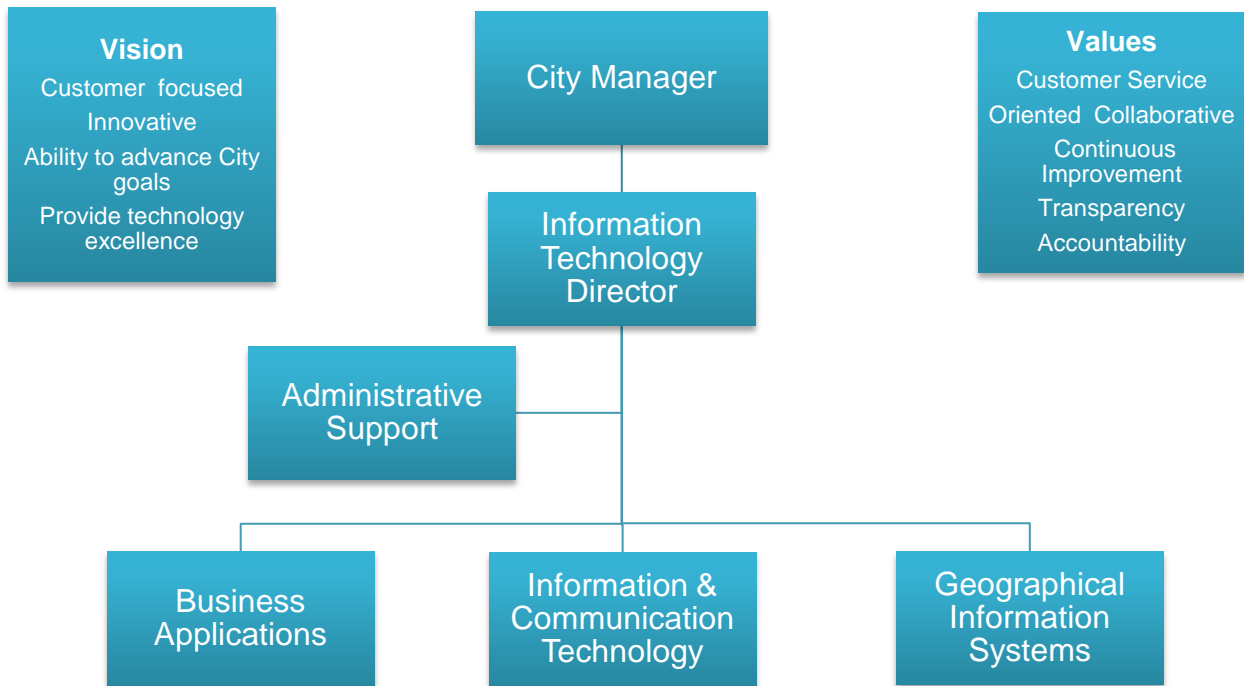


Information Technology Services

The Information Technology Services Department (ITS) is responsible for delivering value providing information technology supporting the business needs of the organization. ITS consists of three divisions: Business Applications, Information & Communications Technology and Geographical Information Systems (GIS).

Mission

The Information Technology Services Department seeks to deliver innovative and high value-added information technology solutions to provide City staff, citizens and the business community with needed information and services in the most timely and efficient manner possible.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Business Applications: This Division supports the main application systems supporting City functions including JD Edwards Suite and Kronos Time & Attendance package. In addition to supporting these IBM iSeries applications this group, has skills in Microsoft, .net and database technology to write special applications linking our databases and providing web enabled viewing of data for both internal users and the public.

Information & Communications Technology: This Division supports the extensive IT Infrastructure requirements for the City. Key elements include the City, Public Safety, and Charter School Local Area Network, all desktop computers and network devices, and all elements of telephony. This Division also supports the servers and Storage Area Network supporting applications such as Document Management/Imaging, Parks & recreation and this group supports Public Safety systems, Internet access and messaging system.

Geographical Information System (GIS): This division supports the GIS system to provide all of the extensive map/geographical referenced data used by the City. GIS is a strategically important application, which is used across many Departments to provide mapping ranging from straightforward Zoning & Land Use maps, for example, to complex studies such as crime mapping and optimum location of Fire Stations.

FY 2018 Projected Accomplishments

Business Applications

- Implement Auditing software for City Auditor
- Implement Travel and Expense Solution
- Implement Integrated, auto route, auto arrive and turn-by-turn directions for Public Safety
- Automate City processes to improve productivity:
 - Video and email access requests
 - Fleet maintenance
 - Automated PD Map updates
 - Automate IT hardware and software inventory control
 - Procurement New Request and Change orders
- Develop & implement various mobile applications and/or mobile web capabilities to enhance interaction with the City for residents and obtain productivity improvements for employees:
 - Stormwater Inspectors App
 - New Construction App for Customer Billing
 - Potable Main Break App
 - Sewer and Manhole work order App
- Upgrade Fleet maintenance software
- Upgrade IT HelpDesk Software
- Upgrade Financial system
- Upgrade Utility Billing system
- Refresh the City Internet Site

GIS

- Develop custom GIS related applications to improve productivity:
 - Fire Plan App
 - Hydrant Flushing App
 - Canal Notification App
- Create an interactive storm debris cleanup map
- Create new Fiber layer to track City fiber assets
- Connect Lee County and City GIS systems to improve accuracy and automate process

Network/Telecom

- Upgrade to 10G backbone City-wide
- Upgrade Wi-Fi Network
- Become a PCI compliant City
- Implement WAN Aggregation to provide backup connectivity at remote sites

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Infrastructure

- Implement a Mobile Data Management system for City owned iPads
- Upgrade City's Security Cameras at all sites
- Upgrade VMWare
- Implement new server and storage capacity
- Consolidate all servers into new Virtualized DMZ
- Improve redundancy for IVR system
- Updating the Imaging Process and Procedure to include Standard Practices and Policies
- Implement new Asset Tracking System (Lansweeper)
- Documentation Creation and Review

FY 2019 - 2021 Proposed Goals and Priorities:

Business Applications

- Upgrade TrakIt (FY 2019)
- Implement CAFR and Budgeting Software (FY 2019)
- Implement an Electronic HR Document Management (FY 2019)
- Implement a Data Warehouse (FY 2020)
- Upgrade Kronos WFC and IVR, Telestaff and OnBase (FY 2020)
- Develop custom web/workflow related solutions to improve productivity (FY 2019 - FY 2021)
- Develop & implement various mobile applications and/or mobile web capabilities to enhance interaction with the City for residents and obtain productivity improvements for employees (FY 2019 - FY 2021)
- Increase use of Power BI Interactive Dashboards (FY 2019 - FY 2021)

GIS

- Develop custom GIS related applications and maps to improve productivity (FY 2019 - FY 2021)
- Expand Enterprise Geodatabase capabilities (FY 2019 - FY 2021)
- Migrate users to Desktop Pro (FY 2019)
- Implement and integrate a new Asset Management System (FY 2019 - FY 2021)
- Upgrade Cartograph (FY 2019)

Network/Telecom

- Implement a dual path for external access for redundancy
- Implement a Smart Street Light solution (FY 2019)
- Cell Phone Signal Booster solution for City Hall
- Continue to expand fiber access to City assets (FY 2019 - FY 2021)
- Increase Mobility, Fiber and Public Wi-Fi solutions (FY 2019 - FY 2021)

Information Technology and Communications

- Upgrade Access & Monitoring Systems (FY 2019)
- Migrate Access to VPN Tunnel
- Server and Virtualization upgrades and expansions
- Improve DR solutions

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

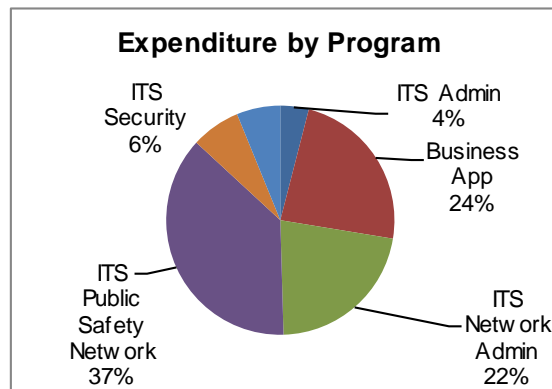
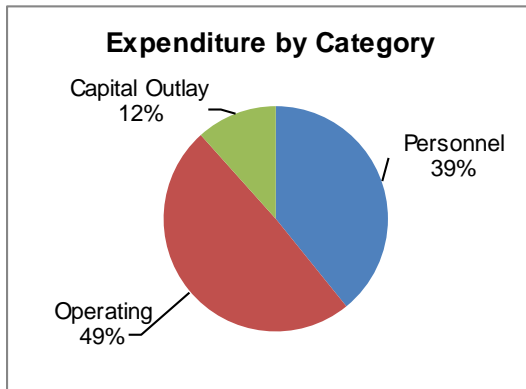
Operating Budget

	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Expenditure by Category						
Personnel ¹	\$ 2,193,324	\$ 2,672,549	\$ 2,677,549	\$ 2,890,346	\$ 2,987,701	\$ 3,082,956
Operating	3,320,203	2,966,305	3,883,329	3,629,968	3,614,587	4,037,694
Capital Outlay ²	206,872	920,000	735,377	860,000	875,000	1,140,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 5,720,400	\$ 6,558,854	\$ 7,296,255	\$ 7,380,314	\$ 7,477,288	\$ 8,260,650

	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Expenditure by Program						
ITS Administration	\$ 257,077	\$ 289,810	\$ 294,810	\$ 297,154	\$ 302,487	\$ 311,847
ITS Business Applications	1,327,822	1,698,658	2,260,011	1,738,223	1,983,576	2,093,113
ITS Network Admin	1,745,593	1,115,073	1,146,878	1,621,825	1,480,411	1,552,069
ITS Public Safety Network	1,847,829	2,390,446	2,490,474	2,751,990	2,636,380	3,198,079
ITS Telecommunications	2,064	-	-	-	-	-
ITS Security	342,852	618,934	631,114	514,320	632,309	646,039
ITS GIS	218,312	445,933	445,933	456,802	442,125	459,503
Fleet Rolling Stock ¹	-	-	27,035	-	-	-
Special Store	(21,150)	-	-	-	-	-
Total	\$ 5,720,400	\$ 6,558,854	\$ 7,296,255	\$ 7,380,314	\$ 7,477,288	\$ 8,260,650

Notes:

¹ FY 2017 New /Replacement Fleet rolling stock items are budgeted at the department/division level, instead of fund level

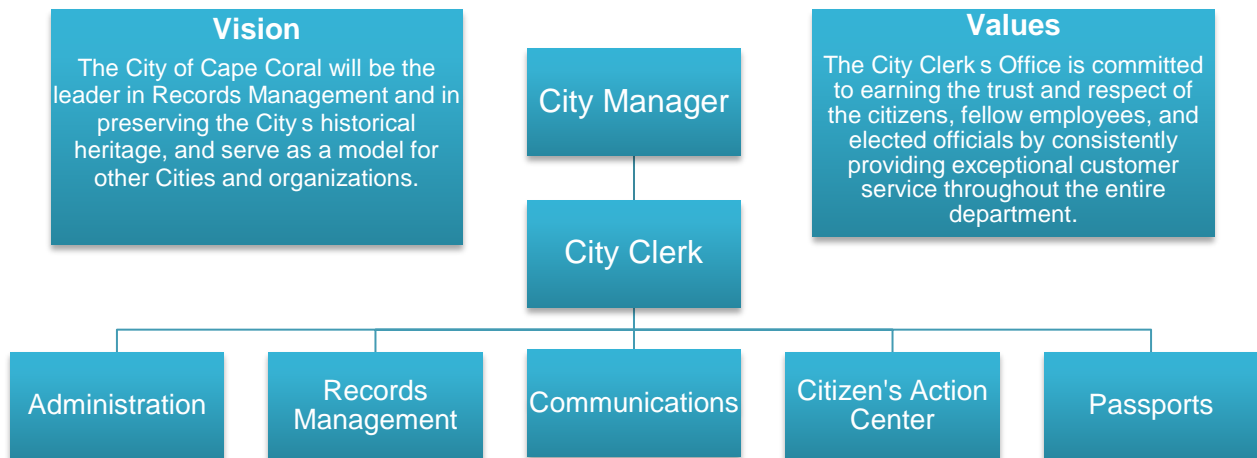


City Clerk

The City Clerk's Office is the gateway to the City Council and all other City departments. The City Clerk is the official record keeper for the City of Cape Coral, responsible for maintaining and preserving the entire recorded history of the city government. Included in this history are minutes of Council meetings and official records of their decisions, as well as, communicating those decisions. The City Clerk ensures citizens have the opportunity to be heard by Council and staff. The City Clerk's Office is comprised of five functions – Administration, Records Management, Communications, Citizens' Action Center and Passports.

Mission

The mission of the City Clerk's Office is to provide services to the public and internal departments by recording, maintaining and preserving all official documents and proceedings of the City government and to be responsive to the need for accurate information through cost effective and efficient means with pride, integrity and trust.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Administration: Stewardship of the entire recorded history of the City (including by-laws, articles of incorporation, bond documents, ordinances, resolutions and other legal instruments); to record and certify all ordinances and resolutions; to ensure all statutory public notice requirements are met; to coordinate all municipal elections; to provide support services to the City's elected officials, Boards/Commissions and Committees.

Records Management: To provide the citizens access to public records in a professional manner; to provide research services for internal and external customers while complying with the retention schedules of the State of Florida; to maintain a records imaging and management program.

Communications: To professionally greet and assist the public; answer and accurately direct telephone calls received by the city hall switchboard; provide a full service mail operation and courier service to all city operations as well as packets to City Council; provide assistance and service to the citizens through the Citizens Action Center.

Passports: U.S. Department of State Passport Services Facility.

FY 2018 Projected Accomplishments

- Digitization of 270 boxes of residential/commercial permits, 60 boxes of plans, 90 boxes of miscellaneous permits and 922 rolled plans and blueprints that are currently stored offsite. *Strategic Initiative 4.2, Action Step 3)*
- Digitize all remaining rolls of microfilm containing historical documents (including microfilm currently stored with the Florida Department of State)
- Completion of a Records Audit
- Completion of a five-year plan for each division within the department
- Continue to provide citizens with access and tracking of resolutions to their government issues by contacting the 311 Call Center
- Continue to provide full-service assistance to City Council, Boards, Commissions, and Committees
- Continue to provide citizens with a central contact point for inquiries, concerns, and issues
- Continue to provide citizens with a central information center to obtain copies of City records
- Adhere to the City's Strategic Plan by identify opportunities to enhance services, foster exceptional customer service, and diversify revenues.

FY 2019 - 2021 Goals & Priorities

- Implement relocation procedures of Archival Documents to manage records in house.
- Establish scorecard monitoring for 311 Call Center.
- Attain \$1M goal in revenues from Passport processing since implementation.
- Finalize digitization of all remaining rolls of microfilm containing historical documents (including microfilm currently stored with the Florida Department of State)
- Continue to provide full-service assistance to City Council, Boards, Commissions, and Committees
- Continue to provide citizens with a central contact point for inquiries, concerns, and issues
- Continue to provide citizens with a central information center to obtain copies of City records
- Continue to provide service to citizens for Domestic Partnership registrations and Pet Licensing
- Adhere to the City's Strategic Plan by identify opportunities to enhance services, foster exceptional customer service, and diversify revenues.
- Continue to support the learning and growth of department employees through timely completion of performance evaluations.

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

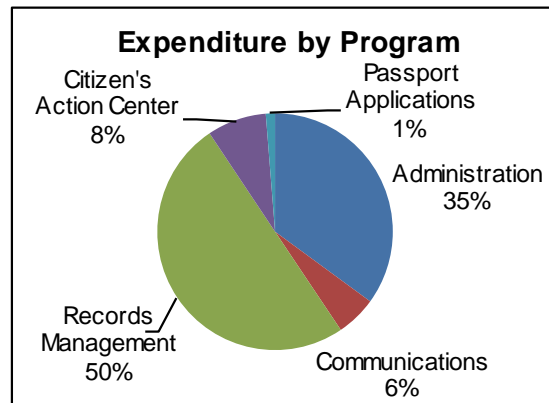
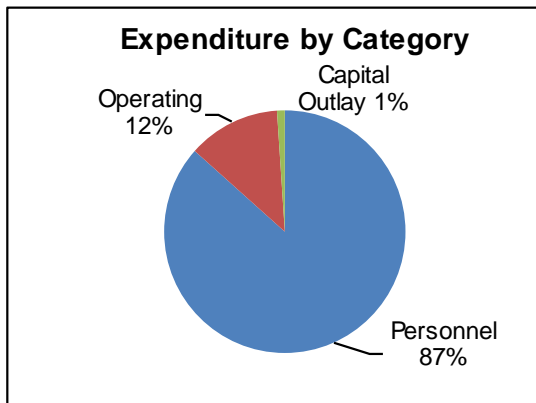
Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$ 1,195,250	\$1,328,382	\$1,328,382	\$1,415,532	\$1,462,448	\$1,507,365
Operating	139,328	211,372	263,539	202,336	194,650	199,880
Capital Outlay ¹	-	14,600	37,933	17,000	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,334,578	\$1,554,354	\$1,629,854	\$1,634,868	\$1,657,098	\$1,707,245

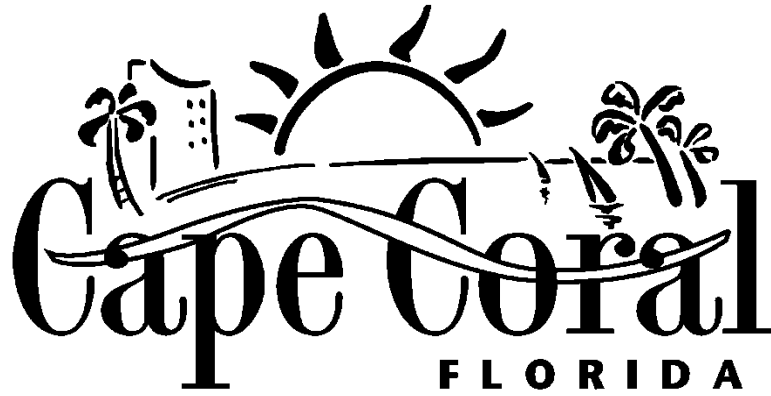
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 485,864	\$ 545,540	\$ 597,707	\$ 572,616	\$ 580,629	\$ 600,903
Communications	72,761	86,084	86,084	90,693	92,769	94,993
Records Management	652,638	779,867	780,132	818,026	826,057	848,976
Citizen's Action Center	102,834	123,209	122,944	132,903	136,595	140,897
Passport Applications	20,482	19,654	19,654	20,630	21,048	21,476
Fleet Rolling Stock ¹	-	-	23,333	-	-	-
Total	\$ 1,334,578	\$1,554,354	\$1,629,854	\$1,634,868	\$1,657,098	\$1,707,245

Notes:

¹ FY 2017 New and Replacement Fleet rolling stock items are budgeted at the department/division level, instead of the fund level



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

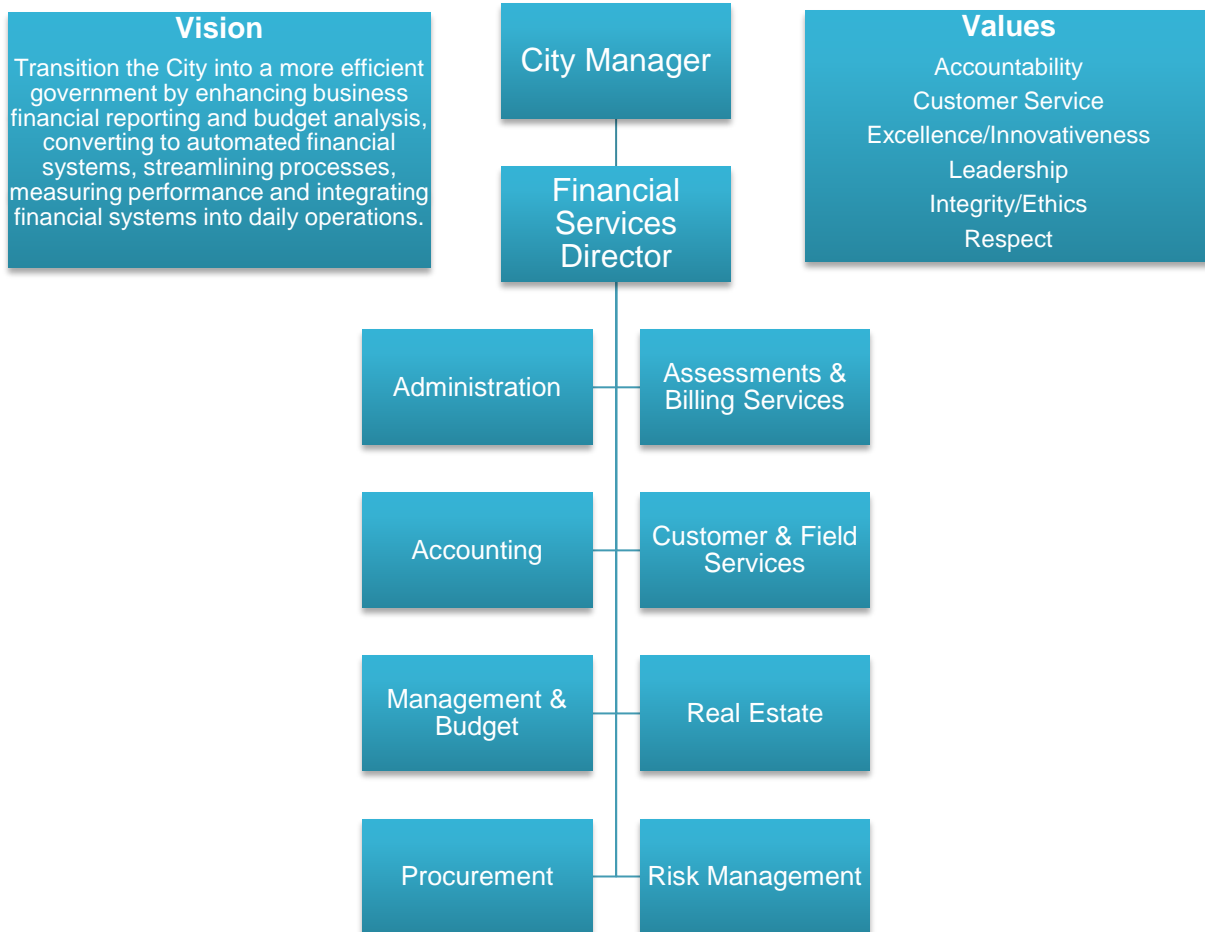


Financial Services Department

The Financial Services Department is responsible for the overall financial management of the City to include centralized accounting, financial reporting, budgeting and procurement services. The Department also oversees treasury and debt management, payroll administration, fixed asset reporting, assessments and billing services, customer and field services, real estate and risk management.

Mission

To provide timely, accurate, relevant and accessible financial data, services, analysis and guidance to our customers and to promote confidence in these products as sound foundations for effective management of City resources.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Accounting: is responsible for preparing financial statements in a manner that accurately processes accounts for all financial transactions and make significant contributions to the increased efficiency and effectiveness of the City, as well as to the growth and enhancement of the profession.

Debt Treasury: is responsible for overseeing Debt Management, Bond Ratings, Treasury Operations, and Investments.

Management & Budget: is responsible for the oversight of Budgeting Services. Budgeting Services is responsible for the coordination of all budget activities of city government. Specific responsibilities include the preparation of a proposed three-year rolling budget, full cost allocation plan, and asset improvement program; analyzing the fiscal impact of proposed city ordinances; and providing operational review and assistance to city departments.

Procurement: is responsible for providing services to City departments to ensure the procurement of specified goods and services at competitive prices through fair and equitable processes in order to maximize the purchasing value of public funds.

Risk Management: exists to provide a safe and healthy work environment for all employees and to minimize the adverse effects of accidental losses. Risk Management ensures that a comprehensive risk management program is in place that best protects the interests of the City of Cape Coral and its employees.

Real Estate: is responsible for establishing and maintaining the City's land inventory with specialized knowledge of land acquisition for the public domain. This work is performed within the scope of established State and City ordinances, policies and procedures involving frequent contact with property owners, appraisers and expert consultants. This division is responsible for all City land acquisitions, leases, disposition of surplus real property, easements and right-of-way's for City roads, parks, utility improvements and other capital projects.

Customer and Field Services: is responsible for the creation of new utility customer accounts as well as related field activities for turning on or off of utility service at the customer location. The division also participates daily turn on and turn offs of utility accounts. The field service activities include replacing water meters.

Assessment and Billing Services: is responsible for billing of annual assessments for lot mowing, stormwater, solid waste, fire protection services, water, sewer, and irrigation utility assessments. The division is also responsible for the monthly billing of water, sewer, and irrigation accounts and coordinates the billing routes and activities of the outsourced meter-reading contractor.

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

FY 2018 Accomplishments

- Issued FY 2017 CAFR by required deadline and submit to the Government Finance Officers Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting
- Awarded the GFOA Distinguished Budget Award
- Have continued to demonstrate sound financial management through the reviews by rating agencies.
- Initiated transition from contracted meter reading to radio reads by existing staff
- Organized at least two safety trainings per month.
- Participated in multi-departmental teams for the evaluation of bargaining agreements and compensation matters
- Implement the new cashiering/point of sale/merchant services system to improve PCI compliance
- Refinanced \$248.4 million of Water/Sewer Revenue bonds
- Reviewed Charter School financial policies & procedures, developed a number of recommendations to be implemented by the Charter School
- Participated in developing Charter School 2019-2021 3-year budget
- Awarded North 2 which included 13 contracts for over \$220 million total
- Participated in GCAGPO Reverse Trade Show with over 300 vendors in attendance for training
- Awarded Bimini Basin project, Fire Station 11 construction, Streetscape projects and FGUA
- Continued education toward Private Public Partnerships
- Secured \$7.9 million financing for Fire Station11 and CRA construction projects
- Awarded contract for meter replacement program
- Began compiling documentation for Hurricane Irma expenses to submit for reimbursement from FEMA

FY 2018 – 2020 Goals & Priorities

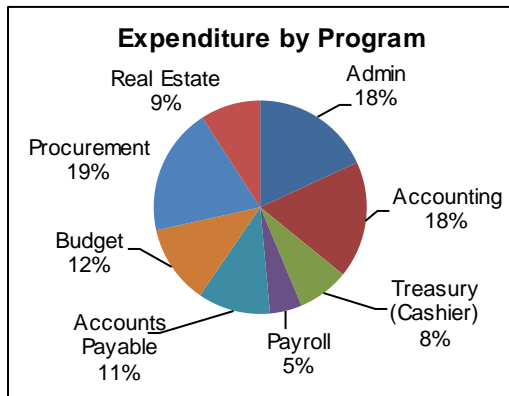
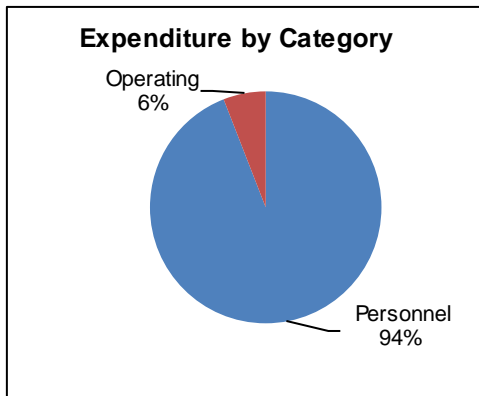
- Submit annual CAFRs to GFOA for Certificate of Achievement for Excellence in Financial Reporting.
- Submit annual operating budget to GFOA for the Distinguished Budget Award.
- Increase training provided to departments on various processes: budget preparation, accounts payable invoice processing, timekeeping, and procurement.
- Update the annual Revenue Manual for the budgeting process.
- Develop the staff to improve internal succession planning to avoid interruption of the work requirements of functional process and related roles.
- Automate, to the extent possible, financial reports for periodic monitoring reports as well as the preparation of annual financial statements and state reports.
- Continue to receive favorable ratings from S&P, Fitch and Moody's
- Continue providing financial services to the Community Redevelopment Agency and Charter School Authority
- Refinance all available debt to lower interest rates to reduce annual interest costs.
- Develop an annual procurement plan and streamline the procurement process for capital purchases
- Ensure the City's financial policies are adhered to especially for the two months operating reserves
- Finalize SW 6/7 Utilities Expansion Project and support for North 2 UEP
- Compile Hurricane Irma documentation and submit to FEMA for reimbursement

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$ 2,721,730	\$ 3,200,394	\$ 3,200,394	\$ 3,349,042	\$ 3,466,029	\$ 3,575,933
Operating	213,369	232,786	232,786	210,845	220,004	237,899
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,935,099	\$ 3,433,180	\$ 3,433,180	\$ 3,559,887	\$ 3,686,033	\$ 3,813,832

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 538,809	\$ 621,106	\$ 621,106	\$ 645,135	\$ 666,173	\$ 686,696
Accounting	501,528	626,633	626,633	630,894	645,886	670,970
Treasury (Cashier)	236,990	253,963	253,963	278,706	294,133	304,109
Payroll	148,164	156,877	156,877	172,742	182,130	190,132
Accounts Payable	313,766	364,113	364,113	392,569	406,624	423,583
Budget	410,265	409,710	409,710	426,487	441,208	455,137
Procurement	507,319	661,732	661,732	687,981	713,760	737,034
Real Estate	278,258	339,046	339,046	325,373	336,119	346,171
Total	\$ 2,935,099	\$ 3,433,180	\$ 3,433,180	\$ 3,559,887	\$ 3,686,033	\$ 3,813,832

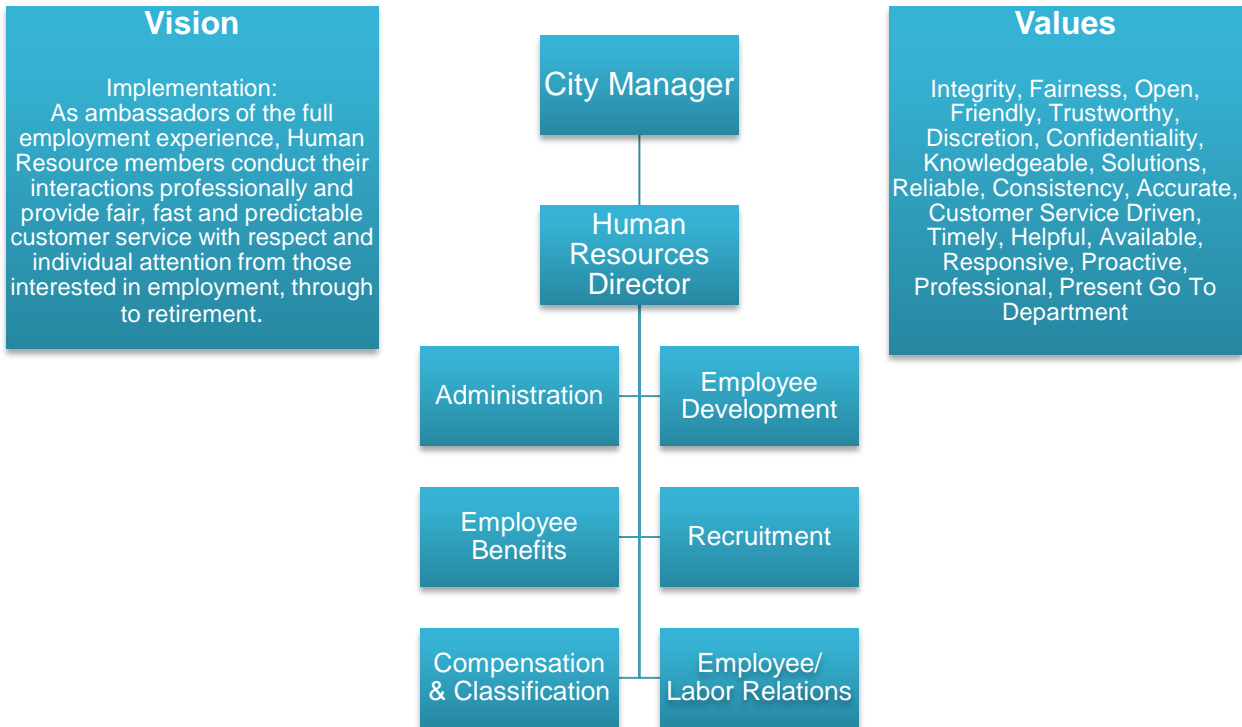


Human Resources Department

HR identifies and articulates strategic human resource management solutions, provides skilled advice and counsel, identifies and implements best practices, and recognizes individual and organization success.

Mission

To drive the City of Cape Coral's growth and sustainability through providing total compensation, development and talent strategies, compliance to employment legal matters, and strengthening of working relationships through Interest Based Bargaining and team work with labor representation.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Recruitment and Development Vision: Assist to fill positions with the most qualified personnel by identifying workforce needs, ensuring efficient and best practice recruitment and internal processes. Identify and develop workforce talents and strengths to support the success of engaged employees who will drive the City of Cape Coral forward.

Benefits and Compensation Vision: To attract and retain a top talent base by providing competitive total compensation with strategic benefits, wellness and compensation packages that support the City's employees throughout their employment and retirement experiences.

Employee and Labor Relations Vision: Ensure a fair and equitable employment experience while developing cooperation and communication between employees and management.

Overall Compliance: Provide all services, support, and record keeping within regulatory compliance, City policies, industry standards and best practices.

FY 2018 Accomplishments

Process Efficiency

- Administrative Regulations rewritten or revisited to reflect evolution of needs and regulations including citywide training on any significant enhancements.
- SABA software implemented, rolled out and utilized for e-performance reviews, e-learning and development.
- Power BI activated for field access to analytics through configured dashboard view.
- Diminished offsite storage of long term files with electronic transfer provider.
- Impact of Hurricane Irma on readiness and workforce issues enhanced.

Development

- Programs enhancing leadership development researched and offered.
- SABA utilized for electronic tracking, program scheduling, AR training, and various other training initiatives.
- Leadership development formal program in creation stages.
- True Colors training delivered.
- FY17 overall 2,854 hours delivered to 1126 employees.

Benefits

- Workforce Planning analysis and retention efforts through benefit plans offered reviewed, analyzed for plan design and impact to workforce.
- Wellness programs increased with year to year progression results tracked and communicated.
- Proactive retirement education and planning fair created and implemented to enhance preparedness and benefit education to workforce.
- Self-insurance Health Trust researched and implemented with a joint union/management committee.
- Internal audit performed.

Compensation

- Hurricane Irma pay impacts implemented, proactive measures and policies for future emergency needs.
- Pay parity continued for both Managerial/Confidential staff and bargaining units
- Completed review and rewrite of General Union and managerial and confidential job descriptions.
- Guidance provided to departments for structural needs related to the evolution of the City.
- Pay related and miscellaneous Ordinance enhancements and implementation of same.

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Labor and Employee Relations

- Union Contract expirations:
 - General: September 30, 2018
 - Police: September 30, 2019
 - Fire: September 30, 2018
- Managerial and confidential communications and AR and Ordinance enhancements.
- Impact of Hurricane Irma on policy and collective bargaining agreements.

Talent Acquisition

- Days to fill maintained under national average of 43 days.
- Fingerprinting and background check AR60, points bargained and implemented.

FY 2019 - 2020 Goals and Priorities

Human Resources and Labor Relations goals, action plans and activities drive towards workforce planning and readiness to include analytics, technology, employee development, education.

- Workforce Planning efforts including succession planning
- SABA Talent Management System:
 - Continue the roll out of capabilities. Performance Reviews, Learning, onboarding, succession and workforce planning
- Leadership Development programs identified and implemented through full workforce.
- Competitive pay and benefits continued through negotiations, research and analysis.
- Administrative Regulation reviews/rewrites.
 - Complete and maintain any remaining of 27 under HR purview.
- Union Contract expirations:
 - Police: September 30, 2019 - Prepare, Spring 2019 Interest Based Negotiation
 - General: September 30, 2018 - Finalize and implement negotiated contract
 - Fire: September 30, 2018 - Finalize and implement negotiated contract

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

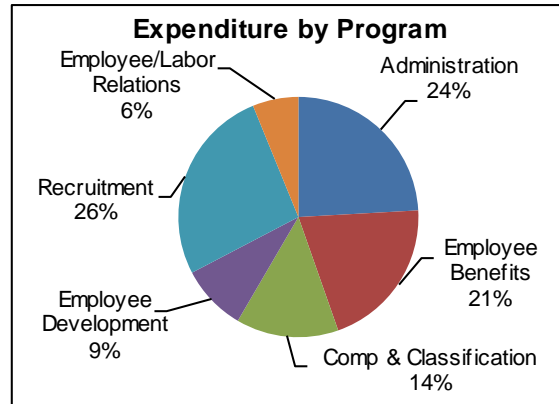
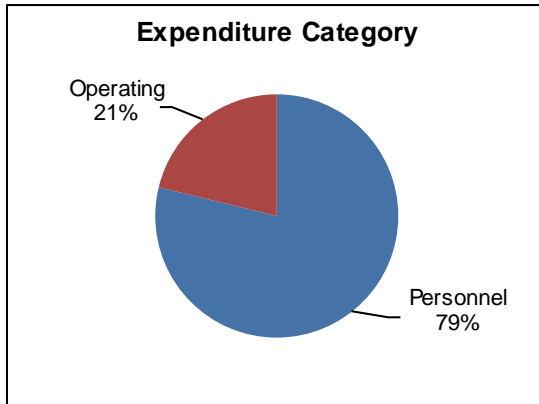
Operating Budget

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 1,162,495	\$ 1,306,682	\$ 1,306,682	\$ 1,310,717	\$ 1,353,992	\$ 1,396,026
Operating	223,051	365,145	400,936	352,858	347,686	366,892
Capital Outlay	-	-	-	-	6,200	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,385,546	\$ 1,671,827	\$ 1,707,618	\$ 1,663,575	\$ 1,707,878	\$ 1,762,918

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 430,787	\$ 480,115	\$ 480,115	\$ 401,180	\$ 419,670	\$ 425,696
Employee Benefits	259,426	308,793	336,584	341,096	338,457	362,629
Comp & Classification	200,314	216,225	224,225	229,660	237,693	244,332
Employee Development ¹	89,754	149,778	149,778	148,270	151,509	156,526
Recruitment ¹	317,258	421,207	421,207	440,718	452,597	464,145
Employee/Labor Relations	88,008	95,709	95,709	102,651	107,952	109,590
Total	\$ 1,385,546	\$ 1,671,827	\$ 1,707,618	\$ 1,663,575	\$ 1,707,878	\$ 1,762,918

Notes:

¹ Contract Talent Acquisition Associate was eliminated and a Talent Acquisition Associate was added in FY 2017.

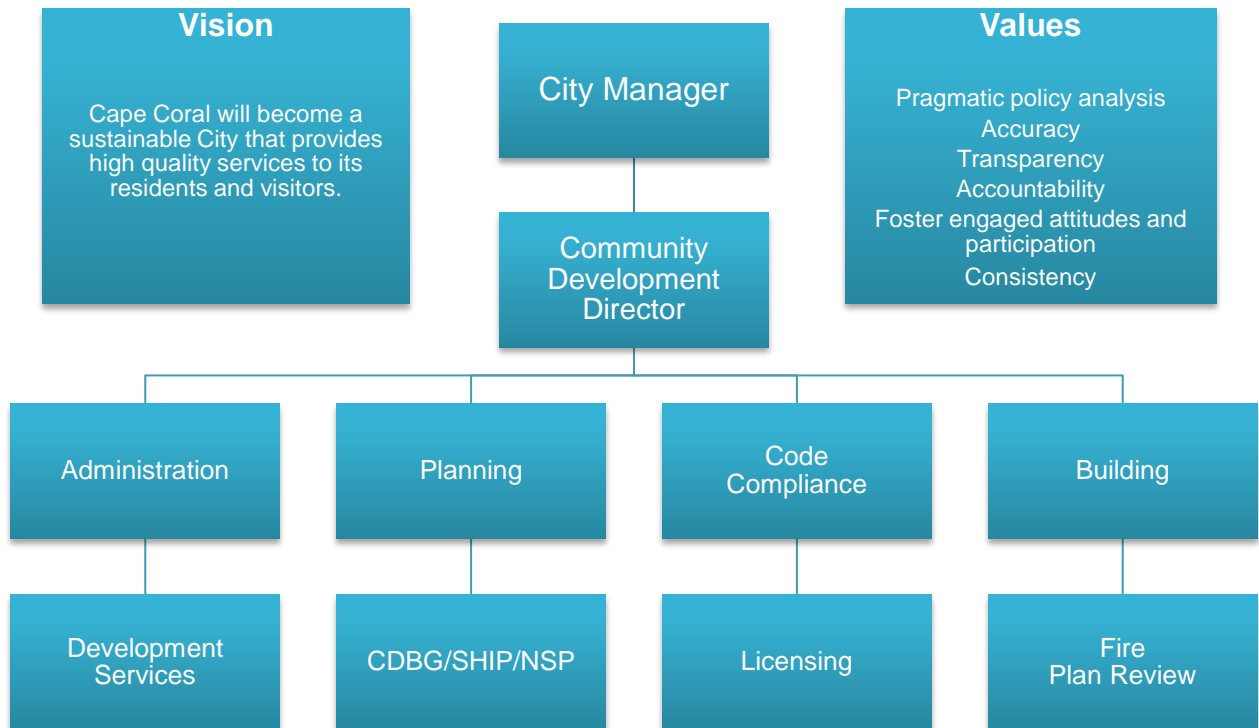


Department of Community Development

The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the City's Comprehensive Plan and redevelopment plans; and compliance with City ordinances. Staff support is provided to the City Council, the Planning and Zoning Commission, the Community Redevelopment Agency, the Construction Regulation Board, and other advisory boards, and City departments.

Mission

The mission of the Department of Community Development is to provide courteous, consistent, dependable and trustworthy public service pertaining to the various functions of the Department in an effort to foster positive, orderly development and redevelopment of the City's land assets.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions:

Planning Division: Prepares, monitors, and implements the City's Comprehensive Plan, which includes compliance review, annual amendments, and revisions. Administration of the City's Land Use and Development Regulations by reviewing development applications and conducting field inspections. Oversees the Federal Community Development Block Grant and State's local housing assistance programs. Serves as technical support staff for the Community Redevelopment Agency and the Local Planning Agency. Implements special projects and studies as directed by the City Manager.

Building Division: Provides construction enforcement through review and approval of construction plans; issuance of building permits; field inspections; and issuance of certificates of occupancy. Codes enforced include the Florida Building Code; the national electric and gas codes; and the Americans with Disabilities Act. Offers special services to non-residential development through the customer advocate program and electronic permitting.

Code Compliance Division: Enforcement of local, state, and federal codes, ordinances, regulations and statutes to protect the quality of life, property values, and health, safety, and welfare of the city's residents and visitors. This includes nuisances; sub-standard living conditions; contractor licenses; unlicensed worker enforcement; property maintenance; liens and foreclosures; illegal parking of vehicles; storage facilities; and signs. Serve as staff for the Special Magistrate, who hears code compliance cases, and the Construction Regulation Board.

Development Services Section: Reviews development permit applications for site development and improvement plans; landscape plans; land clearing; parking lots; demolitions of buildings; dredging; storm drains; and subdivision plats. Conducts engineering and landscape inspections and coordinates closely with the Public Works and Utilities Departments.

FY 2018 Accomplishments

- Continuous update and improvement process for Development Services web page.
- Updated applications and permit guidelines to reflect online submittal options.
- All applications for miscellaneous site development permits now have the option for eTRAKiT online submittal.
- Approximately 85% of all miscellaneous site development permits have been submitted and reviewed electronically.
- Online submittal of Site Development Plan applications through the eTRAKiT system are now approaching 100%.
- Continued review of commercial landscaping to increase City beautification and ensure compliance with development orders.
- Changed response areas for Code Officers to better distribute manpower.
- Continued weekly statistics review of code activity to ensure efficiency.
- Increased training for Code Officers to ensure proper preparation.
- Continued participation in the 20th Judicial "Task Force for Unlicensed Contractors" as a cohesive unit for southwest Florida to address the continuing effects of unlicensed contractor activity.
- Reduced the average number of days to compliance from three weeks to two weeks.
- Worked with IT to automate the RV permit process on the Code Division web site.
- Collected over \$101,000.00 in liens from October 1, 2017 to March 26, 2018 that resulted in recording 41 release of liens (does not include watering fines).
- 239 Unlicensed contractor/activities investigated from October 1, 2017 to March 26, 2018.
- 121 Construction site inspections conducted from October 1, 2017 to March 26, 2018.
- 44 Unlicensed contractors cited from October 1, 2017 to March 26, 2018.
- Continuing partnership between Code Compliance Division and the Utilities Department for enhanced enforcement of watering violations to reduce water consumption used for irrigation.
- Continued to support special projects including: Bimini Basin Redevelopment, Adoption of Seven Islands/Northwest Vision Plan, Land Use and Development Regulation Rewrite, Parks and Recreation Master Plan, and Species Management.

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

- Initiated a large-scale future land use map amendment of 2,840 acres from the Urban Service Reserve Area to the Urban Service Transition Area to facilitate the North 2 Utility Expansion Program.
- Initiated three amendments to the City's Land Use and Development Regulations to facilitate commercial development within the City.
- Continued implementation and coordination of the Utility Expansion Grant program to assist low income households connect their homes to City utilities in the SW6 and SW7 expansion areas with Community Development Block Grant and State Housing Initiative Partnership Program funds. Fifty low income households have applied and been approved for this program.
- Of all permits that are available electronically, the Building Division exceeded 51% of available permits online with 72% of all permit types available online applied for electronically in FY2017.
- The Building Division continues to be active in all industry partnerships, providing support and technical services.
- The Building Division participates in a new stakeholders group meeting with industry partners to improve service levels.
- Internal communication was enhanced by increasing the frequency of meetings with Department Director, Division Managers, Supervisors, and within sections.
- Completed the cost allocation study, as recommended in the Zucker report, to assure all Departments are receiving funds that cover their costs in reviewing development applications to be presented to City Council.

FY 2019 – FY 2021 Goals & Priorities

Administration

- Complete the LUDR rewrite.

Building Division

- Permitting: Continue to complete our online permitting with a goal of 85% of all permits applied for online.
 - With more online permits, maintain an average wait time for counter applicants of 25 minutes.
- Plan Review: All reviewed miscellaneous permits processed in four days or less.
 - Residential 1 & 2 Family: New construction and addition remodels completed in 8 days or less.
 - Commercial: All commercial permits through the completed review in 8 days or less.
- Inspections: Have 98% of all inspections completed on schedule.
 - Continued Education & Training to insure consistency with inspection results.
 - Provide next day inspections and complete all inspections by working overtime or with contract help as needed to keep next day.
 - Provide calls to contractors for rescheduling if inspections are rolled over to another day.
- Industry Partnership:
 - Continue to maintain an active partnership with the CCCIA (BIOC) along with the Chamber of Commerce, the Cape Coral Realtors Association, and local business leaders.
 - The Building Official will participate in quarterly builders' liaison meetings to work on issues before they become problems.
 - The Building Official will participate in monthly BOAF Gulf Coast Chapter meetings.

Code Compliance Division

- Continue working to reduce the number of days to compliance through cooperation with property owners.
- Strive for higher rates of proactive enforcement efforts (above 50% to aggressively address violations of code that detract from the City).
- Create reports to analyze statistics to ensure efficient and effective operations by staff.
- Continue to use organized "code sweep" activities citywide by focusing on specific areas and specific issues.
- Develop new partnerships and continue speaking engagements with state associations, realtor associations, construction associations, and community and neighborhood groups.
- Expand our training for all staff through increased participation in state and local association training and other educational events.

City of Cape Coral, Florida
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- Continue our partnership with the Florida Association of Code Enforcement (FACE) to bring advanced training to our area.
- Continue to cultivate and expand the volunteer program in the Code Division.
- Continue our involvement and participation in the Florida Association of Code Enforcement (FACE), the Southwest Association of Code Enforcement (SWACE), Keep Lee County Beautiful, Inc., Contractor Licensing Officials Association of Florida (CLOAF), and training entities.

Development Services

- Continue to assist Utilities Department with the development of new utility standards for commercial and residential development.
- Continue to assist Public Works Department on updates to the Engineering Design Standards.
- Assist with LUDR update, as applicable, to commercial and residential development projects.
- In conjunction with the LUDR update, clarify/establish plat review approval process for staff and applicants.
- Continuous update and improvement process for Development Services web page.
- Continuous update and improvement process for Development Services online development applications and permits.
- Clarify the City website link for “I Want To”/“Apply For” as it relates to the Development Services Group permit applications.
- Develop an online calendar for available Advisory Meeting time slots.

Planning Division

- Complete the amendment to the Land Use and Development Regulations (LUDR) (under Administration also).
- Complete Comprehensive Plan Amendments needed to implement the new Land Development Code.
- Complete the rezoning of property throughout the City to conform to the new Land Development Code zoning districts.
- In conjunction with the Community Rating Service (CRS) verification visit, continue to work and coordinate with other departments to maintain the city’s CRS classification of “Class 5” in order to provide financial benefit to flood insurance rate payers within the City of Cape Coral.
- Continue to support City Council/Mayor for special projects, such as community planning, land acquisition planning, Bimini Basin, public/private partnerships, and the Seven Islands master planning.
- Continue to provide support for the Community Redevelopment Area Board and stakeholders groups on City planning functions.
- Monitor risk management mapping related to the Federal Emergency Management Agency’s effort to update the flood insurance rate maps (FIRM) so City interests are effectively represented.
- Continue to provide assistance to the Economic Development Office for City planning topics and customer service improvements.
- Continue to improve level of service (LOS) for customers, including establishing completion targets for all public hearing applications.
- Continue to add more public hearing applications and permits to “online permitting” to provide more methods of convenience to the public and development community.
- Continue speaking engagements with realtor associations, developers, community groups, and neighborhood associations.
- Continue to provide environment assistance by reviewing development applications, coordination with State and Federal permitting agencies, and offering training programs, as needed, to the local development community on listed species within Cape Coral.
- Continue implementation and monitoring of the City-wide Incidental Take Permit and Habitat Conservation Plan for the Florida scrub jay.

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 3,747,718	\$ 4,226,557	\$ 4,230,057	\$ 4,399,498	\$ 4,608,843	\$ 4,740,500
Operating	463,143	635,373	661,873	599,511	594,814	627,886
Capital Outlay ²	-	78,000	176,493	26,000	78,029	58,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 4,210,860	\$ 4,939,930	\$ 5,068,423	\$ 5,025,009	\$ 5,281,686	\$ 5,426,386

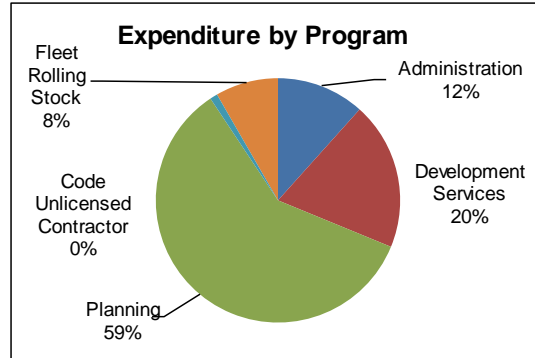
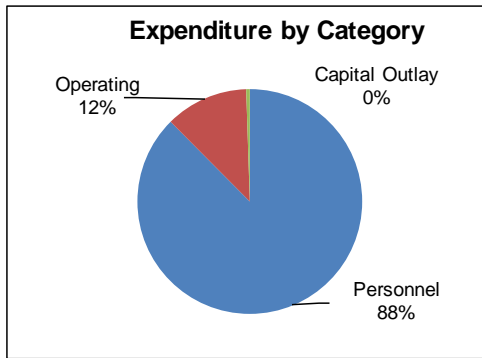
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 309,228	\$ 350,691	\$ 350,691	\$ 302,587	\$ 288,767	\$ 306,792
Development Services	355,397	373,439	373,439	508,525	498,349	511,798
Planning	1,100,136	1,346,301	1,376,301	1,545,354	1,652,359	1,705,203
Code Compliance	2,099,569	2,410,213	2,410,213	2,426,214	2,539,039	2,612,317
Code Unlicensed Contractor	3,596	-	-	-	-	-
Fleet Rolling Stock ²	-	78,000	176,493	26,000	78,029	58,000
Licensing	176,549	198,246	198,246	216,329	225,143	232,276
Fire Plan Review ³	166,386	183,040	183,040	-	-	-
Total	\$ 4,210,861	\$ 4,939,930	\$ 5,068,423	\$ 5,025,009	\$ 5,281,686	\$ 5,426,386

¹ FY 2019 Adding 1 Code Compliance Officer. FY 2020 - Adding 1 Zoning Inspector.

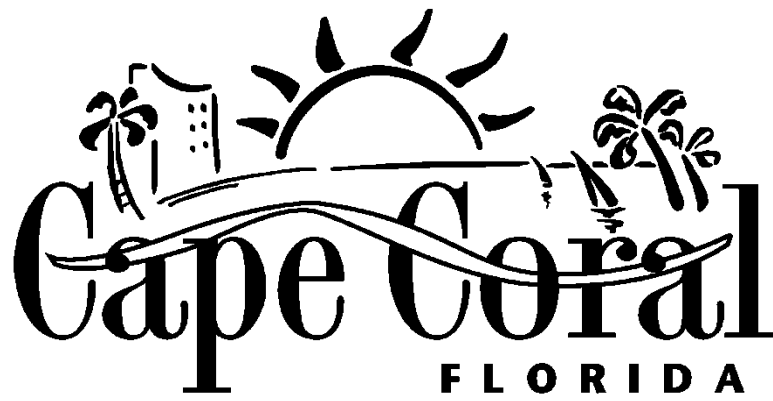
² FY 2017 New and Replacement Fleet rolling stock items are budgeted at the department/division level, instead of the fund level

³ FY2019 Fire Plan Review has been moved back to the Fire Dept

Other related funds can be found under the Special Revenue section: Building, Community Development Block Grant (CDBG), Local Housing Assistance (SHIP), CDBG Revolving Loan Fund and HUD Neighborhood Stabilization.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget



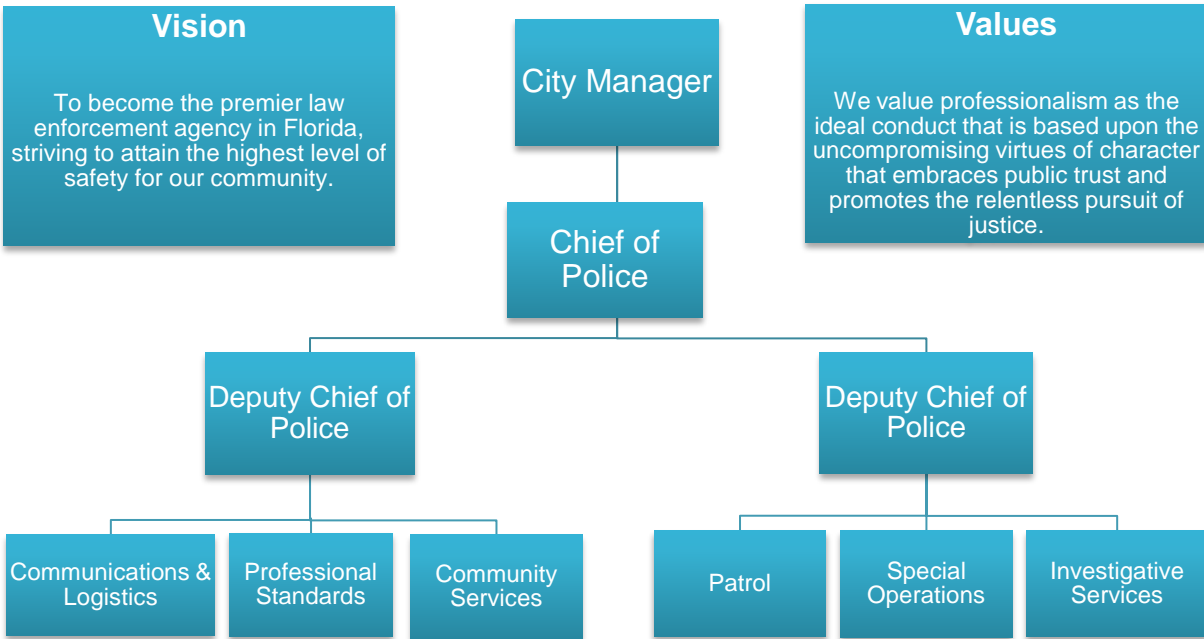
Police Department

The Cape Coral Police Department is a full-service law enforcement agency responsible for the maintenance of law and order. This includes the protection to persons and property, prevention and suppression of crime, investigation and apprehension of persons suspected of crimes, direction and control of traffic, investigation of traffic accidents, enforcement of all state and municipal criminal laws, and the safety and security of citizens at special events and public gatherings.

The Cape Coral Police Department has over 234 sworn officers, dedicated to keeping our community safe. The department is comprised of six bureaus: Patrol, Investigative Services, Special Operations, Communications and Logistical Support, Professional Standards and Community Services.

Mission

The Mission of the Cape Coral Police Department is to ensure the safety and well-being of our community through a partnership with our citizens.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Communications & Logistical Support Bureau: responsible for all 911 emergency and non-emergency calls, radio communications, records management, uniform crime reporting, maintaining and issuing equipment, and court services.

Professional Standards Bureau: responsible for recruitment, hiring and training of Department personnel; the investigation of complaints made against Department personnel through it's Internal Affairs Unit; Payroll; Accreditation; and the publication of Departmental reports and periodicals.

Community Services Bureau: responsible for crime prevention, community outreach coordination, youth crimes, community policing and includes the DRC Unit, School Resource Officers, and Police Volunteer Unit.

Patrol Bureau: responsible for day-to-day service to the public, including crime suppression and detection; enforcement of criminal laws, traffic laws and City ordinances; investigation of traffic accidents; initial crime reporting; and responding to other calls for service.

Special Operations Bureau: one of the most diverse bureaus at the Cape Coral Police Department, includes K9, SWAT, Crisis Negotiation Team, Motorcycle Unit, Traffic Unit, Marine Unit, Aviation, Police Explorers, and the Police Volunteer Unit.

Investigative Services Bureau: responsible for long-term, in-depth, under-cover, and technical investigations of criminal activity occurring within our city. The Bureau is comprised of Major Crimes, Property Crimes, Vice-Intelligence-Narcotics, Economic Crimes, Forensics, and Crime Analysis.

FY 2018 Accomplishments

- Maintained status as the second safest City in Florida with a population over 150,000
- Replaced aging portable radios and mobile radios
- Continued to increase Targeted Traffic Enforcement Activity in hotspots throughout the City, including bicycle and pedestrian safety specific operations, and traffic safety programs for children in schools.
- Actively pursued grant funding to supplement operational and equipment needs; with over \$538,000 in grant funding attained through more than 6 active grants.
- Implemented new Intelligence Unit to more efficiently manage criminal and suspicious activity analysis and planning to more effectively use investigative resources
- Implemented new Mobile Enforcement Team (MET) to utilize enforcement action to deter or address crime trends, specific incidents, and general quality of life issues.
- Increased social media activity and community engagement programs
- Increased the size of the Marine Patrol Unit to provide better maritime enforcement and educational services to the community
- Successfully re-accredited by the Commission on Accreditation for Law Enforcement Agencies (CALEA) for both Law Enforcement and Communications
- The Forensics Unit completed their first assessment for ISO/ IEC 17020 accreditation through the ANSI-ASQ National Accreditation Board (ANAB)

FY 2019 - FY2021 Goals & Priorities

- Become the safest city in Florida with a population over 150,000
- Ensure safe movement of people and vehicles by reducing the number of serious injury/fatal traffic crashes
- Reduce emergency response times by patrol officers
- Increase case clearance rates for property and violent crimes
- Increase efficiencies in the receipt and dispatch of emergency calls for service
- Continue to develop and implement youth services programs
- Continue to develop partnerships and improve relationships within the community
- Maintain compliance with all applicable accreditation standards through the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and the State of Florida Commission for Florida Accreditation (CFA) and the ANSI-ASQ National Accreditation Board (ANAB)
- Implement (Phase 1) of the planned public safety training facility
- Continue to review and refine organizational structure, staffing, and allocation to ensure the highest level of service possible while meeting operational goals

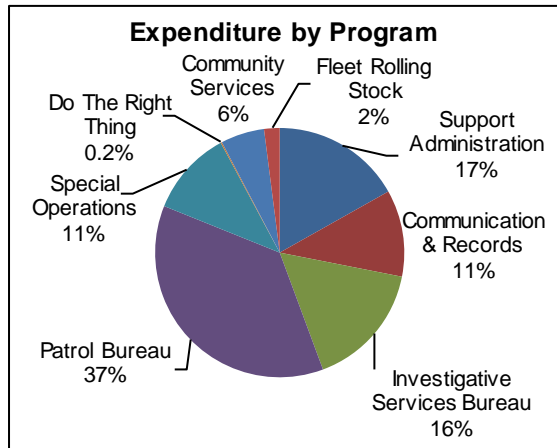
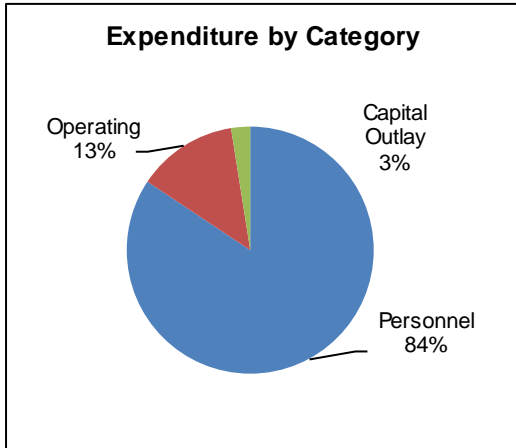
**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

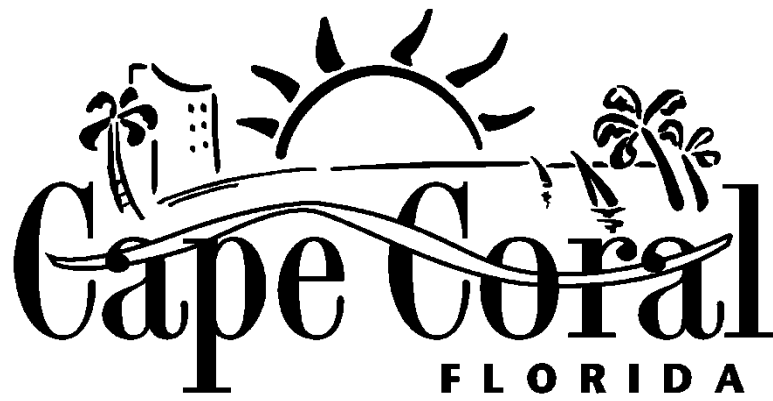
Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 30,462,995	\$ 30,901,307	\$ 31,174,507	\$ 33,966,756	\$ 35,157,665	\$ 36,251,330
Operating	4,217,082	4,941,717	4,939,627	5,302,367	5,206,159	5,362,799
Capital Outlay ²	1,168,100	996,523	1,182,235	1,002,469	1,214,000	1,309,000
Transfer Out ³	-	-	165,000	-	-	-
Total	\$ 35,848,177	\$ 36,839,547	\$ 37,461,369	\$ 40,271,592	\$ 41,577,824	\$ 42,923,129

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Support Administration	\$ 5,563,824	\$ 6,406,437	\$ 6,419,687	\$ 6,769,690	\$ 6,992,320	\$ 7,223,997
Communication & Records	3,772,208	4,257,261	4,287,998	4,519,056	4,673,769	4,811,163
Investigative Services Bureau	6,221,549	6,700,662	6,682,662	6,532,806	6,763,147	6,964,612
Patrol Bureau	14,469,916	14,081,973	14,081,973	14,759,882	15,290,417	15,734,833
Special Operations	4,372,133	4,433,845	4,438,025	4,445,888	4,497,982	4,756,408
Do The Right Thing	58,617	60,846	60,846	65,765	68,175	70,139
Community Services ²	-	-	-	2,275,308	2,097,167	2,164,136
Fleet Rolling Stock ⁴	937,715	898,523	1,205,398	811,469	1,100,000	1,100,000
Police Misc Grants - Federal	-	-	18,042	-	-	-
JAGC Grants	45,019	-	-	-	-	-
2016-DJ-BX-0577	17,219	-	-	-	-	-
2016-CD-BX-0062	78,310	-	-	-	-	-
2017 NCV RW 17-080	4,177	-	-	-	-	-
HVE Ped/Bike	23,537	-	12,480	-	-	-
FDOT Impaired Driving	23,655	-	-	-	-	-
WCIND Grants ¹	153,835	-	137,584	91,728	94,847	97,841
VOCA Grants	106,463	-	116,674	-	-	-
Total	\$ 35,848,177	\$ 36,839,547	\$ 37,461,369	\$ 40,271,592	\$ 41,577,824	\$ 42,923,129

¹ FY 2017 2 Officers and 1 Lieutenant were added to Patrol. Contract position added from Waterpark for Finger Printing.
 FY 2018 School Crossing Guards are being outsourced. 1 FTE was transferred in from Special Revenue Alarm Fees. A second Deputy Chief was added to Support Admin. 1 Sergeant was added for the School Resource Officer Program in Community Services. 1 Police Officer was added for WCIND Grant.
 FY 2019 22 Officers and 1 Lieutenant are being added for the School Resource Officer Program in Community Services Bureau.
² FY 2018 Community Service Bureau was created. School Resource Officer Program is budgeted in this Bureau starting FY 2019.
³ FY 2018 Transfer Out to Fire Department for purchase of vehicles
⁴ FY 2017 New/Replacement Fleet rolling stock items are budgeted at the department/division level, instead of the fund level.
 FY 2018 Amended budget to include Capital fleet purchases for 22 School Resource Officers.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

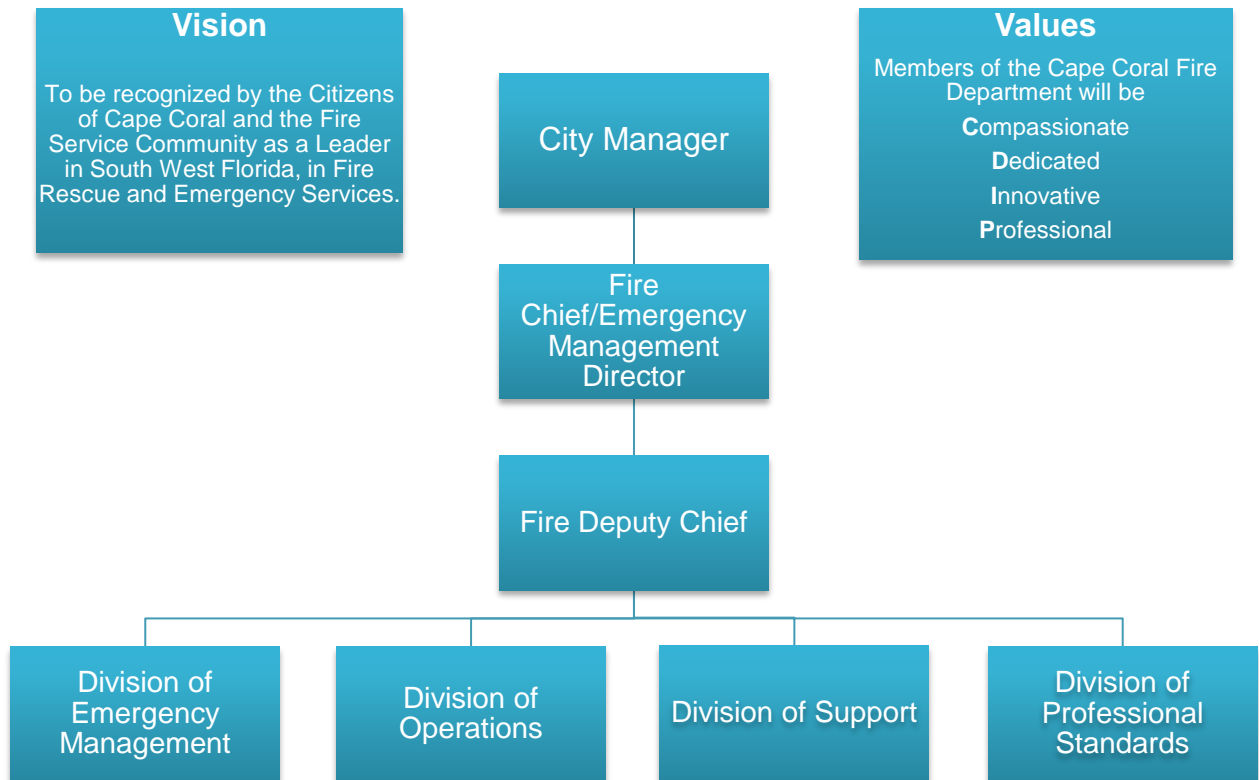


Fire Department

The Fire Department is responsible for fire protection, prevention and suppression of fires, and a systematic fire prevention and education program. The Department currently maintains ten fire stations.

Mission

The Men and Women of the Cape Coral Fire Department are dedicated to the preservation of life and property through a commitment to excellence of service delivery, with pride, integrity and self-sacrifice.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Emergency Management: The Division of Emergency Management (DEM) leads the City's mitigation, preparedness, response, and recovery efforts. The division maintains the City's Emergency Operations Center (EOC), which is used by City Officials and related agencies to provide a coordinated response to emergencies and disasters. DEM maintains and administers the City's Emergency Operations Plan which identifies the responsibilities of all departments and local agencies.

Operations: The Division of Operations is the primary division of the department with 175 members, including the ranks of Firefighter, Engineer, Lieutenant, Battalion Chief and is lead by a Division Chief. The division operates 10 fire stations and 17 apparatus, divided into two battalions. Crews are divided into three shifts, working 24/48 hour rotations.

Support Services: The Division of Support Services is responsible for managing and maintaining the physical resources of the department, to include all vehicles, apparatus, equipment, operating supplies and fire stations.

Professional Standards: The Division of Professional Standards has oversight in ensuring the highest level of emergency service for the City of Cape Coral. This includes training and education, state and professional licensing compliance, quality assurance/improvement, hiring/promotions and professional development.

FY 2018 Projected Accomplishments

- Successfully conducted Hurricane Irma operations through cooperation with multiple City, County, State, and Federal department(s)/agency(s)
- Operations personnel participated in the Lee County Fire Department Cooperative training in the areas of marine, fire operations, and Hazardous Materials
- Provided ongoing support and participation with the Ida S. Baker High School's Public Service Fire Academy
- Acquired land for future needs of the CCFD
- Assisted with and provided input for final approval for Fire Station 11 design
- Provided a cost-benefit solution for issues regarding the site plan for Fire Station 2
- Provided a collaborative Fleet Capital Master Plan for budgeting purposes
- Formulated a bid specification for fitting of Wildland Frontline Fire Suppression apparatus
- Managed all Fire Fleet vehicles
- Created a Capital Vehicle, Equipment and Facilities Master Plan for the budget and a standardized replacement cycle
- Identified location for the Public Safety Training Facility
- Developed the 2018 Annual Training Plan
- Conducted Fire Engineer/Driver and Fire Lieutenant promotional testing
- Implemented Gemini hazardous materials analyzer
- Incident documentation was compliant with NFIRS, NEMSIS and EMSTARS
- All target hazards were inspected
- Assistance to Firefighters Grant (AFG) for Smoke Alarms for the hearing-impaired was approved
- Initiated Life Safety Home Inspections Program
- Received City Council's approval for a Fire Hydrant Ordinance change
- All annual school inspections were completed in September, October, and November of 2017
- Applied for FEMA's Integrated Emergency Management Course (IEMC) Training Grant
- Conducted Community CPR/AED training
- Graduated three (3) Community Emergency Response Team (CERT) Basic Classes (40 CERT graduates)
- Conducted seven (7) CERT Refresher Classes (150 students)
- CERT volunteers' services hours completed for the first half of FY 2018: 1,930
- Completed Hurricane Irma After-Action Report and Improvement Plan
- Conducted three (3) advanced Incident Command System (ICS) trainings (60 students)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

- Held successful Holiday Toy Drive, with over 4,500 toys collected and over 1,500 children receiving toys
- Planned and organized Breakfast with Santa event for children in foster care; approximately 100 children and their foster families participated
- Increased number of people reached through programs and the number of programs
- Held successful Open House with greater attendance over Fiscal Year 2017, with new activities
- Provide cost-benefit for utilization of City of Cape Coral owned property for mixed use Logistics warehousing and Emergency Management operations and warehousing
- Utilization of PSTRAX to establish a facilities inventory checkoff and provide accountability for CCFD facility care and maintenance
- Implement new High-Rise policy and equipment
- Complete consulting firm analysis
- Implement joint Active Shooter Response Policy for Police and Fire Departments
- Conduct Fire Battalion Chief and Fire Division Chief promotional testing
- Evaluate Hazardous Materials Team by the Local Emergency Planning Committee
- Apply for West Coast Inland Navigation District grant for fire boat pumps
- Manage and coordinate mental health peer support training program
- Increase efficiency of medical supply ordering
- Create/revise sixteen governing documents
- Submit the revised Burn Ban in the Code of Ordinances to City Council
- Initiate fire pre-plans with Fire Inspectors and Operations Division personnel
- Revise Emergency Operations Plan (EOP), Recovery Annex, and EOC Activation Manual
- Develop Public Information Officer PIO Coordinating Procedure
- Develop EOC Sleep Plan and Disaster Feeding Plan
- Update of City's Local State of Emergency Ordinance
- Execute Memorandums of Understanding (MOU) between the City community partners for First Responder Shelter Bases
- Develop Planning Section Coordinating Procedure
- Implement Emergency Management Duty Officer Program software
- Acquire WebEOC Incident Management System
- Implement City-wide Continuity of Operations (COOP) Planning System
- Apply for the Volunteer Florida Community Emergency Response Team (CERT) Grant
- Conduct four (4) EOC/EOC/COOP (is this the right name?) Orientation Trainings
- Assist with development of Social Media and Digital Imagery Policy
- Update Ride Along Policy
- Implement Media Monitoring System
- Conduct Animal Response Training for CERT members

FY 2019 - 2021 Goals and Priorities

- Fire Station 11 construction projected completion in November of 2018 and FY 2019
- Fire Station 5 remodel will be design, bid, and build with a General Contractor
- Implement quality assurance/improvement system and benchmarking
- Initiate Fire Department accreditation process
- Participate in the Urban Search and Rescue Task Force Team Six
- Convert Standing Operations Guidelines into current Governing Document format
- Develop and implement Standing Order for Investigator call-out
- Develop and implement Standing Order for Quality Assurance for Fire Inspections
- Develop an internship program
- Develop an Operation Section Coordinating Procedure
- Initiate an Emergency Management Accreditation Program (EMAP) process
- Develop lesson plan for Inflatable Fire Safety House
- Provide public education to all Cape Coral 4th grade students
- Align public safety programs with school standards

City of Cape Coral, Florida
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- Expand senior citizens' safety programs
- Increase social media presence
- Arrive on Scene within 5 minutes of dispatch, 60% of the time
- Evaluate the Resource Deployment Model
- Improve the Insurance Services Office (ISO) score
- Implement and oversee the current Public Safety Master Plan
- Monitor the Fire Capital Master Plan
- Develop, manage, and track the CCFD Capital and Facility Assets Sustainability Programs
- Develop the Public Safety Training Facility
- Improve professional development, succession planning, and employee retention
- Conduct hiring and promotional testing
- Improve incident documentation
- Provide City-wide Advanced Life Support (ALS) response
- Improve resource utilization and inter-agency operability
- Continue to inspect all identified target hazards within the City annually, to meet ISO requirements
- Inspect all commercial properties every year to meet ISO requirements
- Reinstate a Fire Inspector position to meet the CCFD summary of requests to achieve a good level of service
- Amend the City's Code of Ordinances and adopt the 6th and 7th Edition of the Florida Fire Prevention Code (FFPC)
- Create a Fire Deputy Marshal position as stated in the CCFD summary of requests to meet good level of service
- Complete a Community Risk Assessment and Mitigation Program
- Conduct home safety inspections
- Conduct the hearing-impaired smoke alarm program
- Implement the Commercial Building Pre-Plan Program
- Increase Emergency Management's (EM) role within the City for local emergency planning and response
- Increase and diversify EM's volunteer participation
- Enhance the CCFD/EM Emergency Operations Center (EOC) preparedness and response capabilities
- Develop an EM Duty Officer Program
- Initiate the EM Accreditation Process
- Enhance community outreach
- Update Public Safety Programs
- Improve external communications
- Increase Public Information/Public Education engagement programs

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$23,363,080	\$25,183,467	\$25,379,998	\$25,889,758	\$26,592,926	\$27,352,882
Operating ²	3,720,337	4,709,073	6,239,913	4,603,662	5,038,546	5,232,679
Capital Outlay ^{2,3}	1,294,115	1,228,297	1,621,277	215,060	1,897,299	1,275,689
Transfers Out ²	289,642	691,354	691,354	734,915	735,253	1,178,626
Other	-	-	-	-	-	-
Total	\$28,667,174	\$31,812,191	\$33,932,542	\$31,443,395	\$34,264,024	\$35,039,876

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 680,973	\$ 920,193	\$ 1,051,464	\$ 960,209	\$ 1,004,279	\$ 1,036,660
EOC Operations	141,540	192,857	206,942	198,379	211,579	228,070
Support Services	868,709	1,025,493	1,026,085	1,002,477	1,032,217	1,066,876
Special Operations	417,201	293,788	310,624	312,044	347,416	332,891
Fire Training	202,168	332,087	332,679	341,130	351,780	378,094
Emergency Medical Ser	397,971	476,463	438,255	517,881	522,682	570,327
Life Safety	827,652	889,694	890,878	915,059	943,388	992,089
Fire Plan Review ³	-	-	-	199,681	206,519	213,089
Operations	23,641,822	26,841,975	27,664,263	26,480,370	27,418,390	28,598,034
Public Education	120,047	113,196	118,196	131,366	149,604	153,114
Professional Standards	303,470	294,621	337,427	340,799	352,312	370,495
Fleet Rolling Stock ³	1,059,591	431,824	1,367,157	44,000	1,723,858	1,100,137
Total	\$28,667,174	\$31,812,191	\$33,932,542	\$31,443,395	\$34,264,024	\$35,039,876

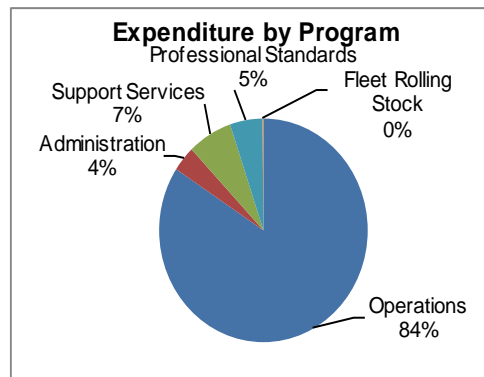
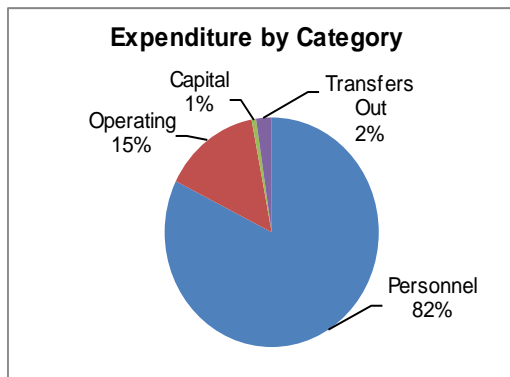
¹ FY 2017 added 9 new firefighters for Fire Station #11. FY 2019 Adding 1 Training Lieutenant.

² FY 2017 - 2018 Station 11 design and construction associated costs, along with debt payments budgeted in FY 2018. FY 2018 Station 2 design related costs are budgeted. FY 2020 Station 2 construction associated costs are budgeted, with debt payments budgeted in FY 2021.

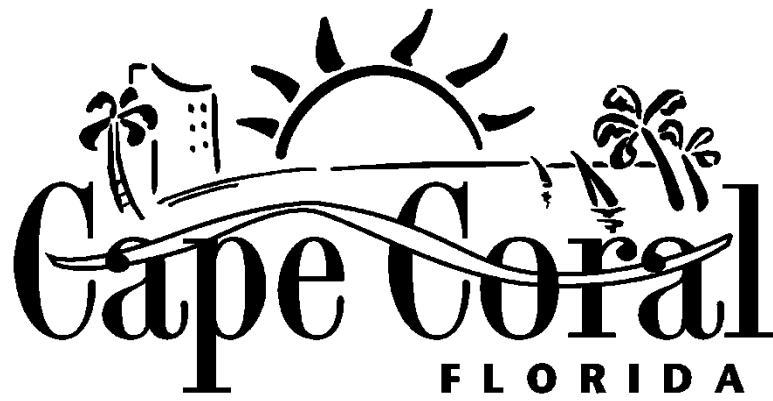
³ FY 2019 Fire Plan Review moved back to Fire Dept, previously in DCD.

⁴ FY 2017 New/Replacement Fleet rolling stock items are budgeted at the department/division level, instead of the fund level.

Revenues from the Fire Service Assessment do not increase the Fire Department budget but provide an alternate funding source.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

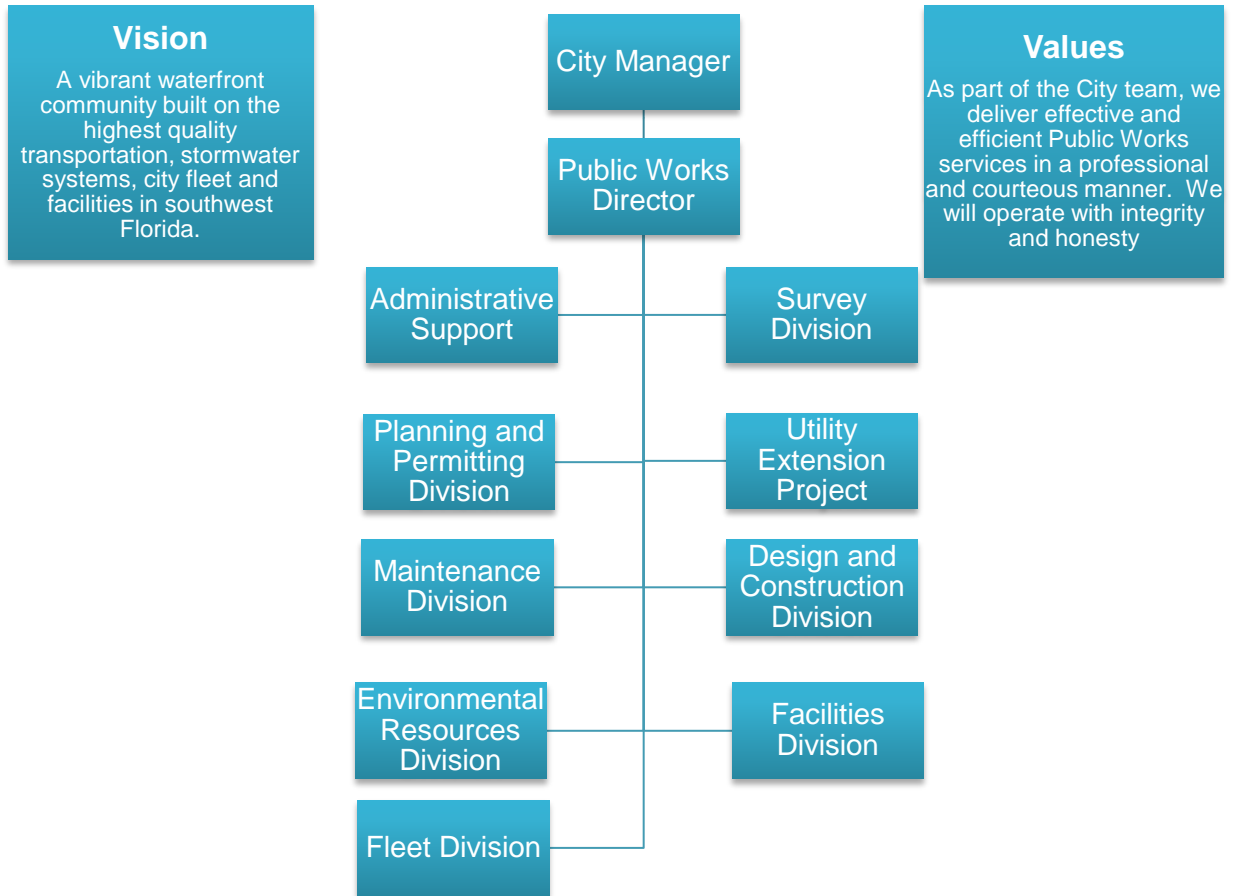


Public Works Department

The Public Works Department is a diverse group of divisions that are primarily responsible for construction and maintenance of transportation and stormwater facilities, and engineering support for Cape Coral's infrastructure (roads, canals, and stormwater systems, etc.), as well as Facilities Management and the Fleet Maintenance, and managing the UEP.

Mission

Serve the citizens as a proactive skilled team using the best available methods to plan, design, construct and maintain the City's stormwater system, transportation network, facilities buildings and fleet.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Planning and Permitting: Provides supervision and direction to support long range planning and the issuance of permits. Oversees the PW Geographic Information System (GIS).

Environmental Resources: Monitors the terrestrial and aquatic environments; provides environmental guidance for sustainable and responsible development through cooperative education, habitat enhancement and other interdependent people/nature processes.

Survey: Provides professional surveying services for the City of Cape Coral in support of engineering projects within the public rights of way (ROW), and City owned properties.

Design and Construction: Prepares the necessary plans and specifications for Transportation and Drainage Capital Projects and then implements the construction of the improvements. Project management and inspection services are provided during the construction of the improvements.

Maintenance: Responsible for stormwater management maintenance to include catch basin repair, street sweeping, swale reconstruction, and drainpipe replacement and improvements. It also provides the maintenance of medians, road shoulders, bridge repairs, pothole repairs, and removal of exotic plants, new sidewalk construction and repair.

Facilities: Preventive maintenance programs that insure high serviceability of building infrastructures, provide contract administration and project management for City building rehabilitation or replacement and provides new electrical install and maintenance for buildings and street/park decorator lights.

Fleet: Monitors all phases of fleet operations. Maintains all inventory of City vehicles, heavy equipment and rolling stock. Provide specifications and is the lead in the acquisition and disposition of equipment. Maintains and controls the City's fueling operations.

Utilities Extension: Provides engineering and management oversight for the planning, design, permitting, bidding and construction of the extension of water, sewer, and irrigation utilities to the areas of the City presently not serviced by municipal utilities.

FY2018 Projected Accomplishments

- Coordination between FDOT, CDBG and City on sidewalk grant funding
- Coordination with Lee County on the widening of Burnt Store Road
- Coordination with Lee County to enter the Kismet/Littleton Realignment Agreement
- Assisted Utilities Department with Charlotte County Reservoir irrigation water transfer
- Completed sidewalk grant projects: Palm Tree Blvd., Sands Blvd. North, and Skyline Blvd. North. Under construction: El Dorado Pkwy., Skyline Blvd. South and SW 26th ST and LN
- Bridge Inspection Services
- Fire Station #11 design/CMAR review completed
- Chiquita Lock Removal permit submitted
- Fleet Facility study completed
- Sun Splash Restaurant/office building design and construction
- Sign Shop replacement building design and permitting
- Developed a vehicle/equipment replacement program based on industry standards
- Changed from NAPA in-house parts management to Mancon in-house parts management
- Completion of Facilities Plan Update for North 1 and North 2 UEP areas
- North 2 UEP
 - Design, Land Acquisition, Permitting and Bidding Phases for 13 Construction Contracts
 - Approval of Water, Wastewater and Irrigation Assessment Program
 - Obtained State Revolving Fund (SRF) Clean Water and Drinking Water loans from FDEP

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

FY 2019 - 2021 Goals and Priorities

- Continue implementation of the Bicycle-Pedestrian Master Plan
- Coordination between FDOT, CDBG and City on sidewalk grant funding
- Coordination with Lee County on the widening of Burnt Store Road
- Coordinate with Lee County for construction of the Kismet/Littleton Realignment
- Continue to remove exotic animals and vegetation
- Implement projects from Surface Water Monitoring Program (SWMP)
- Meet Caloosahatchee Basin Management Action Plan (BMAP) goals
- Update and continue implementation of the 5-year Local and Major Road Paving Program
- Evaluate dredging needs and update the implementation of the Canal Dredging Program
- Design and construct stormwater/water quality projects as identified in work program
- Design and construction of stormwater/water quality projects as part of North 2 and 1 UEP areas
- Street Lighting, Median Landscaping and Alley Paving Programs
- Construction of streetscape improvements on SE 47th Terrace and Club Square
- Pothole Repair
- Bridge Maintenance including inspections, repairs, and painting
- New sidewalk installation for grant projects
- Swale regrading, storm drain pipe and catch basin replacement and/or lining
- Canal Dredging and Navigation Obstruction Removal
- Construction of Fire Station #2 and #12
- Construction of the Sign Shop building
- Removal of the Chiquita Lock
- Site improvements to D&D Marina
- Design of Public Safety Training Facility
- Design and construction of a new Fleet Facility
- Apply for the 50 Best Fleets and achieve a higher ranking
- Obtain Leading Fleet designation from Ford Motor Company
- Manage construction of North 2 UEP
- North 1 UEP design, permitting and construction
- Coordinate with Utilities Department in City-wide utilities master plan update

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 4,641,149	\$ 5,713,696	\$ 5,713,696	\$ 6,063,694	\$ 6,335,409	\$ 6,537,609
Operating ²	2,580,250	3,366,309	3,671,772	6,650,517	7,089,111	8,172,887
Capital Outlay ³	297,953	300,623	803,105	428,100	811,697	381,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 7,519,352	\$ 9,380,628	\$ 10,188,573	\$ 13,142,311	\$ 14,236,217	\$ 15,091,496

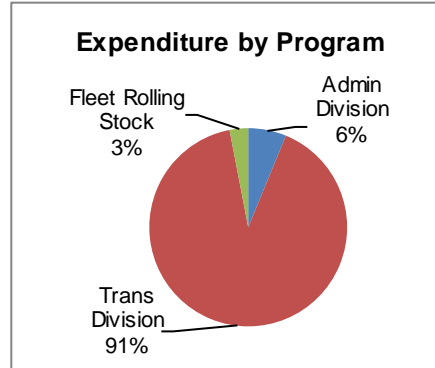
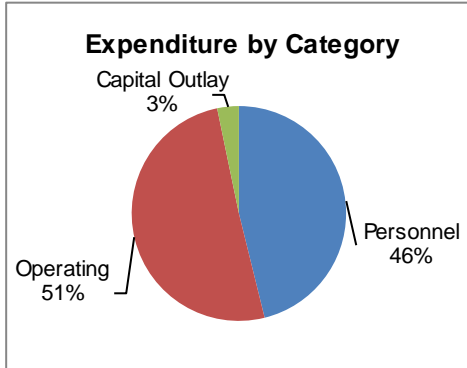
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration Division	\$ 706,945	\$ 789,496	\$ 789,496	\$ 818,796	\$ 847,974	\$ 876,218
Transportation Division	6,573,421	8,342,509	8,695,772	11,924,915	12,736,708	13,867,278
Fleet Rolling Stock ²	238,986	248,623	703,305	398,600	651,535	348,000
Total	\$ 7,519,352	\$ 9,380,628	\$ 10,188,573	\$ 13,142,311	\$ 14,236,217	\$ 15,091,496

Notes:

¹ FY 2019 Adding 2 Senior Equipment Operators. FY 2020 Adding 1 Registered Surveyor.

² FY 2019 forward, Transportation related Street Lighting costs included in PW, moved out of Government Services.

³ FY 2017 forward, New and Replacement Fleet rolling stock items are budgeted at the department/division level, instead of the

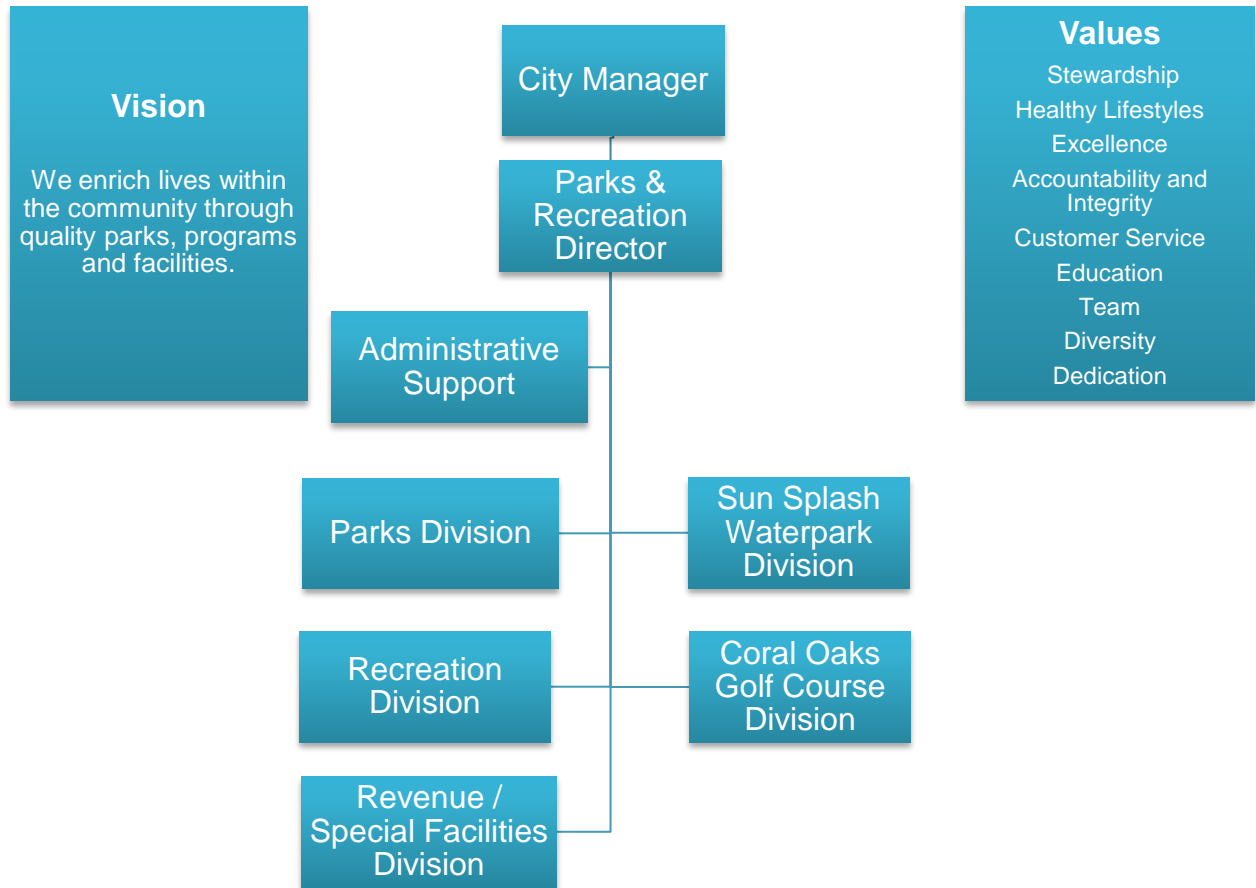


Parks & Recreation Department

In addition to Administration, the Department is organized into three primary divisions: Parks, Recreation & Social Services, and Revenue & Special Facilities. The Parks Division maintains the athletic fields and parks throughout the City. The Recreation & Social Services Division operates instructional, cultural, and leisure programs and activities for all ages. Revenue & Special Facilities offers programs for individuals with developmental and physical handicaps, environmental education, athletic programs, and community wide special events. The Yacht Basin operates as an enterprise fund, Coral Oaks Golf Course and Sun Splash Waterpark are special revenue funds.

Mission

The mission of the Cape Coral Parks & Recreation Department is to provide premier parks and programs for individuals of various ages, skill levels, interests, social needs and economic capabilities that collectively enhance the overall quality of life within the City of Cape Coral.



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Functions

Parks & Recreation Administration: Provide leadership, direction, support and resources for all Parks & Recreation divisions.

Parks Division: Provide a multitude of safe and healthy locations for residents to exercise, relax and enjoy all that the park system has to offer.

Recreation Division: Offer a wide variety of programs within the park system for persons of all ages and abilities including aquatic programs, as well as educational and specialty programs for youth, adults and families. Also offers programming catered toward seniors including a transport program for mobility disadvantaged residents.

Revenue & Special Facility Division: Conduct and support community-wide special events, as well as provide support for athletics, environmental education and recreation, marine services and Special Populations programs.

Coral Oaks Golf Course: Provide quality, aesthetically pleasing conditions for professional yet affordable golf experiences within the golfing community.

Sun Splash Family Waterpark: Provide a unique park experience focusing on value, safety and fun for both residents and visitors alike while promoting water safety in the local community.

FY 2018 Accomplishments and Proposed Accomplishments

- Eagle Skate Park was renovated by replacing all ramps with 20 year warrantied low-maintenance solid steel.
- Youth Services partnered with the Cape Coral Police Youth League to operate free sports programs at the Youth Center.
- The Yacht Club obtained a \$3,000 sponsorship from Lee Health as the title sponsor for the 2018 Cape Coral Sprint Triathlon.
- The Yacht Club Community Park received a 4-Star rating from Trip Advisor, the world's largest travel site.
- Four Freedoms Park partnered with the Lions Club of Cape Coral to offer free hearing and vision screenings for VPK students (34).
- Coral Oaks, in conjunction with the South Florida Section of the PGA, coordinated The PGA Hope Program for Military Veterans.
- Coral Oaks completed renovations of four tee boxes and installed 20 new putting surfaces.
- Coral Oaks signed a three-year, Title Sponsor Agreement with Storm Smart for \$12,500 annually for the City Championship.
- Sun Splash Waterpark was rebranded with a new logo for a fresh look and feel.
- Sun Splash Waterpark added additional rental cabanas to increase revenue.
- Special Populations secured two new vehicles including one 10-passenger wheelchair accessible van and one 20-person wheelchair accessible bus, through the Guardian Angels for Special Populations.
- Special Events received two awards at the Florida Festivals & Events Conference for outdoor event advertising and signage.
- Special Events partnered with Four Freedoms Park to implement a new event, part of the Movie in the Park series called Date Night in the Park. Four Freedoms Park will provide child care while adults enjoy Date Night Movie in the Park.
- Marine Services received a \$7,000 grant for a portable pump allowing for continued residential support of The Clean Marina Project.
- Rotary Park received a grant approval from DEP Florida Coastal Management Program for \$10,000 to remove exotics from Four Mile Cove Ecological Preserve and the FWC is funding the exotic removal project at Yellow Fever Creek for \$22,499, treating 53.2 acres of exotics at no cost to the City.
- Rotary Park began discussion of collaborations with FGCU faculty on internships, student research opportunities, and the possibility of working with Rotary Clubs and FGCU to build an additional facility for environmental education and research on Rotary Park property.

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

- The Youth Center collaborated with Strong Kids 360 to implement strength training and physical activity for daycare children to combat childhood obesity.
- The Yacht Club was chosen as a display site for Cape Coral's first public arts project, "Dancing with the Dolphins," which was created in 2016 to support the arts. Six dolphins, all hand painted by local artists, are individually displayed in various locations throughout the city.
- The Yacht Club obtained an equipment donation from Fish Florida of 125 rods, reels and tackle boxes for the participants in the annual Kids Fishing Derby.
- The Yacht Club partners with City Police and Fire annually in May to host Water Safety Day which provides the community with water safety education and drowning prevention awareness.
- Cape Coral Mini-Bus Service secured \$16,706 from CDBG for the Fee Assistance Program as well as increased the number of Medicaid Waiver clients by 9%.
- Lake Kennedy Center implemented two new summer creative writing camps for middle school students.
- Knickers Pub at Coral Oaks underwent renovations including new A/C & furniture.
- Yacht Basin patrons were empowered to help with the beautification process by installing and maintaining 12 flower beds.
- Rosen Park and Yacht Basin security cameras were revamped with state of the art optics.
- Rotary Park hosted the 2018 Burrowing Owl Festival (in partnership with the Cape Coral Friends of Wildlife) which attracted over 3,000 attendees.
- Rotary Park maintained and submitted the final report for the Florida Wildflower Garden that was established through the Florida Wildflower Grant.
- Parks & Recreation Department collaborated with Oasis Schools to plan an Eco-Outdoor Classroom and Creative Play area that will benefit both Cape Coral Parks and Recreation Youth Programs and Oasis Schools.
- New park signage was installed at the Yacht Club, Arts Studio, and Sirena Vista Park.
- New playground equipment, artificial turf, and exercise stations were installed at several parks (Horton, Veterans, Lake Kennedy).

FY2019 – 2021 Goals and Priorities

- Grow sponsorships and partnerships for all Parks and Recreation divisions.
- Maintain or reduce the budgeted subsidy for all Parks and Recreation divisions.
- Research grant opportunities pertaining to all divisions within the department which will increase and/or maintain service levels, expand/improve existing programs, or provide quality of life benefits to our residents.
- Explore the opportunity for development of indoor and outdoor Pickleball courts throughout the City.
- Youth Center to maintain 100% inspections with DCF.
- Eagle Skate Park to increase attendance, Pro Shop sales, and vending by 20%.
- Youth Center to develop and promote the Mobile Recreation Van (Fun-Mobile).
- The Yacht Club will continue to promote water safety and drowning prevention throughout the community and increase participation in swim lessons.
- Cape Coral Mini Bus Service to work with the City of Cape Coral's ITS Department to explore improvements with routing utilizing City GIS.
- Lake Kennedy Center to develop a minimum of two new events that will further enhance the diversity of programs and broaden the scope of service to include fundraising events and partnerships.
- Cape Coral Arts Studio to create new community partnerships with local/downtown businesses to involve the Arts Studio in cultural activities.
- Arts Studio to add one new public art piece within the City of Cape Coral.
- Arts Studio to build the Jean Inman Sculpture Pavilion with bequest.
- Coral Oaks Golf Course to install updated security monitoring system.
- Coral Oaks to receive complete installation of the Lightning Detection System implemented in FY 16
- Coral Oaks to complete cart path repairs/renovations throughout the course.
- Coral Oaks to create marketing and loyalty programs utilizing golf specific marketing vendors and electronic tracking.

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

- Coral Oaks to remain competitive in the marketplace through implementing correct fee structures, as well as marketing and customer retention efforts.
- Coral Oaks to maintain PGA "Growth of the Game" opportunities including the Cape Coral Junior Golf Association Summer Program, Youth Crime Intervention Saturday Free Kids Clinic, Middle School and High School Junior Golf Programs, PGA instructional programs, Ladies Night and Points Game.
- Sun Splash Family Waterpark to get approval to sell alcohol to generate revenue for park maintenance/improvements.
- Sun Splash to initiate off season birthday parties to produce revenue during waterpark closure.
- Pops Café to do marketing for community exposure to increase revenue and offer participants opportunities to learn new and diversified tasks and skills.
- Citywide Special Events Division to promote partnerships, sponsorships, and agency support to provide a varied event platform to residents and visitors of all interests, sociological, and economic backgrounds.
- Marine Services Division to increase Marina dockage by 16 slips for larger vessels (40-60 ft) by extending the center dock.
- Four Mile Cove Ecological Preserve to undergo shoreline restoration of native plants to replace Brazilian Pepper that was removed after Hurricane Irma with mangroves and giant leather fern.
- Department to install primitive kayak launches on property owned by the department at locations agreed upon by community organizations and residents.
- Environmental Recreation to begin plot rentals for residents of Cape Coral at the Community Garden.
- Environmental Recreation to continue working with the Rotary Clubs of Cape Coral to renovate the nature trail tower at Rotary Park for visitors to use for birding, nature photography, and to enhance overall park enjoyment.
- Environmental Recreation to establish a network of trails on the Cape Coral side of the property known as Yellow Fever Creek Preserve by working with the FWC, Cape Coral Environmental Resources, Lee County Parks and Recreation, and Boy Scouts of America.
- Parks Division to replace/install new playgrounds at several parks including Giuffrida, Storm and Caloosa Fields, and Multi-Sports Complex.

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

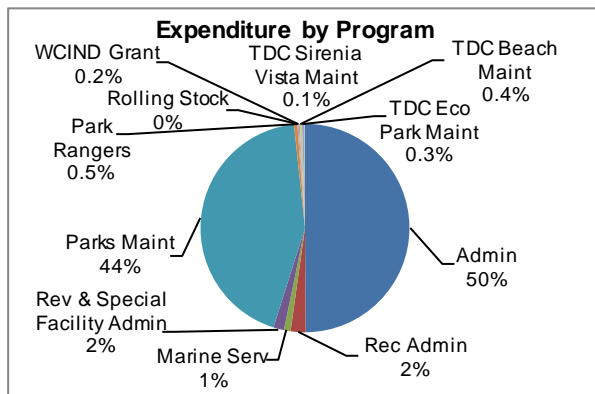
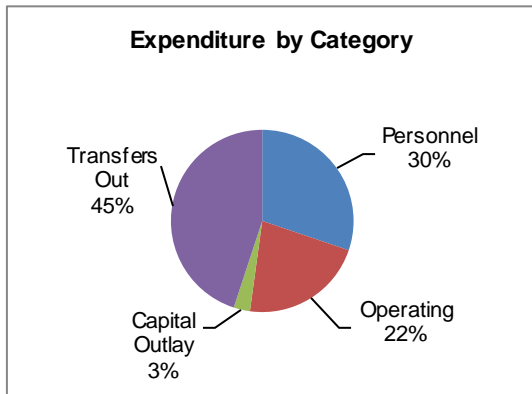
Operating Budget

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$ 3,734,389	\$ 4,123,085	\$ 4,123,085	\$ 4,210,101	\$ 4,345,308	\$ 4,475,237
Operating	2,613,494	3,163,266	3,076,488	3,058,189	3,107,462	3,374,224
Capital Outlay	1,141,623	359,162	1,190,603	404,000	28,000	242,000
Transfers Out	5,846,473	5,724,535	6,271,383	6,263,279	6,027,095	6,139,320
Total	\$ 13,335,978	\$ 13,370,048	\$ 14,661,559	\$ 13,935,569	\$ 13,507,865	\$ 14,230,781

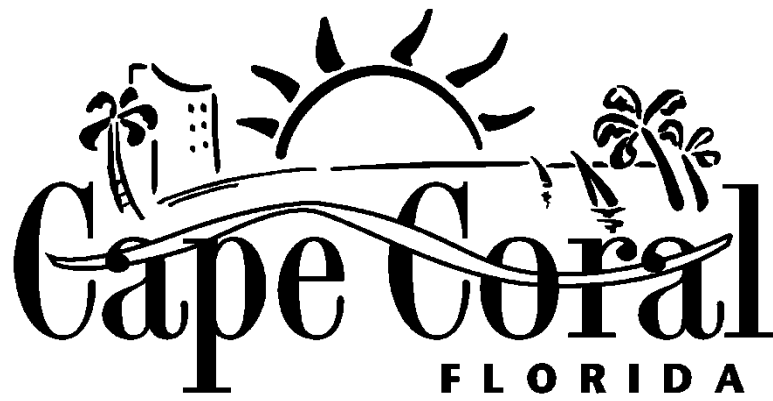
Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 6,518,735	\$ 6,526,294	\$ 7,239,045	\$ 6,952,356	\$ 6,744,753	\$ 6,879,300
Recreation Administration	208,954	231,462	231,462	322,208	330,633	338,404
Marine Services	126,354	152,233	152,233	144,996	146,727	148,507
Rev & Special Facility Admin	182,772	203,413	203,413	228,722	235,837	246,768
Parks Maintenance	5,773,979	5,808,571	6,188,963	6,052,902	5,814,108	6,163,449
Park Rangers	55,943	61,753	61,753	71,336	73,884	76,304
P&R Rolling Stock ¹	361,445	249,162	447,530	27,000	28,000	242,000
WCIND Grant	9,028	25,000	25,000	25,000	25,000	25,000
TDC Beach Maint	41,572	51,230	51,230	50,799	48,673	50,799
TDC Eco Park Maint	50,954	49,118	49,118	48,569	48,569	48,569
TDC Sirenia Vista Maint	6,241	11,812	11,812	11,681	11,681	11,681
Total	\$ 13,335,978	\$ 13,370,048	\$ 14,661,559	\$ 13,935,569	\$ 13,507,865	\$ 14,230,781

Notes:

¹ Rolling Stock was transferred from Government Services to Parks & Recreation FY 2017



City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget



**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

Government Services

Government Services is used to account for non-departmental contributions, transfers to other funds, reserves and costs not directly associated with just one department.

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$29,115,851	\$27,246,518	\$27,425,263	\$29,511,898	\$30,518,030	\$31,547,611
Operating	11,471,654	11,598,092	24,100,342	12,221,740	12,495,072	12,531,195
Capital Outlay	1,227,833	-	766,137	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	16,048,636	15,992,921	17,392,921	7,886,704	13,072,170	16,179,527
Subtotal Expenditures	57,863,974	54,837,531	69,684,663	49,620,342	56,085,272	60,258,333
Reserves	-	38,634,630	29,330,548	38,037,915	38,323,841	35,659,155
Total	\$57,863,974	\$93,472,161	\$99,015,211	\$87,658,257	\$94,409,113	\$95,917,488

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Donations						
Cape Coral Historical Society ¹	\$ 42,500	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -
Good Wheels	30,000	30,000	30,000	-	-	-
Homeless Hotel Grant	10,000	-	-	-	-	-
Bike/Pedestrian Paths	1,702	-	10,759	-	-	-
Assessment Lot Mow & Utility ²	489,884	874,296	874,296	875,000	875,000	875,000
Property/Liability Insurance ³	1,018,791	994,088	994,088	1,024,700	1,045,194	1,066,098
Assessment Stormwater Fees	437,645	481,410	481,410	600,000	600,000	600,000
On-Behalf Pension Pymts	2,733,615	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
General Fund Transfers ⁴						
To CRA (Tax Increment)	1,001,219	1,317,385	1,317,385	1,383,254	1,452,416	1,510,513
To City Centrium	71,000	93,274	93,274	90,559	91,483	92,461
To Trans Cap -Road Resurface	6,500,000	6,500,000	6,500,000	-	3,500,000	5,500,000
To Transportation Cap-Alleys	306,000	312,000	312,000	-	312,000	312,000
To Transportation Cap-Medians	510,000	520,000	520,000	-	520,000	520,000
To CRA Streetscape	152,861	-	-	-	-	-
To Academic Village	74,806	-	-	90,000	493,040	-
To Art Studio	-	-	200,000	-	-	-
To Festival Park	-	-	200,000	-	-	-
To Self-Insurance Health	1,000,000	-	1,000,000	-	-	-
Debt Service ⁵	-					
2008 Bonds Police HQ	1,748,968	1,244,843	1,244,843	1,241,623	-	-
2012 Bonds Fire St 3 & 4	460,241	462,643	462,643	462,637	462,640	462,642
2012 Equipment Lease	439,193	-	-	-	-	-
2014 Cap Improvement Bonds	602,843	602,898	602,898	600,286	602,090	598,943
2015 Special Obligation Note	751,256	1,678,339	1,678,339	754,696	754,236	1,416,183
2018 Capital Debt	-	440,000	440,000	440,000	884,180	1,772,539
2015 Special Obligation Note	1,794,019	1,801,539	1,801,539	1,803,649	1,805,085	1,802,996
2017 Special Obligation Note	636,228	1,020,000	1,020,000	1,020,000	2,195,000	2,191,250
Retiree Cost ⁶						
Annual Costs - OPEB	6,014,586	6,622,805	6,622,805	7,752,125	8,104,810	8,465,862
UAAL General Pension	6,176,633	7,241,000	7,241,000	7,606,035	7,834,217	8,069,244
UAAL Police Pension	4,236,511	5,172,689	5,172,689	5,883,212	6,059,709	6,241,501
UAAL Fire Pension	6,926,533	8,168,514	8,168,514	8,145,923	8,390,301	8,642,011
Outside Contracts ⁷						
Community Theatre & Bldg	35,000	35,000	35,000	-	-	-
Animal Control	730,338	823,939	823,939	911,910	934,708	958,076
Charter School Charges ⁸						
Payroll	81,792	41,510	41,510	124,603	128,993	128,993
Other City Costs	101,968	20,250	20,250	29,713	30,349	31,002
Street Light Power ⁹	2,691,922	2,892,235	2,892,235	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Professional Services:						
Legal Fees	132,141	110,000	110,000	175,000	175,000	175,000
Accounting & Auditing	64,300	75,000	128,100	76,125	77,278	80,370
Outside Consulting Firms	240,332	220,500	339,125	219,600	232,384	245,680
Lobbyist-State & Federal	100,000	100,000	100,000	100,000	100,000	100,000
Studies, Plans & Other Professional ¹⁰			6,240			
Parks Master Plan Update	9,779	-	-	-	-	-
Bimini Basin ²⁴	-	50,000	50,000	75,000	75,000	75,000
7 Islands Master Plan ²⁴	13,500	50,000	50,000	75,000	75,000	75,000
Other Services:						
Land Purchase	4,890	1,800	1,800	1,800	1,800	1,800
Billing Service Fees	63,084	65,000	65,000	65,000	65,000	66,950
Election Costs	38	500,000	500,000	250,000	500,000	250,000
Fleet Charges	-	1,101,705	1,204,713	978,601	925,683	917,445
City Annex Maint & Facility Chgs	1,238,511	90,006	283,613	3,087,595	3,141,560	3,371,047
Nicholas Annex Utilities	5,873	7,332	7,332	8,300	8,708	14,465
Chester reroof	-	-	-	36,900	-	-
Other Operating:						
Computer Equip & Prod Room Eq	58,010	55,000	55,000	5,000	5,125	5,279
Computer Software	38,320					
Ping4Alerts	20,000	20,000	20,000	20,000	20,000	20,000
Grant Software & FBC Memb	2,500	3,000	3,000	3,275	3,357	3,458
Small Equipment & RepairMaint		5,000	5,000	5,000	5,125	5,279
Other	10,480	18,570	19,548	28,470	29,050	24,495
Improvement - Other						
City Hall Grounds	97,482	-	-	-	-	-
Fuel System EOC Generator Rep	9,690	-	-	-	-	-
City Hall 2nd floor reconfig.	-	-	370,862	-	-	-
Employee Walkin Clinic	12,375	15,000	15,000	15,000	15,000	15,000
BCBS Wellness Program	138,879	75,000	75,000	50,000	50,000	50,000
Scrub Jay Habitat Mitigation	-	151,754	695,020	788,025	788,025	788,025
Matlacha Property Lease	35,230	27,000	27,000	56,519	56,519	56,519
Public Private Partnership	6,880	-	16,356	-	-	-
Electric Franchise Agreement	141,992	100,000	115,862	100,000	100,000	100,000
Fleet /Rolling Stock Replace ¹¹	1,323,044	-	414,469	-	-	-
Sunsplash Fire Project	18,996	-	-	-	-	-
Hurricane Irma	6,253,057	-	11,600,000	-	-	-
Subtotal Expenditures	57,847,437	54,837,531	69,684,663	49,620,342	56,085,272	60,258,333
Reserves						
Designated: Disaster & Other ¹²	16,537	4,544,737	4,544,000	4,544,000	4,544,000	4,544,000
Undesignated	-	34,089,893	24,786,548	33,493,915	33,779,841	31,115,155
Total	\$ 57,863,974	\$ 93,472,161	\$ 99,015,211	\$ 87,658,257	\$ 94,409,113	\$ 95,917,488

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Government Services Notes:

¹ Cape Coral Historical Society donation moved to P&R Administration budget in FY 2019

² Assessments, Lot Mowing & Utility - The General Fund is responsible for the allocation related to the City's governmental assets. Assessment includes an estimate for North 2 Assessments based on the amortization option.

³ Property/Liability Insurance-This is an interfund service charge to the internal service fund. Allocation is based on estimated expenditures of the internal service fund with apportionment based on the value of the City's assets. The General Fund is responsible for the allocation related to the City's governmental assets.

⁴ General Fund Transfer out

To CRA Transfer includes tax increment

To City Centrum to maintain support of daily operation and maintenance

To Transportation Capital - Road Resurfacing Program

To Transportation Capital Project-Alleys for Alley repaving project to complete gaps in alleyways on Del Prado Blvd

To Transportation Capital Project - Medians. Reinstatement of median landscaping program.

To CRA Capital Project - Streetscape General Fund portion for IT related items

To Academic Village Capital Project

To P&R Capital Project - Art Studio Grant match

To P&R Capital Project - Festival Park Land prep

To Self Insurance Fund to maintain required Reserves

⁵ Debt Service

2012 Equipment Lease. The last payment will be made in FY 2017.

2015 Special Obligation Note. This note resulted from the refunding of the 2006 Special Obligation Bonds. These bonds were issued for the purpose of buying land primarily for parks purposes and right-of-way for the widening of Del Prado and Santa Barbara Blvds. Funding has been established at 28.27% for Road Impact Fees and 71.73% for Park Impact Fees. The gas taxes provide additional funds if road impact fees are insufficient to cover annual debt service. This debt was refunded in FY 2015 The General Fund covers any shortfalls experienced by Park Impact Fees.

2015 Special Obligation Note. This note resulted from the refunding of the 2005 Special Obligation Bonds partial refunded the 2005 and 1999 Capital Improvement & refunding bonds for City Hall, Fire Station, Art Studio and Recreational Park

2017 Special Obligation Note refunds the 2007, 2008 & 2011 bonds for Police Headquarters and Charter Schools

2018 Debt. This lease will be for the new lease of equipment in the 2012 Equipment Lease

⁶ Retiree Cost

Annual Cost - OPEB. Other post employment benefits (OPEB) include payment of health and life insurance premiums for retirees in accordance with eligibility under City ordinances. The City is only funding the annual pay-as-you-go amounts.

⁷ Outside Services

Community Theatre & Building moved to P&R Administration budget FY 2019

Animal Control Services - An interlocal agreement exists with Lee County for providing animal control services. Annual funding is adjusted in accordance with a formally approved formula.

⁸ The Cost incurred on the behalf of the Charter School Authority. The Charter School is unable to issue debt, as such, debt funding was secured by the City for the Charter School buses. Annual debt service is paid by the Charter School Authority.

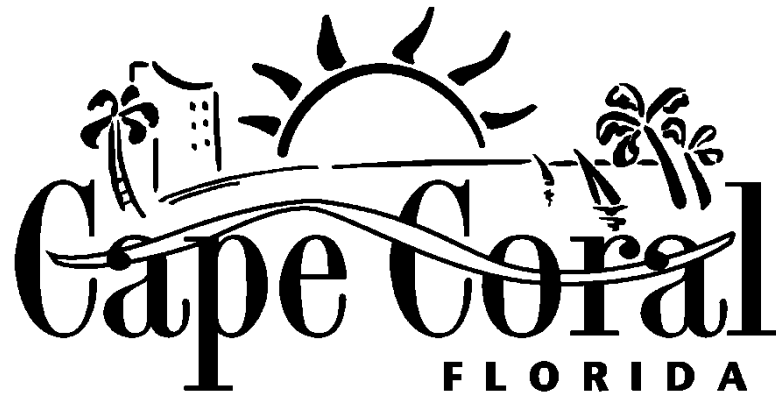
⁹ The street light program was reinstated with the FY 2015 budget. Permanent school bus stop locations are the highest priority locations. FY 2019 budget for Street Lightening Program was moved to Public Works

¹⁰ These are one time non-recurring studies/activities that will position the City for future initiatives

¹¹ The City is moving to a centralized Fleet system. With adoption of the FY 2015 budget, funds were removed from the individual departments to a single business unit at the fund level. FY 2017 Rolling Stock was moved to owning departments

¹² This category includes designated reserves identified within the financial policies

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

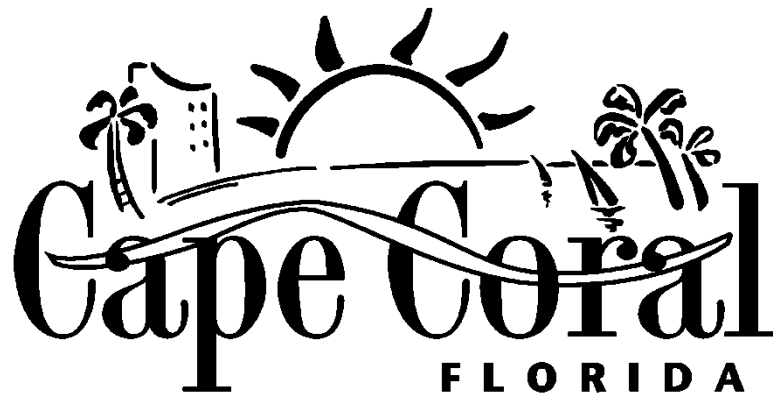


City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

SPECIAL REVENUE FUNDS

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City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Additional Five-Cent Gas Tax

Additional Five Cent Gas Tax is used to account for the Local Option Gas Tax, which is used for capital improvement projects of the adopted local government comprehensive plan.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	7,017,372	8,448,621	11,334,781	15,105,043	18,992,913
Estimated Revenue:						
Sales, Use & Fuel Taxes	3,795,908	3,468,098	3,468,098	3,920,262	4,037,870	4,159,007
Intergovernmental	-	-	-	-	-	-
Miscellaneous	36,346	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,832,254	\$ 10,485,470	\$ 11,916,719	\$ 15,255,043	\$ 19,142,913	\$ 23,151,920

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	150,000	581,938	581,938	150,000	150,000	150,000
Reserves	-	9,903,532	11,334,781	15,105,043	18,992,913	23,001,920
TOTAL USES	\$ 150,000	\$ 10,485,470	\$ 11,916,719	\$ 15,255,043	\$ 19,142,913	\$ 23,151,920

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Transfers Out						
To General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To Capital Projects ¹	150,000	150,000	150,000	150,000	150,000	150,000
Gas Tax Rev Bonds	-	431,938	431,938	-	-	-
Reserves	-	9,903,532	11,334,781	15,105,043	18,992,913	23,001,920
TOTAL USES	\$ 150,000	\$ 10,485,470	\$ 11,916,719	\$ 15,255,043	\$ 19,142,913	\$ 23,151,920

Notes:

¹ To the Transportation Capital Projects Fund for non-grant related sidewalk construction and misc. projects.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Six-Cent Gas Tax

Six Cent Gas Tax Fund is used to account for the Local Option Gas Tax which is used for road improvements and related items.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	9,044,576	9,114,315	9,056,846	8,580,755	4,901,302
Estimated Revenue:						
Sales, Use & Fuel Taxes	5,160,100	4,717,573	4,717,573	5,379,196	5,540,572	5,706,790
Charges for Services	-	-	-	-	-	-
Miscellaneous	40,171	-	-	-	-	-
Federal Grant	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 5,200,272	\$13,762,149	\$ 13,831,888	\$ 14,436,042	\$ 14,121,327	\$ 10,608,092

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	3,937,574	4,364,262	4,364,262	5,855,287	9,220,025	7,357,566
Reserves	-	9,397,887	9,467,626	8,580,755	4,901,302	3,250,526
TOTAL USES	\$ 3,937,574	\$13,762,149	\$ 13,831,888	\$ 14,436,042	\$ 14,121,327	\$ 10,608,092

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Transfers Out:						
To Road Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	3,237,574	3,564,262	3,564,262	5,855,287	6,220,025	6,357,566
To Capital Projects ¹	700,000	800,000	800,000	-	3,000,000	1,000,000
Operating Prog Costs	-	-	-	-	-	-
Gas Tax Rev Bonds	-	-	-	-	-	-
Reserves	-	9,397,887	9,467,626	8,580,755	4,901,302	3,250,526
TOTAL USES	\$ 3,937,574	\$13,762,149	\$ 13,831,888	\$ 14,436,042	\$ 14,121,327	\$ 10,608,092

Notes:

¹ To the Transportation Capital Projects Fund - FY 2017 North 1 Non-Assessed Transportation improvements.

FY18 \$400,000 transfer to Sidewalks/Bikepaths for the UEP, \$400,000 transfer to Sidewalks/Bikepaths non-UEP.

FY20 \$3,000,000 and FY21 \$1,000,000 transfer to Local Road Resurfacing

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Road Impact Fee

Road Impact Fee Fund is used to account for the impact fees, which are used to provide new roads.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	636,812	1,046,920	1,922,004	1,401,395	1,429,519
Estimated Revenue:						
Intergovernmental	757,999	743,343	743,343	743,343	743,343	743,343
Miscellaneous	9,452	7,062	7,062	7,062	7,062	7,062
Impact Fees	7,106,032	5,141,492	5,141,492	5,656,815	6,223,084	5,041,535
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 7,873,483	\$ 6,528,709	\$ 6,938,817	\$ 8,329,224	\$ 8,374,884	\$ 7,221,459

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	56,353	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	6,947,273	6,478,709	6,478,709	6,927,829	6,945,365	6,947,370
Reserves	-	50,000	460,108	1,401,395	1,429,519	274,089
TOTAL USES	\$ 7,003,626	\$ 6,528,709	\$ 6,938,817	\$ 8,329,224	\$ 8,374,884	\$ 7,221,459

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Transfers Out to:						
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	213,181	154,245	154,245	169,705	186,693	205,362
Misc Operating Expenses	56,353	-	-	-	-	-
2006 Special Obligation Bonds	2	-	-	-	-	-
2015 Special Obligation Bonds	990,533	994,837	994,837	994,216	994,004	995,488
Gas Tax Rev Bonds	5,743,556	5,329,627	5,329,627	5,763,908	5,764,668	5,746,520
Reserves	-	50,000	460,108	1,401,395	1,429,519	274,089
TOTAL USES	\$ 7,003,626	\$ 6,528,709	\$ 6,938,817	\$ 8,329,224	\$ 8,374,884	\$ 7,221,459

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Police Protection Impact Fee

Police Protection Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for police protection services.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use Of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	2,345,285	3,135,617	4,118,919	5,201,050	6,392,243
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Miscellaneous	14,687	7,036	7,036	12,357	15,603	19,177
Misc-Impact Fees	1,257,401	993,772	993,772	1,091,606	1,199,582	974,682
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,272,088	\$ 3,346,093	\$ 4,136,425	\$ 5,222,882	\$ 6,416,235	\$ 7,386,102

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	11,007	19,875	19,875	21,832	23,992	19,494
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves ¹	-	3,326,218	4,116,550	5,201,050	6,392,243	7,366,608
TOTAL USES	\$ 11,007	\$ 3,346,093	\$ 4,136,425	\$ 5,222,882	\$ 6,416,235	\$ 7,386,102

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Police Impact	\$ 11,007	\$ 3,346,093	\$ 4,136,425	\$ 5,222,882	\$ 6,416,235	\$ 7,386,102
TOTAL USES	\$ 11,007	\$ 3,346,093	\$ 4,136,425	\$ 5,222,882	\$ 6,416,235	\$ 7,386,102

Notes:

¹Funds will be held in reserve until such time as an eligible project has been approved such as creation of a sub-station, driving range, firing range, and/or training facility.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Advanced Life Support Impact Fee

Advanced Life Support (ALS) Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for Advanced Life Support Program.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	213,442	260,169	318,334	282,464	301,701
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Miscellaneous	1,250	180	180	955	1,147	1,358
Misc-Impact Fees	74,096	58,556	58,556	64,321	70,683	57,431
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 75,347	\$ 272,178	\$ 318,905	\$ 383,610	\$ 354,294	\$ 360,490

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	645	1,171	88,278	12,996	7,416	13,455
Capital Outlay	-	-	-	88,150	45,177	92,614
Debt Service	-	-	-	-	-	-
Other & Transfer Out	-	-	-	-	-	-
Reserves ¹	-	271,007	230,627	282,464	301,701	254,421
TOTAL USES	\$ 645	\$ 272,178	\$ 318,905	\$ 383,610	\$ 354,294	\$ 360,490

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Advanced Life Support Impact	\$ 645	\$ 272,178	\$ 318,905	\$ 383,610	\$ 354,294	\$ 360,490
TOTAL USES	\$ 645	\$ 272,178	\$ 318,905	\$ 383,610	\$ 354,294	\$ 360,490

Notes:

¹Funds will be held in reserve until such time as an eligible project has been approved such as equipment required to establish an ALS program at one of the existing fire stations that are not considered an ALS station.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Do the Right Thing

The "Do the Right Thing" Program is sponsored by the Police Department and rewards the youth population in the community for "doing the right thing". The program had previously resided in the General Fund. This fund was established to account for the program donations that are used to offset the operating expenses of the program to include prizes and rewards for the program recipients.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 17,569	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Intergovernmental Rev	-	-	-	-	-	-
Miscellaneous	17,032	8,000	8,000	8,000	8,000	8,000
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 17,032	\$ 8,000	\$ 25,569	\$ 8,000	\$ 8,000	\$ 8,000

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	16,932	8,000	8,000	8,000	8,000	8,000
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	17,569	-	-	-
TOTAL USES	\$ 16,932	\$ 8,000	\$ 25,569	\$ 8,000	\$ 8,000	\$ 8,000

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Do the Right Thing	\$ 16,932	\$ 8,000	\$ 25,569	\$ 8,000	\$ 8,000	\$ 8,000
TOTAL USES	\$ 16,932	\$ 8,000	\$ 25,569	\$ 8,000	\$ 8,000	\$ 8,000

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Police Confiscation/State

Police Confiscation-State Fund is used to account for monies received from the sale of confiscated items in non-federal cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 19,475	\$ 19,475	\$ 19,475	\$ 19,519	\$ 19,519
Operating Fund Balance	-	169,839	308,253	288,778	269,259	249,740
Estimated Revenue:						
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous	8,747	100	100	100	100	100
Interfund Transfers ¹	132,286	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 141,033	\$ 189,414	\$ 327,828	\$ 308,353	\$ 288,878	\$ 269,359

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	24,813	19,575	19,575	19,575	19,619	19,619
Capital Outlay	12,412	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	6,187	-	17,430	-	-	-
Reserves	-	169,839	290,823	288,778	269,259	249,740
TOTAL USES	\$ 43,412	\$ 189,414	\$ 327,828	\$ 308,353	\$ 288,878	\$ 269,359

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Confiscation	\$ 43,412	\$ 189,414	\$ 327,828	\$ 308,353	\$ 288,878	\$ 269,359
TOTAL USES	\$ 43,412	\$ 189,414	\$ 327,828	\$ 308,353	\$ 288,878	\$ 269,359

Notes:

¹ Transfer from Police Evidence Fund (unbudgeted fund) following judicial process.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Police Confiscation/Federal

Police Confiscation-Federal Fund is used to account for monies received from federal confiscation cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 88,753	\$ 88,753	\$ 97,602	\$ 37,526	\$ 40,310
Operating Fund Balance	-	375,674	459,287	361,685	324,159	283,849
Estimated Revenue:						
Miscellaneous	66,092	300	300	300	300	300
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 66,092	\$ 464,727	\$ 548,340	\$ 459,587	\$ 361,985	\$ 324,459

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	70,666	89,053	89,053	97,902	37,826	40,610
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	375,674	459,287	361,685	324,159	283,849
TOTAL USES	\$ 70,666	\$ 464,727	\$ 548,340	\$ 459,587	\$ 361,985	\$ 324,459

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Confiscation	\$ 70,666	\$ 464,727	\$ 548,340	\$ 459,587	\$ 361,985	\$ 324,459
TOTAL USES	\$ 70,666	\$ 464,727	\$ 548,340	\$ 459,587	\$ 361,985	\$ 324,459

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Seawall Assessments

Seawall Assessment Funds are used to account for the collection of special assessments associated with the construction of seawalls.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Miscellaneous Revenue	1,169	-	-	-	-	-
Misc-Spec Assessment	-	-	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,169	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service Payments related to repayment of advances from the General Fund for the cost of construction.

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Seawall Assmnt 7A-A3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Seawall Assmt 7B	-	-	-	-	-	-
TOTAL USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Fire Rescue and Emergency Capital Improvement Impact Fee

Fire Impact Fee Fund is used to account for impact fees, which are used to provide additional fire public safety facilities.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	1,031,391	1,702,144	2,310,265	3,008,418	3,810,650
Estimated Revenue:						
Miscellaneous Revenue	8,063	3,094	3,094	6,931	9,025	11,432
Misc-Impact Fees	1,214,514	957,834	957,834	1,052,128	1,156,196	939,436
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,222,577	\$ 1,992,319	\$ 2,663,072	\$ 3,369,324	\$ 4,173,639	\$ 4,761,518

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	10,968	19,157	19,157	21,043	23,124	18,789
Capital Outlay	73,637	-	-	-	-	-
Debt Service ¹	-	-	-	-	-	-
Other & Transfers Out ¹	338,152	339,867	339,867	339,863	339,865	961,510
Reserves	-	1,633,295	2,304,048	3,008,418	3,810,650	3,781,219
TOTAL USES	\$ 422,758	\$ 1,992,319	\$ 2,663,072	\$ 3,369,324	\$ 4,173,639	\$ 4,761,518

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Fire Impact Fee	\$ 422,758	\$ 1,992,319	\$ 2,663,072	\$ 3,369,324	\$ 4,173,639	\$ 4,761,518
TOTAL USES	\$ 422,758	\$ 1,992,319	\$ 2,663,072	\$ 3,369,324	\$ 4,173,639	\$ 4,761,518

Notes:

¹ Funds are currently being transferred out to pay debt service for Fire Station #9. FY21 transfer out for Station #12 design related costs.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Park Recreational Facilities Impact Fee

Park Impact Fee Fund is used to account for impact fees, which are used to provide recreational facilities.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	10,000	1,598,705	1,598,706	854,189	308,996
Estimated Revenue:						
Misc-Impact Fees	2,751,820	1,828,600	1,828,600	2,011,460	2,213,275	1,792,920
Miscellaneous	7,742	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,759,562	\$ 1,838,600	\$ 3,427,305	\$ 3,610,166	\$ 3,067,464	\$ 2,101,916

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	20,580	27,430	27,430	30,172	33,199	26,894
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ¹	2,712,042	1,801,170	1,801,170	2,725,805	2,725,269	2,065,022
Reserves	-	10,000	1,598,705	854,189	308,996	10,000
TOTAL USES	\$ 2,732,622	\$ 1,838,600	\$ 3,427,305	\$ 3,610,166	\$ 3,067,464	\$ 2,101,916

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Park Impact Fee	\$ 2,732,622	\$ 1,838,600	\$ 3,427,305	\$ 3,610,166	\$ 3,067,464	\$ 2,101,916
TOTAL USES	\$ 2,732,622	\$ 1,838,600	\$ 3,427,305	\$ 3,610,166	\$ 3,067,464	\$ 2,101,916

Notes:

¹ Funds are currently being used to support annual debt service related to the 2006 Special Obligation Revenue Bond, which was refunded with 2015 Refunding Bonds issued for the purchase of parkland, and the 2012 Special Obligation Note for park facilities. If impact fee revenue is insufficient to cover all debt service obligations, the General Fund will cover the debt obligations.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Community Redevelopment Agency (CRA)

Community Redevelopment Agency Fund is used to account for monies received from tax incremental revenue by all taxing authorities in the community redevelopment area. For financial reporting purposes, the fund is a blended component unit.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	2,443,223	156,634	-	-	150,000
Estimated Revenue:						
Ad Valorem Taxes	600,820	790,548	822,594	830,075	871,579	906,443
Charges for Services	-	-	-	-	-	-
Miscellaneous	20,373	5,700	5,700	5,700	5,700	5,700
Interfund Transfer	1,001,219	1,317,385	1,317,385	1,383,254	1,452,416	1,510,513
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,622,412	\$ 4,556,856	\$ 2,302,313	\$ 2,219,029	\$ 2,329,695	\$ 2,572,656

Tax increment from Lee County recorded in Ad Valorem Taxes. Tax Increment from Cape Coral recorded in Interfund Transfer.

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 80,316	\$ 85,696	\$ 85,696	\$ 88,536	\$ 90,131	\$ 94,668
Operating	259,375	358,380	363,795	273,700	273,700	273,700
Capital Outlay	178,186	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ¹	3,351,946	4,112,780	1,852,822	1,856,793	1,965,864	2,054,288
Reserves	-	-	-	-	-	150,000
TOTAL USES	\$ 3,869,823	\$ 4,556,856	\$ 2,302,313	\$ 2,219,029	\$ 2,329,695	\$ 2,572,656

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
CRA Management	\$ 3,455,033	\$ 4,140,008	\$ 1,885,465	\$ 1,802,173	\$ 1,912,840	\$ 2,155,804
LCEC Undergrounding	414,790	416,848	416,848	416,856	416,855	416,852
CRA Projects	-	-	-	-	-	-
TOTAL USES	\$ 3,869,823	\$ 4,556,856	\$ 2,302,313	\$ 2,219,029	\$ 2,329,695	\$ 2,572,656

Notes:

¹ FY 2017 a Capital Project was created for the accounting of CRA Streetscape. Transfer Out to Capital Project consist of: FY 2017 \$2,937,156, FY 2018 \$1,435,974, FY 2019 \$1,439,937, FY 2020 \$1,549,009 and FY 2021 \$1,637,436

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

City Centrum Business Park

City Centrum Business Park is used to account for monies collected from agencies that occupy the facilities.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Misc-Rent and Royalties	-	-	-	-	-	-
Misc-Other Revenues	(1)	-	-	-	-	-
Interfund Transfers	71,000	93,274	93,274	90,559	91,483	92,461
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 70,999	\$ 93,274	\$ 93,274	\$ 90,559	\$ 91,483	\$ 92,461

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	69,940	93,274	93,274	90,559	91,483	92,461
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 69,940	\$ 93,274	\$ 93,274	\$ 90,559	\$ 91,483	\$ 92,461

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
City Centrum Business Pk	\$ 69,940	\$ 93,274	\$ 93,274	\$ 90,559	\$ 91,483	\$ 92,461
TOTAL USES	\$ 69,940	\$ 93,274	\$ 93,274	\$ 90,559	\$ 91,483	\$ 92,461

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

All Hazards

All Hazards Fund is used to account for monies collected by Lee County in the All Hazards Protection District for the funding of shelters, emergency preparedness, and hazardous material response programs.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	1,046,526	1,232,008	1,280,218	1,057,580	1,126,773
Estimated Revenue:						
Ad Valorem Taxes	743,399	851,417	851,417	920,137	947,742	976,175
Intergovernmental	-	-	-	-	-	-
Miscellaneous	7,092	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 750,490	\$ 1,897,943	\$ 2,083,425	\$ 2,200,355	\$ 2,005,322	\$ 2,102,948

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 377,729	\$ 503,332	\$ 503,332	\$ 546,643	\$ 565,019	\$ 582,787
Operating	47,429	124,283	163,690	180,146	214,780	175,197
Capital Outlay	35,214	15,000	42,585	322,386	5,150	36,810
Debt Service	-	-	-	-	-	-
Other & Transfers Out	180,000	93,600	93,600	93,600	93,600	93,600
Reserves	-	1,161,728	1,280,218	1,057,580	1,126,773	1,214,554
TOTAL USES	\$ 640,372	\$ 1,897,943	\$ 2,083,425	\$ 2,200,355	\$ 2,005,322	\$ 2,102,948

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
All Hazards	\$ 640,372	\$ 1,897,943	\$ 2,083,425	\$ 2,200,355	\$ 2,005,322	\$ 2,102,948
TOTAL USES	\$ 640,372	\$ 1,897,943	\$ 2,083,425	\$ 2,200,355	\$ 2,005,322	\$ 2,102,948

Notes:

¹ FY 2018 1 Administrative Assistant was added

Through an interlocal agreement, the City has elected to participate in the All Hazards Protection District. The tax levy is made by the Lee County Board of County Commissioners. The tax rate is 0.0693 mills per \$1,000 of taxable value.

100% of net revenues from Cape Coral properties are returned to the City. Capital Outlay includes technology and building improvements to the original part of the EOC building.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Alarm Fee

The Alarm Fee Fund is used to account for fees and fines collected by the City in connection with initial installation and false alarms thereafter.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	19,591	4,691	37,862	50,026	58,881
Estimated Revenue:						
Charges for Services	112,981	143,449	143,449	119,000	119,000	119,000
Intergovernmental	-	-	-	-	-	-
Miscellaneous	78	200	200	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 113,059	\$ 163,240	\$ 148,340	\$ 156,862	\$ 169,026	\$ 177,881

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 85,026	\$ 83,888	\$ 83,888	\$ 79,670	\$ 82,485	\$ 85,168
Operating	17,579	19,090	19,090	19,666	20,160	20,664
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	7,500	7,500	7,500	7,500	7,500	7,500
Reserves	-	52,762	37,862	50,026	58,881	64,549
TOTAL USES	\$ 110,105	\$ 163,240	\$ 148,340	\$ 156,862	\$ 169,026	\$ 177,881

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Alarm Fee	\$ 110,105	\$ 163,240	\$ 148,340	\$ 156,862	\$ 169,026	\$ 177,881
TOTAL USES	\$ 110,105	\$ 163,240	\$ 148,340	\$ 156,862	\$ 169,026	\$ 177,881

Note:

¹ FY 2018 1 position was transferred to General Fund for the Police Department

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Criminal Justice Education Fund

The Criminal Justice Education Fund is used to account for fines collected by the City in connection with citations issued by the Police Department. The \$2 fee per ticket is to be used for training purposes.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 5,000	\$ 20,601	\$ 5,000	\$ 4,600	\$ 4,215
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Fines & Forfeits	21,003	18,000	18,000	19,000	20,000	21,000
Miscellaneous	76	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 21,079	\$ 23,000	\$ 38,601	\$ 24,000	\$ 24,600	\$ 25,215

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	15,447	23,000	38,601	24,000	24,600	25,215
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 15,447	\$ 23,000	\$ 38,601	\$ 24,000	\$ 24,600	\$ 25,215

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Criminal Justice Education	\$ 15,447	\$ 23,000	\$ 38,601	\$ 24,000	\$ 24,600	\$ 25,215
TOTAL USES	\$ 15,447	\$ 23,000	\$ 38,601	\$ 24,000	\$ 24,600	\$ 25,215

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Del Prado Mall Parking Lot

The Del Prado Mall Parking Lot Fund is used to account for assessment fees collected by the City in connection with the maintenance of a city owned parking lot.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	98,027	-	-	-
Estimated Revenue:						
Fines & Forfeits	17	-	-	-	-	-
Misc-Spec Assessment ¹	144,689	38,010	38,010	36,388	38,059	39,965
Miscellaneous	5,771	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 150,477	\$ 38,010	\$ 136,037	\$ 36,388	\$ 38,059	\$ 39,965

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	21,530	38,010	38,010	36,388	38,059	39,965
Capital Outlay ²	-	-	-	-	-	-
Debt Service ³	3,627	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	98,027	-	-	-
TOTAL USES	\$ 25,157	\$ 38,010	\$ 136,037	\$ 36,388	\$ 38,059	\$ 39,965

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Del Prado Mall Parking Lot	\$ 25,157	\$ 38,010	\$ 136,037	\$ 36,388	\$ 38,059	\$ 39,965
TOTAL USES	\$ 25,157	\$ 38,010	\$ 136,037	\$ 36,388	\$ 38,059	\$ 39,965

Notes:

¹ FY 2017 was the final assessment billing for the capital component as the repayment of the construction funding advance from the General Fund will have been satisfied.

² Operating Cost are for the maintenance of City owned parking lot

³ FY 2017 actual is reflected on a budgetary basis to include the principal repayment to the General Fund.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Lot Mowing

The Lot Mowing Fund is used to account for fees collected for the maintenance of unimproved real property.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 433,078	\$ 433,078	\$ 417,769	\$ 457,203	\$ 564,660
Operating Fund Balance	-	1,180,887	1,925,136	1,450,625	993,422	428,762
Estimated Revenue:						
Special Assessment	(170,937)	-	-	-	-	-
Charges for Services	3,431,109	3,417,869	3,417,869	3,401,135	3,384,483	3,367,912
Fines & Forfeits	22,885	51,000	51,000	51,000	51,000	51,000
Miscellaneous	52,950	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,336,007	\$ 5,082,834	\$ 5,827,083	\$ 5,320,529	\$ 4,886,108	\$ 4,412,334

Expenditure Category	FY 2017 Actual Expenditure	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 396,459	\$ 516,482	\$ 516,482	\$ 510,610	\$ 530,037	\$ 619,816
Operating	3,105,753	3,359,287	4,090,752	3,359,294	3,362,649	3,363,756
Capital Outlay	-	94,074	122,320	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	1,112,991	1,097,529	1,450,625	993,422	428,762
TOTAL USES	\$ 3,502,211	\$ 5,082,834	\$ 5,827,083	\$ 5,320,529	\$ 4,886,108	\$ 4,412,334

Program	FY 2017 Actual Expenditure	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Contracted Mow ing	\$ 1,943,158	\$ 3,723,555	\$ 4,393,836	\$ 4,046,426	\$ 3,592,291	\$ 3,030,586
Fin. Lot Mow ing Billing	77,574	95,997	96,977	110,307	114,635	191,810
Peppertree Program	1,243,596	825,220	869,962	829,119	830,179	831,065
PW Inspection Services	237,883	343,988	343,988	334,677	349,003	358,873
Fleet Replacement	-	94,074	122,320	-	-	-
TOTAL USES	\$ 3,502,211	\$ 5,082,834	\$ 5,827,083	\$ 5,320,529	\$ 4,886,108	\$ 4,412,334

Notes:

Beginning 2010, the City's lot mow ing program w as assessed on the tax bill. The program is divided into four districts and the calculation of the annual billing is based on the individual district's costs. Expansion of Peppertree Program utilizes fund balance.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Community Development Block Grant (C.D.B.G.)

Community Development Block Grant (CDBG) is used to account for monies received from the U.S. Department of Housing and Urban Development for community redevelopment.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grants	1,138,077	940,159	1,043,100	940,159	940,159	940,159
Interfund Transfers ¹	-	-	-	-	-	-
Miscellaneous	160,889	-	242,547	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,298,966	\$ 940,159	\$ 1,285,647	\$ 940,159	\$ 940,159	\$ 940,159

Expenditure Category Expenditures	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 73,071	\$ 47,629	\$ 96,021	\$ 7,158	\$ 7,156	\$ 7,156
Operating	1,228,109	823,352	1,120,448	878,219	876,578	874,885
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	4,776	69,178	69,178	54,782	56,425	58,118
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 1,305,956	\$ 940,159	\$ 1,285,647	\$ 940,159	\$ 940,159	\$ 940,159

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
2016 CDBG	622,048	-	-	-	-	-
2017 CDBG	683,908	-	-	-	-	-
2018 CDBG	-	940,159	1,285,647	-	-	-
2019 CDBG	-	-	-	940,159	-	-
2020 CDBG	-	-	-	-	940,159	-
2021 CDBG	-	-	-	-	-	940,159
TOTAL USES	\$ 1,305,956	\$ 940,159	\$ 1,285,647	\$ 940,159	\$ 940,159	\$ 940,159

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Local Housing Assistance (S.H.I.P.)

Local Housing Assistance Fund is used to account for monies received from the State to provide assistance to low and moderate-income families for the purpose of obtaining affordable housing in the City.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
State Shared Revenues	976,881	-	-	-	-	-
Miscellaneous	117,019	-	51,864	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,093,900	\$ -	\$ 51,864	\$ -	\$ -	\$ -

Expenditure Category Expenditures	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 20,573	\$ -	\$ 6,364	\$ -	\$ -	\$ -
Operating	520,519	-	45,500	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	4,776	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 545,869	\$ -	\$ 51,864	\$ -	\$ -	\$ -

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
2014 SHIP	24,251	-	-	-	-	-
2015 SHIP	129,762	-	-	-	-	-
2016 SHIP	256,700	-	-	-	-	-
2017 SHIP	135,155	-	-	-	-	-
2018SHIP	-	-	51,864	-	-	-
TOTAL USES	\$ 545,869	\$ -	\$ 51,864	\$ -	\$ -	\$ -

Notes:

The City was allocated \$869,176 and \$112,117 for the State's FY 2016-2017 Budget which began July 1, 2015. These funds were included in Budget Amendment #2. This allocation has been included in the City's budget amendment's #2. As funding has not been guaranteed annually, none is included for FY2019 - FY2021.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Residential Construction Mitigation Program Grant Fund

This fund is used to account for residential wind mitigation retrofit improvements funded by the State of Florida, Division of Emergency Management.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Intergovernmental	180,146	-	-	-	-	-
Miscellaneous	12,584	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 192,730	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 5,369	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	46,545	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 51,914	\$ -	\$ -	\$ -	\$ -	\$ -

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Res Const Mit Pgm Grant	\$ 51,914	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL USES	\$ 51,914	\$ -	\$ -	\$ -	\$ -	\$ -

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Building

The fund is used to account for the activities of the Building and Permitting Services of the Department of Community Development as related to the construction of buildings and related structures within the City of Cape Coral.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	7,801,302	8,527,369	10,955,004	10,654,158	10,855,757
Estimated Revenue:						
Building Permits	7,249,540	5,561,887	5,561,887	6,103,405	6,698,634	7,352,932
Charges for Services	269,185	265,250	265,250	291,776	320,954	353,049
Fines and Forfeits	105,938	39,755	39,755	43,731	48,104	52,914
Miscellaneous	67,083	2,490	2,490	2,730	2,993	3,281
Total	\$ 7,691,746	\$ 13,670,684	\$ 14,396,751	\$ 17,396,646	\$ 17,724,843	\$ 18,617,933

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 3,963,030	\$ 4,688,674	\$ 4,688,674	\$ 5,196,530	\$ 5,390,912	\$ 5,464,847
Operating	275,552	382,021	392,869	364,681	375,376	356,308
Capital Outlay	289,230	75,302	285,621	110,000	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ¹	764,204	1,044,696	1,044,696	1,071,277	1,102,798	1,135,141
Reserves	-	7,479,991	7,984,891	10,654,158	10,855,757	11,661,637
Total	\$ 5,292,016	\$ 13,670,684	\$ 14,396,751	\$ 17,396,646	\$ 17,724,843	\$ 18,617,933

Expenditure Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Building	\$ 5,002,786	\$ 13,595,382	\$ 14,197,859	\$ 17,286,646	\$ 17,724,843	\$ 18,617,933
Building Fleet Rolling Stock	\$ 289,230	\$ 75,302	\$ 198,892	\$ 110,000	\$ -	\$ -
TOTAL USES	\$ 5,292,016	\$ 13,670,684	\$ 14,396,751	\$ 17,396,646	\$ 17,724,843	\$ 18,617,933

Notes:

¹ FY17 Added 1 Customer Service Representative

FY18 Added 1 Construction Inspector, reinstated 2 Senior Customer Service Representatives, and eliminated 1 Contract Plans Examiner and 1 Contract Combination Inspector

FY19 Transferring 2 Code Compliance Officers from General Fund

² Interfund transfers include a payment to the General Fund for general administrative overhead costs incurred on the behalf of the Building Fund activities in the amount of \$742,189, \$1,022,617, \$1,049,198, \$1,080,674, and \$1,113,094 for FY 2017-2021 respectively.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

HUD Neighborhood Stabilization

The Neighborhood Stabilization Program (NSP) was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

NSP is a component of the Community Development Block Grant (CDBG). The CDBG regulatory structure is the platform used to implement NSP and the HOME program provides a safe harbor for NSP affordability requirements.

NSP funds may be used for activities, which include, but are not limited to:

- Establish financing mechanisms for purchase and redevelopment of foreclosed homes and residential properties
- Purchase and rehabilitate homes and residential properties abandoned or foreclosed
- Establish land banks for foreclosed homes
- Demolish blighted structures
- Redevelop demolished or vacant properties.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grant	-	-	-	-	-	-
Miscellaneous	562,983	-	108,589	-	-	-
TOTAL SOURCES	\$ 562,983	\$ -	\$ 108,589	\$ -	\$ -	\$ -

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 45,657	\$ -	\$ 10,859	\$ -	\$ -	\$ -
Operating	402,632	-	97,730	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	9,552	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 457,841	\$ -	\$ 108,589	\$ -	\$ -	\$ -

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
NSP 2008-2009	\$ 211,547	\$ -	\$ 28,649	\$ -	\$ -	\$ -
NSP 2010-2011	246,293	-	79,940	-	-	-
TOTAL USES	\$ 457,841	\$ -	\$ 108,589	\$ -	\$ -	\$ -

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Parks & Recreation Programs

Parks & Recreation Programs are used to account for the recreational programs for individuals of various ages, skill levels, interests, social needs, and economic capabilities that collectively enhance the overall quality of life within the City.

Revenue by Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Grants-Intergovmntl-Federal	217,427	278,023	278,023	283,484	294,104	294,104
Grants-Intergovmntl-State	306,933	289,473	289,473	342,219	353,948	353,948
Grants-Intergovmntl-Local	-	-	-	-	-	-
Charges for Service	3,287,716	3,732,095	3,732,095	3,794,988	3,861,610	3,935,531
Fines and Forfeits	14,282	11,800	11,800	11,800	11,800	12,020
Miscellaneous	37,940	7,240	7,240	20,383	16,668	20,728
Misc-Contribution/Donation	115,820	259,591	271,641	228,605	230,820	236,523
Interfund Transfers	4,265,000	4,881,507	5,309,828	5,655,138	5,329,758	5,371,363
Other Sources-Debt Proceed	-	-	-	-	-	-
TOTAL SOURCES	\$ 8,245,118	\$ 9,459,729	\$ 9,900,100	\$ 10,336,617	\$ 10,098,708	\$ 10,224,217

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 5,352,955	\$ 6,195,444	\$ 6,195,444	\$ 6,450,392	\$ 6,652,606	\$ 6,802,500
Operating	2,763,914	3,079,785	3,072,200	3,791,725	3,331,102	3,295,717
Capital Outlay	165,331	184,500	632,456	94,500	115,000	126,000
Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 8,282,200	\$ 9,459,729	\$ 9,900,100	\$ 10,336,617	\$ 10,098,708	\$ 10,224,217

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Admin P&R	\$ 623,124	\$ 716,401	\$ 716,401	\$ 722,759	\$ 749,317	\$ 776,057
Aquatics	474,386	496,027	517,901	821,337	549,653	544,378
Art Studio ¹	433,439	520,834	520,834	774,949	490,035	515,488
Athletics	582,740	587,757	587,757	606,655	632,146	650,704
Charter Before & After ²	180,205	278,906	278,906	356,810	366,782	376,376
Community Supported Event	59,607	72,600	72,600	72,600	72,600	72,600
Environmental Recreation ¹	329,089	364,418	364,418	468,705	474,533	483,182
Four Freedoms	637,773	591,129	591,129	567,025	598,496	620,426
Lake Kennedy	397,885	376,821	380,916	380,441	390,152	399,487
Parking Program	168,695	221,934	221,934	220,483	224,953	228,744
Pops Café	162,109	161,109	161,109	165,518	170,129	175,005
Rotino Senior Center	300,994	401,048	401,048	408,381	477,092	438,708
Special Events ¹	799,705	1,116,937	1,116,937	1,154,489	1,173,405	1,198,193
Special Population	1,041,651	1,166,943	1,178,993	1,131,363	1,162,189	1,202,488
Transportation ¹	265,818	311,894	311,894	292,955	297,297	301,733
William Austin Youth Center ²	1,266,605	1,388,831	1,767,837	1,459,379	1,485,956	1,493,518
Yacht Club	558,377	599,640	599,640	692,768	693,973	631,130
P&R Fleet Replacement	-	86,500	109,846	40,000	90,000	116,000
TOTAL USES	\$ 8,282,200	\$ 9,459,729	\$ 9,900,100	\$ 10,336,617	\$ 10,098,708	\$ 10,224,217

¹ FY 2017 Recreation Specialist II - Art Studio.

FY 2018 converted 2 Contract position to 1 Full-time Recreation Specialist, 1 Recreation Specialist - Special Events

FY 2019 Added 1 Recreation Program Supervisor - Environmental Recreation and 1 Contract Driver P&R Transportation

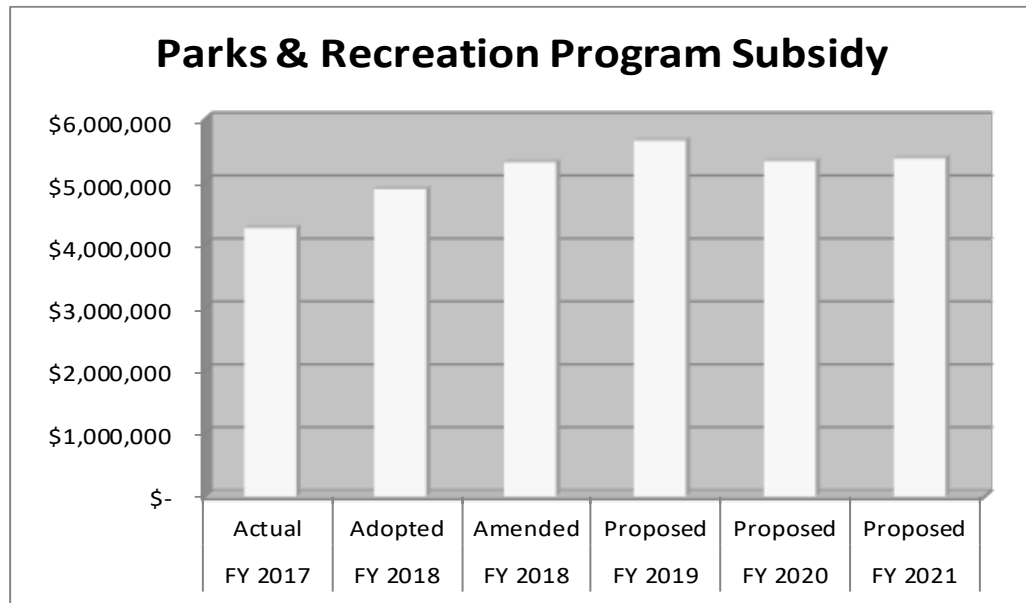
² FY 2017 Merge of Skate Park, Youth Center and Youth Service into William Austin Youth Center

FY 2017 Merge of Youth ChristaM and Youth Oasis into Charter Before & After

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Parks & Recreation Programs Subsidy by Program

Program	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Administration	\$ 523,254	\$ 714,101	\$ 714,101	\$ 720,459	\$ 747,017	\$ 774,257
Aquatics	319,954	349,235	371,109	670,555	392,233	385,043
Art Studio	265,688	277,075	277,075	544,911	259,248	274,725
Athletics	184,517	117,724	117,724	126,205	146,887	154,760
Charter Before & After	(52,326)	40,256	40,256	118,160	121,782	125,876
Comm Supp Events	57,737	69,140	69,140	70,440	69,760	69,750
Environmental Rec	229,916	249,159	249,159	344,151	348,616	357,265
Four Freedoms	403,777	366,511	366,511	332,245	357,837	373,745
Lake Kennedy	260,290	218,821	222,916	224,741	231,852	238,837
Parking Program	43,504	86,184	86,184	82,330	82,985	83,935
Pops Café	38,956	16,125	16,125	19,848	23,145	28,005
Rotino Sr. Center	214,198	305,050	305,050	310,468	377,229	338,735
Special Events	449,666	436,951	436,951	462,667	475,654	479,500
Special Populations	495,293	474,783	474,783	463,794	473,271	513,570
Transportation	113,844	192,844	192,844	125,277	126,619	130,755
William Austin Youth Center	396,180	518,905	897,911	543,616	554,569	539,131
Yacht Club	328,952	362,143	362,143	455,271	451,054	387,474
P&R Programs Fleet/Replace	(8,400)	86,500	109,846	40,000	90,000	116,000
Total Subsidy:	\$ 4,265,000	\$ 4,881,507	\$ 5,309,828	\$ 5,655,138	\$ 5,329,758	\$ 5,371,363



Notes:

Admin Budget includes UAAL General Retirement associated with all Program Areas.

Capital Outlay is funded through General Fund Subsidy

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Waterpark

Sun Splash Family Waterpark is a combination of pools and water slides that provide a wide variety of water related participatory recreation activities. This aquatic center and leisure complex is designed with family in mind and gives individuals, groups, and organizations a place to gather with catering services. Sun Splash offers community programs such as swimming lessons, water safety training, specialized youth activity programming as well as many seasonal special events.

Revenue by Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Charges for Service	1,890,952	2,519,286	2,519,286	2,627,997	2,696,126	2,723,093
Miscellaneous	11,358	10,026	10,026	10,026	11,826	11,945
Misc-Contribution/Donation	-	-	-	-	-	-
Interfund Transfers	802,577	431,677	432,761	370,166	340,281	382,493
Debt Proceeds	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,704,887	\$ 2,960,989	\$ 2,962,073	\$ 3,008,189	\$ 3,048,233	\$ 3,117,531

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel	\$ 1,115,696	\$ 1,358,647	\$ 1,358,647	\$ 1,384,981	\$ 1,414,170	\$ 1,427,628
Operating	985,185	1,066,218	1,066,902	1,030,051	1,028,332	1,062,223
Capital Outlay	473,846	5,000	5,400	-	-	9,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out ¹	446,440	531,124	531,124	593,157	605,731	618,680
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 3,021,167	\$ 2,960,989	\$ 2,962,073	\$ 3,008,189	\$ 3,048,233	\$ 3,117,531

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Waterpark	\$ 1,647,829	\$ 1,862,973	\$ 1,863,657	\$ 1,922,030	\$ 1,945,702	\$ 2,004,076
Aquatic Maintenance	53,238	73,421	73,421	74,329	75,070	73,586
Food & Beverage	244,390	330,888	330,888	332,515	338,836	343,952
Cashiers	100,234	114,832	114,832	113,958	117,418	115,097
Group Sales	26,141	29,897	29,897	30,231	30,502	30,577
Lifeguards	359,359	429,392	429,392	414,327	418,471	418,471
Sales Clerks	105,791	119,586	119,586	120,799	122,234	122,772
Waterpark Improvements ²	458,403	-	400	-	-	-
Waterpark Fleet Replacement	25,783	-	-	-	-	9,000
TOTAL USES	\$ 3,021,167	\$ 2,960,989	\$ 2,962,073	\$ 3,008,189	\$ 3,048,233	\$ 3,117,531

Notes:

¹ Transfers Out:

Annual Debt Service payment to Debt Service Fund

Payment to the General Fund for general administrative overhead costs incurred on the behalf of the waterpark activities in the amount of \$328,167, \$357,025, \$419,061, \$431,633 and \$444,582 for FY 2017 - 2021 respectively.

² Waterpark Improvements FY 2016 & FY 2017 allocated for the Waterpark attraction improvement.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Golf Course

The Coral Oaks Golf Course provides for a year-round municipal golf facility to include Clubhouse, Greens, and Restaurant operations.

Revenue by Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Service	1,951,074	2,621,158	2,621,158	2,696,181	2,701,425	2,707,928
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous	2,874	-	-	-	-	-
Misc-Contributions/Donations	200	17,400	17,400	20,000	22,000	22,110
Interfund Transfers	893,896	526,351	643,794	352,975	472,056	500,464
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,848,044	\$ 3,164,909	\$ 3,282,352	\$ 3,069,156	\$ 3,195,481	\$ 3,230,502

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 1,337,277	\$ 1,581,028	\$ 1,581,028	\$ 1,581,853	\$ 1,617,980	\$ 1,658,028
Operating ²	1,319,776	1,444,053	1,435,415	1,338,803	1,404,201	1,419,974
Capital ³	321,012	139,828	265,909	148,500	173,300	152,500
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 2,978,064	\$ 3,164,909	\$ 3,282,352	\$ 3,069,156	\$ 3,195,481	\$ 3,230,502

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Greens	\$ 1,384,676	\$ 1,213,022	\$ 1,222,837	\$ 1,213,811	\$ 1,256,247	\$ 1,288,445
Clubhouse	1,220,801	1,500,817	1,499,634	1,413,224	1,476,690	1,497,683
Restaurant	372,587	330,776	340,986	293,621	289,244	300,374
Fleet Replacement	-	120,294	218,895	148,500	173,300	144,000
TOTAL USES	\$ 2,978,064	\$ 3,164,909	\$ 3,282,352	\$ 3,069,156	\$ 3,195,481	\$ 3,230,502

Notes: FY 2017 Expenditures are on a budgetary basis:

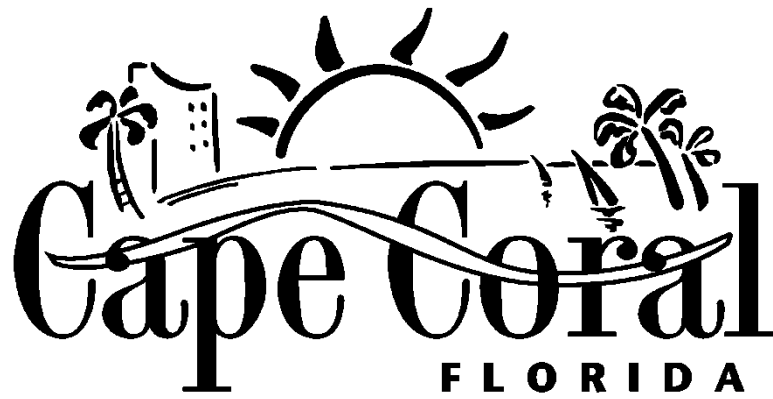
¹ Personnel costs do not include "OPEB" recorded at \$352,204 as this is a non-cash accounting entry.

² Operating costs do not include "Depreciation" recorded at \$105,838 as this is a non-cash accounting entry.

Operating costs include an interfund service payment to the General Fund in the amount of \$342,309, \$387,132, \$389,222, \$400,899 and \$412,926 for FY 2017 - 2021 respectively.

³ Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

City of Cape Coral, Florida
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DEBT SERVICE FUND

Debt Service Fund	8
<i>Governmental Debt</i>	8-2
<i>Summary of Debt Service</i>	8-3

**City of Cape Coral, Florida
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Governmental Debt

- **2007 Special Obligation Revenue Bonds (Charter School)** – Issued to finance the cost of acquisition, construction and equipping of the City's two elementary and one middle schools. Annual debt service is paid by the Charter School Authority.
- **2008 Capital Improvement Revenue Bonds** - Issued to finance and refinance the cost of acquisition, construction and equipping of a new police headquarters facility.
- **2009, 2010, & 2014 Gas Tax Revenue Bonds** - Issued to finance and refinance the cost of acquisition, construction, and reconstruction of transportation improvements to include the widening of Del Prado and Santa Barbara Boulevards.
- **2011 Special Obligation Revenue Bonds (Charter Schools)** - Issued to finance and refinance the cost of acquisition, construction, and equipping of various capital improvements to the Oasis Campus to include the construction of a high school. Annual debt service is paid by the Charter School Authority.
- **2012 Special Obligation Bonds** - Refunded the outstanding Series 2009 Special Obligation Revenue Notes as well as commercial paper obligations issued to finance and refinance the acquisition, construction and equipping of various capital improvements with the City. The CRA pays a portion of the annual debt service related to the undergrounding of electric lines.
- **2014 Capital Improvement Refunding Revenue Bonds** – Issued to refund a portion of the City's outstanding Capital Improvement Revenue Bonds, Series 2005 in order to reduce total debt service.
- **2015 Special Obligation Refunding Bonds** – Parks Capital Projects Fund is used to account for the acquisition of parkland and improvements at various parks.
- **2012 Capital Lease (City)** – Issued to finance the acquisition of various police and fire vehicles, and information technology equipment.
- **2012 Capital Lease (Charter School)** – Issued to finance the acquisition of school buses for the City's Charter School. Annual debt service is paid by the Charter School Authority.
- **State Infrastructure Bank Loan** – Issued for the purpose of funding a capital improvement project which consisted of the construction of two additional travel lanes for State Road 78 from Chiquita Boulevard to Burnt Store Road capital improvement project. The principal will be repaid from the Federal Surface Transportation Program Urban Funds allocated through Lee County Metropolitan Planning Organization (MPO). The City is responsible for the interest only on this loan per the loan agreement.
- **2015 Fire Protection Assessment Revenue Note** – Issued to finance acquisition of fire apparatus and equipment. Annual debt service is paid by the Fire Protection Assessment
- **2015 Special Obligation Revenue Note** – Issued to finance acquisition of capital equipment and refunding remaining 2005 Capital Improvement & Refunding Bonds.
- **2017 Special Obligation Refunding Revenue Note** – Issued to refund the 2007 Special Revenue Bond, 2008 Special Revenue Bond and the 2011 Special Revenue Bond in order to reduce debt service.
- **2018 Special Obligation Revenue Note** – Issued for the purpose of funding capital improvement project which consist of construction of Fire Station 2 and SE47th Terrace Streetscape

Please also refer to the Debt Management Section of this document and the Comprehensive Annual Financial Report (CAFR) for additional detail.

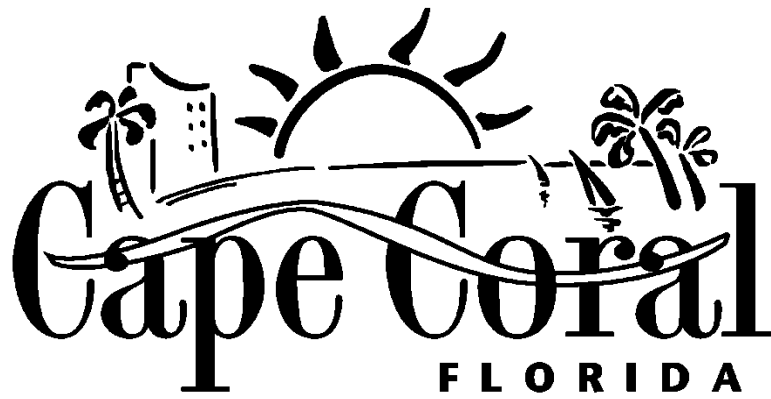
City of Cape Coral, Florida
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Summary of Debt Service

Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Operating Fund Balance	\$ -	\$ 7,766,851	\$ 4,565,307	\$ 345,966	\$ 345,966	\$ 299,389
Estimated Revenue:						
Ad Valorem Taxes	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous	3,165,336	4,279,469	4,279,469	3,444,028	3,352,983	3,262,644
Interfund Transfers	17,160,982	17,251,499	17,251,499	18,077,817	18,458,749	19,766,123
Debt Proceeds	70,636,561	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 90,962,879	\$ 29,297,819	\$ 26,096,275	\$ 21,867,811	\$ 22,157,698	\$ 23,328,156
Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	2,760	1,000	1,000	1,000	1,000	1,000
Capital Outlay	-	-	-	-	-	-
Debt Service	21,554,863	21,529,968	21,529,968	21,520,845	21,810,733	23,027,767
Other & Transfers Out	72,412,987	-	-	-	-	-
Reserves	-	7,766,851	4,565,307	345,966	345,965	299,389
TOTAL USES	\$ 93,970,610	\$ 29,297,819	\$ 26,096,275	\$ 21,867,811	\$ 22,157,698	\$ 23,328,156
Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
2007 Sp Ob Reserve (Charter)	\$ 2,216,046	\$ 2,206,305	\$ -	\$ -	\$ -	\$ -
2007 Special Oblig (Charter)	1,561,062	546,814	-	-	-	-
2008 Spec Ob (Police HQ)	1,755,316	1,244,843	1,244,843	1,241,623	-	-
2010 Gas Tax Revenue Bond	3,153,480	3,153,301	7,226,676	3,156,002	3,156,220	3,137,674
2011 Special Oblig (Charter)	861,500	1,603,810	1,394,773	558,604	557,029	558,804
2012 Lease \$1,342,755 Charter	185,360	231,938	372,135	231,937	139,258	-
2012 Lease \$2,315,706 City	440,000	-	-	-	-	-
2012 Special Oblig Rev Note	1,596,617	1,656,067	1,596,623	1,596,616	1,596,624	1,596,625
2014 Capital Improvement DSF	653,570	650,981	650,981	648,162	650,110	646,712
2014 Gas Tax Refunding Rev DSF	2,608,544	6,662,920	2,608,264	2,607,906	2,608,448	2,608,846
2015 Fire Service Asmt Debt	295,914	586,772	581,127	478,571	478,909	479,166
2015 Special Oblig Ref Revenue	4,339,562	4,676,990	4,338,493	4,338,608	4,337,357	4,340,358
2015 Special Oblig Rev Note	1,871,932	1,871,953	1,871,953	1,874,264	1,875,795	1,873,548
2017 Special Oblig Refi Revenue	72,431,708	3,765,125	3,770,407	3,765,625	4,943,875	4,940,875
2018 Special Oblig Rev DSF	-	-	-	929,893	929,893	1,373,009
2019 Proposed Debt	-	-	-	-	444,180	1,332,539
Capital Lease DSF	-	440,000	440,000	440,000	440,000	440,000
State Infrastructure Bank Loan	-	-	-	-	-	-
TOTAL USES	\$ 93,970,610	\$ 29,297,819	\$ 26,096,275	\$ 21,867,811	\$ 22,157,698	\$ 23,328,156

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CAPITAL PROJECTS FUNDS

Capital Projects Fund	9
<i>Capital Projects</i>	<i>9-2</i>

Capital Projects

- **Academic Village** – Academic Village Fund is used to account for the design and permitting of the Academic Village site which was purchased with the intent of constructing institutions of higher education, a high school, library, and a recreational complex. Currently, costs being incurred are related to environmental mitigation and the site permit.
- **CRA Streetscape** – CRA Streetscape Fund is used to account for CRA District improvements.
- **Computer (ERP) System** – Computer System Replacement Fund is used to account for the costs associated with replacing the City’s financial operating software and related applications. FY 2015 is related to the Cashier System. FY2016 is related Budget and CAFR Software
- **Fire Station Construction**- Fire Stations Fund is used to account for the design and construction of new and replacement Fire Stations as well as the expansion of the Emergency Operations Center.
- **Santa Barbara Widening** - Santa Barbara Widening Fund is used to account for roadway improvements and access on Santa Barbara Boulevard from SR 78 to Cape Coral Parkway.
- **Del Prado Widening** - Del Prado Widening Fund is used to account for the roadway improvements of Del Prado Boulevard from State Road 78 to Kismet Parkway.
- **Road Resurfacing** – Road Resurfacing Fund is used to account for the roadway repaving throughout the City.
- **Non-Assessed Utility** – Non-Assessed Utility Fund is used to account for the restoration and repaving of roadways in coordination of the Utility Expansion Project.
- **Transportation Capital** – Transportation Capital Fund is used to account for improvements to various roadways including Median Landscaping, Sidewalks, Alleyway Resurfacing and miscellaneous road resurfacing.
- **Public Works Capital** – Public Works Capital Fund is used to account for various capital improvements including the Everest Complex perimeter wall, Sign/Stripping Building, Chiquita Lock Repairs, and North Spreader Waterway.
- **Fleet Maintenance Facility Construction** – Fleet Maintenance Facility Construction Fund is used to account for the design and construction of facilities.
- **Parks Capital Project** – Parks Capital Projects Fund is used to account for the acquisition of parkland and improvements at various parks.

On an annual basis, only additional appropriations to the capital project are budgeted.

**City of Cape Coral, Florida
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Capital Projects Funds

On an annual basis, only additional appropriations to the capital project is budgeted.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Balances Forward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental Revenues	2,382,552	3,065,438	3,162,538	-	-	-
Miscellaneous Revenues	371,003	-	-	-	-	-
Interfund Transfers	18,190,521	12,274,932	12,674,932	1,193,161	9,037,273	9,254,303
Debt Proceeds	-	-	1,180,971	-	4,310,000	-
TOTAL SOURCES	\$ 20,944,075	\$ 15,340,370	\$ 17,018,441	\$ 1,193,161	\$ 13,347,273	\$ 9,254,303
Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 234,804	\$ 1,075,917	\$ 1,075,917	\$ 1,146,145	\$ 1,186,377	\$ 1,225,042
Operating ¹	175,825	(925,917)	(925,917)	(906,145)	(543,337)	(1,075,042)
Capital Outlay	9,686,559	15,190,370	16,868,441	953,161	12,704,233	9,104,303
Debt Service	-	-	-	-	-	-
Transfers	-	-	-	-	-	-
TOTAL USES	\$ 10,097,189	\$ 15,340,370	\$ 17,018,441	\$ 1,193,161	\$ 13,347,273	\$ 9,254,303
Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Government Service²						
Academic Village	\$ 106,578	\$ -	\$ -	\$ 90,000	\$ 493,040	\$ -
Computer System	133,886	-	-	-	-	-
CRA Streetscape	316,364	3,695,932	3,695,932	953,161	1,062,233	1,150,660
Public Safety³						
Fire Station Construct	279,655	297,000	1,477,971	-	4,310,000	621,643
Public Works⁴						
Transportation Funds						
Sidewalk/Bikepath Rd Resurface	-	400,000	400,000	-	-	-
Sidewalk/Bikepath UEP	-	400,000	400,000	-	-	-
Road Resurfacing	5,640,884	6,500,000	6,500,000	-	6,500,000	6,500,000
Sidewalks	1,443,799	3,215,438	3,212,538	150,000	150,000	150,000
Median Curbing & Alleyway	1,824,127	832,000	832,000	-	832,000	832,000
Non-Assessed Utility	10,396	-	-	-	-	-
Public Works Capital	162,661	-	-	-	-	-
Fleet Maint Facility	55,443	-	-	-	-	-
Cultural/Recreation⁵						
Parks & Recreation	123,397	-	500,000	-	-	-
TOTAL USES	\$ 10,097,189	\$ 15,340,370	\$ 17,018,441	\$ 1,193,161	\$ 13,347,273	\$ 9,254,303

On an annual basis, only additional appropriations to the capital projects are budgeted.

¹ Payroll and Operating expenditures within the Sidewalk Capital Project become capitalized expenses. For budgeting purpose the contra entry is in the Operating Category, Actual contra entry is based on the work orders processed in the Payroll and Operating Category.

² Government Services:

Academic Village cost associated with environmental mitigation and the site permit
CRA Streetscape cost associated with the design and improvement of CRA District

³ Public Safety:

Fire Station 11 & 2 construction is funded by debt service. Design is funded by transfer from the General Fund. Station 11 construction is scheduled for FY2017 and Station 2 construction is scheduled for FY2020

⁴ Public Works:

Road Resurfacing has been funded by a General Fund transfer and in FY19 and FY20 by 6 Cent Gas Tax contributions.
Sidewalks are primarily funded by grant funds with \$150,000 being funded by Five Cent Gas Tax.

General Fund Transportation include \$520,000 for alley resurfacing and \$312,000 for median landscaping

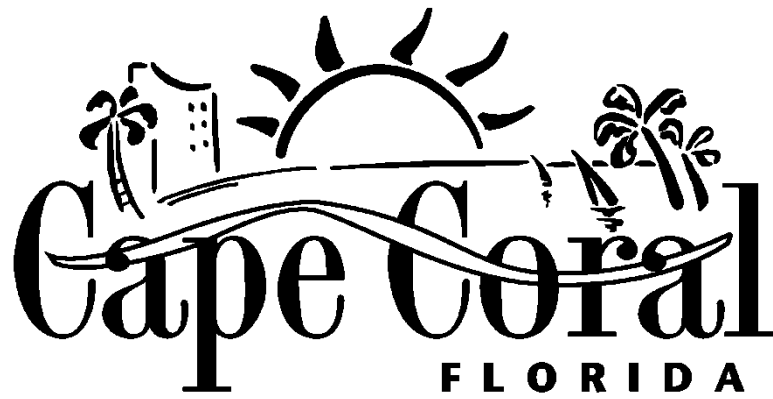
Funding from 6 Cent Gas Tax will support non-assessed transportation work in North 1-2 utility extension areas and sidewalk/bikepath resurfacing

The Fleet Maintenance Facility Construction is being funded by debt proceeds.

⁵ Cultural/Recreation:

Parks & Recreation account for land purchase and park development

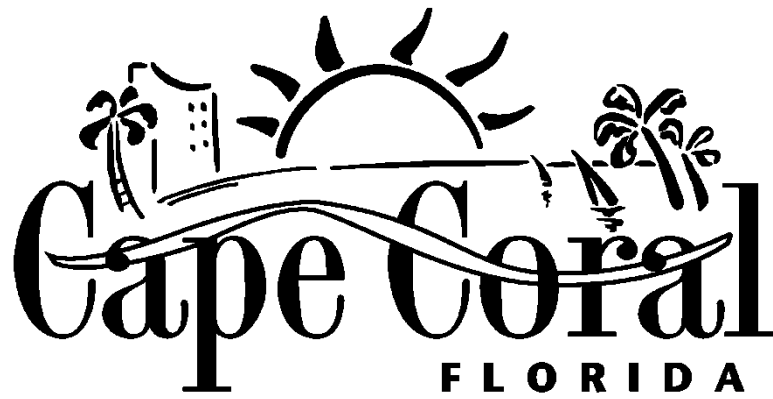
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ENTERPRISE FUNDS

Enterprise Funds.....	10
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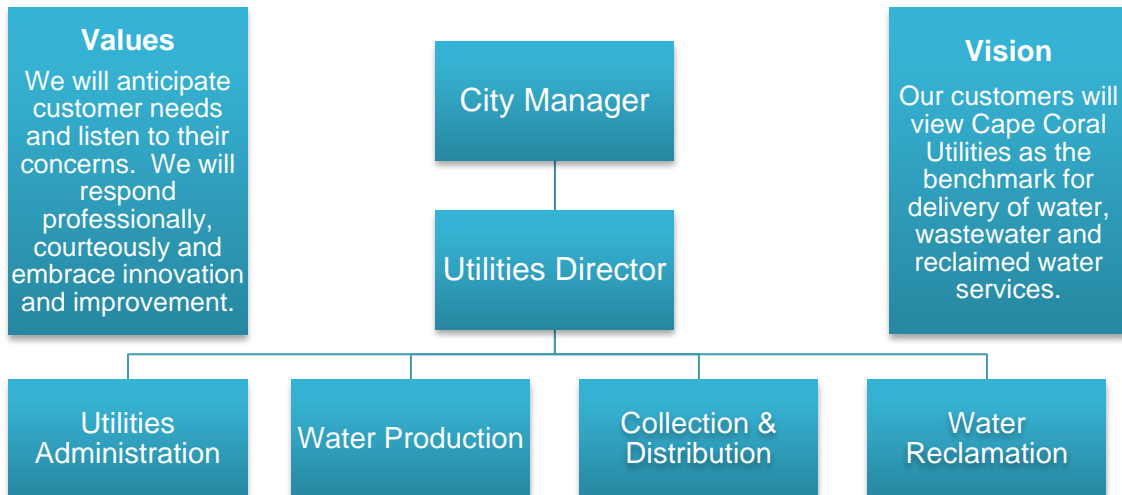
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Utilities

The Utilities Department provides potable water supply, irrigation water supply, and collection, treatment and disposal of sanitary sewage for the residents of Cape Coral. The City owns and operates a system of raw water supply wells, raw water transmission mains, two potable water treatment facilities, potable water storage and pumping facilities, potable water distribution system, sanitary sewage collection system, two wastewater treatment and water reclamation facilities, reclaimed water storage and pumping facilities, canal withdrawal and pumping facilities for supplemental irrigation water supply, irrigation water distribution system, as well as, backup disposal facilities for excess reclaimed water during wet weather. The department is organized into four divisions: Administration, Water Production, Collection and Distribution and Water Reclamation.

Mission

Continue to improve our delivery of cost-effective water, irrigation water and wastewater collection services by empowering employees to responsively meet customer expectations for quality, value, safety, reliability and environmental responsibility.



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Department Functions

Administration: is responsible for overall utility operations and utility project management and is responsible for developing long range plans and implementing those plans through appropriate utility construction projects. Additional responsibilities include permitting, ordinances, grants and development of projects in coordination with agencies such as South Florida Water Management, US Geologic Survey, Department of Environmental Protection, and other State and Federal agencies to ensure all regulatory points and requirements are fully met. Administration also interacts and works with other Utility systems, trade organizations and local community groups.

Water Production: is responsible for producing water that meets or exceeds all Safe Drinking Water Act standards and permit requirements as established by the Environmental Protection Agency (EPA) and the Florida Department of Environmental Protection (FDEP). This Division is currently responsible for operating and maintaining the recently expanded 18.0 MGD Southwest Reverse Osmosis (RO) Water Treatment Plant, 33 raw water wells, and two off-site storage tanks with re-pump facilities, the new 12 MGD North Cape Coral RO Water Treatment Plant and 24 associated raw water wells.

Collection and Distribution: is broken down into three sections, water, sewer and irrigation. This Division is responsible for the operation and maintenance of over 2400 miles of water, sewer, and irrigation piping in conformance to regulatory standards along with appurtenances such as services, meters, valves, fire hydrants, and manholes, which are spread throughout the City. UCD repairs service leaks and major line breaks including restoration, performs new meter installation and meter change-outs, existing and new line inspections and utility locates.

Water Reclamation: is responsible for processing wastewater so that after treatment it meets and/or exceeds all standards and different permit requirements as established by the EPA and the FDEP for river discharge, deep injection and/or reuse water for the City's irrigation system. The Division operates and maintains the 13.4 MGD Everest Water Reclamation Facility; the 15.1 MGD Southwest Water Reclamation Facility, and 277 wastewater pump lift stations throughout the City and 5 freshwater canal pump stations to supplement the irrigation system.

FY 2018 Projected Accomplishments

Utilities Collection & Distribution Division

- Water meters: installed/replaced meter box/lids – 1,224, meters installed – 790, meters removed – 22, meters re-built – 16, meters replaced – 297, meters replaced (stopped) – 4, meter registers replaced/retrofitted – 2, meters bench tested – 55, meters field tested – 1,199 and meters relocated/moved to street – 13.
- Repaired 1,026 water laterals and replaced 105 laterals, replaced 18 galvanized water laterals and completed 73 water lateral installations.
- Repaired 133 water main breaks, replaced 324 feet of water mains and 2,986 feet of galvanized water main replacement.
- With the help of ITS, implemented the new boil water notification program “Selectron”.
- Started beta testing computer based service order delegation for future transfer of operation systems to a paperless system.
- Reuse System Maintenance that has been completed to date: 665 – Customer Assists/Sprinkler Issues, 10 – Reuse Meters Installed, 3 – Reuse Meters Replaced, 720 – Reuse Enclosures Installed, 21 – Reuse Enclosures Removed, 430 – Reuse Enclosures Replaced, 389 – Reuse Laterals Repaired, 34 – Reuse Laterals Replaced, 49 – Reuse Laterals Installed, 22 – Reuse Main Repairs, 17 (ft.) – Reuse Main Replaced (ft.), 128 – Reuse Hydrants Inspection/Maintenance, 4 – Reuse Hydrants Installed/Replaced, (230,000 gals.) – Reuse Hydrants Flushed (gals.), 46 – Reuse Valves Located/Exercised, 1 – Reuse Valves Replaced, 216 – Reuse Filters Installed/Replaced.
- Sewer System Maintenance that has been completed to date: 29 – Manholes Inspections, 10 – Manholes Repaired, 5 – Manholes Replaced, 50 – Sewer Laterals Repaired, 80 – Sewer

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Laterals Replaced, 19 – Sewer Laterals Installed, 27 – Sewer Lateral Blockages on Customer Side, 18 – Sewer Lateral Blockages on City Side, 6 – Sewer Main Blockages, 4 – Sewer Main Repairs, 4 (ft.) – Sewer Mains Replaced (ft.), 5 – Sewer Valves Located and Exercised, 1 – Sewer Valves Replaced, (Qty. – 1,480) – TV Sewer Lateral Inspections (Qty.), (5,675 ft.) – TV Sewer Lateral Inspection (ft.), (65,820 ft.) – TV Sewer Main Inspection (ft.)

Water Production Division

- Achieved compliance w/LCEC load management agreement for peak load shaving at both RO Plants: Est. \$240,000 annual recurring electric cost savings.
- Complete engineering design and permitting for the Phase I Palm Tree Pump Station Improvements.
- Complete Auxiliary Power and Control retrofit project at the Van Loon re-pump station.
- Complete Phase 1 of the Southwest RO Plant Well Communication/Control retrofit project.
- Complete Grounding Improvements at the SW RO Plant Wells.
- Complete Switchgear/Breaker Maintenance for the North RO Plant.
- Complete replacement of the four primary exterior busways that feeds power to the North RO Plant Operations and Distribution Building with underground conduit and cable.
- Repair the crossed 4160V wire at the North RO Plant the feeds power from the Main Switchgear room to the Distribution Pump Building.
- Complete construction on the SWRO/SWWRF Deep Injection Well #2 as scheduled including above ground piping and appurtenances.
- Close out the FDEP Consent Order ahead of schedule by completing construction on the 3,000 feet Deep Injection Well #2 at SWRO/SWWRF and decommissioning the surface water discharge to Lake Finisterre.
- Change out 4,000 cubic feet of degasifier odor control packing media at the North RO Plant.

Water Reclamation Division

- Continued rehabilitation of four existing lift stations and continued infiltration and inflow program (I&I).
- Complete recoating of metal components on one clarifier at each of the WRF. Southwest WRF is now complete.
- Rehabilitation of air lines on adjustable weir #14.
- Completed concrete repairs and recoating of Everest aeration basin #1.
- Improve IT Policies and procedures for multiple areas in Water Reclamation with primary focus on disaster recovery and troubleshooting procedures.
- Rehabilitation of 2 (two) traveling bridge sand filters at Everest WRF, mainly the traveling bridge portion of the filter.
- Purchase four new portable emergency generators/pumps to maintain lift station operations during emergency situations.
- Purchase \$260,000 in new lift station pumps to replace aging equipment and provide adequate inventory to address emergencies.
- Begin construction of one new Canal Pump Station.
- Bid, purchase and install new biological odor control unit at one Master lift station.
- Replaced gear drive on clarifier 2 at Everest WRF.
- Replace the bulk bleach containment coating at Southwest and Everest WRF.
- Repair concrete failures in 5MG reuse storage tank at SW WRF.
- Complete design and bid electrical duct bank replacement at Everest WRF.

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FY 2019 - 2021 Goals & Priorities

Utilities Collection & Distribution Division

- Residential Meter Replacement Program; to minimize water loss by exchanging meters ten to fifteen years old with newer and more accurate units. Currently, replace two per day with desired results for FY of twenty per day.
- Valve Exercise Program; work in coordination with the hydrant crews to increase performance and quality of systems to minimize affected customers during repairs. Currently, valves exercised during main breaks 4,000 per year (current), desired for FY (8,000 per year).
- Valve Replacement Program; replacement of defective valves to increase performance and quality of systems to minimize affected customers during repairs. Currently, there are over 400 defective valves and only replaced when they are leaking, desired replacements for FY (approx. 50 per year).
- Employee Training / Certification Requirements; to bring staff into required compliance. Currently, minimal goals are met. Desired goal is to increase the number of staff that is in total compliance (90% for FY).

Water Production Division

- Retrofit obsolete South RO Distribution Sonic Flow Meters with new Insertion Magnetic Flow meters
- Replace and re-range North and South Well-field Level Transmitters for optimized specific capacity calculations resulting in a more proactive approach to aquifer management.
- Install hurricane shutters on vents and apply additional weather proofing treatment at the North Plant access doors as recommended by consulting engineer from post-Irma storm assessment.
- Complete Palm Tree Pump Station Control System retrofit.
- Complete in-house Southwest RO Plant Well Communication/Control retrofit project (all 33 wells).
- Complete the SW RO Plant Odor Control Improvements.
- Complete work on the Phase I Palm Tree Pump Station improvements.
- Complete the Hydrogeologic ground water model update.
- Begin installation of additional raw water production wells.
- Replace the North RO Plant analyzer shed.
- Replace the South RO Plant Guardhouse.
- Retrofit existing high-pressure sodium and halogen lighting at the North RO Plant with more efficient LED lighting. Anticipated to cut energy consumption by 75%.
- Replacement of Security Cameras at the South RO Plant.

Water Reclamation Division

- Continued rehabilitation of multiple existing lift stations and continued infiltration and inflow program (I&I).
- Purchase and install launder covers on one clarifier at Everest WRF to reduce algae growth and bleach use.
- Rehabilitate Everest WRF Reuse building, pump pads, and discharge valves.
- Apply new protective coatings to metal components of one clarifier at Everest WRF.
- Begin Construction of Operations Building at the Southwest Water Reclamation Facility.
- Complete replacement of Everest deepwell pump VFDs.
- Rehabilitate Master Lift Station 200 including electrical components.
- Purchase four new portable emergency generators/pumps to maintain lift station operations during emergency situations.

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- Purchase \$400,000 in new lift station pumps to replace aging equipment and provide adequate inventory to address emergencies.
- Purchase new camera to inspect manholes, lift stations, and sewer mains.
- Replace and modify MCC 1 at Southwest WRF two utility main breakers from lug mounted to rackable breakers.
- Install new check valves in reuse pumps at SW WRF.
- Replace outdated breakers at all Canal Pump Stations to safer rack out breakers.
- Re-route electrical cable at SW WRF to eliminate three 1500 KW generators.
- Repair or replace 36" reuse valve at Southwest WRF. Install above ground motor operator and controls.
- Provide increased training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.
- Continued rehabilitation of multiple existing lift stations and continued infiltration and inflow program (I&I).
- Provide sufficient training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.
- Purchase \$415,000 in new lift station pumps to replace aging equipment and provide adequate inventory to address emergencies.
- Install fourth 450 hp blower at Southwest WRF to provide sufficient air supply for increased flows to plant from new UEP customers.
- Bid and construct installation of piping and automatic valves at SW WRF to allow flows from Clarifiers 1 and 2 to pass through Automatic Backwash Filters.

Utilities Department

Utilities Divisions	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Utilities Administration	\$ 37,937,517	\$ 42,680,068	\$ 42,787,226	\$ 20,360,618	\$ 18,011,800	\$ 18,086,544
Water Production	8,040,807	9,838,081	11,414,694	9,600,371	10,192,117	10,452,368
Collection & Distribution	8,857,183	11,999,796	11,999,796	13,016,944	13,003,214	13,214,672
Water Reclamation	11,688,095	15,238,003	16,375,021	14,723,548	15,428,514	15,973,756
Operations Debt Service	28,917,379	28,860,788	28,860,788	28,093,166	28,091,023	28,092,050
Utilities Fleet Rolling Stock ¹	1,277,473	460,165	2,106,171	1,039,889	469,500	652,000
TOTAL USES	\$ 96,718,452	\$ 109,076,901	\$ 113,543,696	\$ 86,834,536	\$ 85,196,168	\$ 86,471,390

¹ Utilities Fleet Rolling Stock includes new and replacement Rolling Stock; Heavy Equipment and Vehicles.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Water & Sewer Operations

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 16,572,230	\$ -	\$ -
Restricted Fund Balance	-	20,895,495	12,717,450	-	-	-
Internal Service	242,311	631,891	631,891	671,703	687,659	703,858
Licenses and Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	81,562,039	82,162,687	82,162,687	84,531,354	87,730,131	90,201,988
Fines & Forfeits	608,555	773,574	773,574	773,574	773,574	773,574
Miscellaneous	588,339	757,778	757,778	834,919	844,251	990,360
Other & Transfers In	30,666,007	50,254,697	50,254,697	14,636,100	27,117,505	26,177,474
TOTAL SOURCES	\$ 113,667,250	\$ 155,476,122	\$ 147,298,077	\$ 118,019,880	\$ 117,153,120	\$ 118,847,254

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 23,569,621	\$ 28,204,532	\$ 28,204,532	\$ 29,771,376	\$ 30,869,680	\$ 31,754,372
Operating ²	20,825,404	26,499,606	27,029,208	26,602,901	26,937,364	27,574,105
Capital	2,499,502	4,637,149	8,611,461	5,266,542	2,756,264	2,975,928
Debt Service	28,915,921	28,860,788	28,860,788	28,093,166	28,091,023	28,092,050
Other & Transfers Out	34,180,113	38,225,847	38,225,847	14,305,797	14,305,991	14,305,659
Fund Balance	-	29,048,200	16,366,241	13,980,098	14,192,798	14,145,140
TOTAL USES	\$ 109,990,561	\$ 155,476,122	\$ 147,298,077	\$ 118,019,880	\$ 117,153,120	\$ 118,847,254

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Overhead & Allocations ³	\$ 8,575,673	\$ 10,980,323	\$ 10,980,323	\$ 10,653,480	\$ 10,946,093	\$ 11,225,420
Utilities Department ^{4,6}	96,718,452	109,076,901	113,543,696	86,834,536	85,196,168	86,471,390
Financial Services ⁵	3,756,796	4,850,825	4,887,944	5,063,210	5,241,108	5,427,168
Public Works/UEP Admin	939,640	1,519,873	1,519,873	1,488,556	1,576,953	1,578,136
Fund Balance	-	29,048,200	16,366,241	13,980,098	14,192,798	14,145,140
TOTAL USES	\$ 109,990,561	\$ 155,476,122	\$ 147,298,077	\$ 118,019,880	\$ 117,153,120	\$ 118,847,254

Notes: FY2017 Expenditures are on a budgetary basis.

¹ Personnel does not include OPEB of \$1,797,065.

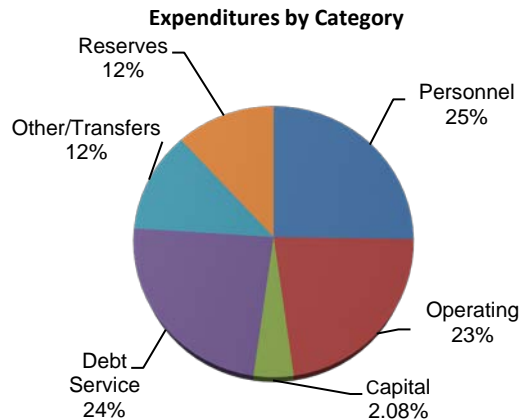
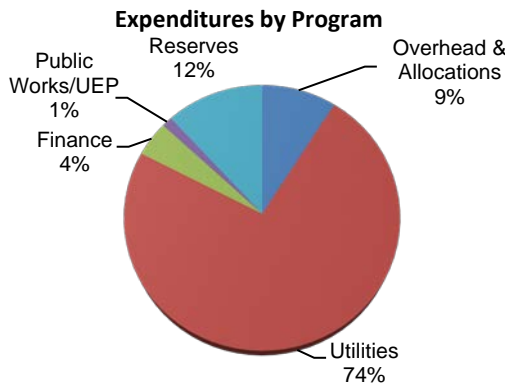
² Operating costs do not include Depreciation of \$6,406,637 as this is a non-cash accounting entry.

³ Overhead & Allocations include Pension UAAL, Full Cost Allocation to General Fund, and Property/Liability Insurance.

⁴ Utilities Department includes Utilities Admin, Water Production, Water Reclamation and Collection/Distribution Maintenance.

Debt service payments and Utilities Fleet Rolling Stock are included in this total. UEP is a division of the Public Works Department.

⁵ Financial Services includes dedicated Accounting, Billing, Payroll, Budget, Procurement and Customer Service operations for W&S.



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Water & Sewer Capital Project Fund

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance Forward	-	29,357,564	29,357,564	-	-	-
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	160,591	-	-	-	-	-
Other Sources	-	28,575,000	28,575,000	-	-	-
TOTAL SOURCES	\$ 160,591	\$ 57,932,564	\$ 57,932,564	\$ -	\$ -	\$ -

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	66,151	-	-	-	-	-
Capital ^{1,3}	8,340,320	28,575,000	27,100,000	-	-	-
Debt Service ⁴	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Fund Balance	-	29,357,564	30,832,564	-	-	-
TOTAL USES	\$ 8,406,471	\$ 57,932,564	\$ 57,932,564	\$ -	\$ -	\$ -

Program⁵	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
WSCP Utility Administration	-	29,357,564	30,832,564	-	-	-
ADM-36 Palm Tree BI Phase 1	10,796	-	-	-	-	-
IRR-14 SW 6/7 Non Assd Util	6,249	-	(100,000)	-	-	-
UCD-1 Administration Building	-	-	-	-	-	-
IRR-15 Weir#4 Construction	307,934	-	-	-	-	-
ADM-38 Fire Sprinkler ConvFY14	45,360	-	(21,687)	-	-	-
ADM-39 Potable Wtr Infr FY14	8,404	-	(88,753)	-	-	-
IRR-18 Reuse Main Ext (FGUA)	25,974	-	7,738,333	-	-	-
WRE3 Everest Landscaping	22,533	-	(7,847)	-	-	-
WRC-8 Plant LS Rehabs FY13	-	-	-	-	-	-
WRB-2 Biosolids Centrifuge	477,067	-	-	-	-	-
UCD-8 Manhole Rehab FY14	-	-	-	-	-	-
WRC-9 Lift Station Rehab FY12	-	-	-	-	-	-
WRE-4 Plant LS Rehab FY13	4,455	-	-	-	-	-
UCD-11 Meter Replacement Progi	-	500,000	500,000	-	-	-
WRSW-4 Operations Building	6,504	-	-	-	-	-
SRO-4 Plant 1 Structural Upgrd	454,315	-	-	-	-	-
SRO-5 Retrofit Well Field Com	638,321	-	-	-	-	-
SRO-6 Control System Upgrade	149,838	-	-	-	-	-
SRO-7 Underground Well Feeds	-	-	-	-	-	-
SRO-7 Underground Well Feeds	(5,856)	-	-	-	-	-
SRO-8 Deep Injection Well# IW2	1,274,900	-	-	-	-	-
UCD-12 Road Resurfacing ADJ	-	500,000	882,893	-	-	-
SRO-9 Whse & Storage Bldg	291,230	-	-	-	-	-
SRO-10 Lightening & Grounding	-	-	-	-	-	-
NRO-5 Deep Injection Well IW1	-	-	-	-	-	-
NRO-6 Perimeter Wall	7,288	-	-	-	-	-
NRO-8 Aux Power Van Loon PS	563,772	-	-	-	-	-
NRO-10 Rehab/Rpl Raw Wtr Well	7,094	800,000	800,000	-	-	-
WRC-11 Lift Station Rehab	(882)	-	-	-	-	-
WRC-11 Lift Station Rehab FY14	585,159	-	-	-	-	-
WRC-12 Lift Station Rehab FY16	-	-	-	-	-	-
SUBTOTAL USES	\$ 4,880,455	\$ 31,157,564	\$ 40,535,503	\$ -	\$ -	\$ -

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
WRC-13 Lift Station Rehab FY17	-	-	-	-	-	-
WRE-5 Building for Analyzers	3,220	-	-	-	-	-
ADM-48 Infiltrn & Inflow FY15	-	-	-	-	-	-
ADM-43 42" Forcemain Intercon	13,639	-	-	-	-	-
ADM-44 Unspecified Projects	-	-	(400,741)	-	-	-
ADM-45 ASR/IRR Supply FY14	-	-	-	-	-	-
ADM-45 ASR/IRR Supply FY14	38,728	-	640,000	-	-	-
SRO-3 Odor Control Mod	-	-	-	-	-	-
ADM-24 Land Purchases	586,510	475,000	475,000	-	-	-
WRSW-1 Choloring Chamber Coe	42,875	-	-	-	-	-
IRR-1 Weir Improvements	-	1,000,000	1,000,000	-	-	-
WRC-1 Lift Station Rehab	-	2,000,000	2,000,000	-	-	-
WRC-1 Lift Station Rehab FY19	-	-	250,000	-	-	-
IRR-2 NE 10MG Stor Tank & Pump	36,716	100,000	100,000	-	-	-
IRR-3 SW 5MG Stor Tank & Pump	35,930	1,200,000	(6,538,333)	-	-	-
UCD-7 MARS Test Bench	-	-	-	-	-	-
WRE-2 Reseal North CI Chamber	(550)	-	-	-	-	-
WRC-5 LS Odor Control Rehab	-	75,000	75,000	-	-	-
ADM-1 Smoke Testing I&I	97,190	50,000	50,000	-	-	-
IRR-7 Reuse Sys Improve FY15	-	-	-	-	-	-
WRC-6 Port Generator Awning	-	-	(1,157,500)	-	-	-
ADM-3 Galvanized Pipe Rpl 3A	108,801	-	-	-	-	-
ADM-4 Galvanized Pipe Rpl 3B	106,488	-	-	-	-	-
ADM-5 Galvanized Pipe Rpl 2A	468,898	-	-	-	-	-
ADM-6 Galvanized Pip Replaceme	-	1,350,000	1,350,000	-	-	-
WRC-3 Lift Station Rehab FY20	-	-	21,687	-	-	-
ADM-10 Fire Sprinkler Conv	-	500,000	500,000	-	-	-
ADM-12 Potable Wtr Infr FY15	1,605	-	(203)	-	-	-
ADM-13 Potable Wtr Infr FY16	-	-	-	-	-	-
ADM-14 Potable Wtr Infr FY17	-	-	(88,900)	-	-	-
ADM-15 Potable Wtr Infr FY18	-	1,000,000	1,177,653	-	-	-
ADM-49 ASR/IRR Supply FY15	-	-	-	-	-	-
UCD-2 Manhole Rehab FY16	168,106	-	-	-	-	-
UCD-2 Manhole Rehab FY17	457,294	-	-	-	-	-
UCD-4 Manhole Rehab FY19	-	500,000	500,000	-	-	-
ADM-54 Burnt St Widg-Casings	160,813	-	-	-	-	-
ADM-19 Infiltrn & Inflow FY16	335,354	-	-	-	-	-
ADM-20 Infiltrn & Inflow FY17	263,765	-	-	-	-	-
ADM-21 Infiltrn & Inflow FY19	-	750,000	750,000	-	-	-
ADM-26 ASR/IRR Supply FY16	-	-	-	-	-	-
ADM-27 ASR/IRR Supply FY17	-	-	-	-	-	-
IRR-8 Reuse Sys Improve FY16	6,735	-	-	-	-	-
IRR-9 Reuse Sys Improve FY17	-	-	-	-	-	-
IRR-10 Reuse Sys Improve FY19	-	1,000,000	360,000	-	-	-
IRR-4 NaClO Storage Rooms	-	-	-	-	-	-
SE 47th Terrace Streetscape	-	1,475,000	-	-	-	-
WRC-7 Rehab Master LS 200	-	-	-	-	-	-
WRC-7 Vault Coating FY16	-	-	-	-	-	-
WRC-6 Vault Coating FY16	-	-	-	-	-	-
WRE/WRSW-2 Clarifier Ctnng FY16	135,827	100,000	85,898	-	-	-
ADM-56 NE Reservoir	251,426	2,100,000	2,100,000	-	-	-
ADM-56 NE Reservoir	-	-	-	-	-	-
SRO-12 Containment Pits	-	-	-	-	-	-
SRO-13 Pit 2 MCC Replacement	20,354	750,000	750,000	-	-	-
WRE-7 Headworks & Structl Ctg	149,960	200,000	200,000	-	-	-
WRE-9 Bleach Containment Ctg	-	-	-	-	-	-
ADM-58 Burnt St-Casings Ph II	-	-	-	-	-	-
ADM-62 Fiber Optics	-	750,000	750,000	-	-	-
ADM-63 WAS Line	-	1,000,000	1,000,000	-	-	-
ADM-65 FM/MOV/MPS Sys & Comr	27,564	500,000	500,000	-	-	-
SUBTOTAL USES	\$ 3,517,247	\$ 16,875,000	\$ 6,449,561	\$ -	\$ -	\$ -

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
IRR-21 Irrigation System Comm	-	-	-	-	-	-
ADM-71 North 2 Canal PS (1)	-	3,500,000	4,729,895	-	-	-
WRE-10 MCC Blower Conduit Cla	8,770	350,000	350,000	-	-	-
WRSW-8 Odor Control Rehab	-	-	40,000	-	-	-
IRR-22 North 2 Non Assd Utility	-	2,700,000	2,800,000	-	-	-
ADM-59 Burnt St-Casings Ph III	-	750,000	750,000	-	-	-
ADM-43 42" Forcemain Intercon	-	500,000	500,000	-	-	-
ADM-45 ASR/IRR Supply FY14	-	450,000	127,605	-	-	-
NRO-11 GST Exterior CTG	-	150,000	150,000	-	-	-
ADM-45 ASR/IRR Supply FY14	-	500,000	500,000	-	-	-
WRE-12 Recoat Aeration Ext	-	200,000	200,000	-	-	-
WRSW-12 Bleach Cntmnt Coating	-	300,000	300,000	-	-	-
WRSW-13 Rpl 36" Reuse Valve	-	200,000	200,000	-	-	-
WRSW-16 CROM Tank Repair	-	300,000	300,000	-	-	-
TOTAL USES	\$ 8,406,471	\$ 57,932,564	\$ 57,932,564	\$ -	\$ -	\$ -

Notes: FY 2017 Expenditures are on a budgetary basis.

- ¹ Personnel costs are related to inspection and project administration; these costs become part of the capitalized asse
- ² Operating costs do not include Depreciation of \$15,508,529 as these are non-cash accounting entries.
- ³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.
- ⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.
- ⁵ Capital Projects are in accordance with the Rate Sufficiency Analysis prepared for City by consultant.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Water & Sewer Utility Extension Capital Projects

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Balances Forward-Op Res	\$ -	\$ 18,681,914	\$ 18,681,914	\$ 18,681,914	\$ 18,681,914	\$ 18,681,914
Charges for Service-Phys Env	297,791	-	-	-	-	-
Debt Proceeds	-	72,083,542	72,083,542	88,015,484	61,812,417	104,786,314
Fines & Forfeits	284,721	-	-	-	-	-
Intergov-State Grant	-	-	-	-	-	-
Misc-Disp of Fixed Asset	-	-	-	-	-	-
Misc-Interest	6,701,782	-	-	-	-	-
Misc-Other	30,774	-	-	-	-	-
Special Asmt	27,237,053	22,753,430	22,753,430	16,966,651	16,970,481	16,463,346
Transfer In	100,329,024	-	-	4,705,779	4,705,779	4,705,779
TOTAL SOURCES	\$ 134,881,145	\$ 113,518,886	\$ 113,518,886	\$ 128,369,828	\$ 102,170,591	\$ 144,637,353

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Payroll	\$ 53,494	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	79,820	-	-	-	-	-
Capital ²	2,962,252	72,083,542	72,083,542	88,015,484	61,812,417	104,786,314
Debt Service ³	12,269,536	22,753,430	22,753,430	17,707,509	17,711,339	17,204,204
Other	7,010,330	-	-	-	-	-
Transfers Out	96,244,912	-	-	3,964,921	3,964,921	3,964,921
Fund Balance	-	18,681,914	18,681,914	18,681,914	18,681,914	18,681,914
TOTAL USES	\$ 118,620,344	\$ 113,518,886	\$ 113,518,886	\$ 128,369,828	\$ 102,170,591	\$ 144,637,353

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Southeast 1	\$ 2,241,107	\$ -	\$ -	\$ -	\$ -	\$ -
Surfside	220,289	-	-	-	-	-
Blue & Green Water	164	-	-	-	-	-
Santa Barbara /Diplomat Wtr	-	-	-	-	-	-
Trafalgar North Water	-	-	-	-	-	-
North Loop Water Assessment	-	-	-	-	-	-
Southwest Area I	1,659,366	-	-	392,420	392,420	392,420
Southwest Area II	2,344,475	-	-	-	-	-
Southwest Area III	1,974,953	-	-	-	-	-
Southwest Area IV	5,649,935	-	-	-	-	-
Southwest Area V	4,581,988	-	-	-	-	-
Southwest Area VI/VII	17,030,965	-	-	3,719,650	3,719,650	3,719,650
Striped Green Wastewater	62	-	-	-	-	-
Orange Wastewater	324	-	-	-	-	-
Santa Barbara/Diplomat Water	-	-	-	-	-	-
Pine Island Area	622,807	-	-	98,122	98,122	98,122
North Central Loop Area	34,211	-	-	-	-	-
North 1	1,391	-	-	-	-	-
North 2	1,533	-	-	-	-	-
North 1 - 8 Water Only	5,205	-	-	-	-	-
NCL Water Transmission	-	-	-	-	-	-
SRF Drinking Wtr 360103 SW6/7	12,489,006	-	-	1,078,775	1,078,775	1,078,775
SRF Clean Wtr 360100	55,999,334	-	-	3,381,733	3,381,733	3,381,733
SW6/7 All Serv Construct	4,619,386	-	-	-	-	-
N1 All Services CDT Construct	26,657	31,739,052	31,739,052	65,962,987	54,520,232	-
N2 W SR IRR Prepay	8,709	-	-	-	-	-
N2 All Services CDT Construct	2,130,488	33,052,301	33,052,301	22,052,497	-	-
North 1-8 Utility Extension	6,852,066	-	-	-	-	-
N1-Water/Trans Construction	125,925	-	-	-	-	-
N3 All Servies CDT Predesign	-	7,292,189	7,292,189	-	7,292,185	98,444,513
N4 All Services Predesign	-	-	-	-	-	6,341,801
Utility Ext Special Assesment ⁴	-	41,435,344	41,435,344	31,683,644	31,687,474	31,180,339
TOTAL USES	\$ 118,620,344	\$ 113,518,886	\$ 113,518,886	\$ 128,369,828	\$ 102,170,591	\$ 144,637,353

Notes: FY 2017 Expenditures are on a budgetary basis.

¹ Operating cost does not include Depreciation of \$11,754,900 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

³ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

**Water & Sewer Impact, Capital Facility Expansion Charges (CFEC) &
Contribution in Aid of Construction (CIAC) Fees**

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 27,696,813	\$ 27,696,813	\$ -	\$ -	\$ -
Fund Balance	-	27,438,297	27,438,297	67,159,579	79,523,894	107,456,919
Estimated Revenue:						
Special Assessment	7,718,576	-	-	-	-	-
Charges for Service	76,458	-	-	-	-	-
Fines & Forfeits	46,969	-	-	-	-	-
Permits, Impacts	8,561,321	13,116,605	13,116,605	13,231,888	28,801,498	22,226,076
Miscellaneous	869,076	-	-	-	-	-
Misc Other Sources ¹	(25,835)	-	-	-	-	-
Transfer In	-	-	-	-	-	-
TOTAL SOURCES	\$ 17,246,565	\$ 68,251,715	\$ 68,251,715	\$ 80,391,467	\$ 108,325,392	\$ 129,682,995

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	84,504	16,850	16,850	17,750	18,650	19,650
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ³	3,593,989	40,700,268	40,700,268	849,823	13,331,228	12,391,197
Reserves	-	27,534,597	27,534,597	79,523,894	94,975,514	117,272,148
TOTAL USES	\$ 3,678,493	\$ 68,251,715	\$ 68,251,715	\$ 80,391,467	\$ 108,325,392	\$ 129,682,995

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Water Impact CFEC ⁴	\$ 456,882	\$ -	\$ -	\$ 6,478,613	\$ 6,441,163	\$ 6,403,713
Sewer Impact CFEC ⁴	2,232,611	-	-	20,426,997	20,041,339	19,655,681
Irrigation Impact CFEC ⁴	488,484	-	-	3,251,695	3,251,695	3,251,695
Water Impact	273,323	11,124,242	11,124,242	7,265,127	12,647,912	16,812,078
Sewer Impact	79,832	33,454,254	33,454,254	18,057,437	32,525,703	43,944,382
Irrigation Impact	138,277	7,874,007	7,874,007	7,732,307	15,635,489	21,222,510
Sewer Impact District 2	2,542	2,260,679	2,260,679	2,303,098	2,302,298	2,301,398
Water CIAC	4,428	5,360,897	5,360,897	5,919,434	6,085,944	6,260,194
Sewer CIAC	2,114	7,403,010	7,403,010	8,092,922	8,430,572	8,764,047
Irrigation CIAC	-	774,626	774,626	863,837	963,277	1,067,297
TOTAL USES	\$ 3,678,493	\$ 68,251,715	\$ 68,251,715	\$ 80,391,467	\$ 108,325,392	\$ 129,682,995

Notes: FY 2017 Expenditures are on a budgetary basis.

¹ Other Sources include capital contributions in aid of construction from private sources.

² Operating costs do not include Depreciation of \$34,969 as this is a non-cash accounting entry.

³ Other uses includes transfers out to various utility capital expansion funds and water & sewer operations to cover the cost of debt service; for financial reporting these transactions would be eliminated.

⁴ Prior reporting versions rolled CFECs into Impact Fees.

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Stormwater Operations

In 1990, City Council passed Ordinance #18-90 creating a Stormwater Utility Program in order to meet City stormwater management goals and responsibilities in compliance with Environmental Protection Agency and State regulations.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 1,819,865	\$ 1,686,902	\$ 1,086,199
Operating Fund Balance	-	11,644,134	6,122,486	5,290,359	3,603,457	2,517,258
Estimated Revenue:						
Licenses and Permits	4,779	3,660	3,660	3,660	3,660	3,660
Intergovernmental	-	-	-	-	-	-
Charges for Services	14,381,207	17,519,772	17,519,772	18,515,133	19,211,074	20,228,399
Fines & Forfeits	52,017	1,664	1,664	1,664	1,664	1,664
Miscellaneous	427,335	108,862	108,862	108,862	108,802	108,802
Interfund Transfers	-	-	-	-	-	-
Other Sources	229,821	-	-	-	-	-
TOTAL SOURCES	\$ 15,095,159	\$ 29,278,092	\$ 23,756,444	\$ 25,739,543	\$ 24,615,559	\$ 23,945,982

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 7,332,747	\$ 8,588,951	\$ 8,588,951	\$ 9,140,405	\$ 9,458,345	\$ 9,860,391
Operating ²	3,563,057	5,684,307	4,930,505	5,356,333	5,503,473	5,714,236
Capital Outlay ³	1,433,622	1,067,663	2,280,333	840,600	667,907	647,476
Debt Service ⁴	-	443,000	443,000	443,000	443,000	443,000
Other & Transfers Out ⁵	2,155,573	-	-	4,668,846	4,939,377	4,763,621
Reserves	-	13,494,171	7,513,655	5,290,359	3,603,457	2,517,258
TOTAL USES	\$ 14,484,999	\$ 29,278,092	\$ 23,756,444	\$ 25,739,543	\$ 24,615,559	\$ 23,945,982

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
PW Administration ⁶	\$ 1,242,844	\$ 1,594,252	\$ 1,594,252	\$ 1,590,742	\$ 1,637,859	\$ 1,686,116
Stormwater Operations ⁷	10,326,791	24,929,778	18,738,755	20,992,544	19,862,433	19,176,993
Surface Water Mgmt ⁸	394,121	414,625	573,832	896,528	929,990	958,351
Environmental Division ⁹	1,110,648	1,218,452	1,363,452	1,382,001	1,467,799	1,492,480
Financial Services ¹⁰	59,608	137,022	141,850	154,228	158,478	163,042
Stormwater Fleet Replace ¹¹	1,350,988	983,963	1,344,303	723,500	559,000	469,000
TOTAL USES	\$ 14,484,999	\$ 29,278,092	\$ 23,756,444	\$ 25,739,543	\$ 24,615,559	\$ 23,945,982

Notes:

¹ Personnel costs do not include "OPEB" at \$1,111,011.

² Operating costs do not include "Depreciation" of \$987,763 as this is a non-cash accounting entry.

³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes. Related to non-assessed drainage improvements in SW 6/7 funded by the SRF loan.

⁵ Other & transfers out includes dollars transferred to the Stormwater Capital Project Fund but eliminated for financial reporting purposes.

⁶ PW Administration includes interfund service payments to the General Fund, Property/Liability Fund and Water & Sewer are budgeted and recorded here.

⁷ Stormwater Operations includes programs such as drainpipe replacement, catch basins, drainage management, swales, regrading, and canal maintenance.

⁸ Surface Water Management is associated with new construction and related drainage issues in right-of-ways.

⁹ Environmental Division is responsible for testing of canal waters and the operation of the laboratory.

¹⁰ Financial Services includes accounting and billing costs.

¹¹ Stormwater Fleet Replacement includes Rolling Stock, Heavy Equipment and Vehicles.

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Stormwater Capital Projects

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Balances Forward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	23,074	-	-	-	-	-
Interfund Transfer	86,020	-	-	4,351,096	4,621,627	4,445,871
Other Sources	-	579,000	579,000	-	-	-
TOTAL SOURCES	\$ 109,094	\$ 579,000	\$ 579,000	\$ 4,351,096	\$ 4,621,627	\$ 4,445,871

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	100	-	-	-	-	-
Capital Outlay ²	955,697	579,000	579,000	4,351,096	4,621,627	4,445,871
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 955,797	\$ 579,000	\$ 579,000	\$ 4,351,096	\$ 4,621,627	\$ 4,445,871

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
SWR CPF Environmental	\$ 14,899	\$ -	\$ -	\$ 50,000	\$ -	\$ -
SWR CPF-DP Improvements	913,186	-	-	1,340,096	1,410,627	1,484,871
SWR CPF-NA SW6/7 DP Improv	27,712	-	-	-	-	-
SWR CPF-NA N1 DP Improv	-	579,000	579,000	-	-	-
SWR CPF-NA N2 DP Improv	-	-	-	461,000	461,000	461,000
SW Contribution N1 UEP Program	-	-	-	1,000,000	1,000,000	1,000,000
SW Flood Prevention Program	-	-	-	500,000	750,000	500,000
SW Weir Program	-	-	-	1,000,000	1,000,000	1,000,000
TOTAL USES	\$ 955,797	\$ 579,000	\$ 579,000	\$ 4,351,096	\$ 4,621,627	\$ 4,445,871

Notes: Actual Expenditures are on a budgetary basis:

¹ Operating costs do not include "Depreciation" at \$734,612 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

Capital improvements will be accomplished with existing funds in the Capital Project.

Capital outlay in FY 2017-2020 includes support of non-assessed stormwater work in the North 1 and 2 utility extension areas and is anticipated to be funded by State Revolving Loan Funds.

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Yacht Basin

The Yacht Basin is responsible for providing wet slip storage for deep-water recreational boats and provides regular access from the freshwater canals to saltwater canals and the Gulf of Mexico. The basin offers over 99 slips for monthly and transient dockage.

Revenue by Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	721,786	787,393	537,393	672,702	649,132
Estimated Revenue:						
Charges for Service	669,343	539,127	539,127	671,237	672,235	653,621
Fines & Forfeits	-	-	-	-	-	-
Intergov - State Grant	-	-	5,250	-	-	-
Miscellaneous	13,836	1,200	1,200	1,200	1,230	1,230
Misc-Contributions/Donations	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 683,179	\$ 1,262,113	\$ 1,332,970	\$ 1,209,830	\$ 1,346,167	\$ 1,303,983

Expenditure by Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Personnel ¹	\$ 147,366	\$ 140,859	\$ 140,859	\$ 160,048	\$ 162,871	\$ 165,783
Operating ²	216,809	219,289	276,381	262,080	419,164	430,339
Capital Outlay ³	11,472	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out ⁴	115,000	115,000	115,000	115,000	115,000	115,000
Reserves	-	786,965	800,730	672,702	649,132	592,861
TOTAL USES	\$ 490,647	\$ 1,262,113	\$ 1,332,970	\$ 1,209,830	\$ 1,346,167	\$ 1,303,983

Expenditure by Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Yacht Basin	\$ 463,129	\$ 1,225,022	\$ 1,295,879	\$ 1,173,665	\$ 1,309,032	\$ 1,265,845
Rosen Park	27,518	37,091	37,091	36,165	37,135	38,138
Yacht Basin Fleet Replacement	-	-	-	-	-	-
TOTAL USES	\$ 490,647	\$ 1,262,113	\$ 1,332,970	\$ 1,209,830	\$ 1,346,167	\$ 1,303,983

Notes: Actual expenditures are on a budgetary basis:

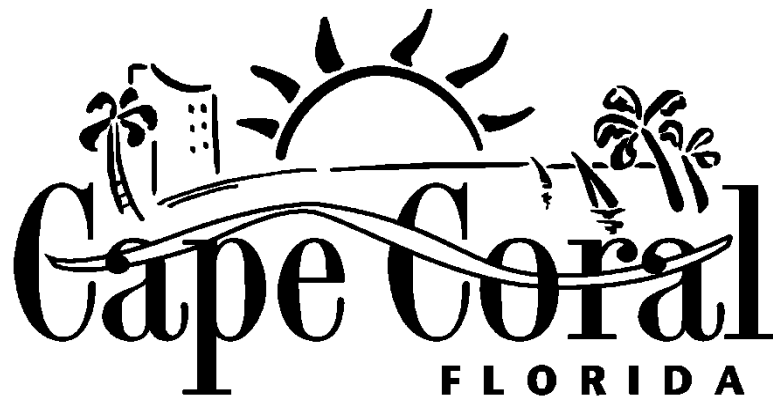
¹ Personnel costs do not include "OPEB" recorded at \$(100,795) as this is a non-cash accounting entry.

² Operating costs do not include "Depreciation" recorded at \$42,730 as this is a non-cash accounting entry. Operating also includes an interfund service payment to the General Fund in the amounts of \$79,897, \$49,222, \$82,240, \$84,708 and \$87,249 for FY 2017 - 2021 respectively.

³ Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ Transfers out include FY 2017 - 2021 \$115,000 for P&R Program Fund has been included to support the activities of the facilities at the Yacht Basin Complex.

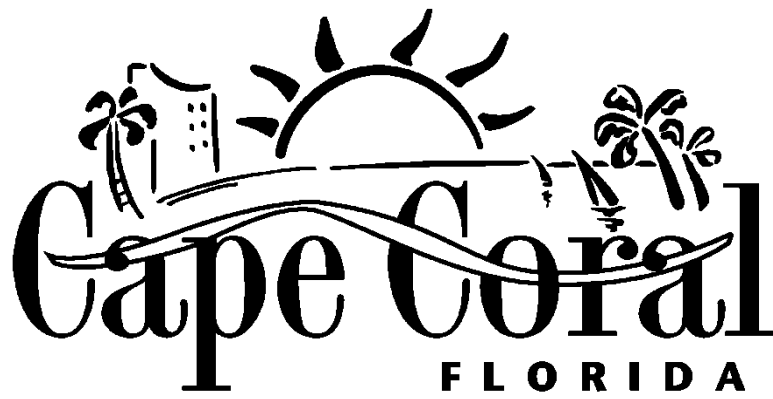
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INTERNAL SERVICE FUNDS

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Workers Compensation Insurance Fund

The Internal Service Fund of Workers' Compensation Insurance is to account for the self-insurance of workers compensation. The primary source of funding for cost recovery is through bi-weekly payroll contributions of the individual operating funds.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	8,340,776	7,786,267	8,666,206	9,540,977	10,600,394
Estimated Revenue:						
Charges for Services	3,646,273	4,215,594	4,256,292	4,231,245	4,464,707	4,588,627
Miscellaneous	754,673	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,400,945	\$ 12,556,370	\$ 12,042,559	\$ 12,897,451	\$ 14,005,684	\$ 15,189,021

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 287,348	\$ 218,703	\$ 218,703	\$ 237,029	\$ 244,741	\$ 252,335
Operating ²	3,994,444	3,116,952	3,157,650	3,119,445	3,135,549	3,198,884
Capital ³	21,495	-	-	-	25,000	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	9,220,715	8,666,206	9,540,977	10,600,394	11,737,802
TOTAL USES	\$ 4,303,287	\$ 12,556,370	\$ 12,042,559	\$ 12,897,451	\$ 14,005,684	\$ 15,189,021

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Workers' Comp Ins	\$ 4,303,287	\$ 12,556,370	\$ 12,042,559	\$ 12,897,451	\$ 14,005,684	\$ 15,189,021
TOTAL USES	\$ 4,303,287	\$ 12,556,370	\$ 12,042,559	\$ 12,897,451	\$ 14,005,684	\$ 15,189,021

Notes:

¹ Risk Manager is charged 100% to Workers' Comp Fund. Risk Generalist and Safety Officer (are split equally at 50% each between Workers Comp and Property Liability. Claims Examiner is charged to Property/Liability Liability Funds. Actual does not include OPEB costs of \$71,501 in FY17 as this is a non-cash accounting entry.

² Actual Operating does not include Depreciation of \$9,583 in FY17 as this is a non-cash accounting entry.

³ Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

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Property/Liability Insurance Fund

The Internal Service Fund of Property Liability Insurance is to account for the self-insurance liability. The primary source of funding is through an annual allocation to operating funds based on the recorded value of capital assets.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	797,184	2,428,832	2,410,695	2,176,698	1,958,014
Estimated Revenue:						
Charges for Services	3,587,151	3,766,311	3,766,311	3,592,588	3,674,967	3,760,047
Miscellaneous	100,301	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,687,452	\$ 4,563,495	\$ 6,195,143	\$ 6,003,283	\$ 5,851,665	\$ 5,718,061

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 158,738	\$ 219,935	\$ 219,935	\$ 211,472	\$ 218,163	\$ 223,341
Operating ²	2,861,411	3,554,468	3,564,513	3,615,113	3,675,488	3,774,000
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	789,092	2,410,695	2,176,698	1,958,014	1,720,720
TOTAL USES	\$ 3,020,149	\$ 4,563,495	\$ 6,195,143	\$ 6,003,283	\$ 5,851,665	\$ 5,718,061

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Property/Liab. Ins	\$ 3,020,149	\$ 4,563,495	\$ 6,195,143	\$ 6,003,283	\$ 5,851,665	\$ 5,718,061
TOTAL USES	\$ 3,020,149	\$ 4,563,495	\$ 6,195,143	\$ 6,003,283	\$ 5,851,665	\$ 5,718,061

Notes:

¹ Risk Manager is charged 100% to Workers' Comp Fund. Claims Examiner is charged to Property/Liability Fund. Risk Generalist and Safety Officer (are split equally at 50% each between Workers Comp and Property Liability Funds. Actual does not include OPEB costs of \$688 in FY17 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation in the amount of \$206 in FY17 as this is a non-cash accounting entry.

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Self-Insured Health Plan Fund

The Internal Service Fund of Self-Insured Health Plan is to account for the self-insurance of medical insurance. The primary source of funding for cost recovery is through bi-weekly payroll contributions of the individual operating funds.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	3,059,311	2,638,785	4,456,885	7,828,530	11,478,511
Estimated Revenue:						
Charges for Services	17,624,372	21,208,211	21,208,211	24,111,819	25,692,366	26,987,410
Interest	32,702	-	-	-	-	-
Interfund Transfers	1,000,000	-	1,000,000	-	-	-
Other	1,108,362	140,000	140,000	400,000	140,000	140,000
TOTAL SOURCES	\$ 19,765,437	\$ 24,407,522	\$ 24,986,996	\$ 28,968,704	\$ 33,660,896	\$ 38,605,921

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 239,112	\$ 131,997	\$ 131,997	\$ 131,856	\$ 136,250	\$ 140,559
Operating	19,731,552	17,024,521	17,024,521	21,008,318	22,046,135	23,135,843
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	7,251,004	7,830,478	7,828,530	11,478,511	15,329,519
TOTAL USES	\$ 19,970,664	\$ 24,407,522	\$ 24,986,996	\$ 28,968,704	\$ 33,660,896	\$ 38,605,921

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Self-Insured Health Plan	\$ 19,970,664	\$ 24,407,522	\$ 24,986,996	\$ 28,968,704	\$ 33,660,896	\$ 38,605,921
TOTAL USES	\$ 19,970,664	\$ 24,407,522	\$ 24,986,996	\$ 28,968,704	\$ 33,660,896	\$ 38,605,921

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Facilities Management Fund

The Internal Service Fund of Facilities Management provides project management, facilities management and contract management services for a broad spectrum of municipal capital improvement and maintenance projects. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	4,465,386	5,227,451	5,403,378	5,692,360	5,855,555	6,147,296
Miscellaneous	8,850	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,474,236	\$ 5,227,451	\$ 5,403,378	\$ 5,692,360	\$ 5,855,555	\$ 6,147,296

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 3,240,318	\$ 3,836,201	\$ 3,836,201	\$ 4,211,348	\$ 4,357,188	\$ 4,496,595
Operating ²	1,185,667	1,363,250	1,363,250	1,451,012	1,489,967	1,594,701
Capital ³	200,267	28,000	203,927	30,000	8,400	56,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 4,626,253	\$ 5,227,451	\$ 5,403,378	\$ 5,692,360	\$ 5,855,555	\$ 6,147,296

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Facilities Admin	\$ 1,109,694	\$ 1,385,523	\$ 1,385,523	\$ 1,483,070	\$ 1,587,888	\$ 1,635,487
Facilities Maintenance	2,393,536	2,753,642	2,753,642	2,974,801	3,025,597	3,196,576
Facilities Custodial Svcs	540,554	653,249	653,249	691,190	715,339	739,718
Facilities Project Admin	382,202	407,037	407,037	513,299	526,731	545,515
Facilities Fleet Rolling Stock	200,267	28,000	203,927	30,000	-	30,000
TOTAL USES	\$ 4,626,253	\$ 5,227,451	\$ 5,403,378	\$ 5,692,360	\$ 5,855,555	\$ 6,147,296

Notes:

¹ FY 2018 - 1 new Customer Service Representative and 1 new Custodial Specialist. FY 2019 - 1 new Facilities Manager. Personnel does not reflect OPEB of \$740,545 in FY17.

² Operating costs do not include Depreciation of \$76,062 in FY17 as this is a non-cash accounting entry.

³ Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

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Fleet Maintenance Fund

The Internal Service Fund of Fleet Maintenance is responsible for the maintenance of the City Fleet, the City's equipment repair facilities and the City's fueling operations, ensuring that sufficient resources are available to maintain equipment at a satisfactory level of operating efficiency. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	3,815,403	4,731,634	4,845,920	4,833,343	4,874,502	4,928,360
Miscellaneous ³	45,391	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,860,794	\$ 4,731,634	\$ 4,845,920	\$ 4,833,343	\$ 4,874,502	\$ 4,928,360

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel ¹	\$ 1,432,026	\$ 2,094,720	\$ 2,094,720	\$ 2,114,795	\$ 2,185,569	\$ 2,253,866
Operating ²	2,129,494	2,530,914	2,530,914	2,592,548	2,628,933	2,592,494
Capital ³	176,220	106,000	220,286	126,000	60,000	82,000
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 3,737,740	\$ 4,731,634	\$ 4,845,920	\$ 4,833,343	\$ 4,874,502	\$ 4,928,360

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Fleet Administration	\$ 722,688	\$ 921,123	\$ 921,123	\$ 1,035,977	\$ 1,042,810	\$ 1,073,764
Fleet Maintenance	2,613,680	3,720,511	3,720,511	3,797,366	3,801,692	3,824,596
Fleet Capital Outlay	70,264	90,000	204,286	-	30,000	30,000
Fleet-Fire Frontline ⁴	331,108	-	-	-	-	-
TOTAL USES	\$ 3,737,740	\$ 4,731,634	\$ 4,845,920	\$ 4,833,343	\$ 4,874,502	\$ 4,928,360

Notes:

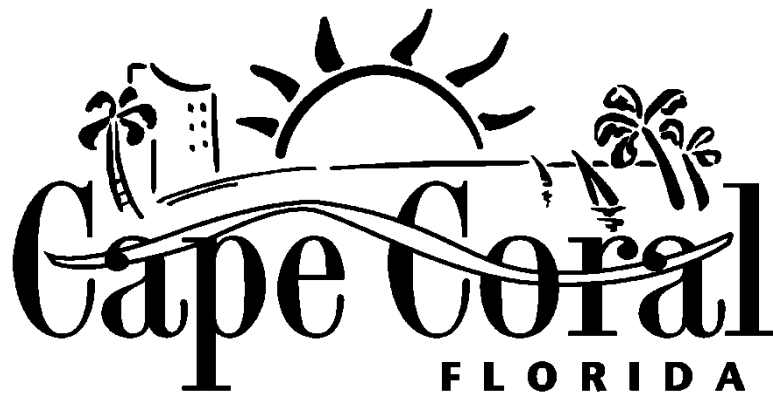
¹ Personnel does not reflect OPEB of \$143,187 in FY2017 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation of \$244,878 in FY2017 as this is a non-cash accounting entry.

³ Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ FY 2016 Maintenance of Fire Frontline was split out from Fleet Maintenance. FY2018 Fire Frontline maintenance is back under Fleet

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CITY OF CAPE CORAL CHARTER SCHOOL AUTHORITY

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Charter School Authority

The Charter School Fund is used to account for the operations of the City of Cape Coral Charter School Authority as agreed to in a contract with the Lee County School District to establish a charter school system.

Revenue Category	FY 2017 Actual Revenue	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Use of Fund Balance	\$ -	\$ 253,779	\$ 3,440,153	\$ 3,381,229	\$ 3,577,989	\$ 3,534,797
Operating Fund Balance	-	6,334,137	4,797,653	5,676,462	4,687,138	3,818,066
Estimated Revenue:						
Intergovernmental	22,910,150	22,937,710	22,251,887	21,791,773	21,871,644	22,139,295
Capital Outlay	887,939	582,762	615,289	1,515,652	1,515,652	1,515,652
Charges for Serv	644,077	666,450	666,450	650,000	660,600	670,944
Miscellaneous	534,308	189,733	203,251	154,529	200,033	205,803
Debt Proceeds	163,071	-	-	-	-	-
TOTAL SOURCES	\$ 25,139,545	\$ 30,964,571	\$ 31,974,683	\$ 33,169,645	\$ 32,513,056	\$ 31,884,557

Expenditure Category	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Appropriations						
Personnel	\$ 16,357,199	\$ 16,567,465	\$ 16,665,446	\$ 17,194,053	\$ 17,054,101	\$ 17,067,978
Operating	6,767,837	7,022,075	7,135,652	7,109,059	7,284,129	7,374,103
Capital Outlay	457,514	318,165	884,998	32,791	538,285	733,755
Debt Service	307,226	252,211	306,583	305,359	283,679	65,494
Reserves	-	6,804,655	6,982,004	8,528,383	7,352,862	6,643,227
TOTAL USES	\$ 23,889,776	\$ 30,964,571	\$ 31,974,683	\$ 33,169,645	\$ 32,513,056	\$ 31,884,557

Program	FY 2017 Actual Expenditures	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
Basic Instruction	\$ 12,298,494	\$ 12,349,991	\$ 12,473,460	\$ 12,442,615	\$ 12,449,924	\$ 12,429,522
Exceptional	232,058	270,795	262,862	235,962	235,677	235,677
Guidance Services	352,795	381,919	305,945	264,300	264,300	264,300
Health Services	108,294	137,985	114,552	148,151	148,276	148,351
Other Pupil Services	193,112	214,032	220,921	213,770	215,270	216,770
Instructional Media Serv	174,265	169,680	152,510	136,046	136,166	136,286
Instr Staff Training Svcs	31,860	34,701	73,853	59,474	59,474	59,474
Board	18,170	43,799	39,071	35,162	36,026	36,896
General Administration	540,399	529,300	498,175	830,183	830,914	831,971
School Administration	1,877,307	2,017,261	1,999,829	1,987,075	1,988,407	2,088,732
Facilities Acq & Constr	-	-	35,000	-	-	-
Fiscal Services	342,118	416,013	443,440	487,537	482,814	490,510
Food Services	1,021,365	1,073,620	1,069,551	1,128,329	1,169,842	1,193,841
Data Processing Service	774,966	311,467	313,208	206,429	208,082	220,541
Pupil Transportation Serv	1,040,936	1,068,610	1,130,592	1,212,471	1,348,175	1,291,172
Operation of Plant	4,619,825	4,425,444	4,427,887	4,730,370	4,753,259	4,778,699
Maintenance of Plant	263,812	715,299	1,431,823	523,388	833,588	818,588
Reserves	-	6,804,655	6,982,004	8,528,383	7,352,862	6,643,227
TOTAL USES	\$ 23,889,776	\$ 30,964,571	\$ 31,974,683	\$ 33,169,645	\$ 32,513,056	\$ 31,884,557

The Charter School System is a component unit of the City of Cape Coral. The budget is approved by the Governing Board. The Charter School prepares a three-year rolling budget, with the adoption the first year, similar to the City of Cape Coral. Additional information can also be found on the City's and Charter School websites.

ASSET MANAGEMENT PROGRAM

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Asset Management Program

The City of Cape Coral Asset Management Program is a comprehensive program including a summary of assets owned by the City coupled with the condition and future plans for those assets. The Asset Management Program’s budgetary process encompasses the integration of revenues and expenditures along with program and policy issues included in the City’s long-range planning process.

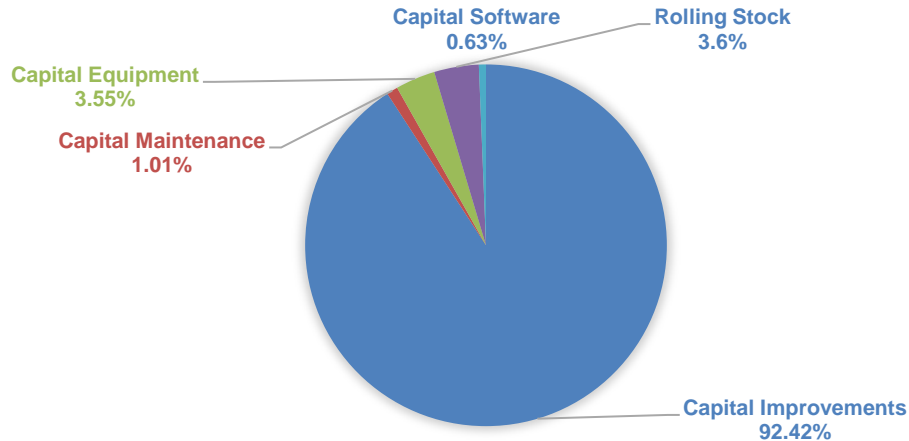
The goals and objectives of the Program are:

- Increase efficiency of City operations by maintaining assets in acceptable condition.
- Recommend an annual level of combined expenditures for capital, major maintenance and vehicle and equipment replacement to aid in the stabilization of property tax levies from year to year.
- Identify assets no longer needed by the City and assess the salvage/recoverable value.
- Reduce utility and maintenance costs by identifying improvements that will result in cost savings.
- Suggest a long-term plan for each asset.
- Identify a plan for the proposed maintenance and replacement of existing assets and acquisition of new assets which is based on a reasonable expectation of what the City can afford.
- To be an on-going tool for annual asset tracking, update the asset inventory and re-assess long-term plans.

The funding requirements of the Asset Management Program for FY 2019-2023 are summarized below:

Capital Improvements	\$556,865,897
Capital Maintenance	6,165,500
Capital Equipment	21,792,032
Capital Software	3,880,000
Rolling Stock	<u>24,436,194</u>
Total	\$613,139,623

ASSET MANAGEMENT PROGRAM



The Program presents a structured plan to support orderly growth patterns with relevant capital improvements, to include:

- Compliance with the capital improvement element of the Comprehensive Plan.
- Relocation and modernization of Fire Station #2 and design for construction of Fire Station #12.
- Construction of sidewalks along major transportation corridors.
- Resurfacing and strategic improvements to existing roadways.
- Stormwater improvements.

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- Enhanced median landscaping.
- Expansion of utility services.
- Maintenance, repair and modernization of existing utilities.

The ability for the City to finance these needs and remain in compliance with the Comprehensive Plan will be a major directive in future City budgets.

Asset Management Plan (AMP) Selection Process

In general, submissions for the AMP are prepared by individual departments. Replacement capital vehicles and rolling stock are scheduled for funding and replacement by the Fleet division and integrated into the overall Asset Management Plan. Requests for new vehicles and new and replacement capital equipment are submitted by the individual departments as supplemental requests to be considered for integration into the Asset Management Plan. Replacement technology (hardware, software and recurring maintenance) is scheduled for funding and replacement by Information Technology Services. All requests for new technology must be evaluated and approved by ITS for compatibility with current information systems and submitted as a supplemental request for review. Non-Utility related Capital Improvement Projects (CIP) are reviewed by the Facilities Management division for thoroughness and accuracy of costs. The CIP submissions include the project title, project location, department/division, objective of project, justification of project, scope of project, linkage to strategic and comprehensive plans, funding source and schedule, impact on operating budget, and project detail.

The AMP is updated annually to accommodate changes based on the community's needs, changes in the availability and cost of funds, and to extend the program plan by one year to replace the prior budget year completed. The AMP process begins in early December with an evaluation of the existing budget process as a means of continuous improvement. Templates are distributed to departments and submissions are aggregated by the budget division for sequential review by the Finance Director, City Manager, Citizen's Budget Review Committee, and City Council. Projects related to the Utilities Department are evaluated in a similar manner, but are also submitted to the City's rate consultant to determine the potential impact of the proposed projects on water and sewer rates.

Unfunded Improvements

The identified but unfunded improvement projects total \$132,719,496 and include additional transportation projects, enhanced street lighting, and the development and renovation of various Parks and Recreation properties.

Elements of the Program

The Asset Management Program integrates the Capital Improvements Program, Capital Equipment/Software Program, Fleet/Rolling Stock Program and any Capital Maintenance projects. The program identifies and combines the funding required for these elements into an overall financial management plan. Pursuant to City Charter Section 7.05, the City Manager must prepare and submit annually to Council a five-year program. The Council, by resolution, adopts the program with or without amendments after public hearings on or before the first day of September of each year. The Program recognizes charter requirements by developing the capital improvements element within the required time frame.

Program Calendar

January-February	Departments prepare and submit program elements to Financial Services
February-June	Program integrated into annual budget preparation and reviewed by staff
July-September	Program presented to City Council. Program revised and adopted in accordance with public hearing review

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Definitions - The terms delineated below are used to distinguish types of assets.

Capital Improvement – New construction, acquisition of assets and one-time projects which have a value greater than \$50,000 and an expected life of more than one year and are not vehicles or equipment. The projects also extend the useful life, increase the asset value or increase an asset's productive capacity. The completion of these projects may span across several fiscal years.

Equipment/Software– Assets used in an operation or activity with a per unit cost greater than \$5,000, an expected life of greater than one year, and are not rolling stock. Also included in this list are assets generally related to electronic data processing, including but not limited to laptop computers, certain software, printers, modems, and related accessories.

Fleet/Rolling Stock – Assets which can generally be described as licensed or unlicensed rolling stock that have a life expectancy of greater than one year and a per unit cost greater than \$5,000.

Capital Maintenance – Non-routine maintenance that increases the life, value or productive capacity of a fixed asset.

Limitations of the Program

The Program includes projected asset replacement, acquisition and maintenance expenses related to City assets for the period from FY 2019–2023. The Program addresses projected asset needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates to prioritize asset expenditures.

The City's Fleet/Rolling Stock program for fiscal years 2019–2023 is based primarily on the replacement costs of existing assets. The limited funding for both new and replacement vehicles has necessitated that staff focus on maintaining the essential elements of the existing fleet first and expansion second. To this end, the Fleet Manager reviews the life expectancy criteria against the actual maintenance record of each vehicle scheduled for replacement (see attached chart). Where indicated, some exceptions are approved and vehicles can be kept in service subject to ongoing review.

The Capital Maintenance program provides a description of the general types of items accounted for as capitalized maintenance associated with individual assets. In most cases, departments that manage the assets include routine maintenance expenses for most assets in the line item operating budget. City staff itemizes and details the capitalized maintenance costs by asset that extend life, increase value or expand capacity.

The national and local economies continue to exercise significant impact upon a local government's funding capabilities. The aforementioned projects are important to the continued growth and success of the City and need to proceed. In the event of unanticipated deterioration of the economy, the City is prepared to adjust the scheduling of projects within the five-year program in recognition of those changing financial realities.

Relationship to Comprehensive Plans

The Capital Improvements element of the Asset Management Program, Comprehensive Plan, Utility Master Plan, Engineering/Feasibility Studies, and various neighborhood plans are intended to be mutually supportive. The Comprehensive Plan/Utility Master Plan and Neighborhood Plans identify the areas of the City suitable for development and the rehabilitation or addition of public facilities that are required. The Capital Program translates these requirements into capital projects designed to support the goals and policies of the aforementioned plans. In this way, neighborhood improvements and development projects are guided by the provision of adequate public facility capacities, and support is provided for recommended levels of development. By encouraging further development and rehabilitation in the directions indicated by the Comprehensive Plan/Utility Master Plan/Neighborhood Plans, the Capital Program can facilitate orderly growth and circulation patterns in the best interests of the citizens of Cape Coral.

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On February 13, 1989, the City of Cape Coral adopted its Comprehensive Plan in accordance with Florida Statutes, Chapter 163, Part II. Since that time, the plan has been amended four times. The Comprehensive Plan consists of goals, objectives, policies, supporting documentation, and a Future Land Use Map that work in concert to guide future growth and development in Cape Coral.

The Comprehensive Plan contains 11 elements:

- ❖ Capital Improvement Element
- ❖ Coastal Management Element
- ❖ Conservation Element
- ❖ Housing Element
- ❖ Future Land Use Element
- ❖ Infrastructure Element
- ❖ Intergovernmental Coordination Element
- ❖ Mass Transit Element
- ❖ Ports, Aviation and Related Facilities Element
- ❖ Recreation and Open Space Element
- ❖ Traffic Circulation Element

Each element contains one or more goals. In order to achieve said goal, the City has adopted a series of short-term goals called objectives. These objectives are met by the implementation of policies – measurable and specific programs that are in essence the building blocks of the plan. Together, the goals, objectives and policies form a strategy that will move the City forward through the Twenty-first Century. Rule 9J-5.005(7) requires that the City establish procedures to monitor, evaluate, and update its Comprehensive Plan in the preparation of its five-year Evaluation and Appraisal Reports. This requirement is in addition to the annual procedures established in the Comprehensive Plan's Capital Improvements Element. The FY 2019 – 2023 Capital Improvements Program is in compliance with the proposed amendments to the City's Capital Improvements Element of the Comprehensive Plan.

Community Issues

The Capital Improvements Program is impacted by a number of community issues that have a direct relationship to the sustainability of the community and the quality of life in our City. Some of the issues that have the most significant impact on the Program are the need to provide utility services, public safety, upgrades to transportation infrastructure, parks and recreational opportunities, and stormwater management.

Utility Service - The Capital Program includes approximately \$40.4 million for the design and construction of Utility improvements and \$451.5 million for the extension of Utility services, \$3.6 million for rolling stock, and \$11.4 million for equipment, in addition to ongoing maintenance across the system through FY2023.

Public Safety – In order to provide the community with adequate services in the area of public safety, the police and fire departments must upgrade and expand facilities, technology and vehicles. As the community grows, public safety facilities must be added and/or renovated as well as upgrading equipment to include computer and communication systems to keep up with changing technology. Over the next five years, \$10.1 million will be utilized for the design and construction of public safety facilities, \$12.6 million for the purchase of rolling stock and \$3.0 million in equipment to enable the public safety departments to provide a high level of service to the community.

Transportation Infrastructure – The transportation infrastructure consists of over 3,000 lane miles of paved streets. Roadways are repaired through an on-going local road re-surfacing program. Additionally, roadway modifications are made based on changing traffic patterns to include new or widened streets as well as sidewalks and bike lanes. Included in this Program is \$34.2 million for essential capital projects.

Parks and Recreational Opportunities – The City owns and operates a municipal golf course, a waterpark, a swimming pool, a yacht basin, two senior centers, an arts studio, a special populations facility, tennis and

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racquetball facilities, a beach, thirty-four developed parks and twenty-four undeveloped parks. This program identifies \$1.1 million for equipment, \$1.9 million for rolling stock and \$5.8 million for capital maintenance.

Stormwater Management - Effective management of the City's drainage system and compliance with stormwater quality regulations will require an investment of approximately \$20.3 million in capital improvements over the next five years.

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Impact on Operating Budget and Debt Service

The relationship between the Capital Improvements Program and the annual operating budget/debt service obligations is often misunderstood. The Capital Program has two direct impacts on the operating budget. The primary impact is reflected in the various debt service accounts.

Assuming an average interest rate of 4.0% and \$1 million of bonds issued, the following table delineates debt service costs.

<u>YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
1	\$50,000	\$40,000	\$90,000
2	50,000	38,000	88,000
3	50,000	36,000	86,000
4	50,000	34,000	84,000
5	50,000	32,000	82,000
6	50,000	30,000	80,000
7	50,000	28,000	78,000
8	50,000	26,000	76,000
9	50,000	24,000	74,000
10	50,000	22,000	72,000
11	50,000	20,000	70,000
12	50,000	18,000	68,000
13	50,000	16,000	66,000
14	50,000	14,000	64,000
15	50,000	12,000	62,000
16	50,000	10,000	60,000
17	50,000	8,000	58,000
18	50,000	6,000	56,000
19	50,000	4,000	54,000
20	<u>50,000</u>	<u>2,000</u>	<u>52,000</u>
TOTAL	\$1,000,000	\$420,000	\$1,420,000

**City of Cape Coral, Florida
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Vehicle/ Equipment Life Expectancy Chart

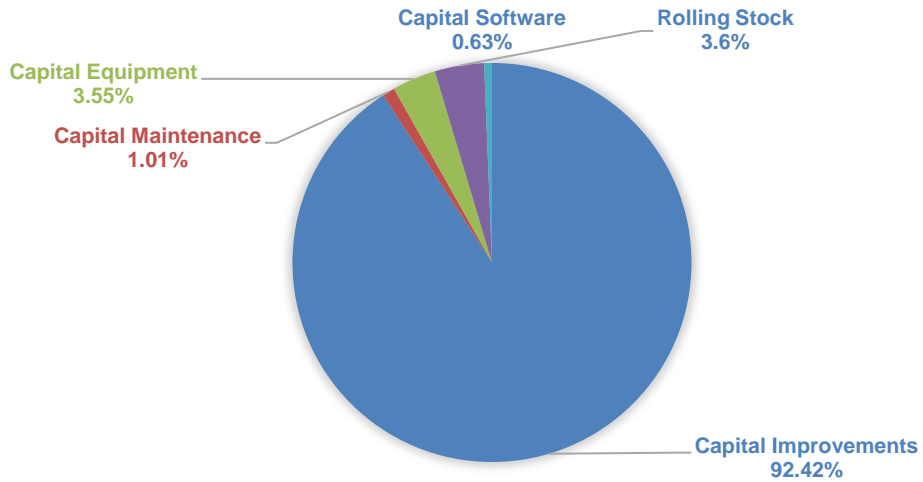
Car	10 years/100,000* miles
Police Patrol	7 years / 75,000 miles
Pick up (Gas)	10 years / 100,000* miles
Van (Gas)	10 years / 100,000* miles
Truck (Light/Gas) in excess of 1 ton GVWR, F450 or F550 equivalent	10 years / 100,000 miles
Truck (Medium/Diesel) F450-F800, equivalent	12 years / 140,000 miles
Truck (Heavy/Diesel) F-80000-9000, equivalent	12 years / 200,000 miles
Construction Equipment	10 years / 6,000 hours
Farm Tractor	10 years and/or 6,000 hours
Trailers	12 years (all trailers)
Mowers	5 years
Miscellaneous Equipment	5 years
Truck (Fire/Brush)	10 years
Truck (Fire/Custom Pumper)	15 years Front Line/5 years Reserve
Truck (Fire/Aerial Ladder-Platform)	15 years Front Line/5 Years Reserve

*Use drop dead age of 12 years or 120,000 miles
(Vehicles w/less than 100,000 miles but >= 12 years – Replace)
(Vehicles w/less than 10 years but >= 120,000 miles – Replace)

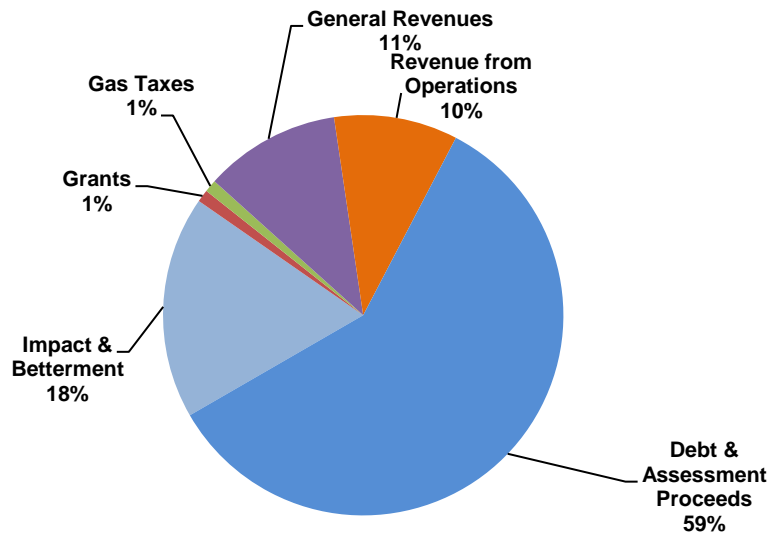
*May require input from Fleet eff. 12.16.14

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ASSET MANAGEMENT PROGRAM
FY 2019– FY 2023
Expenditures by Program Area



Expenditures by Funding Source



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City of Cape Coral, Florida
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**Department Requested Capital Improvement Program
 CAPITAL IMPROVEMENT PROGRAM FY2019-FY2023**

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
General Fund	\$ 90,000	\$ 9,135,040	\$ 6,953,643	\$ 13,048,696	\$ 7,832,000	\$ 37,059,379
Water/Sewer Fees	-	-	-	23,990,000	16,050,000	40,040,000
Stormwater Revenues	4,351,096	4,621,627	4,445,871	3,422,000	3,422,000	20,262,594
Six Cent Gas Tax	150,000	3,150,000	1,150,000	150,000	150,000	4,750,000
Capital Facility Expansion Charge	17,130,505	13,838,772	27,571,653	27,571,652	23,895,927	110,008,509
Utility Special Assessment	70,884,979	47,973,645	77,214,661	77,214,659	68,291,417	341,579,361
TIF Tax Incremental Funding	953,161	1,062,233	1,150,660	-	-	3,166,054
Grand Total	\$93,559,741	\$79,781,317	\$118,486,488	\$145,397,007	\$119,641,344	\$556,865,897

SUMMARY BY TYPE

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Public Building	\$ 90,000	\$ 4,803,040	\$ 621,643	\$ 5,216,696	\$ -	\$ 10,731,379
Stormwater	4,351,096	4,621,627	4,445,871	3,422,000	3,422,000	20,262,594
Transportation	1,103,161	8,544,233	8,632,660	7,982,000	7,982,000	34,244,054
UEP	88,015,484	61,812,417	104,786,314	104,786,311	92,187,344	451,587,870
Utilities	-	-	-	23,990,000	16,050,000	40,040,000
Grand Total	\$93,559,741	\$79,781,317	\$118,486,488	\$145,397,007	\$119,641,344	\$556,865,897

**City of Cape Coral, Florida
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CAPITAL IMPROVEMENT PROGRAM FY2019 - FY2023

The budget process includes a review of all departmental requests for capital improvement projects. Those projects with value to the community are ultimately designated as funded capital improvement projects or identified but unfunded capital improvement projects.

FUNDED CAPITAL PROJECTS

PROJ #	COMMON DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
1	CRA Streetscape	TIF Tax Incremental Funding	953,161	1,062,233	1,150,660	-	-	3,166,054
2	Fire Station #2	General Fund	-	4,310,000	-	-	-	4,310,000
3	Fire Station #12	General Fund	-	-	621,643	5,216,696	-	5,838,339
4	Academic Village	General Fund	90,000	493,040	-	-	-	583,040
5	Alley Resurfacing/Paving (misc paving)	General Fund	-	520,000	520,000	520,000	520,000	2,080,000
6	Median Landscaping	General Fund	-	312,000	312,000	312,000	312,000	1,248,000
7	FY20 Road Resurfacing	General Fund	-	3,500,000	-	-	-	3,500,000
8	FY20 Road Resurfacing	Six Cent Gas Tax	-	3,000,000	-	-	-	3,000,000
9	FY21 Road Resurfacing	General Fund	-	-	5,500,000	-	-	5,500,000
10	FY21 Road Resurfacing	Six Cent Gas Tax	-	-	1,000,000	-	-	1,000,000
11	Sidewalks CPF	Six Cent Gas Tax	150,000	150,000	150,000	150,000	150,000	750,000
12	North Area 1 Irrigation Transmission	Capital Facility Expansion Charge	6,225,618	5,145,646	-	-	-	11,371,264
13	North Area 1 Potable Water Transmission	Capital Facility Expansion Charge	447,117	369,554	-	-	-	816,671
14	North Area 1 Wastewater Transmission	Capital Facility Expansion Charge	7,746,618	6,402,794	-	-	-	14,149,412
15	North Area 1 Irrigation Collection & Distribution	Utility Special Assessment	11,618,774	9,603,238	-	-	-	21,222,012
16	North Area 1 Potable Water Collection & Distribution	Utility Special Assessment	11,121,849	9,192,516	-	-	-	20,314,365
17	North Area 1 Wastewater Collection & Distribution	Utility Special Assessment	28,803,011	23,806,484	-	-	-	52,609,495
18	North Area 2 Irrigation Transmission	Capital Facility Expansion Charge	(7,041,250)	-	-	-	-	(7,041,250)
19	North Area 2 Potable Water Transmission	Capital Facility Expansion Charge	1,356,364	-	-	-	-	1,356,364
20	North Area 2 Wastewater Transmission	Capital Facility Expansion Charge	6,608,070	-	-	-	-	6,608,070
21	North Area 2 Irrigation Water Collection & Distribution	Capital Facility Expansion Charge	1,787,968	-	-	-	-	1,787,968
22	North Area 2 Potable Water Collection & Distribution	Utility Special Assessment	4,356,429	-	-	-	-	4,356,429
23	North Area 2 Wastewater Collection & Distribution	Utility Special Assessment	14,984,916	-	-	-	-	14,984,916
24	North Area 3 Irrigation Transmission	Capital Facility Expansion Charge	-	696,843	9,407,378	9,407,378	-	19,511,599
25	North Area 3 Potable Water Transmission	Capital Facility Expansion Charge	-	185,743	2,507,529	2,507,529	-	5,200,801
26	North Area 3 Wastewater Transmission	Capital Facility Expansion Charge	-	1,038,192	14,015,600	14,015,599	-	29,069,391
27	North Area 3 Irrigation Collection & Distribution	Utility Special Assessment	-	1,143,865	15,442,182	15,442,182	-	32,028,229
28	North Area 3 Potable Water Collection & Distribution	Utility Special Assessment	-	1,391,893	18,790,562	18,790,561	-	38,973,016
29	North Area 3 Wastewater Collection & Distribution	Utility Special Assessment	-	2,835,649	38,281,262	38,281,261	-	79,398,172
30	North Area 4 Irrigation Transmission	Capital Facility Expansion Charge	-	-	655,116	655,116	8,844,070	10,154,302
31	North Area 4 Potable Water Transmission	Capital Facility Expansion Charge	-	-	27,869	27,869	376,227	431,965
32	North Area 4 Wastewater Transmission	Capital Facility Expansion Charge	-	-	958,161	958,161	12,935,179	14,851,501
33	North Area 5 Irrigation Transmission	Capital Facility Expansion Charge	-	-	-	-	664,893	664,893
34	North Area 5 Potable Water Transmission	Capital Facility Expansion Charge	-	-	-	-	98,645	98,645
35	North Area 5 Wastewater Transmission	Capital Facility Expansion Charge	-	-	-	-	976,913	976,913

(Continued Next Page)

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	COMMON DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
36	North Area 5 Irrigation Collection & Distribution	Utility Special Assessment	-	-	-	-	1,045,581	1,045,581
37	North Area 5 Potable Water Collection & Distribution	Utility Special Assessment	-	-	-	-	1,194,991	1,194,991
38	North Area 5 Wastewater Collection & Distribution	Utility Special Assessment	-	-	-	-	2,592,002	2,592,002
39	North Area 4 Irrigation Collection & Distribution	Utility Special Assessment	-	-	1,015,506	1,015,506	13,709,332	15,740,344
40	North Area 4 Potable Water Collection & Distribution	Utility Special Assessment	-	-	1,167,703	1,167,703	15,763,995	18,099,401
41	North Area 4 Wastewater Collection & Distribution	Utility Special Assessment	-	-	2,517,446	2,517,446	33,985,516	39,020,408
42	SW CPF Land	Stormwater Revenues	50,000	-	-	-	-	50,000
43	CPF DP Improvements	Stormwater Revenues	1,340,096	1,410,627	1,484,871	-	-	4,235,594
44	SWR CPF-NA N1 DP Improv	Stormwater Revenues	-	-	-	461,000	461,000	922,000
45	SWR-CPF-NA N2 DP Improv	Stormwater Revenues	461,000	461,000	461,000	461,000	461,000	2,305,000
46	Cash Contribution Towards N1	Stormwater Revenues	1,000,000	1,000,000	1,000,000	-	-	3,000,000
47	SWR Flood Prevention Projects	Stormwater Revenues	500,000	750,000	500,000	500,000	500,000	2,750,000
48	SW Weir Improvement Projects	Stormwater Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
49	Cash Contribution Towards N3	Stormwater Revenues	-	-	-	1,000,000	1,000,000	2,000,000
50	FY22 Road Resurfacing	General Fund	-	-	-	7,000,000	-	7,000,000
51	FY23 Road Resurfacing	General Fund	-	-	-	-	7,000,000	7,000,000
52	UCD-11 Meter Replacement Prog	Water/Sewer User Fees	-	-	-	500,000	500,000	1,000,000
53	UCD-12 Road Surfacing Adj (Manhole/Valve Adjusts)	Water/Sewer User Fees	-	-	-	500,000	500,000	1,000,000
54	NRO-9 Distribtn Sys Automate	Water/Sewer User Fees	-	-	-	250,000	-	250,000
55	NRO-10 Rehab/Rpl Raw Wtr Well	Water/Sewer User Fees	-	-	-	1,600,000	1,600,000	3,200,000
56	ADM-24 Land Purchases	Water/Sewer User Fees	-	-	-	590,000	-	590,000
57	IRR-1 Weir Improvements	Water/Sewer User Fees	-	-	-	1,500,000	-	1,500,000
58	ADM-1 Smoke Testing I&I	Water/Sewer User Fees	-	-	-	100,000	100,000	200,000
59	SRO-2 Plt 2 Bldg Replacement	Water/Sewer User Fees	-	-	-	50,000	-	50,000
60	NRO-3 Reconst Van Loon PS Bldg	Water/Sewer User Fees	-	-	-	-	750,000	750,000
61	ADM-50 Palm Tree Imprv PHll	Water/Sewer User Fees	-	-	-	2,400,000	-	2,400,000
62	ADM-62 Fiber Optics	Water/Sewer User Fees	-	-	-	500,000	500,000	1,000,000
63	ADM-71 North 2 Canal PS (9)(West) & (10)(East)	Water/Sewer User Fees	-	-	-	4,000,000	4,000,000	8,000,000
64	ADM-60 Infiltrn & Inflow FY22	Water/Sewer User Fees	-	-	-	850,000	-	850,000
65	ADM-55 ASR/IRR Supply FY22	Water/Sewer User Fees	-	-	-	3,000,000	-	3,000,000
66	ADM-61 Irr to PW (F/H) FY22	Water/Sewer User Fees	-	-	-	1,500,000	-	1,500,000
67	IRR-20 Reuse Sys Improve FY22	Water/Sewer User Fees	-	-	-	350,000	-	350,000
68	NSRO-3 Replace Membranes	Water/Sewer User Fees	-	-	-	2,000,000	600,000	2,600,000
69	WRE-8 Rehab Biosolids Bldg	Water/Sewer User Fees	-	-	-	1,100,000	-	1,100,000
70	WRC-14 Lift Station Rehab FY22	Water/Sewer User Fees	-	-	-	2,000,000	-	2,000,000
71	UCD-10 Manhole Rehabs FY22	Water/Sewer User Fees	-	-	-	500,000	-	500,000
72	ADM-70 Potable Wtr Infr FY22	Water/Sewer User Fees	-	-	-	300,000	-	300,000
73	WRSW-14 RAS Roof Mod	Water/Sewer User Fees	-	-	-	200,000	-	200,000
74	WRSW-15 Conc & Liner Repair	Water/Sewer User Fees	-	-	-	200,000	-	200,000
75	ADM-73 Infiltrn & Inflow FY23	Water/Sewer User Fees	-	-	-	-	850,000	850,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	COMMON DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
76	ADM-74 ASR/IRR Supply FY23	Water/Sewer User Fees	-	-	-	-	3,000,000	3,000,000
77	ADM-75 Irr to PW (F/H) FY23	Water/Sewer User Fees	-	-	-	-	500,000	500,000
78	IRR-20 Reuse Sys Improve FY23	Water/Sewer User Fees	-	-	-	-	350,000	350,000
79	WRC-14 Lift Station Rehab FY23	Water/Sewer User Fees	-	-	-	-	2,000,000	2,000,000
80	UCD-13 Manhole Rehabs FY23	Water/Sewer User Fees	-	-	-	-	500,000	500,000
81	ADM-72 Potable Wtr Infr FY23	Water/Sewer User Fees	-	-	-	-	300,000	300,000

TOTAL

\$ 93,559,741 \$ 79,781,317 \$ 118,486,488 \$ 145,397,007 \$ 119,641,344 \$ 556,865,897

Project # does not indicate priority of order.

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

PROJ #	PROJECT NAME	PROJECT DESCRIPTION	FY2019-2023 Total
1	CRA Streetscape	Improvements and enhancements to CRA districts	3,166,054
2	Fire Station #2	Develop site plan, final design, and accomplish construction of a new fire station based upon the Neighborhood Fire Station concept date February 12, 2014. This concept design is based on existing station 4 which is located on Santa Barbara north of Veterans). The narrow site for the facility limits the facility to 2 apparatus bays. The station will accommodate up to 7 plus 1 officer. The site is owned by the City.	4,310,000
3	Fire Station #12	Develop site plan, final design, and accomplish construction of a new fire station based upon the Neighborhood Fire Station concept date February 12, 2014. The facility will be located on city owned property at the SW corner of Chiquita Blvd x SW 22nd Street. The facility will include 2 apparatus bays and accommodations for 5 plus 1 officer. An emergency signal on Chiquita will be necessary for fast, safe, emergency response.	5,838,339
4	Academic Village	Continue Enhancements	583,040
5	Alley Resurfacing/Paving (misc paving)	Provide useable access to businesses and extend the service life of the alleys.	2,080,000
6	Median Landscaping	Prioritize a list of existing curbed medians and obtain landscape design from consultant that considers issues such irrigation needs, volume of traffic, sight distance, appropriate plants for location, and maintenance requirements. Installation by contractor.	1,248,000
7	FY20 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	3,500,000
8	FY20 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	3,000,000
9	FY21 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	5,500,000
10	FY21 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	1,000,000
11	Sidewalks CPF	Construct new sidewalks across City	750,000
12	North Area 1 Irrigation Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	11,371,264
13	North Area 1 Potable Water Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	816,671
14	North Area 1 Wastewater Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	14,149,412
15	North Area 1 Irrigation Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	21,222,012
16	North Area 1 Potable Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	20,314,365
17	North Area 1 Wastewater Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	52,609,495
18	North Area 2 Irrigation Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	(7,041,250)

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	PROJECT NAME	PROJECT DESCRIPTION	FY2019-2023 Total
19	North Area 2 Potable Water Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	1,356,364
20	North Area 2 Wastewater Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	6,608,070
21	North Area 2 Irrigation Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	1,787,968
22	North Area 2 Potable Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	4,356,429
23	North Area 2 Wastewater Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	14,984,916
24	North Area 3 Irrigation Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	19,511,599
25	North Area 3 Potable Water Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	5,200,801
26	North Area 3 Wastewater Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	29,069,391
27	North Area 3 Irrigation Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	32,028,229
28	North Area 3 Potable Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	38,973,016
29	North Area 3 Wastewater Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	79,398,172
30	North Area 4 Irrigation Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	10,154,302
31	North Area 4 Potable Water Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	431,965
32	North Area 4 Wastewater Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	14,851,501
33	North Area 5 Irrigation Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	664,893
34	North Area 5 Potable Water Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	98,645
35	North Area 5 Wastewater Transmission	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	976,913

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	PROJECT NAME	PROJECT DESCRIPTION	FY2019-2023 Total
36	North Area 5 Irrigation Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	1,045,581
37	North Area 5 Potable Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	1,194,991
38	North Area 5 Wastewater Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	2,592,002
39	North Area 4 Irrigation Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	15,740,344
40	North Area 4 Potable Water Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	18,099,401
41	North Area 4 Wastewater Collection & Distribution	To have all properties connected to municipal water, sewer and/or irrigation and eliminate all private potable wells and septic systems.	39,020,408
42	SW CPF Land	Purchase viable water management properties.	50,000
43	CPF DP Improvements	Conitnue drainpipe improvement program.	4,235,594
44	SWR CPF-NA N1 DP Improv	Conitnue drainpipe improvement program.	922,000
45	SWR-CPF-NA N2 DP Improv	Conitnue drainpipe improvement program.	2,305,000
46	Cash Contribution Towards N1	Stormwater development of UEP program.	3,000,000
47	SWR Flood Prevention Projects	Continue water management efforts.	2,750,000
48	SW Weir Improvement Projects	Continue water management efforts.	5,000,000
49	Cash Contribution Towards N3	Stormwater development of UEP program.	2,000,000
50	FY22 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	7,000,000
51	FY23 Road Resurfacing	Repave local and major roads throughout Cape Coral to extend their serviceability.	7,000,000
52	UCD-11 Meter Replacement Prog	Upgrade to automated reading meters.	1,000,000
53	UCD-12 Road Surfacing Adj (Manhole/Valve Adjusts)	Modifications related to paving program.	1,000,000
54	NRO-9 Distribtn Sys Automate	To entirely automate the city's potable water distribution system.	250,000
55	NRO-10 Rehab/Rpl Raw Wtr Well	Relocate/Rehabilitate existing poor water quality wells	3,200,000
56	ADM-24 Land Purchases	To obtain land for additional resources needed by expanding utilities. Land would be purchased for lift station relocations, reuse storage tanks, etc.	590,000
57	IRR-1 Weir Improvements	As the Utility Irrigation System expands additional capacity is required to provide irrigation water to new customer and help maintain system pressure. Also during low rainy seasons the added basins will provide much needed capacity.	1,500,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	PROJECT NAME	PROJECT DESCRIPTION	FY2019-2023 Total
58	ADM-1 Smoke Testing I&I	Locating and repairing the sources of I&I will greatly reduce the amount of "outside" water that enters the sanitary sewer collection system that is pumped through the lift stations and treated at the wastewater reclamation facilities. Correcting these problems will save the City the extra treatment and pumping costs as well as free-up additional treatment capacity at the wastewater treatment for use for future developments within the City.	200,000
59	SRO-2 Plt 2 Bldg Replacement	Replace the existing Plant 2 metal building that is deteriorating and does not meet current wind code requirements with a new concrete building. Also, install a new metal roof, traveling bridge crane, drop ceiling, and lighting	50,000
60	NRO-3 Reconst Van Loon PS Bldg	To construct a new building which will meet current and future needs as well as meet City's Codes.	750,000
61	ADM-50 Palm Tree Imprv PHII	By constructing these water main improvements the Palm Tree Storage Tank and Pumping Facility utilization will be further increased. These improvements will be directed to the Coronado Pkwy area. Construction of these improvements will improve system pressures and water quality.	2,400,000
62	ADM-62 Fiber Optics	Utilities system efficiency project	1,000,000
63	ADM-71 North 2 Canal PS (9)(West) & (10)(East)	Canal Pump Stations for Irrigation	8,000,000
64	ADM-60 Infiltrn & Inflow FY22	Locating and repairing the sources of I&I will greatly reduce the amount of "outside" water that enters the sanitary sewer collection system that is pumped through the lift stations and treated at the wastewater reclamation facilities. Correcting these problems will save the City the extra treatment and pumping costs as well as free-up additional treatment capacity at the wastewater treatment for use for future developments within the City.	850,000
65	ADM-55 ASR/IRR Supply FY22	Utilities system efficiency project	3,000,000
66	ADM-61 Irr to PW (F/H) FY22	Replace irrigation FH (Purple) with Potable water FH	1,500,000
67	IRR-20 Reuse Sys Improve FY22	To gather pertinent data for the hydraulic modeling and conservation programs	350,000
68	NSRO-3 Replace Membranes	North & South RO operations project	2,600,000
69	WRE-8 Rehab Biosolids Bldg	Water Reclamation - Everest operations project	1,100,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FUNDED CAPITAL PROJECTS

PROJ #	PROJECT NAME	PROJECT DESCRIPTION	FY2019-2023 Total
70	WRC-14 Lift Station Rehab FY22	Rehabilitation to existing Lift Stations to improve reliability and extend station life / prevent structural and/or mechanical failures / health and welfare of the environment and citizens	2,000,000
71	UCD-10 Manhole Rehabs FY22	Rehabilitation, replace failing manholes	500,000
72	ADM-70 Potable Wtr Infr FY22	Replacement of undersized potable water mains	300,000
73	WRSW-14 RAS Roof Mod	Water Reclamation - Everest operations project	200,000
74	WRSW-15 Conc & Liner Repair		200,000
75	ADM-73 Infiltrn & Inflow FY23	Locating and repairing the sources of I&I will greatly reduce the amount of "outside" water that enters the sanitary sewer collection system that is pumped through the lift stations and treated at the wastewater reclamation facilities. Correcting these problems will save the City the extra treatment and pumping costs as well as free-up additional treatment capacity at the wastewater treatment for use for future developments within the City.	850,000
76	ADM-74 ASR/IRR Supply FY23	Utilities system efficiency project	3,000,000
77	ADM-75 Irr to PW (F/H) FY23	Replace irrigation FH (Purple) with Potable water FH	500,000
78	IRR-20 Reuse Sys Improve FY23	To gather pertinent data for the hydraulic modeling and conservation programs	350,000
79	WRC-14 Lift Station Rehab FY23	Rehabilitation to existing Lift Stations to improve reliability and extend station life / prevent structural and/or mechanical failures / health and welfare of the environment and citizens	2,000,000
80	UCD-13 Manhole Rehabs FY23	Rehabilitation, replace failing manholes	500,000
81	ADM-72 Potable Wtr Infr FY23	Replacement of undersized potable water mains	300,000
TOTAL			\$ 556,865,897

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

IDENTIFIED/UNFUNDED CAPITAL IMPROVEMENTS

PROJ #	DEPARTMENT	DESCRIPTION	FUNDING SOURCE	ESTIMATED COST
1	Fire	Fire Station #13	General Fund	\$ 5,933,158
2	Fire	Everest Boat Lift Compound	General Fund	40,000
3	Fire	Marine 11 Boat Lift Compound	General Fund	40,000
4	Fire	Land Acquisition for Fire Station #15	General Fund	TBD
5	Fire	Land Acquisition for Fire Station #16	General Fund	TBD
6	Fire	Land Acquisition for Fire Station #17	General Fund	TBD
7	Fire	Land Acquisition for Fire Station #18	General Fund	TBD
8	Fire	Land Acquisition for Fire Station #19	General Fund	TBD
9	Fire	Land Acquisition for Fire Station #20	General Fund	TBD
10	Fire	Logistics Warehouse	General Fund	TBD
11	Fire	Fire Department Administrative Headquarters	General Fund	TBD
12	Fire	Station #10 (Design and Build of a New Station #10)	General Fund	TBD
13	Fire	Fire Department Emergency Operations Center	General Fund	TBD
14	Fire	Land Acquisition for Fire Station #14	General Fund	TBD
15	Fire/Police	Public Safety Training Facility	General Fund/Impact Fees	3,893,338
16	Fire/Police	Public Safety Facility/North Sub Station	Police Impact Fees/General Fund	14,100,000
17	PW	Public Works-Facilities Storage Facility	General Fund	115,000
18	IT	Replace the Utiligy Billing System	General Fund	2,375,000
19	Parks & Rec	Eco Park Kayak/Nature Center	General Fund	5,000,000
20	Parks & Rec	Lake Saratoga Park Kayak rental/launch	General Fund	200,000
21	Parks & Rec	Rotary Nature Center/add more office space	General Fund	150,000
22	Parks & Rec	Rotary Park Board walk from Rotary to Glover	General Fund	500,000
23	Parks & Rec	Serenia Vista Kayak Rental Center	General Fund	150,000
24	Parks & Rec	Serenia Vista manatee education center	General Fund	300,000
25	Parks & Rec	Yellow Fever Creek parking lot per master plan	General Fund	150,000
26	Parks & Rec	Freshwater Boat Access	General Fund	75,000
27	Parks & Rec	Horton Park - Small Fish Pier	General Fund	150,000
28	Parks & Rec	Jaycee Park - Replace Australian Pine on Shoreline	General Fund	90,000
29	Parks & Rec	Lost Pond Loop	General Fund	500,000
30	Parks & Rec	Nursery - Parks Maintenance Bldg. - Relocation Operations	General Fund	500,000
31	Parks & Rec	Designate triangle piece of land for parking lot expansion	General Fund 172001	100,000
32	Parks & Rec	Expansion of Clubhouse w/ outside covered deck	Golf Course Revenues	150,000
33	Parks & Rec	Cart Paths Renovation	Golf Course Revenues	120,000
34	Parks & Rec	Driving and Practice Green Renovation	Golf Course Revenues	85,000
35	Parks & Rec	Greens Renovation - Regrassing	Golf Course Revenues	500,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

IDENTIFIED/UNFUNDED CAPITAL IMPROVEMENTS

PROJ #	DEPARTMENT	DESCRIPTION	FUNDING SOURCE	ESTIMATED COST
36	Parks & Rec	Irrigation System - Replacement	Golf Course Revenues	998,000
37	Parks & Rec	Parking Lot Re Paving	Golf Course Revenues	100,000
38	Parks & Rec	Tee Renovation	Golf Course Revenues	250,000
39	Parks & Rec	Boat Access Park Development	Park Impact Fees	2,000,000
40	Parks & Rec	Festival Park Development	Park Impact Fees	7,000,000
41	Parks & Rec	Lake Meade - NE Community Park	Park Impact Fees	10,000,000
42	Parks & Rec	Land Acquisition - Various Parks	Park Impact Fees	4,000,000
43	Parks & Rec	Major Park - Yellow Fever Creek	Park Impact Fees	4,100,000
44	Parks & Rec	Neighborhood Park #10 Dvlpmt Adult	Park Impact Fees	5,000,000
45	Parks & Rec	Neighborhood Park #2 Development	Park Impact Fees	4,000,000
46	Parks & Rec	Neighborhood Park #3 Dvlpmt. - Football	Park Impact Fees	4,000,000
47	Parks & Rec	Neighborhood Park #6 Development Sand Blvd.	Park Impact Fees	3,000,000
48	Parks & Rec	Neighborhood Park #8 Development	Park Impact Fees	4,000,000
49	Parks & Rec	Neighborhood Park #9 - Youth Baseball/Softball Dvlpmt.	Park Impact Fees	5,000,000
50	Parks & Rec	New Park - Neighborhood Park #7 Development	Park Impact Fees	4,000,000
51	Parks & Rec	Sirena Vista Park education center/bdwbk	Park Impact Fees	450,000
52	Parks & Rec	Southwest Community Park Development	Park Impact Fees	7,000,000
53	Parks & Rec	Yacht Club Pool Gatehouse/Restrooms Renovations	Program Revenues	900,000
54	Parks & Rec	Rotary Park Observation Tower Replace	Program Revenues	90,000
55	Parks & Rec	Four Freedoms - Water Enhancement	Program Revenues	65,000
56	Parks & Rec	Waterpark Interactive Water Playground	Waterpark Revenues	1,000,000
57	Parks & Rec	Waterpark Parking Lot Expansion	Waterpark Revenues	500,000
58	Parks & Rec	Fuel pumps (gas/diesel) Rosen Park	Yacht Basin Rev 450001	100,000
59	Parks & Rec	Rosen Park Marina - shops, store, restaurant	Yacht Basin Rev 450001	750,000
60	Public Works	Chiquita Boat Lock	General Fund	200,000
61	Public Works	Chiquita Lock Parallel Lock	TBD	TBD
62	Public Works	Traffic Control Devices/Intersection Impr	Transportation Fund	2,250,000
63	Public Works	Street Programs	Transportation Fund	15,600,000
64	Public Works	Median Landscaping	Transportation Fund	1,500,000
65	Stomwater	Secondary Drainage Improvements & Water Quality Projects	Stomwater Fund	5,750,000
66	Transportation	NCGC Sign Shop & Future Signal Maint.	General Fund	TBD
67	Transportation	Citywide general access management & circulation improvements	Transportation Fund	3,750,000
68	Transportation	Andalusia/Cultural Connection	Transportation Fund	TBD
69	Transportation	Chiquita Blvd. Ph. I (Veterans - SR 78)	Transportation Fund	TBD
70	Transportation	Chiquita Blvd. Ph. II (Veterans - CCPW)	Transportation Fund	TBD

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

IDENTIFIED/UNFUNDED CAPITAL IMPROVEMENTS

PROJ #	DEPARTMENT	DESCRIPTION	FUNDING SOURCE	ESTIMATED COST
71	Transportation	Downtown Circulation	Transportation Fund	TBD
72	Transportation	Median curbing with local match	Transportation Fund	150,000
73	Transportation	North Cape East/West Arterial Phase I	Transportation Fund	TBD
74	Transportation	Skyline Blvd C/C Pkwy to SR 78	Transportation Fund	TBD
75	Transportation	SR-78 Parallel Access Road	Transportation Fund	TBD
76	Transportation	NE 24th Ave Widening	Transportation Fund	TBD
77	Transportation	Andalusia Extension to Jacaranda Parkway	Transportation Fund	TBD
78	Transportation	Surfside Extension - Trafalgar to SR 78	Transportation Fund	TBD
TOTAL				\$ 132,719,496

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Department Requested Capital Equipment
CAPITAL EQUIPMENT PROGRAM FY2019-FY2023

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
All Hazards	\$ 23,386	\$ 5,150	\$ 36,810	\$ 5,500	\$ 5,700	\$ 76,546
General Fund	1,508,560	938,803	1,282,552	2,021,600	3,126,702	8,878,217
Golf Course Revenues	-	-	8,500	-	-	8,500
IS Facilities Fund	-	8,400	-	-	12,000	20,400
IS Fleet Fund	126,000	30,000	52,000	16,000	45,000	269,000
P&R Programs	35,000	25,000	10,000	77,500	19,500	167,000
Stormwater Revenues	117,100	108,907	178,476	115,000	56,000	575,483
Water/Sewer Fees	2,226,653	2,286,764	2,323,928	2,347,041	2,309,259	11,493,645
Waterpark Revenues					77,300	77,300
ALS Impact	88,150	45,177	92,614			225,941
Grand Total	\$4,124,849	\$3,448,201	\$3,984,880	\$4,582,641	\$5,651,461	\$21,792,032

SUMMARY BY DEPARTMENT

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
City Clerk	\$ 17,000	\$ -	\$ -	\$ 31,600	\$ 14,600	\$ 63,200
Fire	282,596	223,768	304,976	159,000	743,302	1,713,642
Human Resources		6,200				6,200
ITS	780,000	575,000	865,000	1,360,000	1,255,000	4,835,000
Parks & Recreation	367,000	25,000	18,500	132,500	601,800	1,144,800
Police	179,000	114,000	209,000	352,000	475,000	1,329,000
Public Works	272,600	217,469	263,476	200,500	252,500	1,206,545
Utilities	2,226,653	2,286,764	2,323,928	2,347,041	2,309,259	11,493,645
Grand Total	\$4,124,849	\$3,448,201	\$3,984,880	\$4,582,641	\$5,651,461	\$21,792,032

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
City Clerk	Blueprint Scanner(s) 26318 (Stephen)	General Fund	-	-	-	14,600	-	14,600
City Clerk	Blueprint Scanner(s) 25248 (Beth)	General Fund	-	-	-	-	14,600	14,600
City Clerk	Digital Microfilm Machine 22764	General Fund	11,000	-	-	11,000	-	22,000
City Clerk	WorkGroup Scanner(s) 27823 (Beth)	General Fund	6,000	-	-	-	-	6,000
City Clerk	WorkGroup Scanner(s) 26933 (Stephen)	General Fund	-	-	-	6,000	-	6,000
Fire	WeatherSTEM Community All-Hazards Weather Station	All Hazards	5,000	5,150	5,350	5,500	5,700	26,700
Fire	Air Conditioner Replacement	All Hazards	18,386	-	31,460	-	-	49,846
Fire	Cardiac Monitors at ALS Stations	ALS Impact	88,150	45,177	92,614	-	-	225,941
Fire	Fire Pump Marine 1 (Replacement)	General Fund	-	20,862	-	-	-	20,862
Fire	2016 Bullex Fire Simulator	General Fund	-	-	16,999	-	-	16,999
Fire	Cardiac Monitor (\$43,000 each in FY2018)	General Fund	-	-	-	-	145,953	145,953
Fire	Breathing Air Compressor for HP System	General Fund	-	45,256	46,387	-	-	91,643
Fire	Gear Washer/Extractor	General Fund	5,000	-	5,160	5,300	11,253	26,713
Fire	Hydraulic Rescue	General Fund	61,061	31,393	64,152	65,756	67,400	289,762
Fire	Thermal imaging camera - (5 yr. exp. Life) (\$9,950 each in FY2018)	General Fund	40,789	41,670	42,854	32,944	45,023	203,280
Fire	Engine Exhaust removal system	General Fund	-	-	-	-	109,273	109,273
Fire	Automated dispatching and enhanced station alerting	General Fund	-	-	-	-	250,000	250,000
Fire	Sta#1 5 Ton Split System Upstairs	General Fund	8,550	-	-	-	-	8,550
Fire	Sta#1 4 Ton Split Systemupstairs	General Fund	8,040	-	-	-	-	8,040
Fire	Sta#1 5 Ton Split System downstairs	General Fund	8,550	-	-	-	-	8,550
Fire	Sta#1 4 Ton Split System 1st floor	General Fund	8,040	-	-	-	-	8,040
Fire	Sta#1 Mini Split System downstairs	General Fund	6,400	-	-	-	-	6,400
Fire	Sta#9 4 Ton Split System upstairs	General Fund	8,040	-	-	-	-	8,040
Fire	Sta#9 5 Ton Split Systemdownstairs	General Fund	8,550	-	-	-	-	8,550
Fire	Sta#9 4 Ton Split System downstairs	General Fund	8,040	-	-	-	-	8,040
Fire	Sta#5 5 Ton Trane	General Fund	-	8,500	-	-	-	8,500
Fire	Sta#5 5 Ton Trane	General Fund	-	8,500	-	-	-	8,500
Fire	Sta#6 5 Ton Trane	General Fund	-	8,500	-	-	-	8,500
Fire	Sta#6 5 Ton Trane	General Fund	-	8,760	-	-	-	8,760
Fire	Sta#4 5 Ton Units Aaon	General Fund	-	-	-	49,500	-	49,500
Fire	Sta#1 Aaon Unit Upstairs	General Fund	-	-	-	-	50,000	50,000
Fire	Sta#1 Aaon Unit Downstairs	General Fund	-	-	-	-	50,000	50,000
Fire	Sta#2 4 Ton Split System	General Fund	-	-	-	-	8,700	8,700

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Human Resources	Heavy Duty Scanner Replacement (#24516) Admin.	General Fund	-	6,200	-	-	-	6,200
ITS	Cable Infrastructure/Fiber/light control etc	General Fund	225,000	240,000	-	400,000	400,000	1,265,000
ITS	Environmental Systems	General Fund	-	-	45,000	-	-	45,000
ITS	Miscellaneous Equipment Replacement -Emer Basis	General Fund	25,000	-	-	-	-	25,000
ITS	Switches & Routers Upgrade	General Fund	50,000	-	-	-	100,000	150,000
ITS	VoIP/WiFi Systems Upgrade	General Fund	140,000	-	95,000	60,000	95,000	390,000
ITS	Access & Monitoring (Cameras, Video Storage, Access Systems)	General Fund	45,000	75,000	75,000	75,000	100,000	370,000
ITS	Server & Virtualization Upgrade	General Fund	110,000	-	200,000	300,000	100,000	710,000
ITS	Server Upgrades	General Fund	65,000	100,000	175,000	125,000	150,000	615,000
ITS	Connectivity and hardware infrastructure	General Fund	85,000	45,000	100,000	100,000	100,000	430,000
ITS	EOC DC Power Upgrades	General Fund	35,000	-	75,000	-	60,000	170,000
ITS	UPS Upgrade-Data Center	General Fund	-	-	-	150,000	-	150,000
ITS	DC Security	General Fund	-	-	-	50,000	50,000	100,000
ITS	Security Upgrade	General Fund	-	115,000	100,000	100,000	100,000	415,000
Parks & Recreation	Playground Equipment Replace - Caloosa	General Fund	55,000	-	-	-	-	55,000
Parks & Recreation	Playground Equipment Replace - Giuffrida	General Fund	90,000	-	-	-	-	90,000
Parks & Recreation	Playground Equipment Replace - Multi Sports	General Fund	101,000	-	-	-	-	101,000
Parks & Recreation	Playground Equipment Replace - Storm Complex	General Fund	86,000	-	-	-	-	86,000
Parks & Recreation	Parks New playground - Pelican Soccer Field	General Fund	-	-	-	-	150,000	150,000
Parks & Recreation	Parks NW New Playground	General Fund	-	-	-	-	150,000	150,000
Parks & Recreation	Parks Jim Jeffers Playground NEW	General Fund	-	-	-	-	150,000	150,000
Parks & Recreation	Replace Rotino Air Handler (2=one in 22 + one in 23)	General Fund	-	-	-	9,500	9,500	19,000
Parks & Recreation	Replace Rotino Condensing Unit	General Fund	-	-	-	6,500	6,500	13,000
Parks & Recreation	Replace Yacht Club Air Handlers, 2 @ \$12,000 ea	General Fund	-	-	-	24,000	24,000	48,000
Parks & Recreation	Replace Yacht Club Condensing Units, 2 @ \$7,500 ea	General Fund	-	-	-	15,000	15,000	30,000
Parks & Recreation	Stove grid, 4 burn & 2 ovens #17564 (2000)	Golf Course Revenues	-	-	8,500	-	-	8,500
Parks & Recreation	All Purpose Deck and Z Stands Drum Riser	P&R Programs	-	-	5,000	5,000	-	10,000
Parks & Recreation	All Purpose Deck for City stage	P&R Programs	-	-	5,000	5,000	-	10,000
Parks & Recreation	Box Trussing SE	P&R Programs	-	-	-	6,000	-	6,000
Parks & Recreation	Hydraulic Replacement on Stage SE	P&R Programs	5,000	-	-	8,000	-	13,000
Parks & Recreation	New Movie screen & Projector SE	P&R Programs	-	-	-	18,500	-	18,500
Parks & Recreation	Replace 125KW Generator SE	P&R Programs	30,000	-	-	-	-	30,000
Parks & Recreation	Replace 70KW Generator SE	P&R Programs	-	25,000	-	-	-	25,000
Parks & Recreation	Lake Kennedy ADD Sensor to Automatic Front Doors	P&R Programs	-	-	-	8,000	-	8,000
Parks & Recreation	Replace Yacht Club Air Handler (1)	P&R Programs	-	-	-	-	12,000	12,000
Parks & Recreation	Replace Yacht Club Condensing Unit (1)	P&R Programs	-	-	-	-	7,500	7,500

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Parks & Recreation	Audio Visual Equipment	P&R Programs	-	-	-	6,000	-	6,000
Parks & Recreation	Skate Ramp Additions	P&R Programs	-	-	-	5,000	-	5,000
Parks & Recreation	Electronic/Game Equipment Replacement	P&R Programs	-	-	-	16,000	-	16,000
Parks & Recreation	New tent,gazebo,chairs,tables,Indscope for wed-banq venue	Waterpark Revenues	-	-	-	-	77,300	77,300
Police	Polygraph Machine (Replacement)	General Fund	-	-	10,000	-	-	10,000
Police	Shredder in Comm Ctr (Replacement)	General Fund	-	9,000	-	-	-	9,000
Police	Shredder in Records (Replacement)	General Fund	9,000	-	-	-	-	9,000
Police	AV System Upgrade-Communications Center (Replacement)	General Fund	-	-	-	110,000	-	110,000
Police	AFIT (AFIX) Retro (Replacement)	General Fund	-	30,000	-	-	-	30,000
Police	Fingerprint Machine	General Fund	-	-	30,000	-	-	30,000
Police	Fume Hood-Forensics (Replacement)	General Fund	12,000	-	-	-	-	12,000
Police	Humidifier Chamber - Forensics Lab (Replacement)	General Fund	20,000	-	-	-	-	20,000
Police	Polygraph Equipment (Replacement)	General Fund	-	10,000	-	-	-	10,000
Police	Shoe Print Comparison Equip. (New)	General Fund	-	5,000	-	-	-	5,000
Police	AV System for Interview Rooms (Replacement)	General Fund	-	-	-	35,000	-	35,000
Police	Raven Surveillance System for VIN (Replacement)	General Fund	-	-	-	8,000	-	8,000
Police	Vehicle Digital Forensics (New) - MSAB	General Fund	-	-	10,000	-	-	10,000
Police	ParaDNA System (New)	General Fund	-	-	-	-	250,000	250,000
Police	Police Segway's - Model I2 (2 new & 2 Replace)	General Fund	-	30,000	-	-	-	30,000
Police	Electronic Message Boards (Replacement)	General Fund	-	13,000	-	-	13,000	26,000
Police	Event Data Recorder (New)	General Fund	-	-	7,000	-	-	7,000
Police	In-Car Video Cameras (Replacement)	General Fund	84,000	-	75,000	75,000	75,000	309,000
Police	License Plate Readers (Replacement)	General Fund	22,000	-	40,000	-	-	62,000
Police	Marine Law Enforcement Boats/Motors (Replacement)	General Fund	22,000	-	-	70,000	100,000	192,000
Police	Police K-9 (Replacement)	General Fund	10,000	10,000	12,000	12,000	28,000	72,000
Police	Sniper Optics (1) (Replacement)	General Fund	-	7,000	-	-	9,000	16,000
Police	All Wheel Speedometer Calibration Machine (New)	General Fund	-	-	-	42,000	-	42,000
Police	Throw Phone	General Fund	-	-	25,000	-	-	25,000
Public Works	Replace 1999 Grinder/Planer #16569	General Fund	-	5,162	-	-	-	5,162
Public Works	New-Mini Milling Machine	General Fund	-	50,000	-	-	-	50,000
Public Works	Repair 2012 GPS Base Station	General Fund	5,000	5,000	5,000	5,000	-	20,000
Public Works	Repair 2012 GPS Rovers	General Fund	5,000	5,000	5,000	5,000	-	20,000
Public Works	Repair 2012 Total Stations	General Fund	5,000	5,000	5,000	5,000	-	20,000
Public Works	Replace 2012 Total Station #1	General Fund	-	-	-	-	52,000	52,000
Public Works	Replace 2012 Total Station #2	General Fund	-	-	-	-	52,000	52,000
Public Works	Replace 2012 GPS Reference Station	General Fund	-	-	-	-	26,000	26,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Public Works	Replace 1990 PM Eraser/Grinder #11440	General Fund	-	-	10,000	-	-	10,000
Public Works	Replace Sign Shop Plotter #19947	General Fund	14,500	-	-	-	-	14,500
Public Works	Replace Walk Behind Paint Sprayer #24346	General Fund	-	-	8,000	-	-	8,000
Public Works	Replace Grinder #28678	General Fund	-	-	-	9,000	-	9,000
Public Works	Replace Bituminous Machine #28643	General Fund	-	-	-	6,500	-	6,500
Public Works	Replace Walk Behind Thermo Applicator #28630	General Fund	-	-	-	39,000	-	39,000
Public Works	Replace Walk Behind Paint Sprayer #28614	General Fund	-	-	-	-	9,500	9,500
Public Works	Replace Two Table Saws w/Safety Switches	IS Facilities Fund	-	-	-	-	12,000	12,000
Public Works	Replace 5 ton A/C	IS Facilities Fund	-	8,400	-	-	-	8,400
Public Works	Replace Lift CB (4of4) #24348	IS Fleet Fund	20,000	-	-	-	-	20,000
Public Works	Replace Lift HT Bay #24455	IS Fleet Fund	31,000	-	-	-	-	31,000
Public Works	Replace Tire Changer #24915, moved 3.13.18 per SM	IS Fleet Fund	15,000	-	-	-	-	15,000
Public Works	Replace Portable Lift #24342	IS Fleet Fund	-	-	21,000	-	-	21,000
Public Works	Replace Vertical Milling Machine # 25472	IS Fleet Fund	-	-	6,000	-	-	6,000
Public Works	Replace Iron Worker Machine #16566	IS Fleet Fund	-	-	-	16,000	-	16,000
Public Works	Purchase All Buildings Generator	IS Fleet Fund	60,000	-	-	-	-	60,000
Public Works	Replace Fuel Pumps at City Hall, moved 3.13.18 per SM	IS Fleet Fund	-	-	25,000	-	-	25,000
Public Works	Replace Fuel Pumps at Fleet Management	IS Fleet Fund	-	25,000	-	-	-	25,000
Public Works	Replace AC Recycle Machines (4) # 24467; 25913; 25914; 25596	IS Fleet Fund	-	-	-	-	20,000	20,000
Public Works	Replace Lift #24814 Fire Bay	IS Fleet Fund	-	-	-	-	25,000	25,000
Public Works	Replace Wheel Balancer Machine #18290	IS Fleet Fund	-	5,000	-	-	-	5,000
Public Works	C3 Submersible Fluorometer	Stormwater Revenues	20,000	-	-	-	-	20,000
Public Works	Replace # 23186 Circulating Water Bath	Stormwater Revenues	5,125	-	-	-	-	5,125
Public Works	Replace Balance	Stormwater Revenues	-	-	10,250	-	-	10,250
Public Works	Replace Discrete Auto Analyzer #25434	Stormwater Revenues	-	-	-	70,000	-	70,000
Public Works	Replace Scale AX204 # 19331	Stormwater Revenues	-	7,688	-	-	-	7,688
Public Works	Replace Muffle Furnace #26011	Stormwater Revenues	-	5,125	-	-	-	5,125
Public Works	Purchase Balance (2)	Stormwater Revenues	11,070	11,070	-	-	-	22,140
Public Works	Purchase Balance (1)	Stormwater Revenues	-	-	5,535	-	-	5,535
Public Works	Walk in Cooler	Stormwater Revenues	-	9,024	-	-	-	9,024
Public Works	Spectrophotometer and Fluorometer	Stormwater Revenues	25,000	-	-	-	-	25,000
Public Works	CBOD Equipment	Stormwater Revenues	-	-	70,000	-	-	70,000
Public Works	PC Titrator Equipment	Stormwater Revenues	-	70,000	-	-	-	70,000
Public Works	Memmert Incubator (2)	Stormwater Revenues	-	-	-	18,000	-	18,000
Public Works	Cole Palmer BOD Incubator (2)	Stormwater Revenues	-	-	-	12,000	-	12,000
Public Works	Cole Palmer BOD Incubator (1)	Stormwater Revenues	-	-	-	-	6,000	6,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Public Works	DI Water System	Stormwater Revenues	-	-	7,500	-	-	7,500
Public Works	New Mini Milling Machine	Stormwater Revenues	-	-	-	-	50,000	50,000
Public Works	Adjustable Trench box	Stormwater Revenues	50,000	-	-	-	-	50,000
Public Works	Inspection Camera (Pole and/or Rover)	Stormwater Revenues	-	-	70,000	-	-	70,000
Public Works	Welder	Stormwater Revenues	-	6,000	-	-	-	6,000
Public Works	Replace Air compressor #24485	Stormwater Revenues	5,905	-	-	-	-	5,905
Public Works	Replace Mig welder #24324	Stormwater Revenues	-	-	7,561	-	-	7,561
Public Works	Replace Pipe Threading Machine #22181	Stormwater Revenues	-	-	7,630	-	-	7,630
Public Works	Jon Boat and/or Motor for Dredge Crew	Stormwater Revenues	-	-	-	15,000	-	15,000
Utilities	MAINTENANCE CART *	Water/Sewer Fees	-	12,000	-	-	-	12,000
Utilities	4' Diesel Pump (Portable/Maint)	Water/Sewer Fees	50,000	-	-	-	-	50,000
Utilities	New Rosemount Handheld Calibrator Model 475	Water/Sewer Fees	7,000	-	-	-	-	7,000
Utilities	Plant Flowmeter for Scale Inhibitor	Water/Sewer Fees	-	5,384	-	-	-	5,384
Utilities	Plant Transmitter for CHLORINE Analyzer	Water/Sewer Fees	-	7,059	-	-	7,416	14,475
Utilities	Plant Transmitter for FLOW-Ultrasonic (1/yr)(6")	Water/Sewer Fees	11,735	12,028	12,329	12,637	12,953	61,682
Utilities	Replace 1 High Pressure Pump for Plant 1	Water/Sewer Fees	-	200,000	-	-	-	200,000
Utilities	Replace 1 Spectrophotometer	Water/Sewer Fees	-	-	-	-	9,618	9,618
Utilities	Replace 3 - 4,000 gal Bleach Tanks	Water/Sewer Fees	30,000	-	-	-	-	30,000
Utilities	Replace Paint Storage Locker	Water/Sewer Fees	-	-	7,000	-	-	7,000
Utilities	Replace Plant #1 Ultrasonic Meters (2)	Water/Sewer Fees	13,000	-	16,163	-	16,981	46,144
Utilities	Replace Plant 1 Magmeters (Concentrate)	Water/Sewer Fees	-	-	-	6,623	-	6,623
Utilities	Replace Plant 2 Magmeter (Concentrate)	Water/Sewer Fees	-	-	-	6,623	-	6,623
Utilities	Replace Plant 2 Magmeter (Product)	Water/Sewer Fees	-	-	-	9,934	-	9,934
Utilities	Replace Plant 2 Magmeter-Blend	Water/Sewer Fees	-	-	10,000	-	-	10,000
Utilities	Replace Plant 2 Magmeter-Raw (20") Ultrasonic Meters)	Water/Sewer Fees	15,000	-	15,375	-	15,760	46,135
Utilities	Replace Total Concentrate Flowmeter	Water/Sewer Fees	31,399	-	-	-	-	31,399
Utilities	Replace VFD's Plant 1 & 2 Prod. Train (2/yr)	Water/Sewer Fees	29,572	38,687	31,070	62,138	32,642	194,109
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer Fees	69,000	51,758	53,052	54,378	55,737	283,925
Utilities	Replace Well Pumps and Accessories(2/yr)	Water/Sewer Fees	-	31,914	32,712	33,530	34,368	132,524
Utilities	Replace Worchester 6" Ball Valve (1/yr)	Water/Sewer Fees	9,683	9,925	10,173	10,427	10,688	50,896
Utilities	Security Equipment Replacements	Water/Sewer Fees	-	-	80,000	-	-	80,000
Utilities	Wellfield VFD's 50 HP	Water/Sewer Fees	23,839	29,582	30,322	31,080	31,857	146,680
Utilities	Plant Transmitter for Flow Ultrasonic Distribution-20"	Water/Sewer Fees	-	-	-	25,738	-	25,738
Utilities	Security Camera Replacements	Water/Sewer Fees	100,000	-	-	-	-	100,000
Utilities	Plant 1 - High Service Pump (2000)	Water/Sewer Fees	-	30,000	-	-	-	30,000
Utilities	Plant 1 - High Service Motor	Water/Sewer Fees	-	50,000	-	-	-	50,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Utilities	Calibrator and Verification Equipment	Water/Sewer Fees	-	-	15,000	-	-	15,000
Utilities	Flow Meters for Chemical System	Water/Sewer Fees	10,335	10,593	10,858	11,130	11,408	54,324
Utilities	New SS Silent Check Valve on High Pressure Pump Distr. System	Water/Sewer Fees	-	-	40,695	-	41,712	82,407
Utilities	Replace 1 Spectrophotometer	Water/Sewer Fees	-	-	-	9,382	-	9,382
Utilities	Replace Ball Valves	Water/Sewer Fees	18,304	18,762	-	19,712	-	56,778
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	-	-	33,115	33,945	67,060
Utilities	Replace Chemical Pumps 3/yr	Water/Sewer Fees	40,679	41,696	42,738	43,807	44,905	213,825
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer Fees	50,496	51,758	53,052	54,378	55,737	265,421
Utilities	Replace Well Pumps and Accessories (3/yr)	Water/Sewer Fees	31,286	32,068	32,870	33,691	34,533	164,448
Utilities	Replacement Components for Multiple VFD's	Water/Sewer Fees	29,572	30,311	31,070	62,138	32,642	185,733
Utilities	Security Equipment Replacements	Water/Sewer Fees	-	-	60,000	-	-	60,000
Utilities	Vertical Sump Pump	Water/Sewer Fees	-	60,000	-	-	-	60,000
Utilities	Wellfield VFD's 50 HP	Water/Sewer Fees	28,860	29,582	30,322	31,080	31,857	151,701
Utilities	Server Upgrade (SCADA)	Water/Sewer Fees	-	-	250,627	-	-	250,627
Utilities	"NEW" Radiodetection RD1000 GPR	Water/Sewer Fees	-	20,000	-	-	-	20,000
Utilities	4" Hydraulic Diesel Pump (Portable/Maint)	Water/Sewer Fees	40,000	40,000	-	-	-	80,000
Utilities	Replace (2) 3.5ton AC units, 7.5 air handler & duct work Admn Bldg	Water/Sewer Fees	-	20,000	-	-	-	20,000
Utilities	Replace 3.5 ton condensing unit & air handler in Admin Bldg	Water/Sewer Fees	-	5,657	-	-	-	5,657
Utilities	"NEW" Hydraulic Tapping Tool & w/3"to12" Cutting Accessories (lateral)	Water/Sewer Fees	42,049	-	-	-	-	42,049
Utilities	"NEW" HP DesignJet T2530 Multifunction Plotter	Water/Sewer Fees	8,500	-	-	-	-	8,500
Utilities	"NEW" Automated Manhole/Liftstation InspectionSystem	Water/Sewer Fees	115,000	-	-	-	-	115,000
Utilities	Replace Existing CUES TV Sewer Camera System	Water/Sewer Fees	245,844	-	-	-	-	245,844
Utilities	Replacement LIFT STATIONS Pumps	Water/Sewer Fees	400,000	415,000	430,000	445,000	460,000	2,150,000
Utilities	New Automated Manhole Inspection System	Water/Sewer Fees	\$85,000	-	-	-	-	85,000
Utilities	Replace Chlorine Analyzers	Water/Sewer Fees	9,000	-	-	10,000	-	19,000
Utilities	Replace Aeration Blower / Motor	Water/Sewer Fees	-	50,000	-	50,000	-	100,000
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	-	-	100,000	-	100,000
Utilities	Replace Chemical Feed Equipment	Water/Sewer Fees	-	13,000	-	100,000	-	113,000
Utilities	Replace Composite Sampler	Water/Sewer Fees	-	8,000	-	10,000	-	18,000
Utilities	Replace Grit Equipment	Water/Sewer Fees	60,000	-	60,000	120,000	70,000	310,000
Utilities	Replace Odor Control Equipment	Water/Sewer Fees	15,000	8,000	15,000	8,000	15,000	61,000
Utilities	Replace Reuse Pump / Motor	Water/Sewer Fees	-	30,000	-	130,000	-	160,000
Utilities	Replace Service Water Motor /Pump	Water/Sewer Fees	30,000	-	15,000	30,000	-	75,000
Utilities	Replace Submersible Pumps (Scum, AB Filter & Liftstations)	Water/Sewer Fees	22,500	-	22,500	-	25,000	70,000
Utilities	Replace Transfer Pump & Motor	Water/Sewer Fees	-	-	75,000	-	80,000	155,000
Utilities	Replace Instrumentation Meters	Water/Sewer Fees	-	10,000	-	-	10,000	20,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Utilities	Replace Valve Actuator Motor	Water/Sewer Fees	-	15,000	-	15,000	-	30,000
Utilities	Replace VFD	Water/Sewer Fees	30,000	30,000	30,000	35,000	50,000	175,000
Utilities	Replacement Floating Mixer Motor	Water/Sewer Fees	-	15,000	-	35,000	-	50,000
Utilities	Replacement Mix Liquor Return pump	Water/Sewer Fees	30,000	-	30,000	-	30,000	90,000
Utilities	Replacement of Overhead Door & Opener	Water/Sewer Fees	10,000	-	-	-	10,000	20,000
Utilities	Replacement R.A.S. Pumps (Pumps & Motors)	Water/Sewer Fees	60,000	-	60,000	-	60,000	180,000
Utilities	Replacement W.A.S. Pumps/Motors	Water/Sewer Fees	-	-	30,000	-	30,000	60,000
Utilities	Replacement WAS Transfer Pumps/Motors	Water/Sewer Fees	-	-	50,000	-	50,000	100,000
Utilities	Replace Orp Receivers	Water/Sewer Fees	-	14,000	-	-	-	14,000
Utilities	SCADA SERVER/ PLC HARDWARE COMPONENTS	Water/Sewer Fees	25,000	125,000	47,500	50,000	50,000	297,500
Utilities	SECURITY & CCTV	Water/Sewer Fees	10,000	-	10,000	-	10,000	30,000
Utilities	SPARE/REPLACEMENT ELECTRICAL CIRCUIT BREAKERS	Water/Sewer Fees	-	25,000	25,000	25,000	25,000	100,000
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	-	50,000	-	30,000	80,000
Utilities	Replace Chemical Feed Pumps Equipment	Water/Sewer Fees	25,000	-	15,000	-	20,000	60,000
Utilities	Replace Composite Sampler	Water/Sewer Fees	6,000	-	7,000	-	7,000	20,000
Utilities	Replace Submersible Flygt Pumps (Scum, AB Filter & Liftstations)	Water/Sewer Fees	25,000	-	25,000	-	25,000	75,000
Utilities	Replace Grit Pump Equipment	Water/Sewer Fees	20,000	-	20,000	-	20,000	60,000
Utilities	Replace Jockey Pump/ Motor	Water/Sewer Fees	-	90,000	-	30,000	-	120,000
Utilities	Replace MLR 24" Checkvalve	Water/Sewer Fees	-	-	20,000	-	-	20,000
Utilities	Replace Odor Control Recirculating Pump Equipment	Water/Sewer Fees	-	-	15,000	-	20,000	35,000
Utilities	Replace Overhead Door & Opener	Water/Sewer Fees	-	15,000	-	-	20,000	35,000
Utilities	Replace Reuse Pump / Motor	Water/Sewer Fees	50,000	100,000	-	50,000	-	200,000
Utilities	Replace Reuse Pump Check Valve	Water/Sewer Fees	15,000	-	-	15,000	-	30,000
Utilities	Replace Transfer Pump /Motor	Water/Sewer Fees	50,000	105,000	-	50,000	-	205,000
Utilities	Replace Turbidity Meter Instrumentation Meters	Water/Sewer Fees	10,000	-	10,000	-	10,000	30,000
Utilities	Replace Valve Actuator Motor & Controller	Water/Sewer Fees	-	16,000	-	16,000	-	32,000
Utilities	Replace VFD's	Water/Sewer Fees	12,500	12,500	12,500	12,500	12,500	62,500
Utilities	Replacement Air Compressor & Drier	Water/Sewer Fees	-	-	50,000	-	-	50,000
Utilities	Replacement Floating Mixer	Water/Sewer Fees	15,000	-	15,000	-	15,000	45,000
Utilities	Replacement Mix Liquor Return pump	Water/Sewer Fees	35,000	-	-	35,000	-	70,000
Utilities	Replacement R.A.S. Pumps Equipment	Water/Sewer Fees	-	50,000	-	50,000	-	100,000
Utilities	Replacement W.A.S. Pumps Equipment	Water/Sewer Fees	-	-	35,000	-	35,000	70,000
Utilities	Replace 450HP Turbplex Blower/ Motor	Water/Sewer Fees	-	25,000	-	-	350,000	375,000
Utilities	Replace Step Screen Motor/Gearbox Bar Screen Equipment	Water/Sewer Fees	-	15,000	-	-	-	15,000
Utilities	SCADA REPLACEMENT PARTS	Water/Sewer Fees	-	25,000	-	25,000	-	50,000
Utilities	SECURITY & CCTV	Water/Sewer Fees	10,000	-	10,000	-	10,000	30,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

EQUIPMENT PROGRAM (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Utilities	SPARE/REPLACEMENT ELECTRICAL CIRCUIT BREAKERS	Water/Sewer Fees	-	-	-	25,000	-	25,000
Utilities	Centrifuge Motor	Water/Sewer Fees	-	-	-	35,000	25,000	60,000
Utilities	Centrifuge Motor VFD	Water/Sewer Fees	25,000	-	10,000	25,000	25,000	85,000
Utilities	Chemical Pump Feed Equipment	Water/Sewer Fees	-	40,000	40,000	-	40,000	120,000
Utilities	Sludge Grinder Pumps	Water/Sewer Fees	-	30,000	-	-	-	30,000
Utilities	REPLACE CONVEYOR BELT	Water/Sewer Fees	-	-	-	15,000	-	15,000
Utilities	Sludge Feed Pump	Water/Sewer Fees	-	-	-	-	25,000	25,000
Utilities	SCADA RTU Upgrade Equipment	Water/Sewer Fees	27,500	27,500	-	-	30,000	85,000
Utilities	Replace Bleach Tanks (5 Double Wall Tanks) (CPS)	Water/Sewer Fees	14,000	15,000	15,000	-	13,000	57,000
Utilities	Replace Flow Meter (CPS) Ultrasonic/Storage Tanks	Water/Sewer Fees	-	-	-	-	12,000	12,000
Utilities	Replace VFD's (CPS)	Water/Sewer Fees	25,000	25,000	24,000	22,000	25,000	121,000
Utilities	Replacement Pump CPS #5	Water/Sewer Fees	-	-	70,000	-	-	70,000
Utilities	Replacement Pump CPS #8	Water/Sewer Fees	-	-	70,000	-	-	70,000
Utilities	Canal Transfer Pumps	Water/Sewer Fees	-	75,000	-	50,000	50,000	175,000
Utilities	New CPS Chlorine Feed Pumps	Water/Sewer Fees	12,000	12,000	-	12,000	-	36,000
Utilities	REHAB Adams Strainers all CPS	Water/Sewer Fees	-	-	45,000	-	-	45,000
Utilities	Replace Grinder Pumps CPS#5	Water/Sewer Fees	12,000	12,000	-	15,000	-	39,000
Utilities	NEW BI-DIRECTIONAL ASR PUMP	Water/Sewer Fees	-	-	-	150,000	-	150,000

TOTAL

\$4,124,849 \$3,448,201 \$3,984,880 \$4,582,641 \$5,651,461 \$21,792,032

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

**Department Requested Capital Software
CAPITAL SOFTWARE PROGRAM FY2019-FY2023**

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
General Fund	\$ 80,000	\$ 300,000	\$ 275,000	\$ 275,000	\$ 950,000	\$ 1,880,000
Water/Sewer Fees	2,000,000	-	-	-	-	2,000,000
Grand Total	\$ 2,080,000	\$ 300,000	\$ 275,000	\$ 275,000	\$ 950,000	\$ 3,880,000

SUMMARY BY DEPARTMENT

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Fire	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
ITS	80,000	300,000	275,000	200,000	950,000	1,805,000
Utilities	2,000,000	-	-	-	-	2,000,000
Grand Total	\$ 2,080,000	\$ 300,000	\$ 275,000	\$ 275,000	\$ 950,000	\$ 3,880,000

SOFTWARE PROGRAM

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Utilities	Utility Software	Water/Sewer Fees	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
ITS	IT Software tools/DataWarehouse	General Fund	-	100,000	-	-	-	100,000
ITS	JDE Upgrades	General Fund	-	-	-	-	700,000	700,000
ITS	Software Customizations/Upgrades	General Fund	80,000	120,000	200,000	50,000	150,000	600,000
ITS	Provision for new SW/new SW modules	General Fund	-	80,000	75,000	150,000	100,000	405,000
Fire	Radio Frequency Identification (RFID)	General Fund	-	-	-	75,000	-	75,000

TOTAL

\$2,080,000 \$300,000 \$275,000 \$275,000 \$950,000 \$3,880,000

City of Cape Coral, Florida
 FY 2019 - 2021 Proposed Budget

**Department Requested Capital Maintenance
 CAPITAL MAINTENANCE PROGRAM FY2019-FY2023**

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
General Fund	\$ 57,000	\$ 90,000	\$ -	\$ 45,000	\$ 1,548,000	\$ 1,740,000
Golf Course Revenues	-	-	-	-	4,250,000	4,400,000
IS Facilities Fund	-	-	26,000	-	50,000	76,000
P&R Programs	19,500	-	-	-	-	19,500
All Hazards	80,000	-	-	-	-	80,000
Grand Total	\$ 156,500	\$ 90,000	\$ 26,000	\$ 45,000	\$ 5,848,000	\$ 6,165,500

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Parks & Recreation	\$ 64,500	\$ -	\$ -	\$ -	\$ 5,730,000	\$ 5,944,500
Police	12,000	-	-	45,000	68,000	125,000
Public Works	-	90,000	26,000	-	50,000	166,000
Fire	80,000	-	-	-	-	80,000
Grand Total	\$ 156,500	\$ 90,000	\$ 26,000	\$ 45,000	\$ 5,848,000	\$ 6,165,500

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

CAPITAL MAINTENANCE PROGRAM

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Police	Upgrade Security System: Gates and Door Locks	General Fund	\$ -	\$ -	\$ -	\$45,000	\$ -	\$ 45,000
Police	Water Heater Replacements	General Fund	12,000	-	-	-	8,000	20,000
Police	A/C Units in IT Server Room	General Fund	-	-	-	-	60,000	60,000
Fire	Storage Building	All Hazards	80,000	-	-	-	-	80,000
Parks & Recreation	Eco Park - Replace Storage/Office Building w/ new	General Fund	45,000	-	-	-	-	45,000
Parks & Recreation	AQ-YC Remove Diving Boards, Install Slide Feature	P&R Programs	19,500	-	-	-	-	19,500
Parks & Recreation	COGC Clubhse Reno, Re-Build (changing blueprint)	Golf Course Revenues	-	-	-	-	2,500,000	2,500,000
Parks & Recreation	COGC Regrass/Bunker/Tee Renovations	Golf Course Revenues	-	-	-	-	1,750,000	1,750,000
Parks & Recreation	Sanborn Park (2) New Racketball Courts	General Fund	-	-	-	-	80,000	80,000
Parks & Recreation	Pelican Soccer Fencing-Perimeter	General Fund	-	-	-	-	90,000	90,000
Parks & Recreation	Pelican Cmplx Playground Turf	General Fund	-	-	-	-	85,000	85,000
Parks & Recreation	Sanborn Park Playground Turf	General Fund	-	-	-	-	100,000	100,000
Parks & Recreation	Cultural Park Restroom	General Fund	-	-	-	-	120,000	120,000
Parks & Recreation	CCSC Baseball Batting cages	General Fund	-	-	-	-	15,000	15,000
Parks & Recreation	Yacht Club Tennis Shade Covers - 4	General Fund	-	-	-	-	40,000	40,000
Parks & Recreation	Caloosa Football Fd 1 and 3 Lights	General Fund	-	-	-	-	350,000	350,000
Parks & Recreation	Storm Football Lights Field 3	General Fund	-	-	-	-	150,000	150,000
Parks & Recreation	Automated locks/lights Various Restrooms	General Fund	-	-	-	-	40,000	40,000
Parks & Recreation	Stonis Park 2 New Racketball Courts	General Fund	-	-	-	-	80,000	80,000
Parks & Recreation	Verdow Park New dugouts (6)	General Fund	-	-	-	-	60,000	60,000
Parks & Recreation	Koza New dugouts (8)	General Fund	-	-	-	-	80,000	80,000
Parks & Recreation	BMX Maint Shed w/ garage door	General Fund	-	-	-	-	60,000	60,000
Parks & Recreation	City Nursery Pole Barn 24'x40'	General Fund	-	-	-	-	75,000	75,000
Parks & Recreation	Multi Sports-Softball- New dugouts (6)	General Fund	-	-	-	-	55,000	55,000
Public Works	Facilities Maintenance Building Improvements	IS Facilities	-	-	-	-	50,000	50,000
Public Works	Gate & Opener/Controller	IS Facilities	-	-	26,000	-	-	26,000
Public Works	Modify Everest perimeter wall & gates for improved security and safety	General Fund	-	50,000	-	-	-	50,000
Public Works	Equipment washdown	General Fund	-	10,000	-	-	-	10,000
Public Works	Supply Shed	General Fund	-	10,000	-	-	-	10,000
Public Works	Equipment awning	General Fund	-	20,000	-	-	-	20,000

TOTAL

\$156,500 \$90,000 \$26,000 \$45,000 \$5,848,000 \$6,165,500

Department Requested Fleet Rolling Stock

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

FLEET ROLLING STOCK PROGRAM FY2019-FY2023

SUMMARY OF REQUIRED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
All Hazards	\$ 219,000	\$ -	\$ -	\$ -	\$ -	\$ 219,000
Building Fund	110,000	-	-	-	-	110,000
IS Facilities Fund	30,000	-	30,000	68,000	420,000	548,000
IS Fleet Fund	-	30,000	30,000	-	50,000	110,000
General Fund	1,307,069	3,581,422	2,848,137	3,608,000	3,936,639	15,281,267
Golf Course Revenues	148,500	173,300	144,000	139,500	148,000	753,300
ISF Risk Management	-	25,000	-	-	-	25,000
P&R Programs	28,000	90,000	116,000	66,000	108,000	408,000
Sidewalks	-	-	32,292	65,000	46,000	143,292
Stormwater Fund	723,500	559,000	469,000	887,860	579,586	3,218,946
Water/Sewer Fund	1,039,889	469,500	652,000	517,500	919,500	3,598,389
Waterpark Revenues	-	-	9,000	-	-	9,000
Yacht Basin Fund	12,000	-	-	-	-	12,000
Transportation	-	-	-	-	-	-
Grand Total	\$ 3,617,958	\$ 4,928,222	\$ 4,330,429	\$ 5,351,860	\$ 6,207,725	\$ 24,436,194

SUMMARY BY DEPARTMENT

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
City Manager	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000
DCD	136,000	78,029	58,000	32,000	-	304,029
Finance	-	25,000	-	-	-	25,000
Fire	263,000	1,723,858	1,100,137	1,500,000	2,117,639	6,704,634
ITS	-	-	-	-	30,000	30,000
Parks & Recreation	215,500	291,300	511,000	391,000	453,000	1,861,800
Police	811,469	1,100,000	1,100,000	1,358,000	1,300,000	5,669,469
Public Works	1,152,100	1,240,535	909,292	1,518,360	1,387,586	6,207,873
Utilities	1,039,889	469,500	652,000	517,500	919,500	3,598,389
Grand Total	\$ 3,617,958	\$ 4,928,222	\$ 4,330,429	\$ 5,351,860	\$ 6,207,725	\$ 24,436,194

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
City Manager	FORD EXPLORER	General Fund	-	-	-	35,000	-	35,000
DCD	FORD F150 Supervisor *****	General Fund	26,000	-	-	-	-	26,000
DCD	FORD RANGER	General Fund	-	52,029	-	-	-	52,029
DCD	FORD RANGER	General Fund	-	26,000	-	-	-	26,000
DCD	FORD RANGER	General Fund	-	-	29,000	-	-	29,000
DCD	FORD F150	General Fund	-	-	29,000	-	-	29,000
DCD	CHEVY IMPALA	General Fund	-	-	-	32,000	-	32,000
DCD	FORD F-150	Building Fund	27,500	-	-	-	-	27,500
DCD	FORD F-150	Building Fund	27,500	-	-	-	-	27,500
DCD	FORD F-150	Building Fund	27,500	-	-	-	-	27,500
DCD	FORD F-150	Building Fund	27,500	-	-	-	-	27,500
Finance	CHEVROLET IMPALA	ISF Risk Management	-	25,000	-	-	-	25,000
Fire	ADD*All Terrain Vehicle Fire/Rescue (Unleaded) 6X6	General Fund	-	27,021	-	-	-	27,021
Fire	ADD*TBD*1/2 Ton Pickup Truck (Unleaded) 4x4	General Fund	44,000	-	-	-	-	44,000
Fire	ADD*BC Truck (1) 3 BCs share St 12 SUV (Unleaded)	General Fund	-	96,415	-	-	-	96,415
Fire	Fire Fleet Replacement Cycle	General Fund	-	-	-	1,500,000	-	1,500,000
Fire	RPL*Custom Ladder 100' (Diesel) (without Platform)	General Fund	-	-	1,100,137	-	-	1,100,137
Fire	RPL*TBD*Custom Engine (Diesel) (RPL Provisioning)	General Fund	-	558,562	-	-	-	558,562
Fire	RPL*Custom Ladder 100' (Diesel) (without Platform)	General Fund	-	1,041,860	-	-	-	1,041,860
Fire	Engine (Diesel) RPL Provisioning	General Fund	-	-	-	-	653,402	653,402
Fire	Tender (RPL #18835)	General Fund	-	-	-	-	250,042	250,042
Fire	Haz-Mat Truck ADD Provisioning	General Fund	-	-	-	-	1,214,195	1,214,195
Fire	Fire 100KW Mobile Generator	All Hazards	125,000	-	-	-	-	125,000
Fire	*NEW* 1/2 Ton Pickup Truck (Unleaded) 4x4	All Hazards	44,000	-	-	-	-	44,000
Fire	Fire Trailer (Enclosed) - All Hazards Multi Use	All Hazards	50,000	-	-	-	-	50,000
ITS	CHEVROLET ASTRO	General Fund	-	-	-	-	30,000	30,000
Parks & Rec	CLUB CAR GOLF CART	General Fund	-	-	-	15,000	-	15,000
Parks & Rec	RYAN SOD CUTTER	General Fund	-	-	-	27,500	-	27,500
Parks & Rec	CCI WATER TANK TRAILER	General Fund	-	-	-	16,000	-	16,000
Parks & Rec	TORO CART WORKMAN	General Fund	-	-	-	-	11,000	11,000
Parks & Rec	BOBCAT SKID STEER	General Fund	-	-	-	-	48,000	48,000
Parks & Rec	FORD EXPLORER	General Fund	27,000	-	-	-	-	27,000
Parks & Rec	FORD F150	General Fund	-	28,000	-	-	-	28,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Parks & Rec	FORD F250	General Fund	-	-	32,000	-	-	32,000
Parks & Rec	FORD F350	General Fund	-	-	40,000	-	-	40,000
Parks & Rec	FORD F-350 PICKUP DUMP	General Fund	-	-	55,000	-	-	55,000
Parks & Rec	CROSLEY TRAILER	General Fund	-	-	85,000	-	-	85,000
Parks & Rec	FORD F150	General Fund	-	-	30,000	-	-	30,000
Parks & Rec	FORD F-350 TRUCK DUMP	General Fund	-	-	-	55,000	-	55,000
Parks & Rec	FORD EXPLORER	General Fund	-	-	-	20,000	-	20,000
Parks & Rec	FORD F-350 DUMP	General Fund	-	-	-	42,000	-	42,000
Parks & Rec	AOK ENCL CARGO TRLR	General Fund	-	-	-	10,000	-	10,000
Parks & Rec	FORD F550	General Fund	-	-	-	-	100,000	100,000
Parks & Rec	FORD F-350 PICKUP DUMP	General Fund	-	-	-	-	38,000	38,000
Parks & Rec	CLUB CAR CARRYALL II	Waterpark Revenues	-	-	9,000	-	-	9,000
Parks & Rec	CLUB CAR CARRYALL XI	Yacht Basin Fund	12,000	-	-	-	-	12,000
Parks & Rec	WELLS CARGO TRAILER	Parks & Rec - Programs	-	-	16,000	-	-	16,000
Parks & Rec	FORD RANGER	Parks & Rec - Programs	28,000	-	-	-	-	28,000
Parks & Rec	FORD E350	Parks & Rec - Programs	-	60,000	-	-	-	60,000
Parks & Rec	CHEVROLET G3500	Parks & Rec - Programs	-	30,000	-	-	-	30,000
Parks & Rec	CHEVROLET G3500	Parks & Rec - Programs	-	-	40,000	-	-	40,000
Parks & Rec	FORD E350	Parks & Rec - Programs	-	-	60,000	-	-	60,000
Parks & Rec	CHEVROLET G3500	Parks & Rec - Programs	-	-	-	66,000	-	66,000
Parks & Rec	CHEVROLET G3500	Parks & Rec - Programs	-	-	-	-	40,000	40,000
Parks & Rec	FORD E350	Parks & Rec - Programs	-	-	-	-	30,000	30,000
Parks & Rec	FORD F250	Parks & Rec - Programs	-	-	-	-	38,000	38,000
Parks & Rec	CLUB CAR CARRYALL TURF II	Golf Course Revenues	11,000	-	-	-	-	11,000
Parks & Rec	CLUB CAR CARRYALL TURF II	Golf Course Revenues	11,000	-	-	-	-	11,000
Parks & Rec	RYAN GREENSAIR	Golf Course Revenues	23,000	-	-	-	-	23,000
Parks & Rec	TORO DEBRIS 600	Golf Course Revenues	8,500	-	-	-	-	8,500
Parks & Rec	TORO 5510 REEL MASTER	Golf Course Revenues	58,000	-	-	-	-	58,000
Parks & Rec	TORO MULTI-PRO 1250	Golf Course Revenues	37,000	-	-	-	-	37,000
Parks & Rec	LELY SPREADER	Golf Course Revenues	-	5,800	-	-	-	5,800
Parks & Rec	TORO MOWER -3500-D	Golf Course Revenues	-	33,500	-	-	-	33,500
Parks & Rec	TORO MOWER - 328-D	Golf Course Revenues	-	25,000	-	-	-	25,000
Parks & Rec	KUBOTA TRACTOR/LOADER	Golf Course Revenues	-	35,000	-	-	-	35,000
Parks & Rec	TORO 4500-D	Golf Course Revenues	-	65,000	-	-	-	65,000
Parks & Rec	TORO WORKMAN MD	Golf Course Revenues	-	9,000	-	-	-	9,000
Parks & Rec	TORO SANDPRO 3040	Golf Course Revenues	-	-	22,000	-	-	22,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Parks & Rec	FOLEY 670 ACCUPRO BEDKNIFE GDR	Golf Course Revenues	-	-	20,000	-	-	20,000
Parks & Rec	TRU-TURF R548-11D	Golf Course Revenues	-	-	18,000	-	-	18,000
Parks & Rec	TORO 3150-Q	Golf Course Revenues	-	-	38,000	-	-	38,000
Parks & Rec	TORO 3150-Q	Golf Course Revenues	-	-	38,000	-	-	38,000
Parks & Rec	HUDSON TRAILER 10' TILT BED	Golf Course Revenues	-	-	8,000	-	-	8,000
Parks & Rec	FOLEY REEL SPIN GRINDER	Golf Course Revenues	-	-	-	30,000	-	30,000
Parks & Rec	TORO WORKMAN HD	Golf Course Revenues	-	-	-	22,000	-	22,000
Parks & Rec	GATOR GOLF CART GATOR	Golf Course Revenues	-	-	-	10,000	-	10,000
Parks & Rec	TORO DEBRIS BLOWER	Golf Course Revenues	-	-	-	8,500	-	8,500
Parks & Rec	TORO 5510-D	Golf Course Revenues	-	-	-	61,000	-	61,000
Parks & Rec	TORO AERATOR 686	Golf Course Revenues	-	-	-	8,000	-	8,000
Parks & Rec	TORO WORKMAN 1100	Golf Course Revenues	-	-	-	-	23,000	23,000
Parks & Rec	TORO SANDPRO 3040	Golf Course Revenues	-	-	-	-	24,000	24,000
Parks & Rec	TORO 3150Q	Golf Course Revenues	-	-	-	-	38,000	38,000
Parks & Rec	TORO 3150 Q	Golf Course Revenues	-	-	-	-	38,000	38,000
Parks & Rec	FORD F150	Golf Course Revenues	-	-	-	-	25,000	25,000
Police	American Signal GP 432	General Fund	5,000	-	-	-	-	5,000
Police	Ford Explorer	General Fund	41,000	-	-	-	-	41,000
Police	BMW Motorcycle R1200RT	General Fund	-	-	32,000	-	-	32,000
Police	BMW Motorcycle R1200RT	General Fund	-	-	32,000	-	-	32,000
Police	BMW Motorcycle R1200RT	General Fund	-	-	-	35,000	-	35,000
Police	BMW Motorcycle R1200RT	General Fund	-	-	-	35,000	-	35,000
Police	BMW Motorcycle R1200RT	General Fund	-	-	-	-	40,000	40,000
Police	Ford Taurus	General Fund	-	-	42,000	-	-	42,000
Police	Ford Crown Victoria	General Fund	-	-	51,000	-	-	51,000
Police	Ford Crown Victoria	General Fund	-	-	51,000	-	-	51,000
Police	Chevy Blazer	General Fund	-	-	51,000	-	-	51,000
Police	Chevy Silverado	General Fund	-	-	51,000	-	-	51,000
Police	Ford Taurus	General Fund	-	-	51,000	-	-	51,000
Police	Ford Crown Victoria	General Fund	-	-	51,000	-	-	51,000
Police	Chevy Impala	General Fund	-	-	51,000	-	-	51,000
Police	Chevy Impala	General Fund	-	-	51,000	-	-	51,000
Police	Ford F350	General Fund	-	-	51,000	-	-	51,000
Police	Chevy Tahoe	General Fund	51,000	-	-	-	-	51,000
Police	Chevy Silverado	General Fund	51,000	-	-	-	-	51,000
Police	Ford F350	General Fund	51,000	-	-	-	-	51,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Police	Ford Crown Victoria	General Fund	51,000	-	-	-	-	51,000
Police	Ford Crown Victoria	General Fund	51,000	-	-	-	-	51,000
Police	Dodge Charger	General Fund	51,000	-	-	-	-	51,000
Police	Dodge Charger	General Fund	51,000	-	-	-	-	51,000
Police	Ford Taurus	General Fund	51,000	-	-	-	-	51,000
Police	Chevy Impala	General Fund	51,000	-	-	-	-	51,000
Police	Chevy Impala	General Fund	51,000	-	-	-	-	51,000
Police	Ford Crown Victoria	General Fund	51,000	-	-	-	-	51,000
Police	Ford Crown Victoria	General Fund	51,000	-	-	-	-	51,000
Police	Ford Crown Victoria	General Fund	51,000	-	-	-	-	51,000
Police	Chevy Tahoe	General Fund	51,469	-	-	-	-	51,469
Police	Chevy Tahoe	General Fund	-	52,000	-	-	-	52,000
Police	Ford Crown Victoria	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Tahoe	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Tahoe	General Fund	-	52,000	-	-	-	52,000
Police	Dodge Charger	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Silverado	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Silverado	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Silverado	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Impala	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Blazer	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Impala	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Silverado	General Fund	-	52,000	-	-	-	52,000
Police	Ford Crown Victoria	General Fund	-	52,000	-	-	-	52,000
Police	Dodge Ram 2500	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Impala	General Fund	-	52,000	-	-	-	52,000
Police	Ford Crown Victoria	General Fund	-	52,000	-	-	-	52,000
Police	Chevy Impala	General Fund	-	53,500	-	-	-	53,500
Police	Chevy Impala	General Fund	-	53,500	-	-	-	53,500
Police	Chevy Silverado	General Fund	-	53,500	-	-	-	53,500
Police	Chevy Impala	General Fund	-	53,500	-	-	-	53,500
Police	Ford Crown Victoria	General Fund	-	-	53,500	-	-	53,500
Police	Chevy Impala	General Fund	-	-	53,500	-	-	53,500
Police	Ford Crown Victoria	General Fund	-	-	53,500	-	-	53,500
Police	Dodge Charger	General Fund	-	-	53,500	-	-	53,500

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Police	Dodge Charger	General Fund	-	-	-	-	56,500	56,500
Police	Dodge Charger	General Fund	-	-	-	-	56,500	56,500
Police	Dodge Ram 3500	General Fund	-	54,000	-	-	-	54,000
Police	Vehicles per PD & Fleet Designation	General Fund	-	-	-	298,000	469,000	767,000
Public Works	CASE 621	General Fund	151,600	-	-	-	-	151,600
Public Works	SE Metal Products 52KDBLBRK	General Fund	-	-	7,000	-	-	7,000
Public Works	WANCO ARROWBOARD	General Fund	-	-	5,000	-	-	5,000
Public Works	BANDIT IND - BEAST GRNDR HORIZONTAL-FEED	General Fund	-	651,535	-	-	-	651,535
Public Works	WANCO ARVADA ARROWBOARD	General Fund	-	-	8,000	-	-	8,000
Public Works	HUSTLER MOWER 4600	General Fund	-	-	16,000	-	-	16,000
Public Works	CATERPILLAR SKID STEER	General Fund	-	-	90,000	-	-	90,000
Public Works	HUSTLER MOWER 3700 ISM	General Fund	-	-	-	35,000	-	35,000
Public Works	VERMEER CHIPPER	General Fund	-	-	-	39,000	-	39,000
Public Works	NEW HOLLAND TRACTOR TN65	General Fund	-	-	-	35,000	-	35,000
Public Works	TORO MOWER 4000D	General Fund	-	-	-	68,000	-	68,000
Public Works	SCHULTE BAT WING MOWER S150	General Fund	-	-	-	21,000	-	21,000
Public Works	VERMEER VERMEER CHIPPER	General Fund	-	-	-	-	39,000	39,000
Public Works	HUSTLER 3700	General Fund	-	-	-	-	35,000	35,000
Public Works	CATERPILLAR ROLLER CB224D	General Fund	-	-	-	-	60,000	60,000
Public Works	FORD F-350 TRUCKSTAKE	General Fund	90,000	-	-	-	-	90,000
Public Works	FORD F-450 STAKEBODY	General Fund	90,000	-	-	-	-	90,000
Public Works	FORD F350	General Fund	32,000	-	-	-	-	32,000
Public Works	FORD F350	General Fund	35,000	-	-	-	-	35,000
Public Works	FORD F-450 CREWCAB DUMP	General Fund	-	-	65,000	-	-	65,000
Public Works	FORD F150	General Fund	-	-	30,000	-	-	30,000
Public Works	FORD F350	General Fund	-	-	45,000	-	-	45,000
Public Works	FORD F-450	General Fund	-	-	82,000	-	-	82,000
Public Works	INTERNATIONAL 4300 W/CHIPPER BOX	General Fund	-	-	-	20,000	-	20,000
Public Works	FORD F350	General Fund	-	-	-	35,000	-	35,000
Public Works	INTERNATIONAL 7400	General Fund	-	-	-	115,000	-	115,000
Public Works	FORD EXPLORER	General Fund	-	-	-	35,000	-	35,000
Public Works	INTERNATIONAL DUMP TRUCK LOW-SIDE	General Fund	-	-	-	69,000	-	69,000
Public Works	FORD RANGER	General Fund	-	-	-	25,500	-	25,500
Public Works	IMPERIAL TRAILER	General Fund	-	-	-	-	24,000	24,000
Public Works	CATERPILLAR 416E	General Fund	-	-	-	-	75,000	75,000
Public Works	FORD EXPEDITION	General Fund	-	-	-	-	33,000	33,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Public Works	FORD E250	General Fund	-	-	-	-	26,000	26,000
Public Works	CATERPILLAR 308E W/ TRAILER	Stormwater Fund	107,000	-	-	-	-	107,000
Public Works	CATERPILLAR 430E	Stormwater Fund	-	90,000	-	-	-	90,000
Public Works	THOMPSON PUMP	Stormwater Fund	-	-	16,000	-	-	16,000
Public Works	HONDA EM7000IS	Stormwater Fund	-	-	-	5,000	-	5,000
Public Works	SULLAIR 185CA AIR COMPRESSOR	Stormwater Fund	-	-	20,000	-	-	20,000
Public Works	CASE 621E	Stormwater Fund	-	-	-	-	133,680	133,680
Public Works	JOHN DEERE 80C	Stormwater Fund	138,000	-	-	-	-	138,000
Public Works	CASE 570 MXT	Stormwater Fund	-	-	90,000	-	-	90,000
Public Works	GRADALL XL3100	Stormwater Fund	-	-	-	332,360	-	332,360
Public Works	CASE 570 MXT	Stormwater Fund	-	-	-	90,000	-	90,000
Public Works	CATERPILLAR 430E	Stormwater Fund	-	-	-	-	81,000	81,000
Public Works	MMD NGK6000H GENERATOR	Stormwater Fund	-	-	-	-	2,000	2,000
Public Works	CATERPILLAR 325 CL	Stormwater Fund	-	-	340,000	-	-	340,000
Public Works	CATERPILLAR 325 DL	Stormwater Fund	-	-	-	425,000	-	425,000
Public Works	CASE 621D	Stormwater Fund	-	-	-	-	140,000	140,000
Public Works	SEMI TRUCK TRACTOR	Stormwater Fund	105,000	-	-	-	-	105,000
Public Works	HITCH AND TRAILER L6412G2 AFFIX TO VEHICLE	Stormwater Fund	2,500	-	-	-	-	2,500
Public Works	INTERNATIONAL STAKE BODY W/CRANE	Stormwater Fund	138,000	-	-	-	-	138,000
Public Works	FORD F-550 W/ IMT CRANE	Stormwater Fund	-	-	-	-	70,000	70,000
Public Works	FORD EXPLORER	Stormwater Fund	-	-	-	27,500	-	27,500
Public Works	STERLING LT9500	Stormwater Fund	-	113,000	-	-	-	113,000
Public Works	FORD F350	Stormwater Fund	-	40,000	-	-	-	40,000
Public Works	FORD F350	Stormwater Fund	36,000	-	-	-	-	36,000
Public Works	FORD F750	Stormwater Fund	95,000	-	-	-	-	95,000
Public Works	FORD F350	Stormwater Fund	36,000	-	-	-	-	36,000
Public Works	INTERNATIONAL 7600	Stormwater Fund	-	135,000	-	-	-	135,000
Public Works	FORD F350	Stormwater Fund	32,000	-	-	-	-	32,000
Public Works	CLARK TRAILER 45'	Stormwater Fund	34,000	-	-	-	-	34,000
Public Works	INTERNATIONAL 2654	Stormwater Fund	-	110,000	-	-	-	110,000
Public Works	FORD F350	Stormwater Fund	-	50,000	-	-	-	50,000
Public Works	IMPERIAL TRAILER	Stormwater Fund	-	21,000	-	-	-	21,000
Public Works	CARRYON 14 FT TRAILER	Stormwater Fund	-	-	3,000	-	-	3,000
Public Works	ROLLS RITE TRAILER	Stormwater Fund	-	-	-	8,000	-	8,000
Public Works	IMPERIAL TRAILER	Stormwater Fund	-	-	-	-	20,906	20,906
Public Works	IMPERIAL TRAILER	Stormwater Fund	-	-	-	-	21,000	21,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Public Works	STERLING LT7500	Stormwater Fund	-	-	-	-	111,000	111,000
Public Works	FORD F150	Facilities Fund	-	-	30,000	-	-	30,000
Public Works	FORD E-450 BOX VAN	Facilities Fund	-	-	-	38,000	-	38,000
Public Works	FORD F150	Facilities Fund	-	-	-	30,000	-	30,000
Public Works	FORD E250	Facilities Fund	-	-	-	-	30,000	30,000
Public Works	FREIGHTLINER FL80 AERIAL BUCKET TRK	Facilities Fund	-	-	-	-	390,000	390,000
Public Works	FORD F150	Fleet Fund	-	30,000	-	-	-	30,000
Public Works	FORD F150	Fleet Fund	-	-	30,000	-	-	30,000
Public Works	FORD F350	Fleet Fund	-	-	-	-	50,000	50,000
Public Works	Ford EXPLORER *****	Facilities Fund	30,000	-	-	-	-	30,000
Public Works	FORD F350	Sidewalks	-	-	32,292	-	-	32,292
Public Works	FORD F350	Sidewalks	-	-	-	65,000	-	65,000
Public Works	FORD F350	Sidewalks	-	-	-	-	46,000	46,000
Utilities	FORD F150	Water & Sewer Fund	26,000	-	-	-	-	26,000
Utilities	BOBCAT ALL WHEEL LOADER	Water & Sewer Fund	68,045	-	-	-	-	68,045
Utilities	NEW TRLR W/ MTD GEN	Water & Sewer Fund	50,000	-	-	-	-	50,000
Utilities	NEW TRLR W/ MTD GEN	Water & Sewer Fund	50,000	-	-	-	-	50,000
Utilities	NEW TRLR W/ MTD GEN	Water & Sewer Fund	50,000	-	-	-	-	50,000
Utilities	NEW PTBL 6" PUMP	Water & Sewer Fund	70,000	-	-	-	-	70,000
Utilities	NEW SCISSORLIFT	Water & Sewer Fund	30,000	-	-	-	-	30,000
Utilities	NEW MANLIFT	Water & Sewer Fund	44,000	-	-	-	-	44,000
Utilities	HYSTER FORKLIFT PROPANE	Water & Sewer Fund	-	-	-	-	35,000	35,000
Utilities	CASE FORKLIFT 4X4	Water & Sewer Fund	-	-	-	85,000	-	85,000
Utilities	INGERSOLL P185 COMPRESSOR	Water & Sewer Fund	23,000	-	-	-	-	23,000
Utilities	WANCO ARVADA WTSP-55-LSA	Water & Sewer Fund	5,500	-	-	-	-	5,500
Utilities	WANCO ARVADA WTSP-55-LSA	Water & Sewer Fund	5,500	-	-	-	-	5,500
Utilities	STONE CEMENT MIXER	Water & Sewer Fund	5,000	-	-	-	-	5,000
Utilities	WAC ROLLER-VIBRATOR	Water & Sewer Fund	-	25,000	-	-	-	25,000
Utilities	CLUB CAR CARRYALL	Water & Sewer Fund	-	10,000	-	-	-	10,000
Utilities	BOBCAT E350	Water & Sewer Fund	-	-	-	48,000	-	48,000
Utilities	JOHN DEERE M655	Water & Sewer Fund	-	8,500	-	-	-	8,500
Utilities	JLG LIFTS 600A	Water & Sewer Fund	-	-	-	115,000	-	115,000
Utilities	JLG LIFT ARTICULATING 60'	Water & Sewer Fund	-	-	-	115,000	-	115,000
Utilities	JOHN DEERE GATOR	Water & Sewer Fund	-	-	-	-	18,000	18,000
Utilities	JOHN DEERE GATOR	Water & Sewer Fund	-	-	-	-	18,000	18,000
Utilities	Automated Manhole Lift station Inspection TRUCK *****	Water & Sewer Fund	115,000	-	-	-	-	115,000

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**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

FLEET/ROLLING STOCK PROGRAM

Department	Description	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Utilities	Sewer Camera TV Truck CA25310 TRUCK *****	Water & Sewer Fund	254,844	-	-	-	-	254,844
Utilities	FORD EXPLORER	Water & Sewer Fund	-	30,000	-	-	-	30,000
Utilities	FORD EXPLORER	Water & Sewer Fund	-	-	-	-	36,000	36,000
Utilities	FORD F-550 UTLY W/CRANE	Water & Sewer Fund	-	-	154,000	-	-	154,000
Utilities	FORD F150	Water & Sewer Fund	-	-	-	-	34,500	34,500
Utilities	BUTLER TRAILER	Water & Sewer Fund	16,000	-	-	-	-	16,000
Utilities	FORD F350 UTIL	Water & Sewer Fund	40,000	-	-	-	-	40,000
Utilities	BUTLER TRAILER	Water & Sewer Fund	15,000	-	-	-	-	15,000
Utilities	BUTLER TRAILER	Water & Sewer Fund	15,000	-	-	-	-	15,000
Utilities	BUTLER TRAILER	Water & Sewer Fund	15,000	-	-	-	-	15,000
Utilities	BUTLER TRAILER LT1416-WL	Water & Sewer Fund	15,000	-	-	-	-	15,000
Utilities	BUTLER TRAILER	Water & Sewer Fund	16,000	-	-	-	-	16,000
Utilities	INTERNATIONAL 2574	Water & Sewer Fund	111,000	-	-	-	-	111,000
Utilities	FORD F150-WTS TO REPLACE W/FLATBED	Water & Sewer Fund	-	50,000	-	-	-	50,000
Utilities	INTERNATIONAL 7400	Water & Sewer Fund	-	103,000	-	-	-	103,000
Utilities	FORD F350	Water & Sewer Fund	-	-	-	50,000	-	50,000
Utilities	FREIGHTLINER MT45	Water & Sewer Fund	-	-	-	42,000	-	42,000
Utilities	FORD F250	Water & Sewer Fund	-	-	-	-	35,000	35,000
Utilities	CHEVROLET C5500 TV TRUCK	Water & Sewer Fund	-	-	-	-	300,000	300,000
Utilities	FREIGHTLINER VAN WALK IN TV TRUCK	Water & Sewer Fund	-	-	-	-	300,000	300,000
Utilities	FORD E250	Water & Sewer Fund	-	33,000	-	-	-	33,000
Utilities	EXP ENCLOSED CARGO TRLR	Water & Sewer Fund	-	-	-	14,500	-	14,500
Utilities	FORD F-550 UTIL W/CRANE	Water & Sewer Fund	-	135,000	-	-	-	135,000
Utilities	FORD F250	Water & Sewer Fund	-	-	-	-	33,000	33,000
Utilities	INTERNATIONAL 7600	Water & Sewer Fund	-	-	-	-	110,000	110,000
Utilities	INTERNATIONAL 7400 VAC TRK	Water & Sewer Fund	-	-	450,000	-	-	450,000
Utilities	FORD E250	Water & Sewer Fund	-	37,000	-	-	-	37,000
Utilities	FORD E250	Water & Sewer Fund	-	38,000	-	-	-	38,000
Utilities	FORD F250	Water & Sewer Fund	-	-	48,000	-	-	48,000
Utilities	FORD F250	Water & Sewer Fund	-	-	-	48,000	-	48,000
TOTAL			\$3,617,958	\$4,928,222	\$4,330,429	\$5,351,860	\$6,207,725	\$24,436,194

**City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget**

ONGOING/EXISTING CAPITAL PROJECTS

SUMMARY BY UTILIZED REVENUES

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Impact, 5, 6 Cent Gas Tax	\$23,548,613	\$14,608,461	\$14,358,630	\$14,162,803	\$13,921,059	\$80,599,566
Stormwater Revenue	1,390,096	1,410,627	1,484,871	1,492,295	1,499,757	7,277,646
Grand Total	\$24,938,709	\$16,019,088	\$15,843,501	\$15,655,098	\$15,420,816	\$87,877,212

SUMMARY BY TYPE

	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Stormwater	\$ 1,390,096	\$ 1,410,627	\$ 1,484,871	\$ 1,492,295	\$ 1,499,757	\$ 7,277,646
Transportation	23,548,613	14,608,461	14,358,630	14,162,803	13,921,059	80,599,566
Grand Total	\$24,938,709	\$16,019,088	\$15,843,501	\$15,655,098	\$15,420,816	\$87,877,212

EXISTING TRANSPORTATION AND STORMWATER FUNDED CAPITAL IMPROVEMENTS

TYPE	DESCRIPTION	FUNDING SOURCE	FY2019	FY2020	FY2021	FY2022	FY2023	TOTAL
Stormwater	Drainage Projects	Stormwater Revenue	\$ 1,340,096	\$ 1,410,627	\$ 1,484,871	\$ 1,492,295	\$ 1,499,757	\$ 7,227,646
Stormwater	Land Acquisition	Stormwater Revenue	50,000	-	-	-	-	50,000
Transportation	Downtown Circulation	Impact, 5, 6 Cent Gas Tax	250,000	-	-	-	-	250,000
Transportation	Kismet/Littleton Realignment	Impact, 5, 6 Cent Gas Tax	1,500,000	1,500,000	-	-	-	3,000,000
Transportation	North Cape East/West Corridor	Impact, 5, 6 Cent Gas Tax	-	-	1,000,000	-	-	1,000,000
Transportation	S.R. 78 Parallel Access Road	Impact, 5, 6 Cent Gas Tax	250,000	-	250,000	-	250,000	750,000
Transportation	Traffic Control Devices/Intersection Imp	Impact, 5, 6 Cent Gas Tax	500,000	500,000	500,000	500,000	400,000	2,400,000
Transportation	Chiquita Blvd Improvements	Impact, 5, 6 Cent Gas Tax	-	-	-	750,000	-	750,000
Transportation	Turn Lane Improvement	Impact, 5, 6 Cent Gas Tax	500,000	500,000	600,000	600,000	700,000	2,900,000
Transportation	Street Programs	Impact, 5, 6 Cent Gas Tax	9,242,613	10,008,461	10,208,630	10,412,803	10,621,059	50,493,566
Transportation	Median Curbing Projects	Impact, 5, 6 Cent Gas Tax	400,000	400,000	400,000	400,000	450,000	2,050,000
Transportation	Access Management	Impact, 5, 6 Cent Gas Tax	400,000	400,000	400,000	500,000	500,000	2,200,000
Transportation	Bridge Replacement	Impact, 5, 6 Cent Gas Tax	500,000	500,000	500,000	500,000	500,000	2,500,000
Transportation	Alley Resurfacing/Paving (misc paving)	Impact, 5, 6 Cent Gas Tax	520,000	-	-	-	-	520,000
Transportation	Median Landscaping	Impact, 5, 6 Cent Gas Tax	312,000	-	-	-	-	312,000
Transportation	FY19 Road Resurfacing	Impact, 5, 6 Cent Gas Tax	6,500,000	-	-	-	-	6,500,000
Transportation	N1 Non Assessed Trans Imp	Impact, 5, 6 Cent Gas Tax	500,000	500,000	-	-	-	1,000,000
Transportation	N2 Non Assessed Trans Imp	Impact, 5, 6 Cent Gas Tax	1,674,000	-	-	-	-	1,674,000
Transportation	Sidewalks/Bikepaths, Road Resurfacing	Impact, 5, 6 Cent Gas Tax	300,000	300,000	300,000	300,000	200,000	1,400,000
Transportation	Sidewalks/Bikepaths, Part of UEP	Impact, 5, 6 Cent Gas Tax	200,000	-	200,000	200,000	300,000	900,000

TOTAL

\$24,938,709 \$16,019,088 \$15,843,501 \$15,655,098 \$15,420,816 \$87,877,212

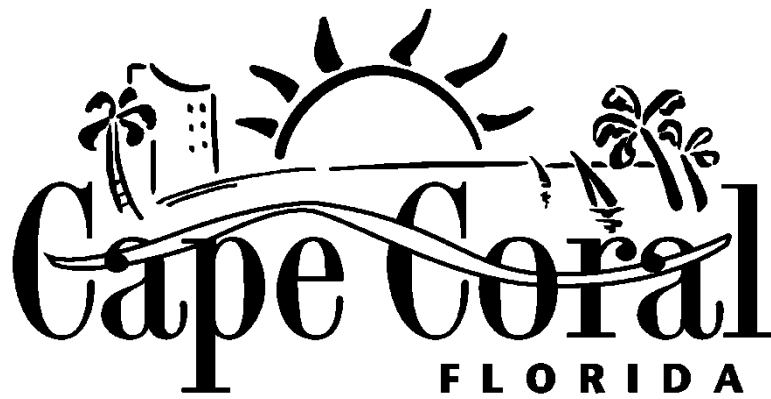
City of Cape Coral, Florida
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DEBT MANAGEMENT PROGRAM

Debt Management Program.....	14
<i>Debt Management.....</i>	<i>14-3</i>

City of Cape Coral, Florida
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**City of Cape Coral, Florida
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Debt Management

The City's primary objective in debt management is to maintain the level of indebtedness within available resources and legal debt limitations established by resolution, while keeping the cost to the taxpayer at a minimum. Although the City has set no legal debt limit, specific policies have been established as part of the Financial Management Policies.

One such policy is that any capital project financed through the issuance of general obligation, revenue and/or special assessment bonds should be financed for a period not to exceed the expected useful life of the project. The City also maintains debt service ratios at levels in compliance with bond requirements.

There are several key debt ratios that investors and financial analysts use when reviewing a city's creditworthiness. As part of its overall policy, the City reviews such ratios used by the national credit rating agencies. Additionally, the financial management policies that are in place have allowed the City to build up the General Fund reserves and commit to sound financial practices.

The Financial Services Department prepares and releases an Annual Debt and Credit Report to the City Council. This report is posted on the City's website and contains the following elements:

- Calculations of the appropriate ratios and measurements necessary to evaluate the City's credit, and that of its various enterprise systems.
- Information related to any significant events affecting outstanding Debt, including Conduit Debt Obligations, if any.
- An evaluation of savings related to any refinancing activity.
- A summary of any changes in Federal or State laws affecting the City's debt program.
- A detailed description, individual and aggregate schedules and summaries of the City's outstanding debt.

Debt Per Capita

Direct debt is defined as a government unit's gross debt less the enterprise system's self-supporting debt. The City will strive to maintain Direct Debt per Capita at or below the standard municipal rating agency median for cities of comparable size. In any case, the amount should not exceed 135% of such median. The Direct Debt per Capita shall be calculated by dividing the Governmental Direct Debt by the most current population within the City. Our Direct Debt per Capita is estimated at \$1,054 for the fiscal year ending September 30, 2017.

Rating agency median	2,141
135% of rating agency median	2,890
City of Cape Coral estimated population at September 30, 2017	179,804
Direct debt	\$ 189,455,590
Direct debt per capita	\$ 1,054

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Debt Administration

As of September 30, 2017, the City had total outstanding debt of \$806,779,025. The following is a summary of the debt by type.

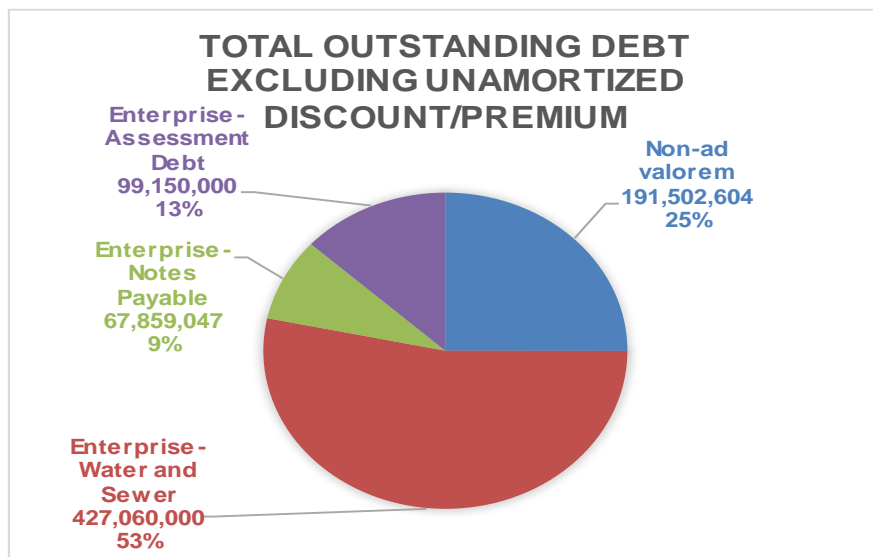
Category	Outstanding 09/30/2017	Percentage of Total Debt
Governmental Fund Debt	\$ 203,110,436	25.18%
Enterprise Fund Debt	603,668,590	74.82%
	<u>\$ 806,779,026</u>	<u>100.00%</u>

Governmental

Revenue Bonds	\$ 179,446,590
Notes Payable	10,474,000
Assessments	1,130,000
Capital Leases	452,014
	<u>191,502,604</u>
Unamortized discount and premium	11,607,832
Total Governmental Debt	<u>\$ 203,110,436</u>

Enterprise

Water and Sewer Revenue Bonds	\$ 427,060,000
Notes Payable	67,859,047
Assessment Debt	99,150,000
	<u>594,069,047</u>
Unamortized Discount & Premium	9,599,543
Total Enterprise Debt	<u>\$ 603,668,590</u>
Total Governmental & Enterprise Debt	<u>\$ 806,779,026</u>



City of Cape Coral, Florida
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Proposed New Debt

The City is anticipating issuing the following governmental debt:

1. FY 2020 – Bank Note for \$11.5 million for the purchase of the golf course in Southeast Cape Coral. The proposed budget provides \$441,180 for annual debt service in FY 2020 and \$1,332,540 for annual debt service in FY 2021.
2. FY 2021 - Fire Assessment Note for \$4.3 million for the purpose of construction of Fire Station #2. The proposed budget provides \$443,117 for annual debt service.
3. In August 2017, City Council approved a loan agreement with the State of Florida. The State Revolving Fund Loan is for the purpose of extending water, sewer, and irrigation collection and transmission lines in the area known as North 2 Utility Expansion Project. This loan was approved by City Council in August 2017. Debt service schedules will not be established until final project close out which is expected in late 2019.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

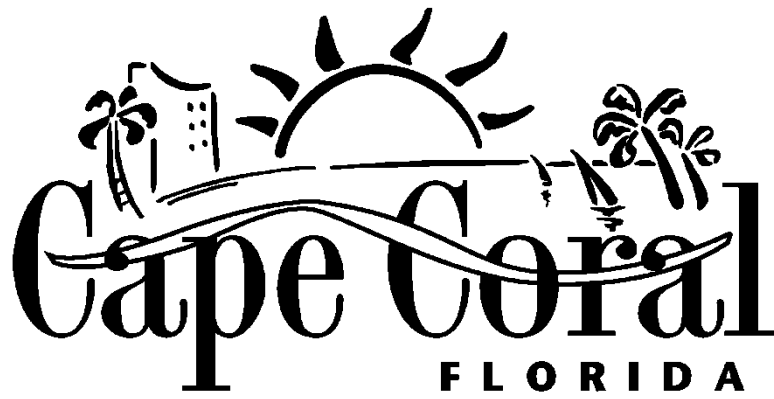
FY 2019 - FY 2042 Debt Service Schedule

	Original Issue Amount	Principal Outstanding 9/30/2019	FY 2019 Principal	FY 2019 Interest	FY 2019 Requirement
Governmental					
Revenue Bonds					
2008 Capital Improvement Revenue	\$ 28,200,000	\$ 1,175,000	\$ 1,175,000	\$ 66,623	\$ 1,241,623
2010 Gas Tax Revenue	40,000,000	34,610,000	795,000	2,361,001	3,156,001
2011 Special Obligation Revenue	17,690,000	1,220,000	390,000	54,988	444,988
2012 Special Obligation Revenue	17,669,950	8,814,969	1,382,410	214,204	1,596,614
2014 Gas Tax Revenue Bond	21,433,000	12,223,000	2,339,000	268,906	2,607,906
2014 Capital Improvement&Refund Revenue	5,300,000	3,600,000	565,000	83,160	648,160
2015 Special Obligation Revenue	51,427,288	46,530,000	2,325,000	2,013,606	4,338,606
2015 Fire Protection Assessment Revenue	1,500,000	855,000	280,000	11,798	291,798
2015 Special Obligation Note	13,675,000	8,822,000	1,689,000	185,262	1,874,262
2017 Special Obligation Bond	62,595,000	61,705,000	935,000	2,830,625	3,765,625
Notes Payable					
2018 Special Obligation Revenue Note	7,912,705	6,939,452	726,496	203,397	929,893
Capital Leases					
2012 Lease - Charter School Bus	1,342,755	273,460	181,548	3,812	185,360
Total Governmental Debt	\$ 268,745,698	\$ 186,767,881	\$ 12,783,454	\$ 8,297,381	\$ 21,080,835
Enterprise					
Revenue Bonds					
2011 Water & Sewer Revenue Refunding	\$ 185,000,000	\$ 6,925,000	\$ 2,225,000	\$ 301,750	\$ 2,526,750
2011A Water & Sewer Revenue Refunding	185,000,000	5,350,000	1,710,000	250,400	1,960,400
2015 Water & Sewer Revenue Refunding	72,415,000	72,415,000	-	3,393,900	3,393,900
2015A Series Water & Sewer Refunding	94,740,000	84,785,000	6,825,000	2,144,916	8,969,916
2017 Series Water & Sewer Refunding	248,355,000	248,355,000	-	11,071,788	11,071,788
Notes - State Revolving Fund Loans					
State Revolving Fund Loan #7516L-01	682,496	226,643	42,731	6,330	49,061
State Revolving Fund Loan #7516L-02	2,898,884	1,153,616	163,598	32,611	196,209
State Revolving Fund Loan #DW360103 SW6/7	12,401,582	11,568,152	833,429	245,345	1,078,774
State Revolving Fund Loan #WW3600100 SW6/7	54,662,273	50,522,781	2,339,337	1,042,395	3,381,731
State Revolving Fund Loan #7516P	2,390,719	924,760	142,303	28,107	170,410
Special Assessment Bonds					
2017 Utility Improvement Assessment (all areas)	101,155,000	88,315,000	10,980,000	2,021,730	13,001,730
Total Enterprise Debt	\$ 959,700,953	\$ 570,540,953	\$ 25,261,397	\$ 20,539,271	\$ 45,800,668
Total Debt	\$ 1,228,446,651	\$ 757,308,833	\$ 38,044,851	\$ 28,836,652	\$ 66,881,504

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

	FY 2020 Principal	FY 2020 Interest	FY 2020 Requirement	FY 2021 Principal	FY 2021 Interest	FY 2021 Requirement	FY 2022 - 2042 Requirement
Governmental							
Revenue Bonds							
2008 Capital Improvement Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 Gas Tax Revenue	830,000	2,326,220	3,156,220	860,000	2,277,673	3,137,673	32,125,000
2011 Special Obligation Revenue	405,000	38,413	443,413	425,000	20,188	445,188	-
2012 Special Obligation Revenue	1,416,010	180,611	1,596,621	1,450,420	146,202	1,596,622	4,566,128
2014 Gas Tax Revenue Bond	2,391,000	217,448	2,608,448	2,444,000	164,846	2,608,846	5,049,000
2014 Capital Improvement&Refund Revenue	580,000	70,109	650,109	590,000	56,711	646,711	1,865,000
2015 Special Obligation Revenue	2,440,000	1,897,356	4,337,356	2,565,000	1,775,356	4,340,356	39,200,000
2015 Fire Protection Assessment Revenue	285,000	7,136	292,136	290,000	2,393	292,393	-
2015 Special Obligation Note	1,726,000	149,793	1,875,793	1,760,000	113,547	1,873,547	3,647,000
2017 Special Obligation Bond	2,160,000	2,783,875	4,943,875	2,265,000	2,675,875	4,940,875	56,345,000
Notes Payable							
2018 Special Obligation Revenue Note	704,753	225,139	929,892	748,907	180,984	929,891	4,759,296
Capital Leases							
2012 Lease - Charter School Bus	91,913	767	92,680	-	-	-	-
Total Governmental Debt	\$ 13,029,676	\$ 7,896,867	\$ 20,926,543	\$ 13,398,327	\$ 7,413,774	\$ 20,812,101	\$ 147,556,424
Enterprise							
Revenue Bonds							
2011 Water & Sewer Revenue Refunding	\$ 2,295,000	\$ 235,000	\$ 2,530,000	\$ 2,405,000	\$ 120,250	\$ 2,525,250	\$ -
2011A Water & Sewer Revenue Refunding	1,775,000	182,000	1,957,000	1,865,000	93,250	1,958,250	-
2015 Water & Sewer Revenue Refunding	-	3,393,900	3,393,900	-	3,393,900	3,393,900	72,415,000
2015A Series Water & Sewer Refunding	6,975,000	1,992,923	8,967,923	7,135,000	1,837,450	8,972,450	63,850,000
2017 Series Water & Sewer Refunding	-	11,071,788	11,071,788	-	11,071,788	11,071,788	248,355,000
Notes - State Revolving Fund Loans							
State Revolving Fund Loan #7516L-01	43,992	5,069	49,061	45,290	3,770	49,061	94,630
State Revolving Fund Loan #7516L-02	168,426	27,783	196,209	173,397	22,812	196,209	648,195
State Revolving Fund Loan #DW360103 SW6/7	833,429	245,345	1,078,774	833,429	245,345	1,078,774	9,067,865
State Revolving Fund Loan SW 6/7 (DW)	2,388,345	993,386	3,381,731	2,438,389	943,342	3,381,731	43,356,710
State Revolving Fund Loan #7516P	146,835	23,575	170,410	151,512	18,898	170,410	484,109
Special Assessment Bonds							
2017 Utility Improvement Assessment (all areas)	11,165,000	1,840,560	13,005,560	10,870,000	1,628,425	12,498,425	55,300,000
Total Enterprise Debt	\$ 25,791,028	\$ 20,011,327	\$ 45,802,356	\$ 25,917,018	\$ 19,379,229	\$ 45,296,247	\$ 493,571,509
Total Debt	\$ 38,820,704	\$ 27,908,195	\$ 66,728,898	\$ 39,315,345	\$ 26,793,003	\$ 66,108,348	\$ 641,127,933

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

APPENDICES

Appendices..... 15

Financial Terms..... Section 15-A1

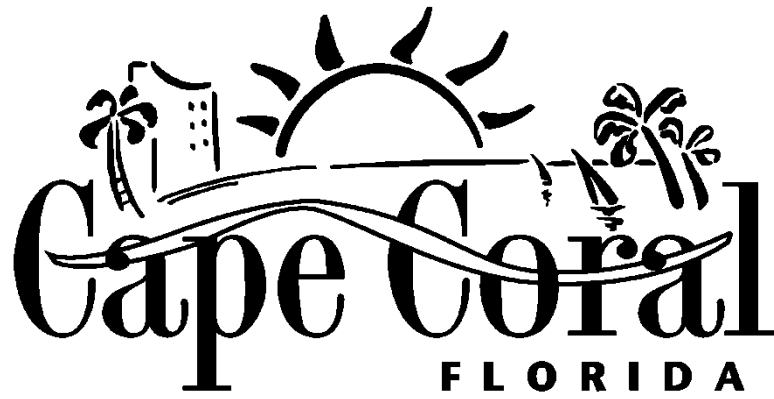
Statistical Section..... Section 15-B1

Pay Scales Section 15-C1

Full Cost Allocation Section 15-D1

Detailed Budget Schedules by Fund..... Section 15-E1

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



Financial Terms

Account: Financial reporting unit for budget, management, or accounting purposes.

Accounting Period: A period of time (e.g. one month, one year) where the city determines its financial position and results of operations.

Accrual Basis: The basis whereby transactions and events are recognized when they occur, regardless of when cash is received or paid.

Actuarial: A person or methodology that makes determinations of required contributions to achieve future funding levels that addresses risk and time.

Ad Valorem Tax: Tax levied in proportion to the value of the property against which it is levied.

Adopted Budget: The proposed budget as initially formally approved by the City Council.

Aggregate Millage Rate: A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body by the taxable value of the municipality, expressed as an average tax rate.

All Years Budgeting: The method of budgeting and reporting grant and capital project appropriations and expenditures from grant or project inception through the reporting period, as opposed to, budgeting and reporting on a fiscal year basis. As a result, each year's budget only reflects that year's changes in funding, such as additional funds being added to a project budget or unneeded funds being subtracted from the budget.

Allocation: Component of an appropriation earmarking expenditures for a specific purpose and/or level of organization.

Amendments: Process in which budget appropriations are increased or decreased as a result of unanticipated changes in sources/uses. Amendments must be approved by the City Council in the same form the budget was originally approved.

Appropriation: A legal authorization granted by the legislative body to incur expenditures and obligations for a specific purpose. An appropriation is usually limited in amount, and as to the time when it may be expended.

Assessed Valuation: A valuations set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. In Florida, assessed value is required to approach 100% of market value.

Balanced Budget: A budget in which the amount available from taxation and other sources, including balances brought forward from prior fiscal years, equal the total appropriations for expenditures and reserves.

City of Cape Coral, Florida
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Benchmark: To determine the quality of products, services and practices by measuring critical factors (i.e., how fast, how reliable a product or service is) and compare the results to those of comparable entities.

Bond: Written evidence of the issuer's obligation to repay a specified principal amount on a certain date (maturity date), together with interest at a stated rate, or according to a formula for determining that rate.

Bond Rating: The rating established by a rating company (Moody's, Standard and Poor's, Fitch) that assesses the City's financial stability, resources and capacity to repay the financing issue by evaluating the organization's administrative management, financial management, debt load and local economy.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend city funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law, charter, and/or administrative rules and regulations.

Budget Calendar: The schedule of key dates, which the City follows in the preparation, and adoption of the budget.

Budget Message: A general discussion of the proposed budget as presented in writing to the legislative body.

Capital Expenditure (Outlay): An expenditure to acquire long-term assets. The asset will have a unit cost of \$5,000 or more and a useful life in excess of one year.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of years to meet capital needs arising from the long-term work program. It sets forth each project and its related expenditures and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Lease: An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

Capitalized Interest: When interest cost is added to the cost of an asset and expensed over the useful life of an asset.

Charges for Service: This revenue results from user fees for various City services. Golf course fees, fees for planning and zoning services, and charges for utility service are examples.

Charter School: A school receiving public money but operates independently of the established public school system.

City of Cape Coral, Florida
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City Core Service: A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population not special sectors or groups and is one in which resources are located and distributed to make the service universally accessible to the general population.

Commercial Paper: An unsecured promissory note that is used for a specific amount, maturing on a specific day. Normally, the maximum maturity is 270 days, but the most common length is 30 days.

Communication Services Tax Simplification Law: A law created by Florida Legislature to combine communication services revenues with a two-tiered tax composed of State and local-option tax.

Comprehensive Annual Financial Report (CAFR): This report is prepared by the Accounting Division of the Financial Services Department. It is usually referred to by its abbreviation, and summarizes financial data for a fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues with expenditures.

Comprehensive Plan: As required by Florida Statutes, the comprehensive plan is a definitive guide for growth management of our community. The Plan consists of eleven elements in such areas as capital improvements, land use, housing, transportation, recreation and infrastructure and provides goals, objectives, policies and supporting documentation.

Community Development Block Grant (CDBG): An entitlement grant program authorized by the federal government, which provides a federal grant for each year in which the program is authorized by Congress. The entitlement is based upon a formula, which includes the City's population. The CDBG is limited in eligible uses of the funds to projects generally affecting low and moderate-income persons or the elimination of slums and blight.

Community Redevelopment Agency (CRA): The Community Redevelopment Agency is a dependent special district established pursuant to State law by a local government. A CRA is established in an area suffering from blighted conditions. As the property within the district's boundaries is improved, ad valorem revenue generated from the difference between the base year taxable value and the current year taxable value is returned to the CRA fund. Generated revenue is used as a mechanism to finance additional capital improvements within the area.

Continuing Appropriations: Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes. (Grants and capital projects)

Debt Limit: The maximum amount of gross or net debt that is legally permitted. The Constitution of the State of Florida (FS 200.181) and the City of Cape Coral set no legal debt limit.

Debt Ratios: Comparative statistics showing the relationship between the issuer's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of an issue.

City of Cape Coral, Florida
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Debt Service: The annual payments required to support debt issues, including interest and principal payments.

Department: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

Depreciation: The decrease in value of physical assets due to use and the passage of time.

Distinguished Budget Presentation Award Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Efficiency: A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as “cost per service provided.”

Encumbrance: Purchase orders, contracts, salaries or other commitments which are chargeable to an appropriation and for which a part of the appropriation is obligated. They cease to be encumbrances when the obligations are paid or otherwise liquidated.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein the stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees.

Escrow: Money or property held in the custody of a third party that is returned only after the fulfillment of specific conditions.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

Financial Management Policies: A comprehensive set of financial management policies that are necessary to strengthen the city's financial condition and bond ratings. These policies, which are based on widely accepted credit industry measures and standards, are applied to the ongoing management of the City's finances.

Fines and Forfeitures: Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.

Fiscal Year: A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Cape Coral's fiscal year begins October 1st and ends September 30th of each year.

Fixed Assets: Assets of a long-term character which are intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment. Also see capital expenditures.

Franchise Fee: Charges to utilities for exclusive rights to operate within municipal right-of-way's or to provide a service. Examples are electricity and solid waste.

City of Cape Coral, Florida
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Full Cost Allocation Plan: A plan to distribute central services overhead costs to operating departments. Central services are those administrative functions that mainly provide services to other governmental departments and not to the public.

Full-Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a clerk working for 20 hours per week would be the equivalent to .5 of a full-time position.

Functions: Expenditure classification according to the principal purposes for which expenditures are made. Examples are general government, culture/recreation, public safety, and transportation.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording assets, liabilities, revenues and expenditures associated with a particular purpose.

Fund Balance: The difference between a governmental fund's assets and liabilities.

Funded Positions: A term referring to the number of authorized positions for which funding is included in a given fiscal year's budget.

Government Accounting Standards Board (GASB): The independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

General Fund: This fund is used to account for all financial transactions applicable to the general operations of the city. Revenues are derived principally from property taxes, state shared revenues, franchise fees, fines, licenses and permits, and grants. This fund accounts for the general operating expenditures of the City including police and fire protection, engineering/public works, parks and recreation, planning and development, and general administration.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

General Obligation Bonds: Bonds, which are secured by the full faith and credit of the issuer. General obligation bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. Such bonds constitute debts of the issuer and require voter approval prior to issuance in the State of Florida.

Government Finance Officers Association (GFOA): GFOA is the professional association of state/provincial and local finance officers in the United States and Canada, as has served the public finance profession since 1906. Approximately 16,000 GFOA members are dedicated to the sound management of government financial resources.

Homestead Exemption: Pursuant to the Florida State Constitution, when someone owns property and makes it his or her permanent residence or the permanent residence of his or her dependent, the

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

property owner maybe be eligible to receive a homestead exemption up to \$50,000. The first \$25,000 applies to all property taxes, including school district taxes. The additional exemption up to \$25,000 applies to the assessed value between \$50,000 and \$75,000 and only to non-school taxes.

Impact Fee: A fee imposed on new development to for all or a portion of the costs of providing public services to the new development.

Indirect Costs: Costs associated but not directly attributable to, the providing of a product or service. These costs are usually incurred by a department in the support of other operating departments.

Infrastructure: Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Interest Income: Revenue associated with the City cash management activities of investing fund balances.

Intergovernmental Revenue: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

Interlocal Agreement: A contractual agreement between two or more governmental entities.

Internal Service Fund: A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided. Example: self-insurance funds and maintenance funds for Fleet and Facilities.

Legally Adopted Budget: The total of the budgets of each City fund including budgeted transactions between funds.

Licenses and Permits: This category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

Mandate: A requirement from a higher level of government that a lower government perform a task in a particular way or standard.

Measurement: A variety of methods used to assess the results achieved and improvements still required in a process or a system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not working.

Mil: One thousandth of a dollar or \$1.00 of tax per \$1,000 assessed valuation.

Millage Rate: A rate expressed in thousandths. As used with ad valorem (property) taxes the rate expresses the dollars of tax per one thousand dollars of taxable value.

Mission Statement: A broad statement of purpose derived from an organization's and/or community's values and goals.

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Modified Accrual Basis: The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred. Exceptions to this rule include principal and interest on long term debt as well as expenditures related to compensated absences and claims and judgments which are recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

Multi-Year Fiscal Forecast: An estimation of revenues and expenditures over a period of five or more years with the use of relevant financial, economic and demographic information. It serves as an aid to elected and administrative officials in anticipating future fiscal issues, enabling them to take corrective action where necessary. It also assists the staff and Council in operations planning and strengthens estimates of revenues and expenditures in the annual budget process.

Net position: The differences between an enterprise fund's assets and liabilities.

Non-Ad Valorem Assessment: A fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit those properties. The value of the property is not considered when calculating a Non-Ad Valorem Assessment. Instead, the cost of the facility or service is allocated proportionately to the benefited properties in a defined area. It is sometimes referred to as a Special Assessment. Generally, this is collected by the Tax Collector's Office on the annual consolidated tax bill along with Ad Valorem Taxes.

Objective: Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specified time frame. A good statement of objectives should state a specific standard of performance for a given program: (1) An operational objective focuses on service delivery. (2) A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

Operating Lease: A lease that is paid out of current operating income.

Operating Transfers: Legally authorized transfers between object codes as needed to balance specific line items.

Ordinance: A formal legislative enactment by the City that carries the full faith and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

Outcomes: Quality performance measures of effectiveness and of achieving goals. (e.g. customer satisfaction, awareness level, etc.)

Outputs: Process performance measures of efficiency and productivity. (e.g., per capita expenditures, transactions per day, etc.)

Pay-as-You-Go Financing: A method of paying for the capital projects that relies on current tax and grant revenues rather than on debt.

Per capita: A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

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Performance Budget: A budget which relates expenditures to measures of activity and performance.

Performance Measures: Data collected to determine how effective and and/or efficient a program is in achieving its objectives. The measures are also reported for prior years to allow comparison and evaluation. Performance measures include workload indicators, effectiveness and efficiency standards, and outcomes.

Potable Water: Water that is safe to drink.

Present Value: The discounted value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money. A dollar is worth a dollar today, but is worth less than today's dollar tomorrow.

Projected Expense: The estimated expense through the end of the current fiscal year for a respective budget line item.

Property Tax: Another term for Ad Valorem Tax. See Ad Valorem Tax.

Quality: Excellence as defined by the customer.

Resolution: A legislative act by the City with less legal formality than an ordinance.

Revenues: Monies received from all sources (with exception of fund balance) which will be used to fund expenditures in a fiscal year.

Rolled-Back Rate: The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

Rolling Stock: Wheeled vehicles in the City's fleet.

Self-Insurance Fund: Internal service funds used to centrally manage the City's insurance coverage for workers' compensation, property/liability and health.

Service Level: Service(s) or product(s), which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results not measures of workload.

Special Assessment: Another name for Non-Ad Valorem Assessment.

Special Assessment Bonds: Obligations payable from special assessment revenues or charges imposed against property in a particular locality because that property receives a special benefit by virtue of a public improvement, separate and apart from the general benefit accruing to the public at large.

Special Revenue Funds: Funds, exclusive of the General Fund and capital funds, which are separately administered because they are associated with a distinct function or purpose.

Statute: A written law enacted by a duly organized and constituted legislative body.

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Strategic Plan: A document outlining long-term goals, critical issues and action plans, which will increase the organization's effectiveness in attaining its mission, priorities, goals and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.

Supplemental Requests: Budget requests by Departments for new positions, new equipment, and/or program expansions.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Tax Rate: The amount tax stated in terms of a unit of the tax base; for example, 5 mils equal 5 dollars per thousand of taxable value.

Taxable Valuation: The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$50,000 homestead exemption. There are also exemptions for disability, government-owned, and non-profit-owned property.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds.

TRIM Notice: A tentative tax notice sent to all property owners in August, to provide information reflecting tentatively adopted millage rates.

Truth in Millage: The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertising specifications prior to the adoption of a budget tax rate. The intent of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled-back" rate).

Unappropriated: Not obligated for a specific purposes, undesignated.

Undesignated: Without a specific purpose.

User Fees: Charges for specific governmental services. These fees cover the cost of providing that service to the user (ex. building permits). The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming. Also see Charges for Service.

Vision: A guiding statement describing a desirable future state toward which efforts should be directed. An effective vision statement inspires creativity while keeping an organization "on track" for the future by aligning its priorities.

**City of Cape Coral, Florida
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Acronyms

ADA	Americans with Disabilities Act
ALS	Advanced Life Support
AMP	Asset Management Program
ARRA	American Recovery and Reinvestment Act
BIOC	Building Industry Oversight Committee
BLS	Basic Life Support
BRC	Budget Review Committee
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CFEC	Capital Facility Expansion Charges
CIAC	Contribution in Aid of Construction
CDBG	Community Development Block Grant
CERT	Community Emergency Response Team
CIP	Capital Improvement Plan
CPI	Consumer Price Index
CRA	Community Redevelopment Agency
DCD	Department of Community Development
EAR	Evaluation and Appraisal Report
EFT	Electronic Funds Transfer
EMS	Emergency Medical Services
EPA	Environmental Protection Agency
ERU	Equivalent Residential Unit
FAPPO	Florida Association of Public Procurement Officials
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FS	Florida Statute
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
HR	Human Resources
IT	Information Technology
JPA	Joint Participation Agreement
LAP	Local Agency Program
MGD	Million Gallons per Day
MHz	Megahertz
MPO	Metropolitan Planning Organization
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
PILOT	Payment in Lieu of Taxes
RO	Reverse Osmosis
ROW	Right-Of-Way
SCADA	Supervisory Control and Data Acquisition
SWFWMD	Southwest Florida Water Management District
TDC	Tourist Development Council
TIF	Tax Incremental Financing
TRIM	Truth in Millage
UEP	Utilities Extension Project
WCIND	West Coast Inland Navigation District
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plan

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Operating Budget**

Statistical Section

Geography and Community Profile

Cape Coral's existence began about 60 years ago by two land speculators, brothers Leonard and Jack Rosen, who believed that the property's location on the Gulf Coast provided abundant sunshine and almost endless opportunities for waterfront living. The city is a large peninsula bordered by the Caloosahatchee River on the east and Matlacha Pass on the west. It is located between Sarasota and Marco Island.

The Rosen brothers purchased the property, platted the community and created more than 400 miles of canals. The largest concentration of earth moving equipment in Florida history was brought in to excavate canals and prepare home sites, commercial areas, and industrial districts. The brothers began a massive marketing campaign that resulted in the sale of nearly all of the 350,000 residential building sites, the majority to people living in other states.

In the ceaseless promotion of Cape Coral, the Rosen brothers, along with other land developers, helped to introduce millions of people to the benefits of living in Florida. By selling home sites on installment, the price of waterfront real estate was placed within the reach of even blue-collar Americans. At one point in the 1960's, the Rosen's were spending more money on promoting Florida than the State of Florida.

Since incorporating in August 1970, Cape Coral's population has experienced rapid growth. With nearly 190,000 residents, Cape Coral's population is anticipated to grow at an annual rate of 1.44 percent through 2020. At build out, the Cape Coral population is estimated to be more than 400,000.

Cape Coral is the state's third largest city by land mass - 120 square miles. The city features thousands of waterfront residential properties on canals, including many with direct, saltwater access to the Gulf of Mexico and Charlotte Harbor. The supply and affordability of these waterfront sites makes Cape Coral one of the most attractive communities on the Gulf Coast.

Seasonal Normal Temperatures

Winter (Dec-Feb) 56-77° F

Spring (Mar-May) 59-89° F

Summer (Jun-Aug) 73-92° F

Autumn (Sep-Nov) 62-90° F

Source: Southeast Regional Climate Center



Date of Incorporation

August 1970

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Form of Government

The City of Cape Coral operates under the Council-City Manager form of government. City Council members are nonpartisan and elected at large from seven districts. The mayor is also nonpartisan and elected at large. The Mayor serves as the eighth member of council and presides over council meetings. The City Council enacts ordinances and resolutions, adopts the budget, comprehensive plan and land-use regulations. The Council appoints the City Manager, City Auditor and City Attorney, as well as the members of all boards and commissions. The City Manager hires all department directors and oversees the day-to-day operations of the city.

Assessed Taxable Property Valuation

2018 Tax Year/2019 Fiscal Year	
July Certified	\$ 14,313,935,650
October Final	Unknown at this time
Proposed Budget	\$ 786,470,250

Property Tax Millage Rate:

FY2019 General Operating	6.7500
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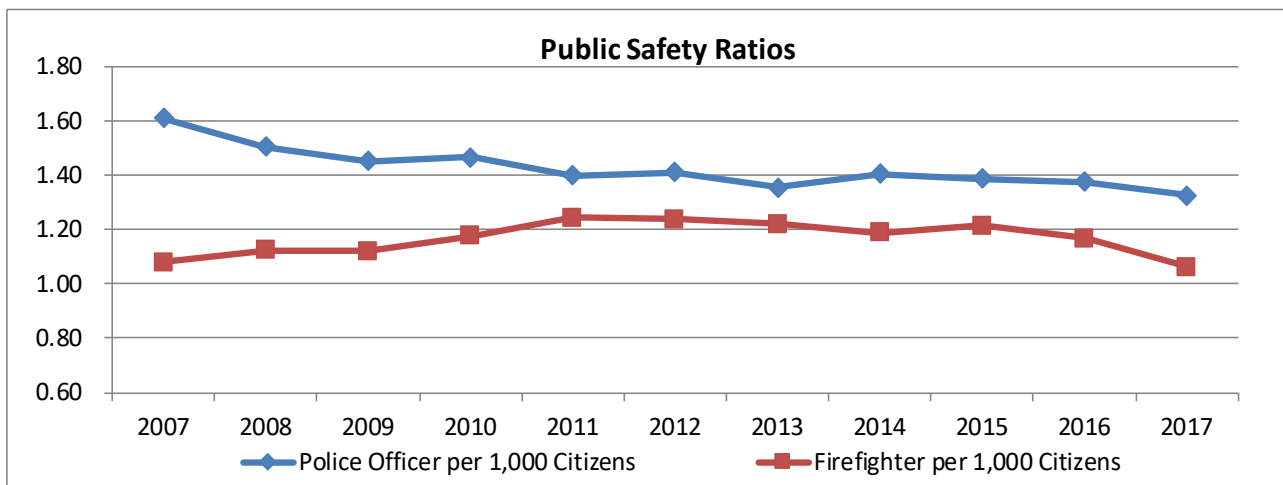
Public Safety

The Cape Coral Police Department is comprised of a number of units-Patrol, Investigations, Traffic, K9, Aviation, Marine, and others to serve the varied needs of our community.

Police Uniform Strength	252
Number of calls dispatched	285,479
Police Officer per 1,000 Citizens	1.326

The Cape Coral Fire Department consists of the Operations, Administration, Professional Standards and Life Safety Divisions.

Fire Uniform Strength	202
Calls for service	20,471
Fire Inspections	8,138
Number of Fire Stations	11
Firefighter per 1,000 Citizens	1.063



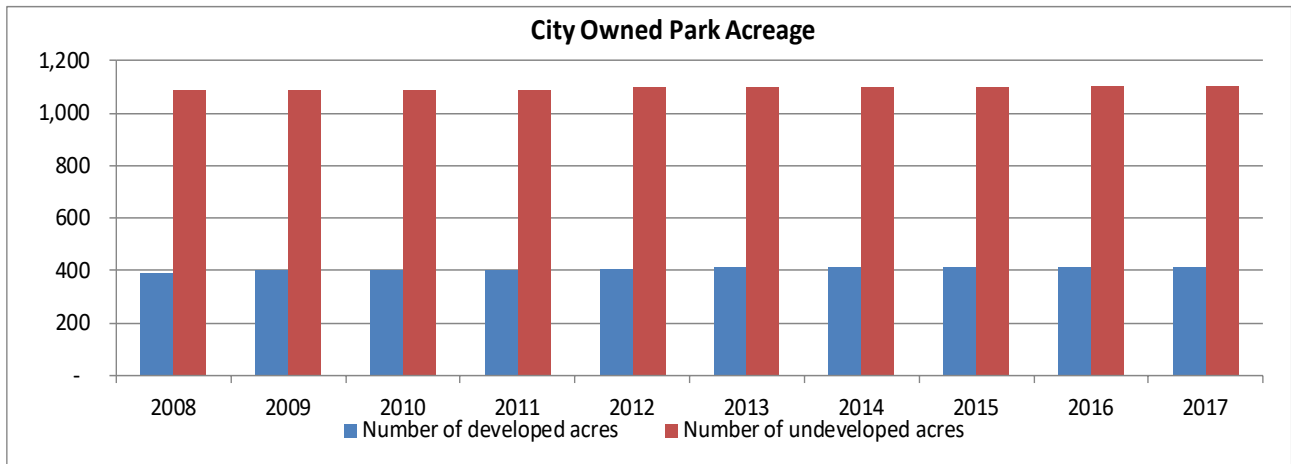
2017 CAFR City of Cape Coral, Population, Police/Firefighter, 2015 ESRI Forecast

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Parks & Recreation

The Department is made up of five (5) Divisions: Administration, Coral Oaks Golf Course, Parks, Recreation & Social Services, and Revenue & Special Facilities. The department operates two enterprise funds and one special revenue fund: Coral Oaks Golf Course, the Cape Coral (Godman) Yacht Basin and Sun Splash Family Waterpark, respectively.

Number of developed parks	34
Number of undeveloped parks	24
Number of developed acres	409
Number of undeveloped acres	1,101
City owned boat launches, lifts and locks	22
City owned golf courses	1
Rounds played	46,678
City owned waterpark	1
Admissions	87,969
Cultural Park Theater (seats)	187
City owned yacht basin	1
Number of slips	107
Senior Activity Centers	2
Senior center memberships	787
Mini-bus Transportation (total miles)	105,103



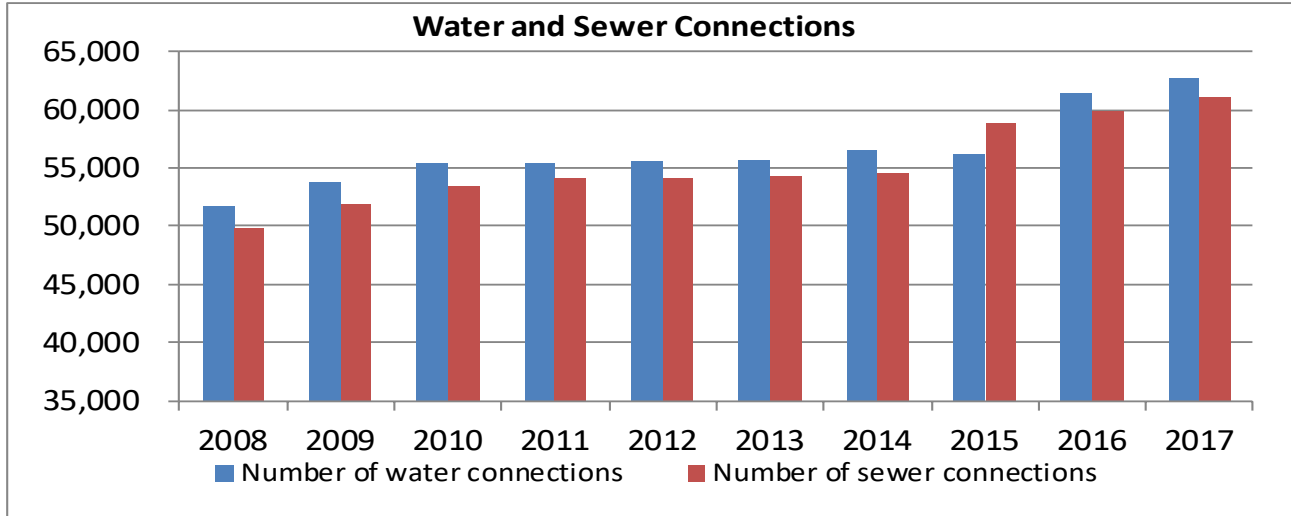
Source: 2017 CAFR City of Cape Coral, Parks and Recreation

Water and Sewer

The Utilities Department consists of the Water Production, Water Reclamation, Collection and Distribution and Administration divisions.

Number of water connections	62,692
Number of sewer connections	61,208
Miles of water distribution	907

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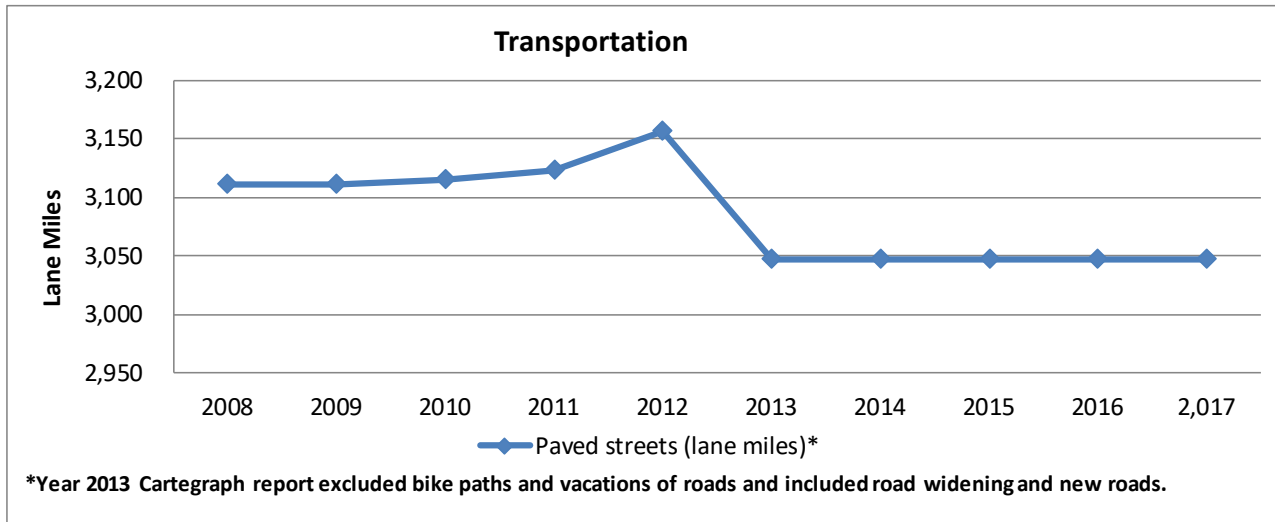


Source: 2017 CAFR City of Cape Coral, Water and Sewer

Public Works

The Public Works Department is primarily responsible for construction, maintenance, operations, testing, and engineering/scientific guidance/support for Cape Coral's infrastructure (to include: planning, design, roads, canals, stormwater systems, city buildings, fleet, etc.).

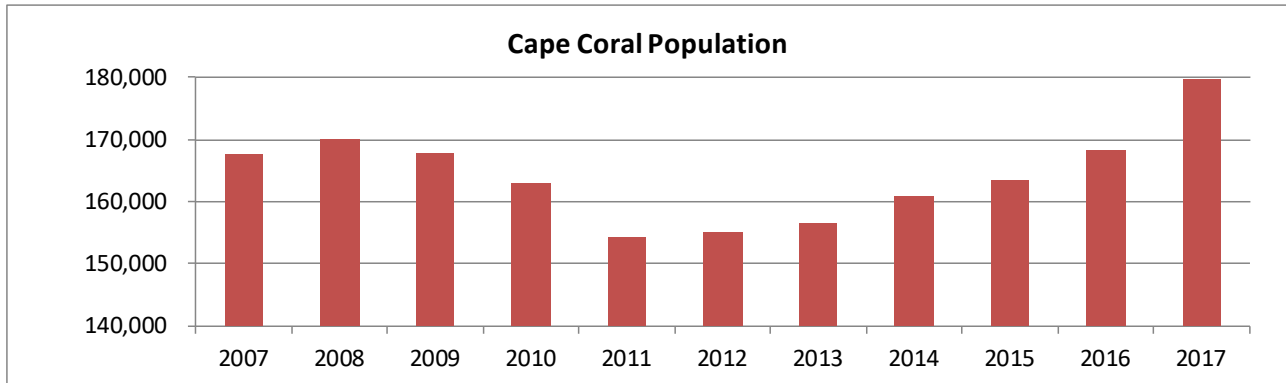
Stormwater drainage pipes (miles)	540
Swales (miles)	3,363
Catch basins	23,733
Paved streets	3,047
Sidewalks (miles)	220
Paved alleys (miles)	11



Source: 2017 CAFR City of Cape Coral, Transportation

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Demographics

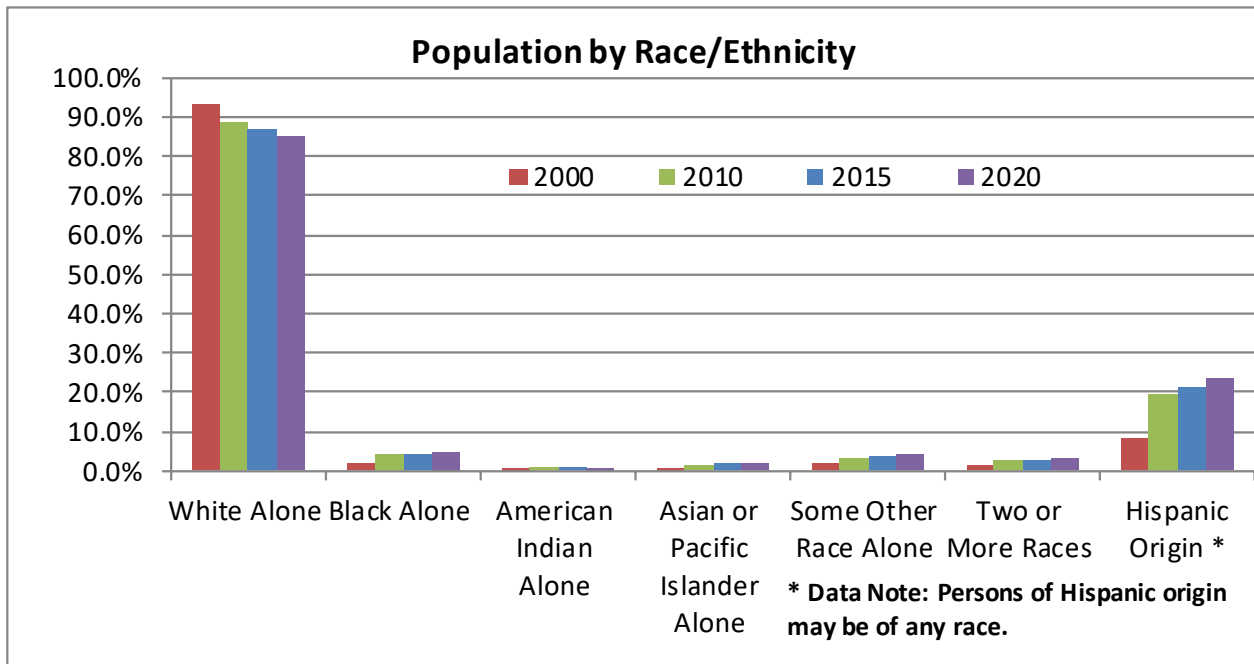


Source: 2017 CAFR City of Cape Coral

Fast Fact – Cape Coral metro area ranks as the 9th fastest growing metro area in America. (Forbes - February 2018)

In 2008, immediately prior to the extended period of economic decline, Cape Coral's population peaked at an estimated 170,074. The area population is currently rebounding and has already surpassed the forecasted increase to 175,699 by 2020. By 2020, the gender profile for Cape Coral will be 51.1% female and 48.9% male. The median age is anticipated to increase from 44.4 years of age in 2015 to 44.8 years of age by 2020. By 2020, 51.4% of the population will be between the ages of 25 and 64 with 26.4% under the age of 24 and 22.2% over the age of 64.

Source: Cape Coral EDO and ESRI Forecast FY15 and FY20



Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Due to population and job growth, Cape Coral's median income increased from \$43,523 in 2000 to 2015's median of \$51,370. Cape Coral has a nationally recognized suite of Florida workforce development

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programs and its mixed population of young and mature (45-60 year-olds) residents provides a pool of both experienced and educated workers for the economy.

Per Capita Income

2000	\$21,021
2010	\$26,031
2015	\$25,599
2020	\$28,934

Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Median Household Income

2000	\$43,523
2010	\$55,989
2015	\$51,370
2020	\$57,518

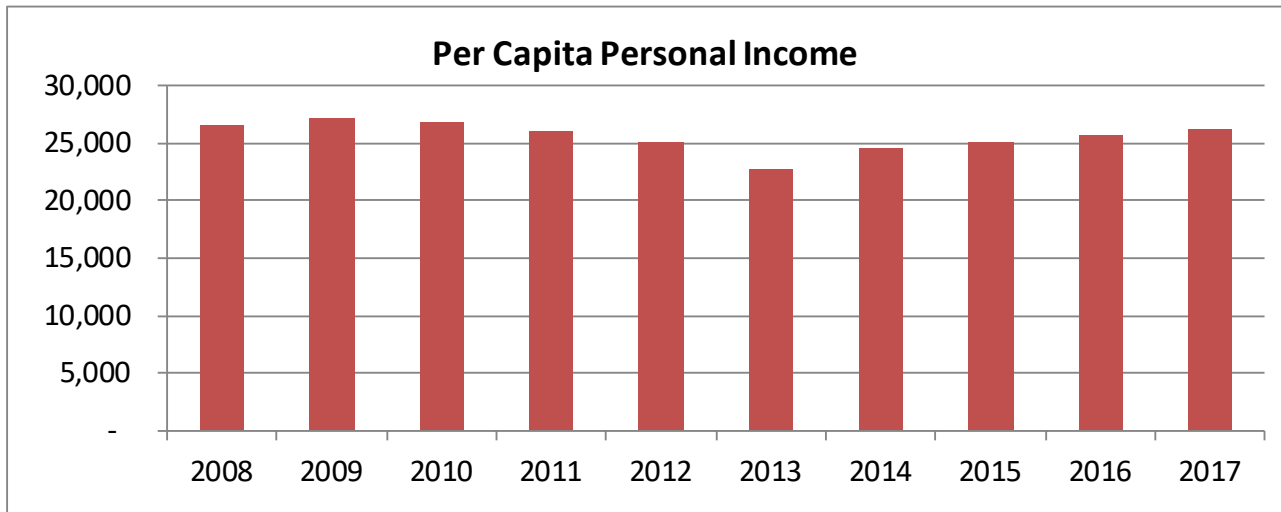
Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Median Home Value

2000	\$106,471
2010	\$135,665
2015	\$158,399
2020	\$205,207

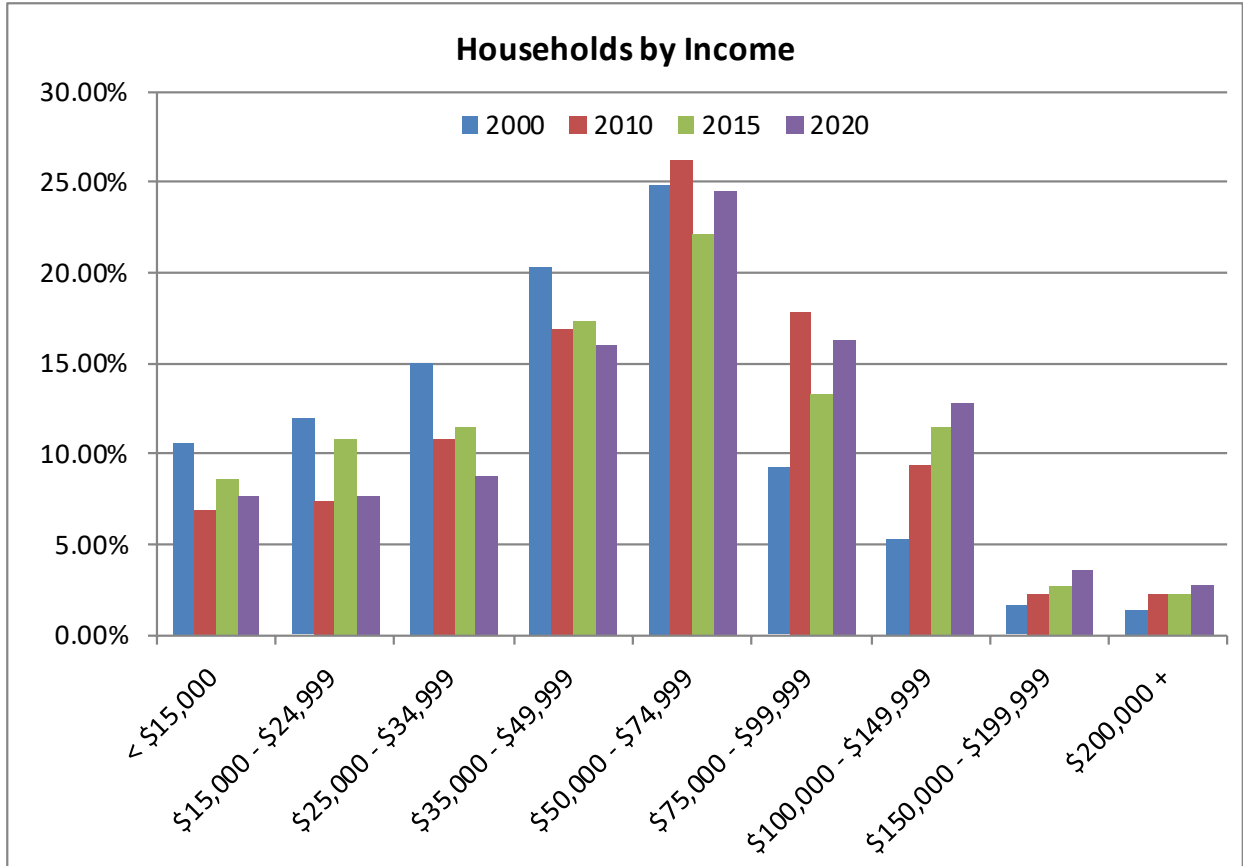
Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Fast Fact – Forbes reports that Cape Coral -Fort Myers MSA is the best place in the nation for job growth using labor-market data from Emsi. (July 2016)



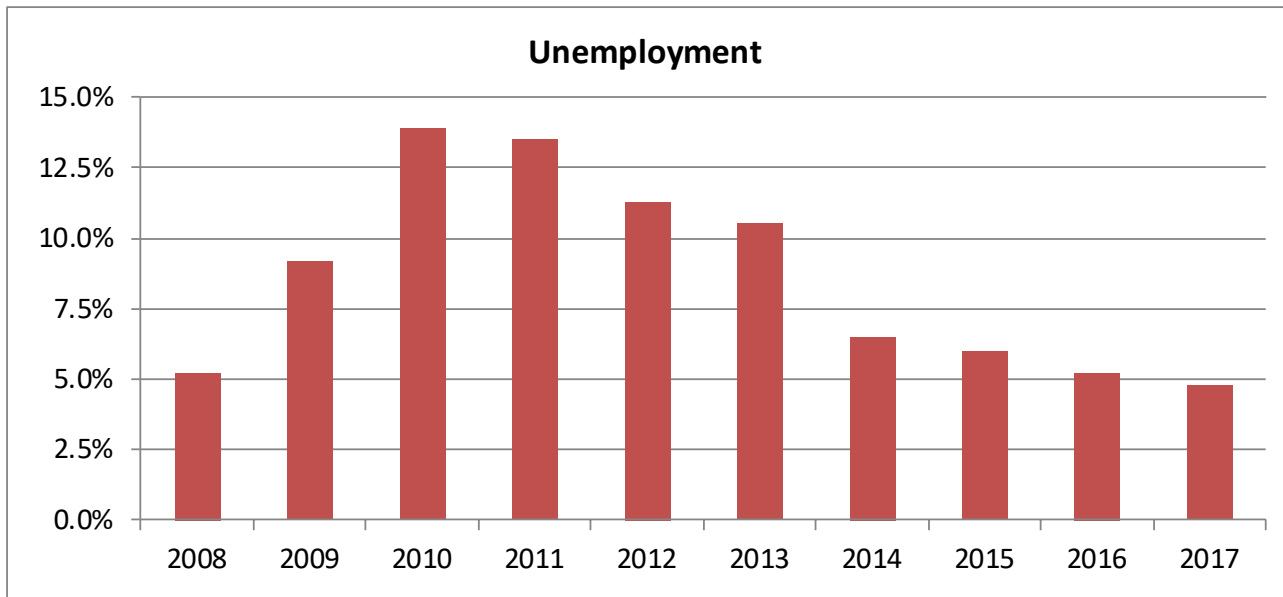
Source: 2017 CAFR; Lee County Economic Development, per capita income is for entire Lee County as City of Cape Coral was not available.

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Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Fast Fact – Cape Coral is No. 30 of 200 in Milken Institute list for “Best Performing Cities” in 2018 for Large Cities. (December 2017)



Source: 2017 CAFR per Department of Labor, Bureau of Labor Statistics

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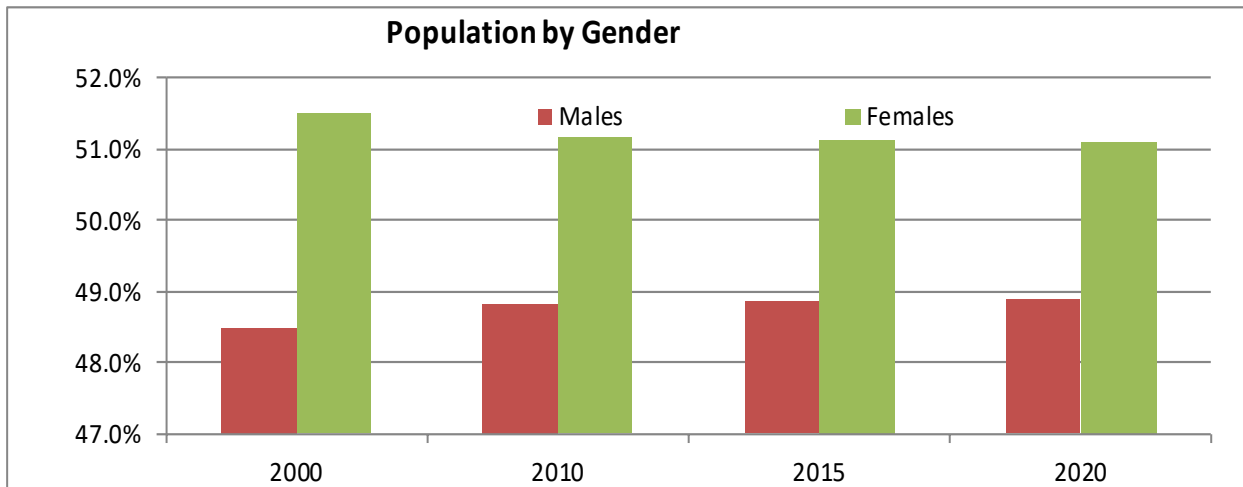
Lee County’s population grew by more than 40% between 2000 and 2010. The growth of the county’s 18-24-year-old population—those beginning or available to enter the workforce—is outpacing the national average, according to the public-private Horizon Council.

Almost 60% of the Cape Coral workforce is employed in largely white-collar occupations, such as management, professional, sales and administrative support. The retail and service industries are Cape Coral’s top employers.

Median Age

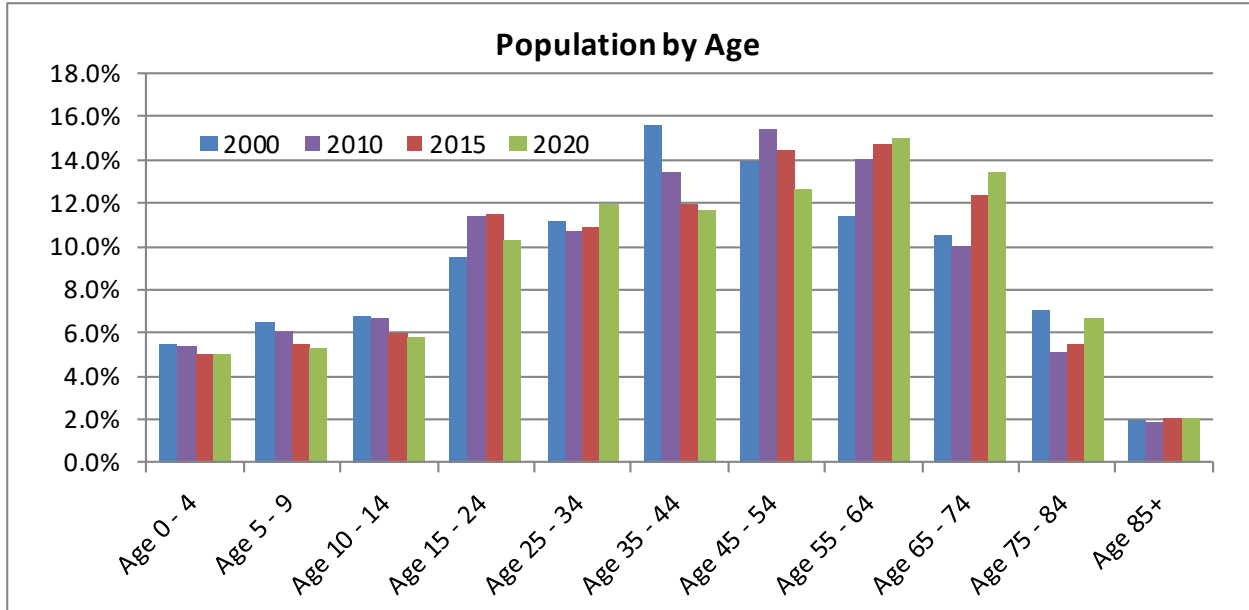
2000	41.7
2010	42.4
2015	44.4
2020	44.8

Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020



Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020

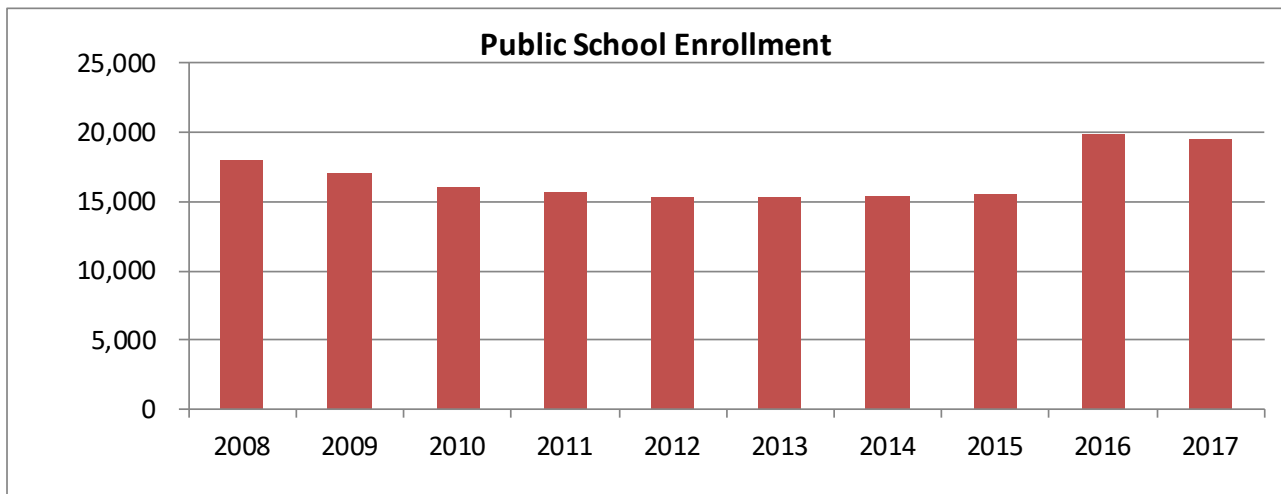
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Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020

Southwest Florida is well-served by 10 colleges and a state university, and has an array of choices for K-12 education in public, private and charter schools.

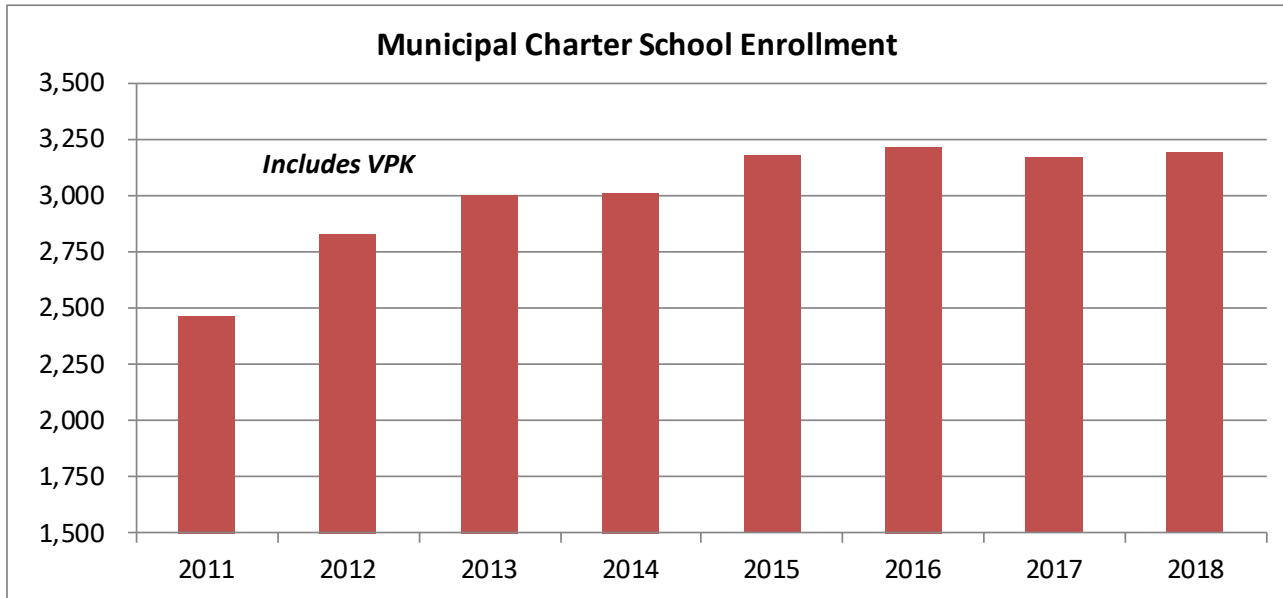
Growth momentum in Cape Coral is sustained by continuously expanding public and private school systems with high performance standards. Public schools are operated by the Lee County School District, which is the ninth-largest district in the state. It operates eight elementary, six middle and four high schools in Cape Coral.



Source: 2017 CAFR per School District of Lee County (Excludes Charter Schools)

The City of Cape Coral has created a municipal charter school system that is governed by the Cape Coral Charter School Authority. It provides a challenging curriculum in a small classroom environment. Students can begin with a voluntary pre-K and carry their educational pursuits all the way through to Oasis High School. The four charter schools provide a seamless opportunity for nurturing students during their pre-college years. Because the system is public, there is no tuition. The municipal charter schools are available exclusively to children who live in Cape Coral.

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Source: Cape Coral Charter School FY18-20 Budget www.capecharterschools.org

Cape Coral is also home to the Cape Coral Institute of Technology (Cape Coral Tech), a post-secondary educational institution operated by the School District of Lee County. It provides training in medical, computer and food-science fields and supplies a constant stream of qualified workers with curricula designed to offer maximum training in a minimum amount of time.

The region's largest higher education facility is Florida Gulf Coast University (FGCU) located in Fort Myers. Now known nationally as "Dunk City," FGCU is one of Florida's youngest state universities, but has exceeded annual enrollment rates of 10,000-plus students since opening in 1997. FGCU is located only 20 miles from Cape Coral and offers undergraduate, graduate and doctorate degrees. The nationally recognized Lutgert College of Business' Center for Leadership and Innovation provides the region's premier executive and technology education programs for middle and upper managers in the private and public sectors. FGCU partnered with Cape Coral to offer a Small Business Development Center office in the city and has established a Cape Coral satellite facility, which provides free and confidential business assistance.

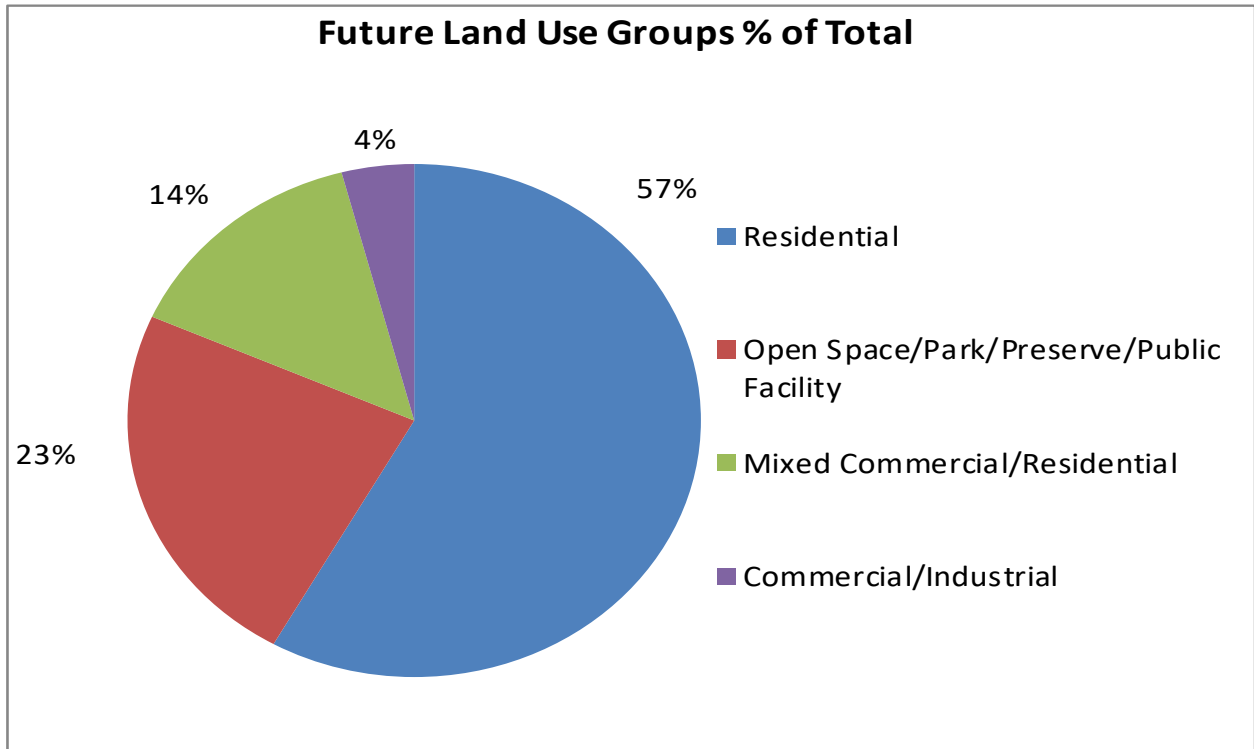
Florida Southwestern State College, with four campuses in the region, offers associate and bachelor's degrees, plus technical training in fields such as allied health, computer networking and programming, business administration, paralegal, criminal justice and fire science.

Land Use

Cape Coral is Florida's third largest city by land mass at 120 square miles and currently only at 45% of build-out. With 6,500 businesses, the city's year-round population of 165,000 swells to 185,000 during the winter months with seasonal residents, tourists and European visitors. Despite being hard-hit during the economic recession, Cape Coral experienced the largest amount of growth throughout the last decade.

The city offers more than six distinct investment areas that include two industrial parks and two Foreign Trade Zones for a total of 3,844 acres for commercial/industrial development. Commercial properties are available for competitive, low-cost leasing. Cape Coral has approximately 65 square miles of unimproved commercial and residential land within its total 120 square miles.

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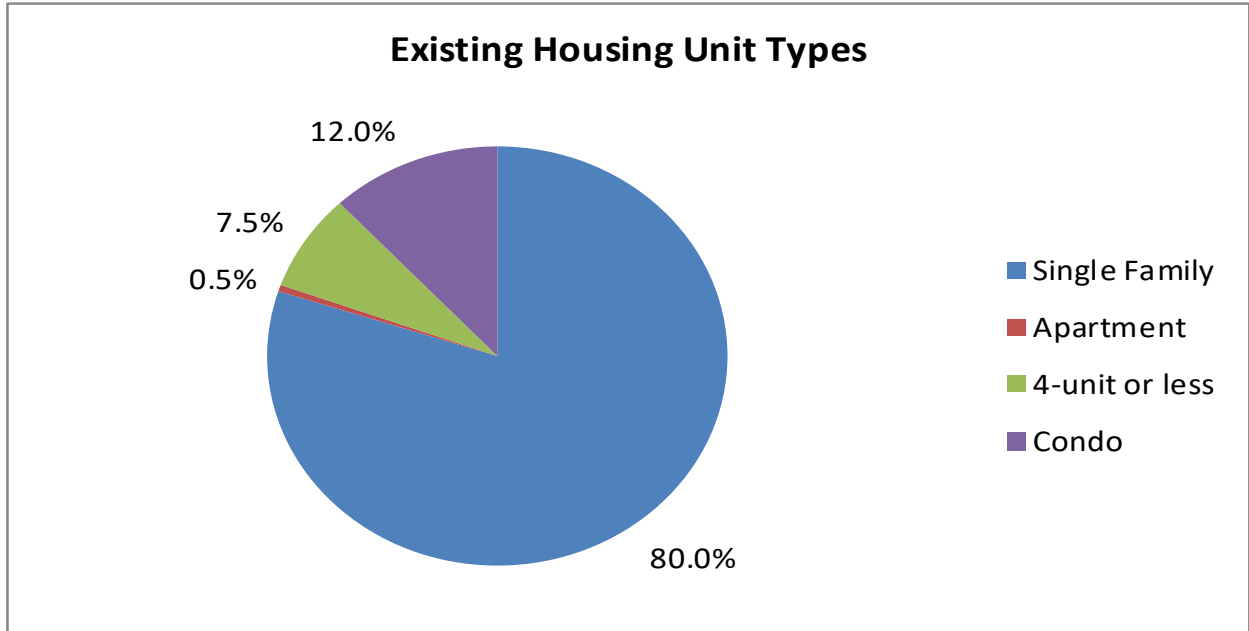
Source: Cape Coral Department of Community Development, Planning Division, 2015

Residents of Cape Coral enjoy living in a widely renowned locale with plenty of educational, cultural and recreational opportunities. The American Chamber of Commerce Research Association’s 2012 Cost of Living Index scored the Cape Coral-Fort Myers metropolitan area as having the third, best cost of living rate in the nation. At build-out, the Cape’s population is estimated to be more than 400,000.

	Number of Parcels	% by Parcel Count	% by Land Area
Improved Parcels	69,833	54%	35%
Unimproved Parcels	59,421	46%	65%
Total	129,254	100%	100%

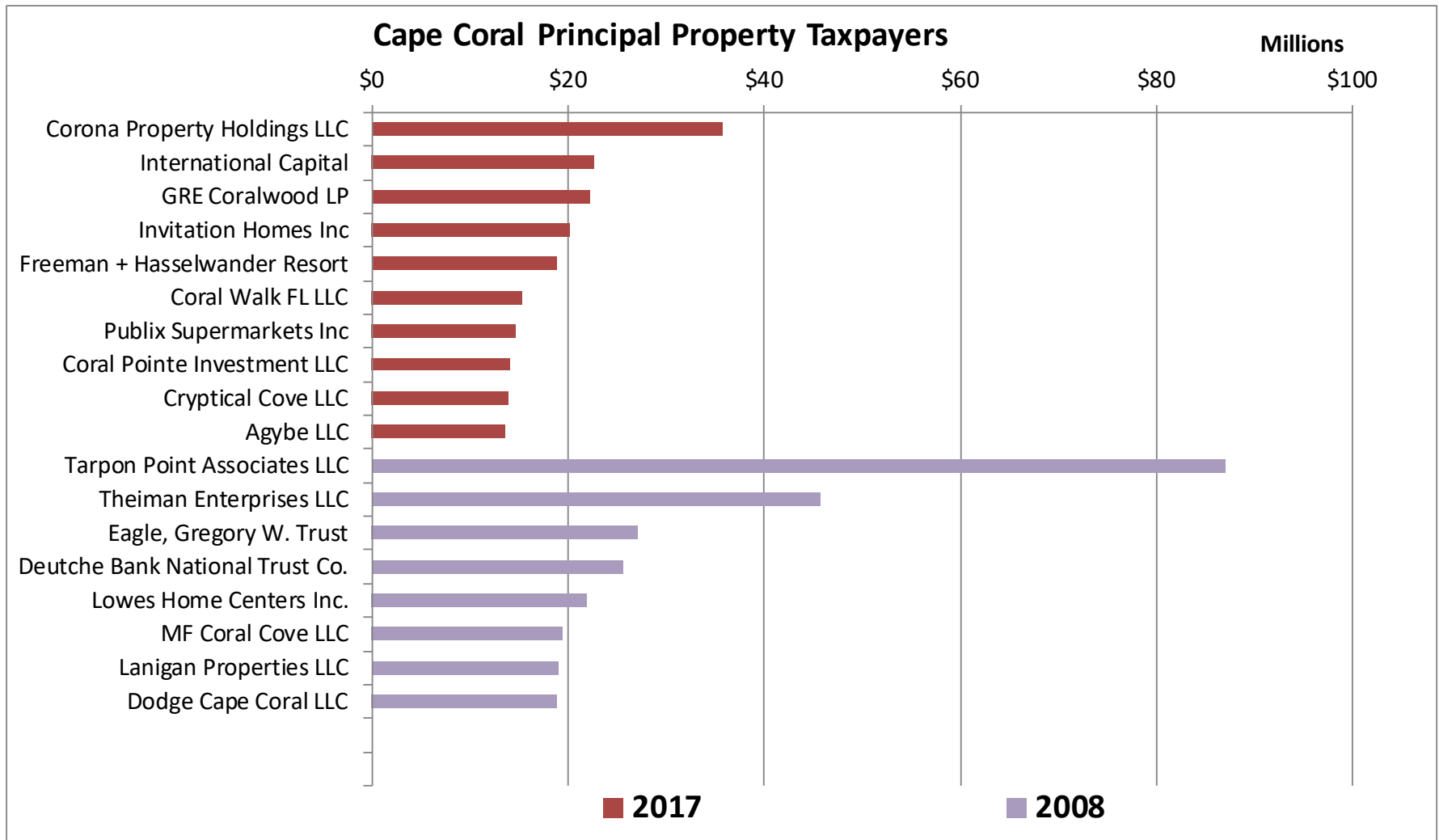
Source: Cape Coral Department of Community Development, Planning Division, 2015

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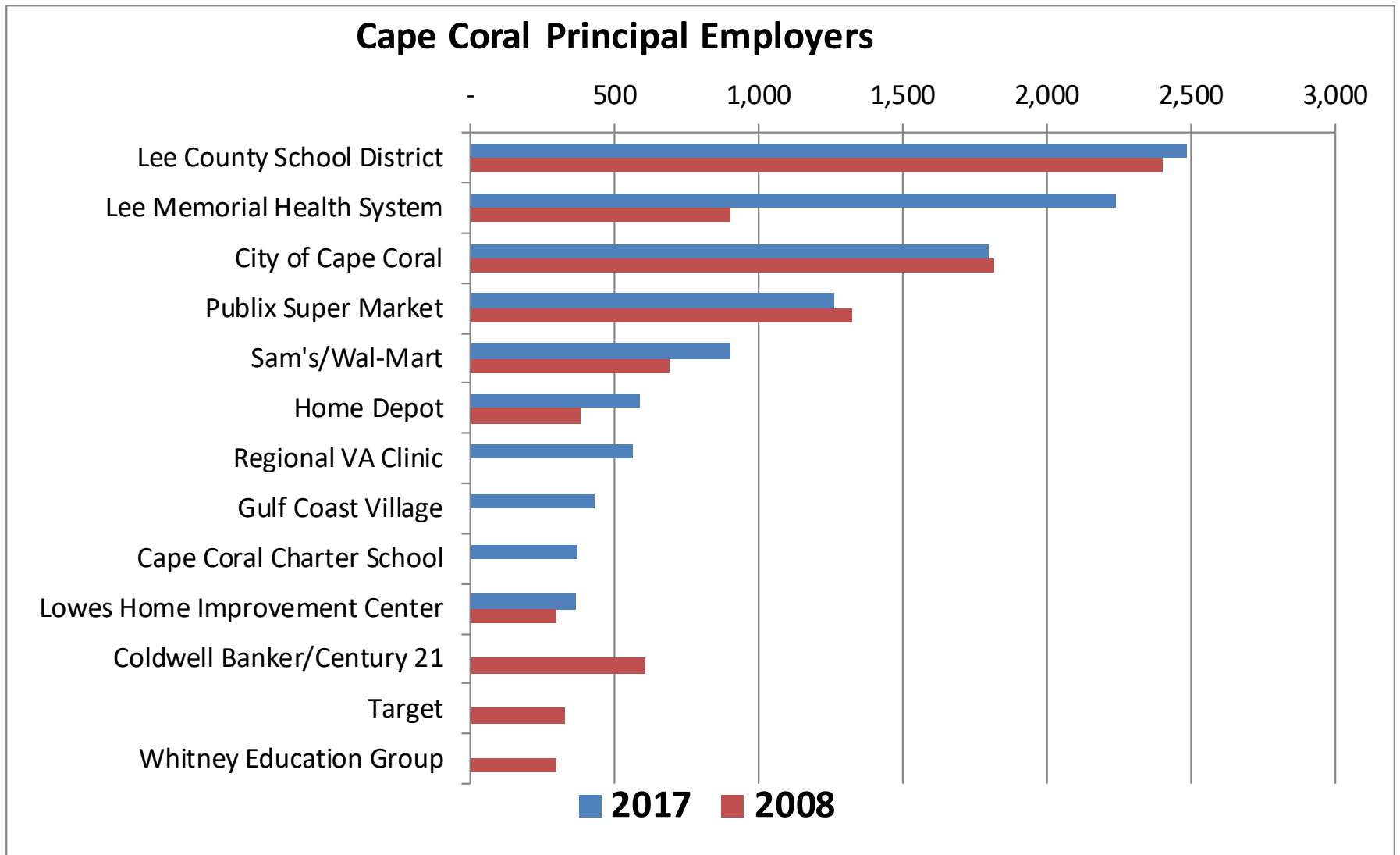
Source: Cape Coral Department of Community Development, Planning Division, 2015

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Source: Lee County Property Appraiser, 2017 CAFR City of Cape Coral

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Source: City of Cape Coral, Economic Development Office, 2017 CAFR City of Cape Coral

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Pay Scales

DIRECTOR PAY PLAN

Effective 10/01/2017

Grade	Range Minimum	Range Midpoint	Range Maximum
DIRI	\$48.55	\$64.33	\$80.10
DIRII	\$54.58	\$72.32	\$90.06

ENGINEERING PAY PLAN

Effective 3/26/2016

Grade	Range Minimum	Range Midpoint	Range Maximum
ENG1	\$24.50	\$30.63	\$36.75
ENG2	\$26.95	\$33.69	\$40.42
ENG3	\$29.91	\$37.39	\$44.87
ENG4	\$33.20	\$41.50	\$49.80
ENG5	\$36.85	\$46.07	\$55.28

INFORMATION TECHNOLOGY PAY PLAN

Effective 3/26/2016

Grade	Range Minimum	Range Midpoint	Range Maximum
IT01	\$23.53	\$30.00	\$36.47
IT02	\$24.71	\$31.50	\$38.29
IT03	\$25.94	\$33.08	\$40.21
IT04	\$27.24	\$34.73	\$42.22
IT05	\$28.60	\$36.47	\$44.33
IT06	\$30.03	\$38.29	\$46.54
IT07	\$31.82	\$40.58	\$49.34
IT08	\$34.06	\$43.43	\$52.79
IT09	\$36.44	\$46.47	\$56.49
IT10	\$39.36	\$50.18	\$61.00

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NON-BARGAINING PAY PLAN

Effective 10/01/2017

Grade	Range Minimum	Range Midpoint	Range Maximum
NB100	\$14.64	\$19.03	\$23.42
NB101	\$15.37	\$19.98	\$24.59
NB102	\$16.14	\$20.99	\$25.83
NB103	\$16.95	\$22.03	\$27.11
NB104	\$17.80	\$23.14	\$28.47
NB105	\$18.69	\$24.30	\$29.90
NB106	\$19.62	\$25.51	\$31.39
NB107	\$20.60	\$26.78	\$32.96
NB108	\$21.63	\$28.12	\$34.61
NB109	\$22.72	\$29.53	\$36.34
NB110	\$23.85	\$31.01	\$38.16
NB111	\$25.04	\$32.56	\$40.07
NB112	\$26.30	\$34.18	\$42.06
NB113	\$27.61	\$35.89	\$44.17
NB114	\$28.99	\$37.69	\$46.38
NB115	\$30.44	\$39.57	\$48.69
NB116	\$31.96	\$41.55	\$51.13
NB117	\$33.87	\$44.04	\$54.20
NB118	\$35.90	\$46.68	\$57.46
NB119	\$38.42	\$49.95	\$61.48
NB120	\$41.49	\$53.94	\$66.39
NB121	\$45.23	\$58.80	\$72.37

CITY ATTORNEY'S STAFF PAY PLAN

Effective 10/01/2017

Position	Range Minimum	Range Midpoint	Range Maximum
Administrative Clerk	\$17.79	\$23.13	\$28.47
Legal Secretary	\$19.57	\$25.44	\$31.31
Legal/Admin Assistant to the City Attorney	\$21.73	\$28.25	\$34.76
Paralegal I	\$22.57	\$29.35	\$36.12
Paralegal II	\$24.38	\$31.69	\$39.00
Senior Paralegal	\$26.34	\$34.24	\$42.13
Assistant City Attorney I	\$33.90	\$45.09	\$56.28
Assistant City Attorney II	\$36.92	\$49.11	\$61.29
Assistant City Attorney III	\$47.13	\$62.81	\$78.48
City Attorney	Negotiable per Contract		

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

POLICE UNION PAY PLANS

Effective 10/08/2018

Step	Hourly Pay Rate		
	Officers	Sergeants	Lieutenants
1	\$23.08	\$35.64	\$43.83
2	\$23.70	\$36.86	\$45.81
3	\$24.40	\$38.80	\$47.80
4	\$25.75	\$41.00	\$50.00
5	\$27.13	\$45.40	\$52.50
6	\$28.37		
7	\$29.75		
8	\$31.00		
9	\$32.40		
10	\$33.70		
11	\$36.30		

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

FIRE UNION PAY PLANS

Effective 10/08/2016

Forty-Eight (48) Hour Work Week Shift Employees:

Step	Hourly Pay Rate		
	Fire Fighter	Fire Engineer / Driver	Fire Lieutenant
1	\$20.14	\$22.52	\$27.43
2	\$21.34	\$24.16	\$29.33
3	\$22.54	\$25.81	\$31.23
4	\$23.73	\$27.45	\$33.13
5	\$24.93	\$29.10	\$35.03
6	\$26.13	\$30.74	\$36.93
7	\$27.33	\$32.39	\$38.82
8	\$28.52	\$34.04	\$40.72
9	\$29.72		
10	\$30.92		
11	\$32.12		

**Supervisory Employees
(Battalion Chief and Fire Marshal):**

Step	Hourly Pay Rate	
	Supervisory Shift	Supervisory Non-Shift
1	\$34.79	\$41.78
2	\$36.18	\$43.44
3	\$37.56	\$45.09
4	\$38.94	\$46.75
5	\$40.32	\$48.40
6	\$41.71	\$50.06
7	\$43.50	\$51.71
8	\$44.47	\$53.37
9	\$45.85	\$55.12
10	\$47.23	\$56.68

**Forty (40) Hour Work Week
Non-Shift Employees:**

Step	Hourly Pay Rate	
	Fire Lieutenant	Fire Inspector
1	\$32.92	\$27.55
2	\$35.20	\$29.16
3	\$37.48	\$30.76
4	\$39.76	\$32.37
5	\$42.04	\$33.98
6	\$44.31	\$35.58
7	\$46.59	\$37.19
8	\$48.87	\$38.79

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

GENERAL UNION PAY PLAN

Effective 3/26/2018

Grade	Range Minimum	Range Midpoint	Range Maximum
4	\$12.39	\$15.90	\$19.40
5	\$12.89	\$16.53	\$20.17
6	\$13.41	\$17.20	\$20.98
7	\$13.94	\$17.88	\$21.82
8	\$14.64	\$18.78	\$22.91
9	\$15.37	\$19.71	\$24.05
10	\$16.14	\$20.70	\$25.26
11	\$16.95	\$21.74	\$26.52
12	\$17.79	\$22.82	\$27.84
13	\$18.68	\$23.96	\$29.24
14	\$19.62	\$25.16	\$30.70
15	\$20.60	\$26.42	\$32.23
16	\$21.63	\$27.74	\$33.85
17	\$22.71	\$29.13	\$35.54
18	\$23.85	\$30.58	\$37.31
19	\$25.04	\$32.11	\$39.18
20	\$26.29	\$33.72	\$41.14
21	\$27.60	\$35.40	\$43.20
22	\$28.99	\$37.18	\$45.36
23	\$30.43	\$39.03	\$47.62
24	\$31.96	\$40.99	\$50.01
25	\$33.55	\$43.03	\$52.51
26	\$35.23	\$45.18	\$55.13
27	\$36.99	\$47.44	\$57.89
28	\$38.84	\$49.81	\$60.78
29	\$40.78	\$52.30	\$63.82
30	\$42.82	\$54.92	\$67.01

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Full Cost Allocation

A cost allocation plan (CAP) distributes central service overhead costs to operating departments. Central services are those administrative functions that mainly provide services to other governmental departments and not to the public. Examples include the Offices of the City Manager, City Attorney and City Auditor, as well as, Financial Services and Information Technology Services, etc. The allocated costs have been incorporated into the proposed budget for FY 2019 - 2021.

Cost Allocation Plans Are Prepared for a Number of Reasons

Principally, these include:

Claiming indirect costs associated with Federal programs.

Charging Enterprise Funds for services provided by the General Fund.

Determine the full costs of departments providing user fee related services to the public.

Obtaining management information related to how the agency carries out its programs.

As the above indicates, most agencies prepare CAP's to recover general fund dollars. This has become increasingly important in view of the limitations on taxes and the general need for additional local revenues. However, in the process of preparing a CAP, considerable valuable management information is also developed. In an effort to manage programs better, more agencies are utilizing this information.
Methodology

This cost allocation plan was prepared in accordance with Office of Management and Budget Circular A-87. Direct costs charged to programs have not been included as indirect costs.

Estimated budgeted City expenditures for FY 2019 were utilized for the allocation. The costs of the following services were allocated:

City Council	City Manager
City Attorney	City Auditor
City Clerk	Financial Services
Human Resources	Informational Technology Services

A basis of allocation for each of the departments listed above was established. As the plan is based on a proposed budget for the upcoming year and estimated activity, the plan is updated at fiscal year-end based on actual data and adjustments are made to the calculated allocation.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget

Additionally, the General Fund receives reimbursement from other funds/agencies based on varying formulas as summarized below:

Road Impact Fees: In accordance with Section 2-24.29 of the Code of Ordinances, an administrative charge of 3% of the road impact fees collected is charged by the General Fund.

The following table summarizes the calculated charges through the full cost allocation of general administrative and overhead costs for FY 2017 - 2021.

Reimbursement to the General Fund FY 2017 - FY 2021

Fund Name	FY 2017 Estimated Allocation	FY 2017 Actual Allocation	FY 2018 Estimated Allocation	FY 2019 Projected Allocation	FY 2020 Projected Allocation	FY 2021 Projected Allocation
Water & Sewer Fund	720,571	783,244	3,901,246	3,400,825	3,502,850	3,607,936
Stormwater Fund	18,547	33,340	1,514,077	1,509,711	1,555,002	1,601,652
Building Fund	332,339	302,187	1,022,617	1,049,198	1,080,674	1,113,094
Waterpark Fund	1,126,155	1,034,345	357,025	419,061	431,633	444,582
Golf Course Fund	2,729,522	2,584,842	387,132	389,222	400,899	412,926
Yacht Basin Fund	318,609	296,080	49,222	82,240	84,708	87,249
CDBG Fund	77,570	63,442	69,178	54,782	56,425	58,118
Total Charge Back for Central Service	5,323,313	5,097,481	7,300,497	6,905,039	7,112,191	7,325,557

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

FY 2019 Allocation Basis

Department/Division	Allocation Method
City Council	Number of Council Agenda Items
City Attorney	Number of Full-time Employees (FTE's)
City Auditor	Number of Internal Audit Hours
City Manager	
Administration	Number of Full-time Employees (FTE's)
Public Information	Number of Full-time Employees (FTE's)
City Clerk	
Administration	Number of Full-time Employees (FTE's)
Communications	Number of Full-time Employees (FTE's)
Records Management	Number of Files Imaged
Citizen's Action Center	Number of Complaints/Inquiries
Financial Services	
Administration	Number of Full-time Employees (FTE's)
Accounting & Debt Management	Number of Accounting Transactions Processed
Treasury (Cashier)	Number of Cashier Transactions Processed
Payroll Services	Number of Full-time Employees (FTE's)
Accounts Payable	Dollar amount of A/P Transactions Processed
Management/Budget	Percentage of Budget Department Expenditures
Procurement	Number of Purchase Orders Processed
Human Resources	
Administration	Number of Full-time Employees (FTE's)
Employee Benefits	Number of Full-time Employees (FTE's)
Retiree Health Care Costs	Number of Full-time Employees (FTE's)
Compensation & Classification	Number of Full-time Employees (FTE's)
Employee Development	Number of Full-time Employees (FTE's)
Recruitment	Number of Full-time Employees (FTE's)
Employee/Labor Relations	Number of Full-time Employees (FTE's)
Information Systems	
Administration	Number of Employee Accounts
Business Applications	Number of Employee Accounts
Network Administration	Number of Employee Accounts
ITS Public Safety	Number of Employee Accounts
Security	Number of Employee Accounts
GIS	Number of Mapping & Analysis Requests
Department of Community Development	Percentage of DCD Department Expenditures
Parks & Recreation	Percentage of P&R Department Expenditures
Public Works	Percentage of Public Works FTE's

*Allocations based on most recent actuals (FY16)

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back

\$6,905,039

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Amount Allocated to Other Funds	General Fund Portion
Human Resources	\$8,654,368	Human Resources Allocation	
Administration	\$476,842	# of FTE 1,636.37	
		% of Total FTE	
		Amount of Allocation	\$153,877
Employee Benefits	\$317,386	# of FTE 1,636.37	\$322,965
		% of Total FTE	
		Amount of Allocation	\$102,420
Retiree Health Care Costs	\$6,960,889	# of Retirees 660.00	\$214,966
		% of Total Retirees	
		Amount of Allocation	\$1,634,417
Compensation & Classification	\$222,338	# of FTE 1,636.37	\$5,326,472
		% of Total FTE	
		Amount of Allocation	\$71,748
Employee Development	\$145,945	# of FTE 1,636.37	\$150,590
		% of Total FTE	
		Amount of Allocation	\$47,096
Recruitment	\$432,071	# of FTE 1,636.37	\$98,849
		% of Total FTE	
		Amount of Allocation	\$139,429
Employee/Labor Relations	\$98,897	# of FTE 1,636.37	\$292,642
		% of Total FTE	
		Amount of Allocation	\$31,914
Financial Services	\$3,211,320	Financial Services Allocation	
Administration	\$639,593	# of FTE 1,636.37	
		% of Total FTE	
		Amount of Allocation	\$206,397
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed 83,900.00	\$433,196
		% of Total Accounting Transactions	
	\$26,528	# of Cashier Transactions Processed 4,466,929.00	
Treasury (Cashier)	\$238,751	# of Rec Trac Transactions Processed 254,632.00	
		% of Total Cashier/Rec Trac Transactions	
		Amount of Allocation	\$205,360
Payroll Services	\$160,381	# of FTE 1,636.37	\$59,919
		% of Total FTE	
		Amount of Allocation	\$51,755
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed 195,168,777.00	\$108,626
		% of Total A/P Transactions	
		Amount of Allocation	\$85,336
Management/Budget	\$423,530	% of Budget Expenditures 249,470,944.00	\$294,104
		% of Total Budget Expenditures	
		Amount of Allocation	\$104,400
Procurement	\$681,410	# of Purchase Orders Processed 4,865.00	\$319,130
		% of Total Purchase Orders Processed	
		Amount of Allocation	\$245,785
City Clerk	\$1,001,645	City Clerk Allocation	
Administration	\$564,569	# of FTE 1,636.37	
		% of Total FTE	
		Amount of Allocation	\$182,186
Communications	\$87,594	# of FTE 1,636.37	\$382,383
		% of Total FTE	
		Amount of Allocation	\$28,267
Records Management	\$222,201	# of Files Imaged 1,807,861.00	\$59,327
		% of Total Files Imaged	
		Amount of Allocation	\$180,916
Citizen's Action Center	\$127,281	# of Complaints/Inquiries 26,117.00	\$41,285
		% of Total Complaints/Inquiries	
		Amount of Allocation	\$19,512

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back

\$6,905,039

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Amount Allocated to Other Funds	General Fund Portion
City Manager	\$1,493,262	City Manager Allocation	
Administration	\$1,011,589	# of FTE 1,636.37 % of Total FTE	
		Amount of Allocation	\$326,440
Public Information	\$481,673	# of FTE 1,636.37 % of Total FTE	\$685,149
		Amount of Allocation	\$155,436
Information Technology Services	\$7,250,018	ITS Allocation	
Administration	\$298,563	# of Employee Accounts 946.00 % of Total # of Employee Accounts	
		Amount of Allocation	\$36,932
Business Applications	\$1,553,646	# of Employee Accounts 946.00 % of Total # of Employee Accounts	\$261,631
		Amount of Allocation	\$192,186
Network Administration	\$1,630,488	# of Employee Accounts 946.00 % of Total # of Employee Accounts	\$1,361,460
		Amount of Allocation	\$201,691
Public Safety	\$2,862,575	# of Employee Accounts 946.00 % of Total # of Employee Accounts	\$1,428,797
		Amount of Allocation	\$354,101
Security	\$566,668	# of Employee Accounts 946.00 % of Total # of Employee Accounts	\$2,508,474
		Amount of Allocation	\$70,097
GIS	\$338,078	# of Total Mapping & Analysis Requests 171.00 % of Total # of Mapping & Analysis Requests	\$496,571
		Amount of Allocation	\$185,841
City Auditor	\$744,858	# of Internal Audit Hours 5,488.00 % of Total Internal Audit Hours	
		Amount of Allocation	\$154,260
City Council	\$799,020	# of Council Agenda Items 461.00 % of Total Council Agenda Items	
		Amount of Allocation	\$149,017
City Attorney	\$1,659,399	# of FTE 1,636.37 % of Total FTE	
		Amount of Allocation	\$535,488
Department Overhead	\$2,399,852	% of Overhead Allocation Total Alotted For Each Fund	
		Amount of Allocation	\$859,166
Adjustment		FY 2016 True Up	
		(\$12,548)	
Total General Fund Allocations	\$27,213,742	\$6,905,039	\$20,296,155

Notes:

The amounts listed above are related to the total estimated cost of the function budgeted within the General Fund. The actual allocated amount varies by fund. For recreation funds (Waterpark, Golf Course and Yacht Basin), Rec Trac transactions were used as the basis of allocation with only 10% of the costs being allocated to these funds. Beginning in FY 2010, the Water & Sewer Fund began funding 1 cashier position directly; as such only the cost of the Cashier Supervisor and Accounting Assistant is being allocated to the fund. Only 28% of Records Management, in the City Clerk's Office, is allocated. All estimates preceded the adoption of the final budget and will vary from the final adopted amounts for budget, FTE, etc. A true-up will follow at year-end and will be applied to the FY 2020 estimated amounts. Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Summary of Allocated Costs by Fund

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation	Water & Sewer	Stormwater	Building	Waterpark
Human Resources	\$8,654,368	Human Resources Allocation	\$1,275,963	\$341,646	\$366,847	\$63,844
Financial Services	\$3,211,320	Financial Services Allocation	\$730,933	\$146,624	\$45,955	\$72,452
City Clerk	\$1,001,645	City Clerk Allocation	\$141,839	\$46,135	\$183,712	\$24,587
City Manager	\$1,493,262	City Manager Allocation	\$260,276	\$87,654	\$44,201	\$56,296
ITS	\$7,250,018	ITS Allocation	\$443,270	\$247,143	\$233,624	\$51,148
City Auditor	\$744,858	City Auditor Allocation	\$154,260	\$0	\$0	\$0
City Council	\$799,020	City Council Allocation	\$105,710	\$17,339	\$5,194	\$5,194
City Attorney	\$1,659,399	City Attorney Allocation	\$289,233	\$97,407	\$49,118	\$62,559
Department Overhead	\$2,399,852	Amount of Allocation	\$0	\$526,072	\$126,018	\$84,583
Adjustment		FY 2016 True Up	(\$659)	(\$309)	(\$5,471)	(\$1,602)
Total General Fund Allocations	\$27,213,742		\$3,400,825	\$1,509,711	\$1,049,198	\$419,061

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

Summary of Allocated Costs by Fund

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Golf Course	Yacht Basin	CDBG	Allocation	
Human Resources	\$8,654,368	Human Resources Allocation	\$106,978	\$23,592	\$2,032	\$2,180,902
Financial Services	\$3,211,320	Financial Services Allocation	\$74,368	\$11,863	\$22,953	\$1,105,148
City Clerk	\$1,001,645	City Clerk Allocation	\$12,782	\$1,043	\$783	\$410,881
City Manager	\$1,493,262	City Manager Allocation	\$29,268	\$2,389	\$1,792	\$481,876
ITS	\$7,250,018	ITS Allocation	\$36,633	\$14,515	\$14,515	\$1,040,848
City Auditor	\$744,858	City Auditor Allocation	\$0	\$0	\$0	\$154,260
City Council	\$799,020	City Council Allocation	\$3,436	\$1,758	\$10,387	\$149,017
City Attorney	\$1,659,399	City Attorney Allocation	\$32,524	\$2,655	\$1,991	\$535,488
Department Overhead	\$2,399,852	Amount of Allocation	\$107,544	\$12,800	\$2,149	\$859,166
Adjustment		FY 2016 True Up	(\$14,311)	\$11,625	(\$1,821)	(\$12,548)
Total General Fund Allocations	\$27,213,742		\$389,222	\$82,240	\$54,782	\$6,905,039

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

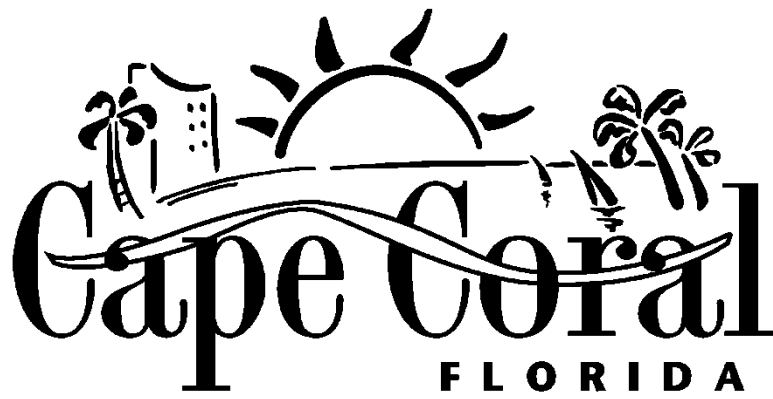
Departmental Overhead Allocations

Total Administrative Overhead Costs Allocated

\$859,166

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation	
Public Works Administrative Cost	\$1,328,879	Public Works Overhead Allocation	
Stormwater Fund		% of Total Public Works FTE	39.59%
		Overhead Costs Allocated	\$526,072
Parks & Recreation Administrative Cost	\$805,988	Parks & Recreation Overhead Allocation	\$204,927
Waterpark Fund		% of Total Parks & Recreation Budget	10.49%
		Overhead Costs Allocated	\$84,583
Golf Course Fund		% of Total Parks & Recreation Budget	13.34%
		Overhead Costs Allocated	\$107,544
Yacht Basin Fund		% of Total Parks & Recreation Budget	1.59%
		Overhead Costs Allocated	\$12,800
DCD Administrative Cost	\$264,985	DCD Overhead Allocation	\$128,167
Building Fund		% of Total DCD Budget	47.56%
		Overhead Costs Allocated	\$126,018
CDBG Fund		Limitation	0.1
		% of Total DCD Budget	8.11%
		Overhead Costs Allocated	\$2,149
Total Administrative Cost to be Allocated	\$2,399,852		\$859,166

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back

\$3,400,825

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation		Water & Sewer Fund
Human Resources	\$8,654,368	Human Resources Allocation		\$1,275,963
Administration	\$476,842	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$83,114
Employee Benefits	\$317,386	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$55,320
Retiree Health Care Costs	\$6,960,889	# of Retirees	660.00	93.00
		% of Total Retirees		14.09%
		Amount of Allocation		\$980,789
Compensation & Classification	\$222,338	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$38,754
Employee Development	\$145,945	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$25,438
Recruitment	\$432,071	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$75,310
Employee/Labor Relations	\$98,897	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$17,238
Financial Services	\$3,184,792	Financial Services Allocation		\$730,933
Administration	\$639,593	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$111,481
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed	83,900.00	13957.00
		% of Total Accounting Transactions		16.64%
		Amount of Allocation		\$110,105
Treasury (Cashier)	\$238,751	# of Cashier Transactions Processed	4,466,929.00	3,467,876.00
		% of Total Cashier Transactions		77.63%
		Amount of Allocation		\$185,342
Payroll Services	\$160,381	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$27,954
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed	195,168,777.00	36,188,529.00
		% of Total A/P Transactions		18.54%
		Amount of Allocation		\$70,348
Management/Budget	\$423,530	% of Budget Expenditures	249,470,944.00	40,395,354.00
		% of Total Budget Expenditures		16.19%
		Amount of Allocation		\$68,570
Procurement	\$681,410	# of Purchase Orders Processed	4,865.00	1,122.00
		% of Total Purchase Orders Processed		23.06%
		Amount of Allocation		\$157,133
City Clerk	\$1,001,645	City Clerk Allocation		\$141,839
Administration	\$564,569	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$98,404
Communications	\$87,594	# of FTE	1,636.37	285.15
		% of Total FTE		17.43%
		Amount of Allocation		\$15,268
Records Management	\$222,201	# of Files Imaged	1,807,861.00	140,083.00
		% of Total Files Imaged		7.75%
		Amount of Allocation		\$17,221
Citizen's Action Center	\$127,281	# of Complaints/Inquiries	26,117.00	2,246.00
		% of Total Complaints/Inquiries		8.60%
		Amount of Allocation		\$10,946

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back **\$3,400,825**

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation		Water & Sewer Fund
City Manager	\$1,493,262	City Manager Allocation	\$260,276
Administration	\$1,011,589	# of FTE	1,636.37
		% of Total FTE	285.15
		Amount of Allocation	17.43%
Public Information	\$481,673	# of FTE	1,636.37
		% of Total FTE	285.15
		Amount of Allocation	17.43%
Information Technology Services	\$7,250,018	Information Technology Services Allocation	\$443,270
Administration	\$298,563	# of Employee Accounts	946.00
		% of Total # of Employee Accounts	36.00
		Amount of Allocation	3.81%
Business Applications	\$1,553,646	# of Employee Accounts	946.00
		% of Total # of Employee Accounts	36.00
		Amount of Allocation	3.81%
Network Administration	\$1,630,488	# of Employee Accounts	946.00
		% of Total # of Employee Accounts	36.00
		Amount of Allocation	3.81%
Public Safety	\$2,862,575	# of Employee Accounts	946.00
		% of Total # of Employee Accounts	36.00
		Amount of Allocation	3.81%
Security	\$566,668	# of Employee Accounts	946.00
		% of Total # of Employee Accounts	36.00
		Amount of Allocation	3.81%
GIS	\$338,078	# of Total Mapping & Analysis Requests	171.00
		% of Total # of Mapping & Analysis Requests	91.00
		Amount of Allocation	53.22%
City Auditor	\$744,858	# of Internal Audit Hours	5,488.00
		% of Total Internal Audit Hours	1136.75
		Amount of Allocation	20.71%
City Council	\$799,020	# of Council Agenda Items	461.00
		% of Total Council Agenda Items	61.00
		Amount of Allocation	13.23%
City Attorney	\$1,659,399	# of FTE	1,636.37
		% of Total FTE	285.15
		Amount of Allocation	17.43%
Adjustment		FY 2016 True Up	(659)
Total General Fund Allocations	\$24,787,362		\$3,400,825

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,509,711

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation	Stormwater Fund
Human Resources	\$8,654,368	Human Resources Allocation	\$341,646
Administration	\$476,842	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$27,991
Employee Benefits	\$317,386	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$18,631
Retiree Health Care Costs	\$6,960,889	# of Retirees 660.00 % of Total Retirees	23.00 3.48%
		Amount of Allocation	\$242,239
Compensation & Classification	\$222,338	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$13,051
Employee Development	\$145,945	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$8,567
Recruitment	\$432,071	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$25,363
Employee/Labor Relations	\$98,897	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$5,805
Financial Services	\$3,184,792	Financial Services Allocation	\$146,624
Administration	\$639,593	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$37,544
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed 83,900.00 % of Total Accounting Transactions	5788.00 6.90%
		Amount of Allocation	\$45,656
Treasury (Cashier)	\$238,751	# of Cashier Transactions Processed 4,466,929.00 % of Total Cashier Transactions	4,037.00 0.09%
		Amount of Allocation	\$215
Payroll Services	\$160,381	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$9,414
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed 195,168,777.00 % of Total A/P Transactions	3,067,242.00 1.57%
		Amount of Allocation	\$5,957
Management/Budget	\$423,530	% of Budget Expenditures 249,470,944.00 % of Total Budget Expenditures	10,684,859.00 4.28%
		Amount of Allocation	\$18,127
Procurement	\$681,410	# of Purchase Orders Processed 4,865.00 % of Total Purchase Orders Processed	212.00 4.36%
		Amount of Allocation	\$29,709
City Clerk	\$1,001,645	City Clerk Allocation	\$46,135
Administration	\$564,569	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$33,140
Communications	\$87,594	# of FTE 1,636.37 % of Total FTE	96.00 5.87%
		Amount of Allocation	\$5,142
Records Management	\$222,201	# of Files Imaged 1,807,861.00 % of Total Files Imaged	0.00 0.00%
		Amount of Allocation	\$0
Citizen's Action Center	\$127,281	# of Complaints/Inquiries 26,117.00 % of Total Complaints/Inquiries	1,611.00 6.17%
		Amount of Allocation	\$7,853

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,509,711

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Stormwater Fund
City Manager	\$1,493,262	City Manager Allocation
Administration	\$1,011,589	# of FTE 1,636.37 % of Total FTE 96.00 Amount of Allocation \$59,380
Public Information	\$481,673	# of FTE 1,636.37 % of Total FTE 96.00 Amount of Allocation \$28,274
Information Technology Services	\$7,250,018	Information Technology Services Allocation
Administration	\$298,563	# of Employee Accounts 946.00 % of Total # of Employee Accounts 33.00 Amount of Allocation \$10,420
Business Applications	\$1,553,646	# of Employee Accounts 946.00 % of Total # of Employee Accounts 33.00 Amount of Allocation \$54,222
Network Administration	\$1,630,488	# of Employee Accounts 946.00 % of Total # of Employee Accounts 33.00 Amount of Allocation \$56,904
Public Safety	\$2,862,575	# of Employee Accounts 946.00 % of Total # of Employee Accounts 33.00 Amount of Allocation \$99,904
Security	\$566,668	# of Employee Accounts 946.00 % of Total # of Employee Accounts 33.00 Amount of Allocation \$19,777
GIS	\$338,078	# of Total Mapping & Analysis Requests 171.00 % of Total # of Mapping & Analysis Requests 3.00 Amount of Allocation \$5,916
City Auditor	\$744,858	# of Internal Audit Hours 5,488.00 % of Total Internal Audit Hours 0.00% Amount of Allocation \$0
City Council	\$799,020	# of Council Agenda Items 461.00 % of Total Council Agenda Items 2.17% Amount of Allocation \$17,339
City Attorney	\$1,659,399	# of FTE 1,636.37 % of Total FTE 96.00 Amount of Allocation \$97,407
Public Works Department Overhead		Please refer to Departmental Overhead Allocations % of Public Works Full Time Employees 39.59% Amount of Allocation \$526,072
Adjustment		FY 2016 True Up (309)
Total General Fund Allocations	\$24,787,362	\$1,509,711

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$1,049,198

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation	Building Fund
Human Resources	\$8,654,368	Human Resources Allocation	\$366,847
Administration	\$476,842	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$14,115
Employee Benefits	\$317,386	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$9,395
Retiree Health Care Costs	\$6,960,889	# of Retirees 660.00 % of Total Retirees	30.00 4.55%
		Amount of Allocation	\$316,720
Compensation & Classification	\$222,338	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$6,581
Employee Development	\$145,945	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$4,320
Recruitment	\$432,071	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$12,789
Employee/Labor Relations	\$98,897	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$2,927
Financial Services	\$3,184,792	Financial Services Allocation	\$45,955
Administration	\$639,593	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$18,932
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed 83,900.00 % of Total Accounting Transactions	1234.00 1.47%
		Amount of Allocation	\$9,727
Treasury (Cashier)	\$238,751	# of Cashier Transactions Processed 4,466,929.00 % of Total Cashier Transactions	86,101.00 1.93%
		Amount of Allocation	\$4,608
Payroll Services	\$160,381	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$4,747
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed 195,168,777.00 % of Total A/P Transactions	167,228.00 0.09%
		Amount of Allocation	\$341
Management/Budget	\$423,530	% of Budget Expenditures 249,470,944.00 % of Total Budget Expenditures	3,405,016.00 1.36%
		Amount of Allocation	\$5,760
Procurement	\$681,410	# of Purchase Orders Processed 4,865.00 % of Total Purchase Orders Processed	13.00 0.27%
		Amount of Allocation	\$1,840
City Clerk	\$1,001,645	City Clerk Allocation	\$183,712
Administration	\$564,569	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$16,711
Communications	\$87,594	# of FTE 1,636.37 % of Total FTE	48.45 2.96%
		Amount of Allocation	\$2,593
Records Management	\$222,201	# of Files Imaged 1,807,861.00 % of Total Files Imaged	1,331,911.00 73.67%
		Amount of Allocation	\$163,695
Citizen's Action Center	\$127,281	# of Complaints/Inquiries 26,117.00 % of Total Complaints/Inquiries	146.00 0.56%
		Amount of Allocation	\$713

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$1,049,198

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Building Fund
City Manager	\$1,493,262	City Manager Allocation
Administration	\$1,011,589	# of FTE 1,636.37 % of Total FTE 48.45 Amount of Allocation \$29,943
Public Information	\$481,673	# of FTE 1,636.37 % of Total FTE 48.45 Amount of Allocation \$14,258
Information Technology Services	\$7,250,018	Information Technology Services Allocation
Administration	\$298,563	# of Employee Accounts 946.00 % of Total # of Employee Accounts 32.00 Amount of Allocation \$10,091
Business Applications	\$1,553,646	# of Employee Accounts 946.00 % of Total # of Employee Accounts 32.00 Amount of Allocation \$52,513
Network Administration	\$1,630,488	# of Employee Accounts 946.00 % of Total # of Employee Accounts 32.00 Amount of Allocation \$55,110
Public Safety	\$2,862,575	# of Employee Accounts 946.00 % of Total # of Employee Accounts 32.00 Amount of Allocation \$96,755
Security	\$566,668	# of Employee Accounts 946.00 % of Total # of Employee Accounts 32.00 Amount of Allocation \$19,153
GIS	\$338,078	# of Total Mapping & Analysis Requests 171.00 % of Total # of Mapping & Analysis Requests 0.00% Amount of Allocation \$0
City Auditor	\$744,858	# of Internal Audit Hours 5,488.00 % of Total Internal Audit Hours 0.00% Amount of Allocation \$0
City Council	\$799,020	# of Council Agenda Items 461.00 % of Total Council Agenda Items 0.65% Amount of Allocation \$5,194
City Attorney	\$1,659,399	# of FTE 1,636.37 % of Total FTE 48.45 Amount of Allocation \$49,118
DCD Department Overhead		Please refer to Departmental Overhead Allocations % of Total DCD Budget 47.56% Amount of Allocation \$126,018
Adjustment		FY 2016 True Up (5,471)
Total General Fund Allocations	\$24,787,362	\$1,049,198

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back **\$419,061**

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation	Waterpark Fund
Human Resources	\$8,654,368	Human Resources Allocation	\$63,844
Administration	\$476,842	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$17,977
Employee Benefits	\$317,386	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$11,965
Retiree Health Care Costs	\$6,960,889	# of Retirees	0.00
		% of Total Retirees	0.00%
		Amount of Allocation	\$0
Compensation & Classification	\$222,338	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$8,382
Employee Development	\$145,945	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$5,502
Recruitment	\$432,071	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$16,289
Employee/Labor Relations	\$98,897	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$3,728
Financial Services	\$2,972,569	Financial Services Allocation	\$72,452
Administration	\$639,593	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$24,113
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed	1156.00
		% of Total Accounting Transactions	1.38%
		Amount of Allocation	\$9,131
Treasury (Cashier)	\$26,528	# of Rec Trac Transactions Processed	88,562.00
		% of Total Rec Trac Transactions	34.78%
		Amount of Allocation	\$9,226
Payroll Services	\$160,381	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$6,046
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed	986,014.00
		% of Total A/P Transactions	0.51%
		Amount of Allocation	\$1,935
Management/Budget	\$423,530	% of Budget Expenditures	1,931,264.00
		% of Total Budget Expenditures	0.77%
		Amount of Allocation	\$3,261
Procurement	\$681,410	# of Purchase Orders Processed	134.00
		% of Total Purchase Orders Processed	2.75%
		Amount of Allocation	\$18,739
City Clerk	\$1,001,645	City Clerk Allocation	\$24,587
Administration	\$564,569	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$21,284
Communications	\$87,594	# of FTE	61.67
		% of Total FTE	3.77%
		Amount of Allocation	\$3,302
Records Management	\$222,201	# of Files Imaged	0.00
		% of Total Files Imaged	0.00%
		Amount of Allocation	\$0
Citizen's Action Center	\$127,281	# of Complaints/Inquiries	0.00
		% of Total Complaints/Inquiries	0.00%
		Amount of Allocation	\$0

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back

\$419,061

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Waterpark Fund
City Manager \$1,493,262	City Manager Allocation	\$56,296
Administration \$1,011,589	# of FTE 1,636.37 % of Total FTE	61.67 3.77%
	Amount of Allocation	\$38,137
Public Information \$481,673	# of FTE 1,636.37 % of Total FTE	61.67 3.77%
	Amount of Allocation	\$18,159
Information Technology Services \$7,250,018	Information Technology Services Allocation	\$51,148
Administration \$298,563	# of Employee Accounts 946.00 % of Total # of Employee Accounts	7.00 0.74%
	Amount of Allocation	\$2,209
Business Applications \$1,553,646	# of Employee Accounts 946.00 % of Total # of Employee Accounts	7.00 0.74%
	Amount of Allocation	\$11,497
Network Administration \$1,630,488	# of Employee Accounts 946.00 % of Total # of Employee Accounts	7.00 0.74%
	Amount of Allocation	\$12,066
Public Safety \$2,862,575	# of Employee Accounts 946.00 % of Total # of Employee Accounts	7.00 0.74%
	Amount of Allocation	\$21,183
Security \$566,668	# of Employee Accounts 946.00 % of Total # of Employee Accounts	7.00 0.74%
	Amount of Allocation	\$4,193
GIS \$338,078	# of Total Mapping & Analysis Requests 171.00 % of Total # of Mapping & Analysis Requests	0.00 0.00%
	Amount of Allocation	\$0
City Auditor \$744,858	# of Internal Audit Hours 5,488.00 % of Total Internal Audit Hours	0.00 0.00%
	Amount of Allocation	\$0
City Council \$799,020	# of Council Agenda Items 461.00 % of Total Council Agenda Items	3.00 0.65%
	Amount of Allocation	\$5,194
City Attorney \$1,659,399	# of FTE 1,636.37 % of Total FTE	61.67 3.77%
	Amount of Allocation	\$62,559
Parks & Recreation Department Overhead	Please refer to Departmental Overhead Allocations % of Total P&R Budget	10.49%
	Amount of Allocation	\$84,583
Adjustment	FY 2016 True Up	(1,602)
Total General Fund Allocations \$24,575,139		\$419,061

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$389,222

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation		Golf Course Fund
Human Resources	\$8,654,368	Human Resources Allocation		\$106,978
Administration	\$476,842	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$9,346
Employee Benefits	\$317,386	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$6,221
Retiree Health Care Costs	\$6,960,889	# of Retirees	660.00	7.00
		% of Total Retirees		1.06%
		Amount of Allocation		\$73,785
Compensation & Classification	\$222,338	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$4,358
Employee Development	\$145,945	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$2,861
Recruitment	\$432,071	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$8,469
Employee/Labor Relations	\$98,897	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$1,938
Financial Services	\$2,972,569	Financial Services Allocation		\$74,368
Administration	\$639,593	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$12,536
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed	83,900.00	1706.00
		% of Total Accounting Transactions		2.03%
		Amount of Allocation		\$13,432
Treasury (Cashier)	\$26,528	# of Rec Trac Transactions Processed	254,632.00	56,024.00
		% of Total Rec Trac Transactions		22.00%
		Amount of Allocation		\$5,836
Payroll Services	\$160,381	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$3,143
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed	195,168,777.00	943,359.00
		% of Total A/P Transactions		0.48%
		Amount of Allocation		\$1,821
Management/Budget	\$423,530	% of Budget Expenditures	249,470,944.00	2,526,259.00
		% of Total Budget Expenditures		1.01%
		Amount of Allocation		\$4,278
Procurement	\$681,410	# of Purchase Orders Processed	4,865.00	238.00
		% of Total Purchase Orders Processed		4.89%
		Amount of Allocation		\$33,321
City Clerk	\$1,001,645	City Clerk Allocation		\$12,782
Administration	\$564,569	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$11,066
Communications	\$87,594	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$1,717
Records Management	\$222,201	# of Files Imaged	1,807,861.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$127,281	# of Complaints/Inquiries	26,117.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$389,222

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation		Golf Course Fund
City Manager	\$1,493,262	City Manager Allocation		\$29,268
Administration	\$1,011,589	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$19,827
Public Information	\$481,673	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$9,441
Information Technology Services	\$7,250,018	Information Technology Services Allocation		\$36,633
Administration	\$298,563	# of Employee Accounts	946.00	5.00
		% of Total # of Employee Accounts		0.53%
		Amount of Allocation		\$1,582
Business Applications	\$1,553,646	# of Employee Accounts	946.00	5.00
		% of Total # of Employee Accounts		0.53%
		Amount of Allocation		\$8,234
Network Administration	\$1,630,488	# of Employee Accounts	946.00	5.00
		% of Total # of Employee Accounts		0.53%
		Amount of Allocation		\$8,642
Public Safety	\$2,862,575	# of Employee Accounts	946.00	5.00
		% of Total # of Employee Accounts		0.53%
		Amount of Allocation		\$15,172
Security	\$566,668	# of Employee Accounts	946.00	5.00
		% of Total # of Employee Accounts		0.53%
		Amount of Allocation		\$3,003
GIS	\$338,078	# of Total Mapping & Analysis Requests	171.00	0.00
		% of Total # of Mapping & Analysis Requests		0.00%
		Amount of Allocation		\$0
City Auditor	\$744,858	# of Internal Audit Hours	5,488.00	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$799,020	# of Council Agenda Items	461.00	2.00
		% of Total Council Agenda Items		0.43%
		Amount of Allocation		\$3,436
City Attorney	\$1,659,399	# of FTE	1,636.37	32.00
		% of Total FTE		1.96%
		Amount of Allocation		\$32,524
Parks & Recreation Department Overhead		Please refer to Departmental Overhead Allocations		
		% of Total P&R Budget		13.34%
		Amount of Allocation		\$107,544
Adjustment		FY 2016 True Up		(14,311)
Total General Fund Allocations	\$24,575,139			\$389,222

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Yacht Basin Fund

Total General Fund Amount to Charge Back

\$82,240

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation		Yacht Basin Fund
Human Resources	\$8,654,368	Human Resources Allocation		\$23,592
Administration	\$476,842	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$763
Employee Benefits	\$317,386	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$508
Retiree Health Care Costs	\$6,960,889	# of Retirees	660.00	2.00
		% of Total Retirees		0.30%
		Amount of Allocation		\$20,883
Compensation & Classification	\$222,338	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$356
Employee Development	\$145,945	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$234
Recruitment	\$432,071	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$691
Employee/Labor Relations	\$98,897	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$158
Financial Services	\$2,972,569	Financial Services Allocation		\$11,863
Administration	\$639,593	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$1,023
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed	83,900.00	534.00
		% of Total Accounting Transactions		0.64%
		Amount of Allocation		\$4,235
Treasury (Cashier)	\$26,528	# of Rec Trac Transactions Processed	254,632.00	1,283.00
		% of Total Rec Trac Transactions		0.50%
		Amount of Allocation		\$133
Payroll Services	\$160,381	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$257
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed	195,168,777.00	387,906.00
		% of Total A/P Transactions		0.20%
		Amount of Allocation		\$759
Management/Budget	\$423,530	% of Budget Expenditures	249,470,944.00	330,104.00
		% of Total Budget Expenditures		0.13%
		Amount of Allocation		\$551
Procurement	\$681,410	# of Purchase Orders Processed	4,865.00	35.00
		% of Total Purchase Orders Processed		0.72%
		Amount of Allocation		\$4,906
City Clerk	\$1,001,645	City Clerk Allocation		\$1,043
Administration	\$564,569	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$903
Communications	\$87,594	# of FTE	1,636.37	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$140
Records Management	\$222,201	# of Files Imaged	1,807,861.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$127,281	# of Complaints/Inquiries	26,117.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to Yacht Basin Fund

Total General Fund Amount to Charge Back

\$82,240

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation	Yacht Basin Fund
City Manager	\$1,493,262	City Manager Allocation
Administration	\$1,011,589	# of FTE 1,636.37
		% of Total FTE 2.55
		% of Total FTE 0.16%
		Amount of Allocation \$1,619
Public Information	\$481,673	# of FTE 1,636.37
		% of Total FTE 2.55
		% of Total FTE 0.16%
		Amount of Allocation \$771
Information Technology Services	\$7,250,018	Information Technology Services Allocation
Administration	\$298,563	# of Employee Accounts 946.00
		% of Total # of Employee Accounts 2.00
		% of Total # of Employee Accounts 0.21%
		Amount of Allocation \$627
Business Applications	\$1,553,646	# of Employee Accounts 946.00
		% of Total # of Employee Accounts 2.00
		% of Total # of Employee Accounts 0.21%
		Amount of Allocation \$3,263
Network Administration	\$1,630,488	# of Employee Accounts 946.00
		% of Total # of Employee Accounts 2.00
		% of Total # of Employee Accounts 0.21%
		Amount of Allocation \$3,424
Public Safety	\$2,862,575	# of Employee Accounts 946.00
		% of Total # of Employee Accounts 2.00
		% of Total # of Employee Accounts 0.21%
		Amount of Allocation \$6,011
Security	\$566,668	# of Employee Accounts 946.00
		% of Total # of Employee Accounts 2.00
		% of Total # of Employee Accounts 0.21%
		Amount of Allocation \$1,190
GIS	\$338,078	# of Total Mapping & Analysis Requests 171.00
		% of Total # of Mapping & Analysis Requests 0.00
		% of Total # of Mapping & Analysis Requests 0.00%
		Amount of Allocation \$0
City Auditor	\$744,858	# of Internal Audit Hours 5,488.00
		% of Total Internal Audit Hours 0.00
		% of Total Internal Audit Hours 0.00%
		Amount of Allocation \$0
City Council	\$799,020	# of Council Agenda Items 461.00
		% of Total Council Agenda Items 1.00
		% of Total Council Agenda Items 0.22%
		Amount of Allocation \$1,758
City Attorney	\$1,659,399	# of FTE 1,636.37
		% of Total FTE 2.55
		% of Total FTE 0.16%
		Amount of Allocation \$2,655
Parks & Recreation Department Overhead		Please refer to Departmental Overhead Allocations
		% of Total P&R Budget 1.59%
		Amount of Allocation \$12,800
Adjustment		FY 2016 True Up
		11,625
Total General Fund Allocations	\$24,575,139	\$82,240

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to CDBG Fund

Total General Fund Amount to Charge Back

\$54,782

Departments/Amounts to be Allocated		FY 2019 Basis of Allocation		CDBG Fund
Human Resources	\$8,654,368	Human Resources Allocation		\$2,032
Administration	\$476,842	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$572
Employee Benefits	\$317,386	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$381
Retiree Health Care Costs	\$6,960,889	# of Retirees	660.00	0.00
		% of Total Retirees		0.00%
		Amount of Allocation		\$0
Compensation & Classification	\$222,338	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$267
Employee Development	\$145,945	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$175
Recruitment	\$432,071	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$518
Employee/Labor Relations	\$98,897	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$119
Financial Services	\$3,184,792	Financial Services Allocation		\$22,953
Administration	\$639,593	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$768
Accounting & Debt Management	\$661,687	# of Accounting Transactions Processed	83,900.00	1750.00
		% of Total Accounting Transactions		2.09%
		Amount of Allocation		\$13,829
Treasury (Cashier)	\$238,751	# of Cashier Transactions Processed	4,466,929.00	51.00
		% of Total Cashier Transactions		0.00%
		Amount of Allocation		\$0
Payroll Services	\$160,381	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$192
Accounts Payable	\$379,440	\$ Amount of A/P Transactions Processed	195,168,777.00	2,146,129.00
		% of Total A/P Transactions		1.10%
		Amount of Allocation		\$4,174
Management/Budget	\$423,530	% of Budget Expenditures	249,470,944.00	2,259,237.00
		% of Total Budget Expenditures		0.91%
		Amount of Allocation		\$3,854
Procurement	\$681,410	# of Purchase Orders Processed	4,865.00	1.00
		% of Total Purchase Orders Processed		0.02%
		Amount of Allocation		\$136
City Clerk	\$1,001,645	City Clerk Allocation		\$783
Administration	\$564,569	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$677
Communications	\$87,594	# of FTE	1,636.37	2.00
		% of Total FTE		0.12%
		Amount of Allocation		\$105
Records Management	\$222,201	# of Files Imaged	1,807,861.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$127,281	# of Complaints/Inquiries	26,117.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget**

General Fund Overhead Allocation to CDBG Fund

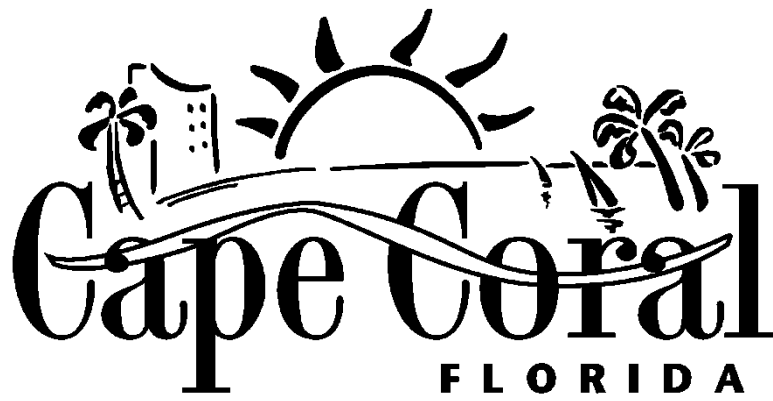
Total General Fund Amount to Charge Back

\$54,782

Departments/Amounts to be Allocated	FY 2019 Basis of Allocation		CDBG Fund
City Manager	\$1,493,262	City Manager Allocation	\$1,792
Administration	\$1,011,589	# of FTE 1,636.37 % of Total FTE Amount of Allocation	2.00 0.12% \$1,214
Public Information	\$481,673	# of FTE 1,636.37 % of Total FTE Amount of Allocation	2.00 0.12% \$578
Information Technology Services	\$7,250,018	Information Technology Services Allocation	\$14,515
Administration	\$298,563	# of Employee Accounts 946.00 % of Total # of Employee Accounts Amount of Allocation	2.00 0.21% \$627
Business Applications	\$1,553,646	# of Employee Accounts 946.00 % of Total # of Employee Accounts Amount of Allocation	2.00 0.21% \$3,263
Network Administration	\$1,630,488	# of Employee Accounts 946.00 % of Total # of Employee Accounts Amount of Allocation	2.00 0.21% \$3,424
Public Safety	\$2,862,575	# of Employee Accounts 946.00 % of Total # of Employee Accounts Amount of Allocation	2.00 0.21% \$6,011
Security	\$566,668	# of Employee Accounts 946.00 % of Total # of Employee Accounts Amount of Allocation	2.00 0.21% \$1,190
GIS	\$338,078	# of Total Mapping & Analysis Requests 171.00 % of Total # of Mapping & Analysis Requests Amount of Allocation	0.00 0.00% \$0
City Auditor	\$744,858	# of Internal Audit Hours 5,488.00 % of Total Internal Audit Hours Amount of Allocation	0.00 0.00% \$0
City Council	\$799,020	# of Council Agenda Items 461.00 % of Total Council Agenda Items Amount of Allocation	6.00 1.30% \$10,387
City Attorney	\$1,659,399	# of FTE 1,636.37 % of Total FTE Amount of Allocation	2.00 0.12% \$1,991
DCD Department Overhead		Please refer to Departmental Overhead Allocations % of Total DCD Budget Amount of Allocation	8.11% \$2,149
Adjustment		FY 2016 True Up	(1,821)
Total General Fund Allocations	\$24,787,362		\$54,782

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2019 – 2021 Proposed Budget



Detailed Budget Schedules by Fund

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget



ALL FUNDS BY OBJECT

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
511101 - Ad Valorem Taxes	(78,440,364)	(85,513,434)	(85,513,434)	(92,754,303)	(92,744,437)	(96,454,214)
511102 - Tax Increment-Original	(204,320)	(230,272)	(235,507)	(241,785)	(253,875)	(264,030)
511103 - Tax Increment-Expanded	(396,500)	(560,276)	(587,087)	(588,290)	(617,704)	(642,413)
511104 - Mstu-North Fire Area Tax	(1,022,886)	(1,185,439)	(1,185,439)	(713,881)	(735,298)	(757,357)
511105 - All Hazards Protection Tax	(743,399)	(851,417)	(851,417)	(920,137)	(947,742)	(976,175)
512410 - First Local Option Fuel Tax	(5,160,100)	(4,717,573)	(4,717,573)	(5,379,196)	(5,540,572)	(5,706,790)
512420 - Second Local Option Fuel Tax	(3,795,908)	(3,468,098)	(3,468,098)	(3,920,262)	(4,037,870)	(4,159,007)
514101 - Electric Utility Service Tax	(7,103,228)	(7,312,775)	(7,312,775)	(7,312,775)	(7,532,158)	(7,758,123)
515101 - Communications Services Tax	(5,319,563)	(5,080,211)	(5,080,211)	(5,300,000)	(5,630,000)	(5,760,000)
516101 - Local Business Tax	(770,670)	(856,576)	(856,576)	(867,283)	(867,283)	(867,283)
516102 - Competency Fees	(124,989)	(138,702)	(138,702)	(138,702)	(138,702)	(38,702)
522201 - Single Family Homes Permits	(3,128,871)	(1,888,095)	(1,888,095)	(2,076,905)	(2,284,596)	(2,513,056)
522202 - Single Fam Add/Remodel Permits	(110,500)	(127,415)	(127,415)	(140,157)	(154,173)	(169,590)
522203 - Town Houses Permits	(311)	-	-	-	-	-
522204 - Duplexes Permits	(297,842)	(89,927)	(89,927)	(98,920)	(108,812)	(119,693)
522205 - Multi-Family Permits	(128,203)	(10,945)	(10,945)	(12,040)	(13,245)	(14,570)
522206 - Commercial-Office Permits	(194,665)	(116,065)	(116,065)	(119,547)	(123,133)	(126,827)
522208 - Commercial Add/Remodel Permits	(78,687)	(93,540)	(93,540)	(96,346)	(99,236)	(102,213)
522212 - Miscellaneous Permits	(3,352,525)	(3,272,996)	(3,272,996)	(3,601,806)	(3,959,146)	(4,351,775)
522213 - Misc Permit/Admin Exten/Sen360	(100)	-	-	-	-	-
523101 - Electric Franchise Fees	(5,361,712)	(5,573,035)	(5,573,035)	(5,638,942)	(5,695,331)	(5,752,283)
523400 - Natural Gas Franchise Fees	(52,650)	(52,088)	(52,088)	(60,494)	(61,402)	(62,323)
523700 - Solid Waste Res Franchise Fees	(779,068)	(789,451)	(789,451)	(819,440)	(831,731)	(844,206)
523701 - Solid Wst Comm Franchise Fees	(240,370)	(204,630)	(204,630)	(260,179)	(265,382)	(270,689)
524110 - Res Public Safety Impact Fees	(2,259,499)	(1,978,922)	(1,978,922)	(2,176,815)	(2,395,221)	(1,940,309)
524120 - Comm Public Safety Impact Fees	(286,513)	(31,240)	(31,240)	(31,240)	(31,240)	(31,240)
524210 - Physical Environment Impact	(8,561,321)	(13,116,605)	(13,116,605)	(13,231,888)	(28,801,498)	(22,226,076)
524310 - Res Transportation Impact Fees	(5,902,562)	(4,113,194)	(4,113,194)	(4,525,452)	(4,978,467)	(4,033,228)
524320 - Comm Transport Impact Fees	(1,203,470)	(1,028,298)	(1,028,298)	(1,131,363)	(1,244,617)	(1,008,307)
524610 - Res Cultural/Rec Impact Fees	(2,751,820)	(1,828,600)	(1,828,600)	(2,011,460)	(2,213,275)	(1,792,920)
525101 - Capital Improv Spec Asmt	(27,311,644)	(22,753,430)	(22,753,430)	(16,966,651)	(16,970,481)	(16,463,346)
525103 - Maintenance Spec Asmt	(38,010)	(38,010)	(38,010)	(36,388)	(38,059)	(39,965)
525105 - Capital Facility Expan Charge	(7,654,772)	-	-	-	-	-
525106 - Tax Billed Cert 7yr Cancelled	214,232	-	-	-	-	-
525203 - Tax Collector Discounts	594,334	-	-	-	-	-
525206 - Tax Collector Collection Costs	409,734	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	(805)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018		FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
		Adopted Budget	Amended Budget			
525210 - Fire Service Assessment	(23,450,207)	(24,052,434)	(24,052,434)	(24,222,611)	(24,949,289)	(25,697,768)
531201 - Public Safety Federal Grant	(324,946)	-	(323,288)	-	-	-
531490 - Other Transport Fed Grant	(3,092,454)	(3,808,781)	(3,805,881)	(743,343)	(743,343)	(743,343)
531501 - Economic Envrnmnt Fed Grant	(1,138,077)	(940,159)	(1,043,100)	(940,159)	(940,159)	(940,159)
531690 - Other Human Services Fed Grant	(217,427)	(278,023)	(278,023)	(283,484)	(294,104)	(294,104)
531901 - Other Fed Grants	(11,185)	-	-	-	-	-
534101 - Gen Gov State Grants	(180,146)	-	(5,250)	-	-	-
534201 - Public Safety State Grant	(21,600)	-	(12,480)	-	-	-
534310 - Water Supply Sys State Grant	-	-	-	-	-	-
534501 - Econ Environ State Grant	-	-	(30,000)	-	-	-
534690 - Other Human Serv State Grant	(306,933)	(289,473)	(289,473)	(342,219)	(353,948)	(353,948)
534701 - Culture/Recreation St Grant	-	-	(100,000)	-	-	-
535120 - Proceeds State Shared - Sales	(4,538,268)	(4,447,612)	(4,447,612)	(5,118,803)	(5,323,498)	(5,536,379)
535121 - Proceeds State Shared - Fuel	(1,424,184)	(1,394,317)	(1,394,317)	(1,607,252)	(1,671,541)	(1,738,401)
535140 - Mobile Home Lic State Shared	(1,108)	(690)	(690)	(817)	(817)	(817)
535150 - Alcoholic Bev Lic StShared	(78,660)	(68,881)	(68,881)	(26,089)	(26,480)	(26,878)
535180 - Local Gov Half-Cent St Shared	(14,107,953)	(14,456,982)	(14,456,982)	(15,878,000)	(16,372,000)	(17,176,000)
535181 - Motor Fuel Tax Rebate St Share	(116,521)	(102,612)	(102,612)	(159,057)	(160,647)	(162,252)
535191 - On-Behalf Police Pension	(1,323,470)	(1,109,448)	(1,109,448)	(1,109,448)	(1,109,448)	(1,109,448)
535192 - On-Behalf Fire Pension	(1,410,145)	(1,487,586)	(1,487,586)	(1,487,586)	(1,487,586)	(1,487,586)
535210 - Firefgter Suppl Comp St Share	(70,642)	(64,530)	(64,530)	(65,175)	(65,827)	(66,485)
535501 - State Housing Init Prtnr	(976,881)	-	-	-	-	-
537101 - Gen Gov Local Grant	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
537201 - Public Safety Local Grant	(153,372)	-	(137,584)	(91,728)	(94,847)	(97,841)
537301 - Physical Environmt Local Grant	-	-	-	-	-	-
537401 - Transportation Local Grant	-	-	-	-	-	-
537501 - Econ Environment Local Grant	-	-	-	-	-	-
537701 - Culture/Rec Local Grant	(225,272)	(112,160)	(167,160)	(111,049)	(108,923)	(111,049)
538102 - Co-occupation Licenses	(102,424)	(96,398)	(96,398)	(124,252)	(124,252)	(124,252)
538105 - Recycling/Tipping Fees	(528,573)	(218,730)	(218,730)	(481,610)	(500,876)	(520,913)
541201 - Internal Serv Fees/Charges	-	(9,305,836)	(9,596,049)	(9,834,513)	(10,014,718)	(10,335,938)
541201 - Alarm Fee Internal Serv Fee	(91)	(327)	(327)	(242)	(249)	(256)
541201 - All Hazards Internal Serv Fee	(2,439)	(706)	(706)	(829)	(851)	(876)
541201 - Alley Resurface Internal Serv	(4,427)	-	-	-	-	-
541201 - Building Internal Serv Fees	(58,384)	(21,206)	(21,206)	(23,027)	(23,769)	(24,123)
541201 - CDBG Internal Serv Fee	(150)	(39)	(39)	-	-	-
541201 - CeitusBoatLock Intern Serv Fee	(20,439)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
541201 - City Centrum Internal Serv Fee	(52,137)	-	-	-	-	-
541201 - Computer Sys. Intern Serv Fee	(1,862)	-	-	-	-	-
541201 - CRA Internal Serv Fee	(88,119)	-	-	-	-	-
541201 - CRA Streetscape Int Serv Fee	-	-	-	-	-	-
541201 - DelPrado Mall Pkg Int Serv Fee	-	(89)	(89)	(89)	(89)	(89)
541201 - DOEBG Internal Serv Fee	(2)	-	-	-	-	-
541201 - Facilities ISF Internl Svc Fee	(254,156)	(102,335)	(102,335)	(99,011)	(102,054)	(104,976)
541201 - Fire Station Construct IS Fee	(23,832)	-	-	-	-	-
541201 - Fleet ISF Internal Service Fee	(273,634)	(47,208)	(47,208)	(41,713)	(42,929)	(44,132)
541201 - General Fund Internal Serv Fee	(8,305,677)	(4,250,512)	(4,291,210)	(4,287,640)	(4,405,645)	(4,527,407)
541201 - Golf Course Internal Serv Fees	(529,869)	(440,646)	(440,646)	(434,272)	(446,797)	(459,684)
541201 - Green Water Internal Serv Fees	-	(86)	(86)	(92)	(95)	(98)
541201 - Green Wstwtr Internal Serv Fee	-	(49,850)	(49,850)	(53,551)	(55,034)	(56,540)
541201 - HUD Internal Serv Fee	(67)	-	-	-	-	-
541201 - Irrig CFEC Internal Serv Fee	(2,291)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	(62,915)	(49,029)	(49,029)	(46,479)	(47,932)	(49,398)
541201 - NC Loop Util Ext In Serv Fee	(392)	(2,441)	(2,441)	(2,623)	(2,696)	(2,770)
541201 - Orange Irr Internal Serv Fees	-	(67,103)	(67,103)	(72,085)	(74,082)	(76,109)
541201 - Orange Wstwtr Intern Serv Fee	-	(88,615)	(88,615)	(95,195)	(97,832)	(100,509)
541201 - Parks & Rec Progs Internal Ser	(800,315)	(207,812)	(207,812)	(199,950)	(204,125)	(209,684)
541201 - PI Util Ext Internal Serv Fees	(1,505)	(9,874)	(9,874)	(10,607)	(10,901)	(11,199)
541201 - Prop/Liab Insur Inter Serv Fee	(398)	(431)	(431)	(453)	(466)	(472)
541201 - PW Admin Cap Proj Intern Serv	(15,543)	-	-	-	-	-
541201 - RCMP Internal Serv Fee	(5)	-	-	-	-	-
541201 - Road Resurface Internal Serv	(11,134)	-	-	-	-	-
541201 - SE 1 Util Ext Intern Serv Fees	(1,443)	(9,432)	(9,432)	(10,132)	(10,413)	(10,698)
541201 - Seawall Ph 7A Intern Serv Fees	-	(1,069)	(1,069)	(1,148)	(1,180)	(1,212)
541201 - Seawall Ph 7B Internal Serv Fee	-	(106)	(106)	(114)	(117)	(120)
541201 - Self Insured Internl Svc Fee	(172)	(211)	(211)	(196)	(201)	(208)
541201 - Sewer CFEC Internal Serv Fee	(2,621)	-	-	-	-	-
541201 - SHIP Internal Serv Fee	(31)	(39)	(39)	-	-	-
541201 - Sidewalks Proj Internal Serv	(36,270)	-	-	-	-	-
541201 - Sirenia Vista Internal Serv Fe	(8,239)	-	-	-	-	-
541201 - Solid Waster Intern Serv Fees	(45,526)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(2,244,485)	(2,108,981)	(2,108,981)	(2,172,128)	(2,233,647)	(2,296,487)
541201 - Striped Green WW ISF	-	(7,320)	(7,320)	(7,864)	(8,082)	(8,303)
541201 - Surfside Util Ext Int Serv Fee	(194)	(885)	(885)	(951)	(977)	(1,004)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
541201 - SW 1 Util Ext Intern Serv Fees	(3,080)	(20,525)	(20,525)	(22,049)	(22,660)	(23,280)
541201 - SW 2 Util Ext Intern Serv Fees	(3,534)	(23,119)	(23,119)	(24,835)	(25,523)	(26,221)
541201 - SW 3 Util Ext Intern Serv Fees	(3,669)	(24,142)	(24,142)	(25,934)	(26,652)	(27,381)
541201 - SW 4 Util Ext Intern Serv Fees	(4,847)	(31,742)	(31,742)	(34,099)	(35,043)	(36,002)
541201 - SW 5 Util Ext Intern Serv Fee	(4,520)	(30,248)	(30,248)	(32,494)	(33,394)	(34,308)
541201 - SW6/7 Util Ext Intern Serv Fee	(8,514)	-	-	-	-	-
541201 - Trans Cap Proj Internal Serv	(55,367)	(66,161)	(66,161)	(74,754)	(76,941)	(79,217)
541201 - Water & Sewer Intern Serv Fees	(6,837,976)	(6,953,230)	(6,953,230)	(6,516,941)	(6,799,350)	(6,978,596)
541201 - Water CFEC Internal Serv Fee	(2,291)	-	-	-	-	-
541201 - Waterpark Internal Serv Fees	(119,778)	(52,980)	(52,980)	(31,283)	(34,212)	(30,839)
541201 - Work Comp Intern Serv Fee	(15,119)	(421)	(421)	(390)	(400)	(412)
541201 - Yacht Basin Internal Serv Fees	(178,833)	(52,104)	(52,104)	(87,709)	(90,247)	(92,860)
541202 - Charter Sch Intern Serv Fee	(395,739)	(372,115)	(372,115)	(329,622)	(342,782)	(357,258)
541203 - CRA Support Serv Intern Serv	-	-	-	(146)	(165)	(154)
541204 - Facility Use Fee	(24,521)	(25,583)	(25,583)	(26,095)	(26,617)	(27,149)
541206 - City ER Health All Hazard ISF	(25,186)	-	-	-	-	-
541206 - City ER Health Building ISF	(313,618)	-	-	-	-	-
541206 - City ER Health CDBG ISF	(5,881)	-	-	-	-	-
541206 - City ER Health Facilities ISF	(306,894)	-	-	-	-	-
541206 - City ER Health Fleet ISF	(120,599)	-	-	-	-	-
541206 - City ER Health General ISF	(8,566,834)	-	-	-	-	-
541206 - City ER Health Golf Course ISF	(116,238)	-	-	-	-	-
541206 - City ER Health HUD ISF	(4,012)	-	-	-	-	-
541206 - City ER Health Ins Alarm ISF	(9,472)	-	-	-	-	-
541206 - City ER Health Ins IntServFee	-	(15,932,648)	(15,932,648)	(18,382,818)	(19,651,518)	(20,617,599)
541206 - City ER Health Lot Mowing ISF	(32,212)	-	-	-	-	-
541206 - City ER Health Parks & Rec ISF	(355,898)	-	-	-	-	-
541206 - City ER Health Prop&Liab ISF	(9,666)	-	-	-	-	-
541206 - City ER Health RCMitigat ISF	(550)	-	-	-	-	-
541206 - City ER Health Self-Ins ISF	(8,112)	-	-	-	-	-
541206 - City ER Health SHIP ISF	(2,673)	-	-	-	-	-
541206 - City ER Health Stormwater	(719,496)	-	-	-	-	-
541206 - City ER Health Transp Cap ISF	(94,141)	-	-	-	-	-
541206 - City ER Health W&S ISF	(2,014,953)	-	-	-	-	-
541206 - City ER Health WaterPark ISF	(35,882)	-	-	-	-	-
541206 - City ER Health WC ISF	(15,198)	-	-	-	-	-
541206 - City ER Health Yacht Basin ISF	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
541206 - Solid Waster Intern Serv Fees	(1,708)	-	-	-	-	-
541207 - City Employee Health IntSvFe	(2,427,323)	(2,486,400)	(2,486,400)	(2,610,720)	(2,741,256)	(2,878,319)
541208 - Charter ER Health IntSvcFee	(1,951,507)	(2,238,123)	(2,238,123)	(2,539,689)	(2,692,070)	(2,853,594)
541209 - Charter Employee Health ISF	(486,322)	(551,040)	(551,040)	(578,592)	(607,522)	(637,898)
541301 - Sale of Maps/Publications	(42,630)	(32,286)	(32,286)	(32,286)	(32,286)	(33,151)
541302 - Bus Bench Advertising	(8,031)	(7,050)	(7,050)	(8,508)	(8,508)	(8,508)
541303 - Other Admin Service Fees	(233,291)	(275,584)	(275,584)	(235,372)	(241,437)	(247,711)
541305 - Domestic Pship Reg Fees	(1,375)	(600)	(600)	(800)	(800)	(800)
541901 - ROW Inspection Gen Gov Chg	(6,510)	(7,945)	(7,945)	(8,057)	(8,360)	(8,674)
541902 - Zoning Cases Gen Gov Charges	(145,589)	(144,136)	(144,136)	(149,876)	(155,872)	(160,549)
541903 - Comm Site Plan Gen Gov Charges	(357,996)	(253,238)	(253,238)	(259,166)	(269,534)	(277,620)
541904 - Certificates Gen Gov Charges	(66,440)	(6,979)	(6,979)	(7,259)	(7,550)	(7,777)
541905 - Zoning Fees Gen Gov Charge	-	-	-	-	-	-
541906 - Sign Fabrication Gen Gov Chg	(8,634)	(11,063)	(11,063)	(11,063)	(11,063)	(11,063)
541907 - Copies Gen Gov Charge	(611)	(193)	(193)	(1,023)	(1,064)	(1,107)
541908 - Culvert Stakeout Gen Gov Chg	(221,562)	(88,100)	(88,100)	(88,100)	(88,100)	(88,100)
541909 - Sod Stakeout Gen Gov Chg	(155,978)	(61,333)	(61,333)	(61,333)	(61,333)	(61,333)
541910 - Reinspection Gen Gov Chg	(310,566)	(284,689)	(284,689)	(309,711)	(337,293)	(367,593)
541911 - Foreclosure Registration Fees	(47,850)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
541914 - Towing & Booting Gen Gov Chrg	(1,075)	(831)	(831)	(831)	(831)	(831)
541915 - Misc Permits Gen Gov Charge	-	(79)	(79)	(81)	(84)	-
542101 - Police Off Duty Serv Charge	(391,049)	(437,724)	(437,724)	(390,000)	(390,000)	(390,000)
542102 - False Alarm Fees Serv Charge	(128,275)	(143,449)	(143,449)	(119,000)	(119,000)	(119,000)
542104 - Towing&Booting Serv Charge	(20,130)	(17,563)	(17,563)	(17,563)	(17,563)	(17,563)
542201 - Fire Off Duty Serv Charge	(20,553)	(14,236)	(14,236)	(13,000)	(13,000)	(13,000)
542202 - Fire Insp Cert Of Use Serv Chg	(45,335)	(5,181)	(5,181)	(30,000)	(30,000)	(25,000)
542203 - Fire Site Plan Rev Serv Charge	(19,703)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
542204 - Fire Misc Permit Serv Charge	(2,000)	(1,948)	(1,948)	(1,800)	(1,800)	(1,500)
542205 - Fire Reinspect Serv Charge	(5,721)	(2,867)	(2,867)	(2,906)	(2,936)	(2,300)
542206 - Fire Safety Educ Serv Charge	(1,695)	(1,835)	(1,835)	(1,500)	(1,500)	(1,500)
542207 - Misc Fire Fees ServCharge	(322,948)	(220,000)	(220,000)	(250,000)	(250,000)	(220,000)
542901 - Radon Gas Trust Fund Fee	(9,509)	(9,970)	(9,970)	(10,967)	(12,064)	(13,270)
542902 - Bldg Certification Fees	(9,509)	(6,435)	(6,435)	(7,079)	(7,787)	(8,566)
543601 - Commercial WT Base	(732)	-	-	-	-	-
543601 - Residential Duplex WT Base	(163)	-	-	-	-	-
543601 - Residential MF WT Base	(1,812)	-	-	-	-	-
543601 - Residential SF WT Base	(27,410)	(14,028,669)	(14,028,669)	(14,258,516)	(14,932,105)	(15,337,813)

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Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
543602 - City Owned WT Capacity	(39,241)	-	-	-	-	-
543602 - Commercial WT Capacity	(1,051,664)	-	-	-	-	-
543602 - Residential Duplex WT Capacity	(821,491)	-	-	-	-	-
543602 - Residential MF WT Capacity	(1,309,118)	-	-	-	-	-
543602 - Residential ST WT Capacity	(10,548,222)	(15,766,476)	(15,766,476)	(16,024,795)	(16,781,826)	(17,237,791)
543603 - City Owned Prop WT Commodity	(58,314)	-	-	-	-	-
543603 - Commercial WT Commodity	(2,702,628)	-	-	-	-	-
543603 - Residential Dup WT Commodity	(716,450)	-	-	-	-	-
543603 - Residential MF WT Commodity	(2,395,464)	-	-	-	-	-
543603 - Residential SF WT Commodity	(9,499,791)	-	-	-	-	-
543604 - Commercial Potable WT Irrig	(112,758)	-	-	-	-	-
543604 - Res Duplex Potable WT Irrig	(208)	-	-	-	-	-
543604 - Res SF Potable WT Irrigation	(7,195)	-	-	-	-	-
543606 - City Owned Fire Line Charges	(3,487)	-	-	-	-	-
543606 - Com Fire Line Commodity Charge	(2,079)	-	-	-	-	-
543606 - Com Fire Line Irrigation	(9,234)	-	-	-	-	-
543606 - Commercial Fire Line Charges	(123,612)	-	-	-	-	-
543606 - Fire Line Irrigation Multi	(0)	-	-	-	-	-
543606 - Res Duplex Fire Line Charges	-	-	-	-	-	-
543606 - Res Fire Line Commodity Charge	(99)	-	-	-	-	-
543606 - Res Multi Fire Line Charges	(28,534)	-	-	-	-	-
543606 - Res SF Fire Line Charges	(2,575)	-	-	-	-	-
543705 - City Owned Capacity Chg	(12,453)	-	-	-	-	-
543705 - Res Duplex Half Irrig Cap Chg	(146,914)	-	-	-	-	-
543705 - Res Duplex Irrig Capacity Chg	(44,851)	-	-	-	-	-
543705 - Res SF Irrig Capacity Charge	(4,922,656)	(5,962,835)	(5,962,835)	(6,058,093)	(6,409,189)	(6,602,662)
543706 - City Owned Irrig Commodity Chg	(22,129)	-	-	-	-	-
543706 - Commercial Irrig Commodity Chg	(28)	-	-	-	-	-
543706 - Res Multi Irrig Commodity	(17,956)	-	-	-	-	-
543707 - Commercial Irrig Component Chg	(756,141)	-	-	-	-	-
543751 - Meter Installation Fees	(549,586)	(195,034)	(195,034)	(201,745)	(208,398)	(214,060)
543752 - Reconnect Charges	(19,780)	(13,798)	(13,798)	(14,273)	(14,744)	(15,145)
543754 - Meter Rental Fee	(30,520)	(22,829)	(22,829)	(23,615)	(24,394)	(25,057)
543801 - Commercial SR Base	(865)	-	-	-	-	-
543801 - Residential Duplex SR Base	(169)	-	-	-	-	-
543801 - Residential MF SR Base	(591)	-	-	-	-	-
543801 - Residential SF SR Base	(16,226)	(16,626,013)	(16,626,013)	(16,901,739)	(17,773,439)	(18,281,348)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
543802 - City Owned SR Capacity Charge	(181,721)	-	-	-	-	-
543802 - Commercial SR Capacity Charge	(1,091,406)	-	-	-	-	-
543802 - Res Duplex SR Capacity Charge	(962,396)	-	-	-	-	-
543802 - Res MF SR Capacity Charge	(1,572,930)	-	-	-	-	-
543802 - Res SF SR Capacity Charge	(12,715,177)	(29,236,861)	(29,236,861)	(30,727,735)	(31,254,611)	(32,147,769)
543803 - City Owned Sewer Commodity	(91,213)	-	-	-	-	-
543803 - Commercial Sewer Commodity	(3,970,651)	-	-	-	-	-
543803 - Res Duplex Sewer Commodity	(1,473,732)	-	-	-	-	-
543803 - Res MF Sewer Commodity	(2,913,972)	-	-	-	-	-
543803 - Resi SF Sewer Commodity	(20,256,834)	-	-	-	-	-
543804 - Sewer Commodity-Comm/Res	-	-	-	-	-	-
543901 - Lab Fees/Sample Testing	(217,649)	(179,718)	(179,718)	(179,718)	(179,718)	(179,718)
543902 - Lot Mowing	(3,396,443)	(3,417,869)	(3,417,869)	(3,401,135)	(3,384,483)	(3,367,912)
543903 - Stormwater Utility Fee	(14,320,043)	(17,674,415)	(17,674,415)	(18,994,872)	(19,725,107)	(20,792,700)
543904 - Lot Mowing/Nuisance Abatement	(30,195)	(41,846)	(41,846)	(41,846)	(41,846)	(41,846)
543906 - Service Pickup Charge	(163,315)	(310,994)	(310,994)	(321,523)	(331,962)	(340,846)
543907 - Allow for Uncollectible RevAdj	(355,207)	-	-	-	-	-
543908 - FYE Revenue Accrual	(216,645)	-	-	-	-	-
543911 - Tax Collector Discounts	433,921	589,334	589,334	914,430	948,724	998,992
543913 - Lee County Excess Fee	-	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
547201 - Picnic Shelters Service Charge	(26,144)	(27,801)	(27,801)	(28,635)	(29,100)	(30,000)
547202 - Pool Service Charge	(82,369)	(76,074)	(76,074)	(72,394)	(79,147)	(80,729)
547203 - Tennis Service Charge	(121,377)	(119,483)	(119,483)	(121,137)	(122,350)	(125,796)
547204 - Yacht Club Usage Serv Charge	(229,425)	(237,497)	(237,497)	(237,497)	(242,919)	(243,656)
547205 - Parking Annual Pass Serv Chg	(32,612)	(36,006)	(36,006)	(37,086)	(38,199)	(38,965)
547206 - Parking Daily Pass Serv Chg	(97,662)	(107,854)	(107,854)	(109,177)	(111,879)	(113,734)
547207 - Bocce Court Fees	(4,275)	(2,567)	(2,567)	(2,567)	(3,000)	(3,200)
547208 - RC Airplane Memberships	(4,905)	(5,140)	(5,140)	(5,140)	(5,150)	(5,175)
547301 - Arts: Art Studio	(116,657)	(186,774)	(186,774)	(160,388)	(163,495)	(167,584)
547401 - Offsite Special Events	(223,322)	(271,593)	(271,593)	(277,052)	(279,827)	(288,226)
547402 - Stage Rental	(8,144)	(17,425)	(17,425)	(17,861)	(18,040)	(18,582)
547403 - Special Event Permits	(1,870)	(3,460)	(3,460)	(2,160)	(2,840)	(2,850)
547501 - Rotino Sr Center Serv Charges	(86,196)	(95,998)	(95,998)	(97,913)	(99,863)	(99,973)
547502 - Lake Kennedy Sr Ctr Serv Chg	(119,609)	(136,850)	(136,850)	(135,700)	(138,300)	(140,350)
547503 - Four Freedom Service Charges	(233,744)	(224,618)	(224,618)	(234,780)	(240,659)	(246,681)
547505 - Youth Center Service Charges	(372,714)	(557,406)	(557,406)	(552,583)	(556,550)	(579,300)
547506 - Skate Park Service Charges	(77,398)	(71,550)	(71,550)	(93,580)	(93,580)	(93,580)

City of Cape Coral, Florida
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Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
547507 - Aquatic Service Charges	(72,063)	(70,718)	(70,718)	(78,388)	(78,273)	(78,606)
547508 - Pops Café Service Charges	(123,095)	(141,200)	(141,200)	(141,886)	(143,200)	(144,000)
547509 - Boat Docking Service Charges	(402,498)	(335,000)	(335,000)	(419,919)	(420,917)	(431,440)
547511 - Concession Rental Serv Charges	(266,845)	(204,127)	(204,127)	(251,318)	(251,318)	(222,181)
547513 - Greens Fees Serv Chg	(846,734)	(902,848)	(902,848)	(971,000)	(971,000)	(971,000)
547514 - Annual Green Fee Card Serv Chg	(126,070)	(436,052)	(436,052)	(430,000)	(430,000)	(430,000)
547515 - Cart Rental Serv Chg	(542,542)	(790,537)	(790,537)	(790,537)	(790,537)	(794,490)
547516 - Driving Range Fees Serv Chg	(75,402)	(76,622)	(76,622)	(78,936)	(79,725)	(80,124)
547517 - Club Rental Service Charges	(11,870)	(11,495)	(11,495)	(11,842)	(11,961)	(12,021)
547518 - Food & Beverage Serv Charges	(103,374)	(250,951)	(250,951)	(253,392)	(254,927)	(261,992)
547521 - Group Sales Service Charges	(144,710)	(205,224)	(205,224)	(209,328)	(211,421)	(213,536)
547522 - Locker Rental Service Charges	(50,141)	(75,480)	(75,480)	(76,989)	(77,759)	(78,537)
547523 - Parking Service Charge	(95,077)	(122,400)	(122,400)	(124,848)	(126,096)	(127,357)
547524 - Lunch Liquor Sales Serv Chg	(66,215)	(79,400)	(79,400)	(80,988)	(81,798)	(82,207)
547525 - Lunch Sales Serv Chg	(83,713)	(99,747)	(99,747)	(102,760)	(103,787)	(104,306)
547526 - Beverage Cart Food Sales	(10,045)	(20,703)	(20,703)	(21,328)	(21,541)	(21,649)
547527 - Beverage Cart Liquor Sales	(20,012)	(29,407)	(29,407)	(30,295)	(30,598)	(30,751)
547528 - Banquet Food Sales Serv Chg	(37,378)	(32,698)	(32,698)	(33,686)	(34,022)	(34,192)
547529 - Banquet Liquor Sales Serv Chg	(387)	-	-	-	-	-
547530 - Chet's Place Food Serv Chg	-	-	-	-	-	-
547532 - Handicap Serv Chg	(1,845)	(2,686)	(2,686)	(2,767)	(2,795)	(2,809)
547533 - Tournaments Serv Chg	(25,526)	(29,284)	(29,284)	(30,169)	(30,470)	(30,622)
547534 - Lessons Serv Chg	(39,075)	(37,000)	(37,000)	(37,200)	(37,572)	(37,897)
547535 - Environmental Rec Serv Chg	(71,159)	(100,399)	(100,399)	(103,194)	(104,547)	(104,547)
547542 - Dog Park Serv Chg	(15,741)	(13,950)	(13,950)	(20,450)	(20,450)	(20,450)
547544 - Memberships Serv Chg	(2,824)	-	-	-	-	-
547548 - Food Sales Serv Chg	(278,198)	(260,000)	(260,000)	(260,000)	(262,600)	(265,226)
547549 - Beverage Sales Serv Chg	(14,439)	(74,000)	(74,000)	(74,000)	(74,740)	(75,488)
547553 - Candy Sales Serv Chg	(37,746)	(146,000)	(146,000)	(146,000)	(147,460)	(148,935)
547554 - Admission Daily Resident	(303,682)	(393,961)	(393,961)	(401,840)	(405,858)	(409,917)
547555 - Admission Daily Non-Resident	(664,316)	(690,221)	(690,221)	(819,736)	(827,933)	(836,213)
547556 - Season Pass Resident Serv Chg	(115,212)	(173,400)	(173,400)	(176,868)	(178,637)	(180,424)
547557 - Season Pass Non-Resident SC	(8,297)	(17,000)	(17,000)	(17,000)	(17,170)	(17,342)
547558 - Pavilion Rental Serv Chg	(400)	(500)	(500)	(500)	(505)	(511)
547562 - Specials/Discounts Serv Chg	(97,012)	(278,000)	(278,000)	(244,600)	(280,780)	(283,588)
547901 - Special Population Serv Charge	(118,623)	(147,564)	(147,564)	(147,544)	(147,544)	(147,544)
547902 - Youth Serv Service Charges	(410,874)	(234,970)	(234,970)	(254,600)	(266,257)	(266,507)

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Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
547904 - P&R Transportation Serv Charge	(55,298)	(57,600)	(57,600)	(58,000)	(59,800)	(60,000)
547905 - Athletic Program Serv Charges	(244,727)	(289,050)	(289,050)	(296,276)	(299,241)	(305,207)
547906 - Merchandise Sales	(204,679)	(219,344)	(219,344)	(223,371)	(234,619)	(237,161)
547908 - Charter School EBAS Oasis Elem	(21,720)	(19,950)	(19,950)	(19,950)	(20,000)	(20,500)
547910 - Charter School EBAS CM Elem	(211,363)	(218,700)	(218,700)	(218,700)	(225,000)	(230,000)
549103 - St Hgwy Lightng Maint Serv Chg	(46,314)	(46,314)	(46,314)	(46,314)	(46,314)	(46,314)
549105 - St HgwyTraffic Signal Serv Chg	-	-	-	-	-	-
551101 - Judgments/Fine Cty Criminal	(8,221)	(9,304)	(9,304)	(10,127)	(10,533)	(10,954)
554101 - Local Ord Violation Fines	(291,007)	(245,261)	(245,261)	(247,340)	(255,739)	(222,510)
554102 - Fines-Filing Fee Collections	(265,051)	(222,874)	(222,874)	(230,000)	(230,000)	(230,000)
554103 - Local Ord Violation Surcharge	(21,003)	(18,000)	(18,000)	(19,000)	(20,000)	(21,000)
559101 - Other Judgment/Fine/Forfeits	(105,938)	(39,755)	(39,755)	(43,731)	(48,104)	(52,914)
559102 - Returned Check Fees	(18,153)	(16,480)	(16,480)	(16,116)	(16,116)	(16,116)
559104 - Penalties/Late Charges	(608,347)	(804,922)	(804,922)	(804,922)	(804,922)	(804,922)
559105 - UCM Tax billed penalty	(13,331)	(202,711)	(202,711)	(6,000)	(6,000)	(6,000)
559105 - UCM Tax billed penalty 2009	(23,167)	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	(40,592)	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	(66,094)	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	(49,169)	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	(84,495)	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	(47,971)	-	-	-	-	-
559105 - UCM Tax billed penalty 2016	(290,300)	-	-	-	-	-
559106 - Settled Cases Fines/Forfeits	(126,897)	-	-	-	-	-
561101 - Bank investment income	(1,174,524)	(530,976)	(530,976)	(919,538)	(928,849)	(1,076,624)
561104 - Int on Asmt, Impact, CIAC Loan	(15,524)	-	-	-	-	-
561105 - Interest on Advances	(169,507)	-	-	-	-	-
561107 - Longterm Investment Earnings	(2,542,253)	(365,162)	(365,162)	(379,588)	(391,919)	(404,505)
561113 - Escrow Account Interest Income	(41,757)	-	-	-	-	-
561190 - Annual Tax Billed Interest	(6,839,424)	-	-	-	-	-
561191 - Tax Collector Interest	(39,869)	(1,590)	(1,590)	(1,590)	(1,590)	(1,590)
561192 - Other Interest	-	-	-	-	-	-
561301 - Change in Fair Value Invest	1,348,589	(750)	(750)	(675,310)	(675,310)	(675,060)
561401 - Gain (Loss) on Investment Sale	192,056	-	-	50,046	50,046	50,046
562101 - Rents and Royalties	(147,512)	(141,233)	(141,233)	(128,051)	(128,051)	(128,051)
562102 - Tower Leases	(292,038)	(346,653)	(346,653)	(308,084)	(308,084)	(308,084)
562104 - Debt Service Lease Payments	(3,073,155)	(4,278,469)	(4,278,469)	(3,443,028)	(3,351,983)	(3,261,644)
564101 - Disposition of Fixed Assets	110,452	(164,644)	(164,644)	(164,644)	(164,644)	(164,444)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
564102 - FA Auction/Salvage Proceeds	(1,856,529)	-	-	(2,000)	2,050	(2,102)
565101 - Surplus Materials/Scrap Sales	(17,641)	(18,139)	(18,139)	(23,835)	(23,775)	(23,775)
566101 - Contrib/Donation Private Sourc	(248,069)	(68,030)	(85,080)	(32,150)	(32,354)	(32,758)
566102 - Contrib/Donation Sponsorships	(90,276)	(216,961)	(216,961)	(224,455)	(228,466)	(233,875)
569101 - Other Miscellaneous Revenue	(978,789)	(221,372)	(678,572)	(1,385,787)	(1,393,578)	(1,398,811)
569105 - Admin Fee	(28,101)	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(212,632)	(33,345)	(33,345)	(33,678)	(35,026)	(36,428)
569107 - Recovery W/C Insurance	(706,814)	-	-	-	-	-
569108 - Lee Cty Impact Fee %	(83,441)	(46,254)	(46,254)	(98,565)	(102,508)	(106,609)
569109 - Medicare Part D Subsidy	-	-	-	-	-	-
569110 - Reimbursable Charges	(358,363)	(139,300)	(139,300)	(114,955)	(115,636)	(116,168)
569112 - Lien Fees Misc Rev	(30,960)	(336)	(336)	(336)	(336)	(336)
569114 - Staff Uniform Resales Misc Rev	(6,013)	(8,936)	(8,936)	(8,936)	(8,936)	(9,026)
569115 - Purchasing Card Rebate	(121,859)	(98,130)	(98,130)	(100,504)	(104,227)	(108,454)
569116 - Oth Misc Rev/Reimbursable Chrg	(473,982)	(151,538)	(151,538)	(411,690)	(151,781)	(151,875)
569117 - Recovery P/L Insurance	(127,681)	-	-	-	-	-
569119 - HealthCare Ins Profit Sharing	(580)	-	-	-	-	-
569122 - DOJ Sharing Funds	-	-	-	-	-	-
569123 - Treasury Sharing Funds	(63,291)	-	-	-	-	-
569125 - Permissive Use License Agreemt	(400)	-	-	-	-	-
569127 - Recovery Health Insurance	(634,523)	-	-	-	-	-
569200 - Over/Short CH Cashier Misc Rev	(490)	-	-	(24,500)	(24,500)	(24,500)
569202 - Over/Short Bank Recon Misc Rev	-	-	-	-	-	-
569203 - Over/Short Rec Trac Misc Rev	983	60	60	60	60	61
569204 - Over/Short Police Misc Rev	3	-	-	-	-	-
569205 - Over/Short Petty Cash	-	-	-	-	-	-
569206 - GL Recon Balance Adj COBRA	321	-	-	-	-	-
569206 - GL Recon Balance Adjustment	(217,581)	-	-	-	-	-
569301 - Settlements	(50)	-	-	-	-	-
569901 - Other Miscellaneous Revenues	-	-	-	-	-	-
569902 - Cap Proj Remain \$ Xfer	-	-	-	-	-	-
581101 - Xfer in fr General Fund	(22,184,750)	(22,408,810)	(24,355,658)	(15,371,674)	(20,321,294)	(23,984,249)
581121 - Xfer in fr 5 Cent Gas Tax Addl	(150,000)	(581,938)	(581,938)	(150,000)	(150,000)	(150,000)
581121 - Xfer in fr 6 Cent Gas Tax	(3,937,574)	(4,364,262)	(4,364,262)	(5,855,287)	(9,220,025)	(7,357,566)
581121 - Xfer in fr Alarm Fee	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
581121 - Xfer in fr All Hazards	(180,000)	(93,600)	(93,600)	(93,600)	(93,600)	(93,600)
581121 - Xfer in fr Building	(764,204)	(1,044,696)	(1,044,696)	(1,071,277)	(1,102,798)	(1,135,141)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
581121 - Xfer in fr CDBG	(4,776)	(69,178)	(69,178)	(54,782)	(56,425)	(58,118)
581121 - Xfer in fr CRA	(3,351,946)	(4,112,780)	(4,112,780)	(1,370,017)	(1,479,088)	(1,567,512)
581121 - Xfer in fr Fire Impact Fund	(338,152)	(339,867)	(339,867)	(339,863)	(339,865)	(961,510)
581121 - Xfer in fr HUD NSP	(9,552)	-	-	-	-	-
581121 - Xfer in fr Park Impact	(2,657,131)	(1,801,170)	(1,801,170)	(2,725,805)	(2,725,269)	(2,065,022)
581121 - Xfer in fr Police Evidence	(132,286)	-	-	-	-	-
581121 - Xfer in fr Police State Confis	(6,187)	-	(17,430)	-	-	-
581121 - Xfer in fr Road Impact	(6,947,273)	(6,478,709)	(6,478,709)	(6,927,829)	(6,945,365)	(6,947,370)
581121 - Xfer in fr SHIP	(4,776)	-	-	-	-	-
581121 - Xfer in fr Waterpark	(501,351)	(531,124)	(531,124)	(593,157)	(605,731)	(618,680)
581131 - Xfer in fr Parks Cap Projects	-	-	-	-	-	-
581131 - Xfer in fr SantaB Road Improv	-	-	-	-	-	-
581141 - Xfer in fr Green Water Assess	-	-	-	-	-	-
581141 - Xfer in fr Irrigat CIAC Fund	-	-	-	-	-	-
581141 - Xfer in fr Irrigat Impact Fund	(121,605)	(4,850,189)	(4,850,189)	(121,898)	(1,603,303)	(663,272)
581141 - Xfer in fr Irrigation CFEC	(485,261)	-	-	(317,750)	(317,750)	(317,750)
581141 - Xfer in fr Orange Irrig Assess	-	-	-	-	-	-
581141 - Xfer in fr Orange Wstwtr Asses	-	-	-	-	-	-
581141 - Xfer in fr PI Irrig Prepay	(21,606)	-	-	-	-	-
581141 - Xfer in fr PI WW Prepay	(82,865)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig Prepay	(12,103)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig UCM	(65,711)	-	-	-	-	-
581141 - Xfer in fr SE1 Water Prepay	(2,393)	-	-	-	-	-
581141 - Xfer in fr SE1 Water UCM	(11,218)	-	-	-	-	-
581141 - Xfer in fr SE1 WW Prepay	(355,151)	-	-	-	-	-
581141 - Xfer in fr SE1 WW UCM	(1,270,407)	-	-	-	-	-
581141 - Xfer in fr Sewer CFEC	(588,968)	-	-	(385,658)	(385,658)	(385,658)
581141 - Xfer in fr Sewer CIAC Fund	-	(4,441,806)	(4,441,806)	-	-	-
581141 - Xfer in fr Sewer Impact Dist 2	-	(1,130,340)	(1,130,340)	-	-	-
581141 - Xfer in fr Sewer Impact Fund	(48,396)	(20,121,418)	(20,121,418)	(48,513)	(8,048,513)	(8,048,513)
581141 - XFER in fr SRF 100 Reserve	-	-	-	-	-	-
581141 - XFER IN FR SRF SW 6/7 CLEANWTR	-	-	-	-	-	-
581141 - Xfer in fr Stormwater Utility	(2,155,573)	-	-	(4,579,567)	(4,850,098)	(4,674,342)
581141 - Xfer in fr Striped Green WW As	-	-	-	-	-	-
581141 - Xfer in fr Surfside Irr Prepay	(3,882)	-	-	-	-	-
581141 - Xfer in fr Surfside Irrig UCM	(28,894)	-	-	-	-	-
581141 - Xfer in fr Surfside Water UCM	(42,150)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
581141 - Xfer in fr Surfside Wtr Prepay	(5,251)	-	-	-	-	-
581141 - Xfer in fr Surfside WW Prepay	(7,475)	-	-	-	-	-
581141 - Xfer in fr Surfside WW UCM	(63,435)	-	-	-	-	-
581141 - Xfer in fr SW 6/7 Area Ext	(79,560,151)	-	-	-	-	-
581141 - Xfer in fr SW 67 Irrig UCM	(1,002,626)	-	-	(656,522)	(656,522)	(656,522)
581141 - Xfer in fr SW 67 Water UCM	(562,964)	-	-	(1,041,325)	(1,041,325)	(1,041,325)
581141 - Xfer in fr SW 67 WW UCM	(2,738,739)	-	-	(1,793,332)	(1,793,332)	(1,793,332)
581141 - Xfer in fr SW1 Irrig Prepay	(85,118)	-	-	-	-	-
581141 - Xfer in fr SW1 Irrig UCM	(157,441)	-	-	-	-	-
581141 - Xfer in fr SW1 Water UCM	(195,062)	-	-	(196,210)	(196,210)	(196,210)
581141 - Xfer in fr SW1 WW Prepay	(285,544)	-	-	-	-	-
581141 - Xfer in fr SW1 WW UCM	(550,487)	-	-	-	-	-
581141 - Xfer in fr SW2 Irrig Prepay	(68,182)	-	-	-	-	-
581141 - Xfer in fr SW2 Irrig UCM	(249,222)	-	-	-	-	-
581141 - Xfer in fr SW2 Water Prepay	(76,976)	-	-	-	-	-
581141 - Xfer in fr SW2 Water UCM	(266,463)	-	-	-	-	-
581141 - Xfer in fr SW2 WW Prepay	(249,506)	-	-	-	-	-
581141 - Xfer in fr SW2 WW UCM	(897,297)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig Prepay	(52,652)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig UCM	(193,743)	-	-	-	-	-
581141 - Xfer in fr SW3 Water Prepay	(75,352)	-	-	-	-	-
581141 - Xfer in fr SW3 Water UCM	(276,041)	-	-	-	-	-
581141 - Xfer in fr SW3 WW Prepay	(213,490)	-	-	-	-	-
581141 - Xfer in fr SW3 WW UCM	(812,354)	-	-	-	-	-
581141 - Xfer in fr SW4 Irrig Prepay	(163,700)	-	-	-	-	-
581141 - Xfer in fr SW4 Irrig UCM	(612,779)	-	-	-	-	-
581141 - Xfer in fr SW4 Water Prepay	(188,826)	-	-	-	-	-
581141 - Xfer in fr SW4 Water UCM	(754,465)	-	-	-	-	-
581141 - Xfer in fr SW4 WW Prepay	(428,196)	-	-	-	-	-
581141 - Xfer in fr SW4 WW UCM	(1,985,764)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig Prepay	(115,518)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig UCM	(501,256)	-	-	-	-	-
581141 - Xfer in fr SW5 Water Prepay	(165,309)	-	-	-	-	-
581141 - Xfer in fr SW5 Water UCM	(668,524)	-	-	-	-	-
581141 - Xfer in fr SW5 WW Prepay	(328,797)	-	-	-	-	-
581141 - Xfer in fr SW5 WW UCM	(1,431,509)	-	-	-	-	-
581141 - Xfer in fr Water & Sewer Fund	(34,180,113)	(38,225,847)	(38,225,847)	(14,305,797)	(14,305,991)	(14,305,659)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
581141 - Xfer in fr Water CFEC	(20,246)	-	-	(37,450)	(37,450)	(37,450)
581141 - Xfer in fr Water CIAC Fund	-	(3,216,538)	(3,216,538)	-	-	-
581141 - Xfer in fr Water Impact Fund	(256,304)	(6,939,977)	(6,939,977)	(256,304)	(3,256,304)	(3,256,304)
581141 - Xfer in fr Yacht Basin Fund	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)
581141 - Xfer in from N1-8	(51,093)	-	-	-	-	-
581141 - Xfer in from N2	(1,533)	-	-	-	-	-
581141 - Xfer in from PI Irrig UCM	(39,627)	-	-	-	-	-
581141 - Xfer in from PI WW UCM	(290,590)	-	-	-	-	-
581141 - Xfer in from PI Water UCM	(48,685)	-	-	(49,061)	(49,061)	(49,061)
581161 - Xfer in fr 2006 Debt Reserve	-	-	-	-	-	-
581161 - Xfer in fr Debt Serv Funds	(2,219,032)	-	-	-	-	-
581199 - Xfer in of Capital Asset	-	-	(165,000)	-	-	-
581401 - Debt Proceeds	-	(72,662,542)	(73,843,513)	(88,015,484)	(66,122,417)	(104,786,314)
581451 - Premium on Debt	(8,041,561)	-	-	-	-	-
581999 - Capital Asset Xfer (Sale)	-	-	-	-	-	-
585001 - Proceeds from Refunding Debt	(62,595,000)	-	-	-	-	-
589801 - Cap Contrib Private Source	(2,092,224)	-	-	-	-	-
599910 - Restricted Balances	-	(29,357,564)	(29,357,564)	-	-	-
599930 - Assigned Balances	-	(4,544,737)	(15,275,194)	(4,544,000)	(4,544,000)	(4,544,000)
599940 - Unassigned Balances	-	(338,984)	(5,769)	-	(3,603,457)	(2,517,258)
599950 - Use of Fund Balance	-	(29,388,688)	(29,404,289)	(19,925,470)	(5,885,203)	(7,185,795)
599960 - Operating Fund Balance	-	(166,432,578)	(155,286,321)	(176,376,043)	(197,113,649)	(229,470,896)
Grand Total	(646,895,720)	(812,159,686)	(816,337,371)	(748,107,557)	(783,483,451)	(858,973,832)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
611001 - Executive Salary	260,483	264,826	264,826	276,329	281,853	287,490
612001 - Grant Admin Regular Salary	-	30,794	79,186	-	-	-
612001 - Regular Salary	77,582,372	83,721,523	84,115,896	89,070,594	91,873,412	94,739,979
612001 - Regular Salary (BU Split JE)	-	-	17,223	-	-	-
612002 - Longevity Salary	49,106	45,819	45,819	30,774	30,774	30,774
613102 - Contract Employees Salary/Wage	3,310,647	4,020,449	4,020,449	4,028,942	4,069,041	4,105,253
614101 - Overtime	2,638,363	2,155,060	2,173,102	2,130,511	2,176,740	2,213,791
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime	1,022,852	589,579	589,579	638,106	657,507	708,772
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	1,937,387	532,418	544,898	549,019	564,843	581,790
615101 - Special Pay/Add Pay	2,679,877	2,472,593	2,472,593	2,243,413	2,237,936	2,241,163
615102 - Relocation Costs Spec Pay	10,000	-	10,000	-	-	-
615103 - Tuition Reimbursement Spec Pay	109,851	206,861	210,361	211,887	216,959	219,598
615104 - Standby Pay	659,800	715,839	715,839	730,182	742,034	712,051
615104 - Standby Pay (BU Split)	-	-	-	-	-	-
615105 - Tool Allowance Spec Pay	8,250	7,800	7,800	8,400	8,400	8,616
615105 - Tool Allowance Spec Pay (BU Sp)	-	-	-	-	-	-
615106 - Shift Differential Pay	226,297	167,097	167,097	278,539	278,539	278,539
615108 - Off-Duty Detail Pay	389,026	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	-	-	-	-	-	-
621101 - FICA Taxes	5,598,680	6,032,290	6,032,290	6,366,550	6,555,242	6,747,857
621101 - FICA Taxes (BU Split JE)	(0)	-	-	-	-	-
621101 - Grant Admin FICA Taxes	-	1,909	1,909	-	-	-
621102 - Grant Admin Medicare Taxes	-	447	447	-	-	-
621102 - Medicare Taxes	1,315,209	1,410,797	1,410,797	1,488,985	1,533,110	1,578,179
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	3,751,897	4,298,200	4,298,200	4,584,507	4,720,881	4,863,542
622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
622101 - Grant Admin General Retirement	-	2,670	2,670	-	-	-
622102 - Police Retirement	2,879,392	2,167,112	2,167,112	2,362,432	2,435,816	2,506,042
622102 - Police Retirement (BU Split JE)	-	-	-	-	-	-
622103 - Fire Retirement	1,837,816	2,036,069	2,036,069	2,000,197	2,054,778	2,115,714
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - Grant Admin ICMA (401A)	-	-	-	-	-	-
622104 - ICMA (401A)	190,236	202,176	202,176	236,305	243,290	250,480
622104 - ICMA (401A) (BU Split JE)	0	-	-	-	-	-

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Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
622109 - Def Comp, Other Retirement	7,104	7,440	7,440	7,592	7,811	8,052
622111 - UAAL General Retirement	14,260,074	16,714,940	16,714,940	17,443,045	17,966,127	18,397,039
622112 - UAAL Police Retirement	4,236,511	5,172,689	5,172,689	5,883,212	6,059,709	6,241,501
622113 - UAAL Fire Retirement	6,926,533	8,168,514	8,168,514	8,145,923	8,390,301	8,642,011
622114 - General Pension Exp - GASB 68	(1,345,115)	-	-	-	-	-
623101 - Grant Admin Life,Hlth,Dis Ins	-	496	496	-	-	-
623101 - Life,Health,Disability Insur	4,225,335	4,943,536	5,140,067	5,195,396	5,306,557	5,429,584
623102 - Self-Insured Health Plan	12,757,333	15,947,470	15,947,470	18,495,453	19,778,271	20,767,048
623102 - Self-Insured Health Plan-Split	(1,302)	6,529	6,529	7,477	8,020	8,020
623104 - Medicare Part B Subsidy Ins	506,659	499,321	499,321	688,565	722,994	759,144
623105 - Othr Post Employ Benefit(OPEB)	3,551,397	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	181,650	170,496	170,496	195,840	203,520	203,520
623108 - Retiree Health Ins Subsidy	15,553	20,000	20,000	38,778	40,717	42,753
624101 - Grant Admin Workers Comp	-	77	77	-	-	-
624101 - Workers Compensation	3,646,226	4,169,428	4,169,428	4,259,595	4,493,314	4,620,497
624101 - Workers Compensation(BU Split)	0	-	-	-	-	-
624102 - Unemployment	10,722	-	-	-	-	-
624103 - Leave Payout	3,614,256	2,627,879	2,627,879	2,806,878	2,902,641	2,974,801
624103 - Leave Payout (BU Split JE)	-	-	-	-	-	-
624104 - Auto Allowance	12,800	12,800	12,800	12,800	12,800	12,800
624104 - Auto Allowance (BU Split JE)	(833)	-	-	-	-	-
629997 - Contra-AR for Payroll Overpymt	(3,433)	-	-	-	-	-
629998 - Contra Personnel	(1,433,273)	-	-	-	-	-
629999 - Capital Contra Personnel	95,397	-	-	(94,895)	(98,237)	(101,446)
631303 - Lab Services	264,987	324,045	326,721	319,557	340,634	341,952
631304 - Legal Services	961,071	322,263	368,576	625,326	575,336	575,347
631305 - Appraisal & Title Search	10,275	4,000	4,000	4,100	4,100	4,203
631305 - City Property Acq Appraisals	-	-	-	-	-	-
631305 - Grant Admin Appraisal	-	1,000	1,000	1,000	1,000	1,000
631307 - Studies & Master Plans	157,412	598,700	727,560	679,418	428,006	330,427
631308 - Accreditation	11,826	17,402	17,402	26,066	24,718	27,183
631311 - Medical Professional Services	12,299	3,318	41,618	56,909	38,425	39,574
631312 - Accounting & Auditing	139,730	279,449	402,498	244,690	270,913	284,142
631312 - Grant Admin Acctg & Auditing	695	843	843	870	870	894
631313 - Other Legal Related Services	45,992	-	4,500	-	-	-
631399 - City Prop Acq Other Prof	(9)	-	-	-	-	-
631399 - Grant Admin Other Prof Serv	-	1,911	1,911	1,911	1,911	1,911

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
631399 - Other Professional Services	2,488,649	2,978,399	3,497,847	2,582,641	2,928,129	2,722,881
634101 - Construct/Debris Clean-Up	8,717	44,137	37,637	35,020	45,089	46,216
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	41,051	58,855	64,355	57,262	58,514	63,648
634104 - Security Services	139,350	431,006	425,762	411,415	413,110	398,830
634107 - Physicals - General	12,238	40,000	43,125	17,500	17,838	18,144
634110 - Firefighter Physicals	117,362	76,863	75,900	89,079	100,336	106,630
634111 - Police Physicals	153,999	64,015	59,245	75,378	66,595	68,259
634113 - Drug Screen	31,344	50,000	72,530	52,903	46,538	61,576
634115 - Abuse Counseling Treatment	30,505	-	29,987	-	-	-
634115 - Cape Coral Caring Center	19,494	-	19,163	-	-	-
634115 - CBS Utility	-	-	-	-	-	-
634115 - CC Housing Dev OOR	516,187	-	527,106	-	-	-
634115 - CCHDC New Construction	-	-	304,814	-	-	-
634115 - CCHDC Purch/Rehab	388,185	-	354,120	-	-	-
634115 - CCHDC Rehab/Resale	402,448	-	79,940	-	-	-
634115 - CCHDC Subrecipient Admin	-	-	42,888	-	-	-
634115 - CCHDC Utility	(5,488)	-	-	-	-	-
634115 - City Sidewalks	111,415	-	-	-	-	-
634115 - Community Co-Op Ministries	15,994	-	15,723	-	-	-
634115 - Credit Counseling	7,875	-	11,962	-	-	-
634115 - Deaf Services	17,495	-	17,198	-	-	-
634115 - Downpaymnt Assistance	44,000	-	152,398	-	-	-
634115 - Dr. Piper Center	14,994	-	14,740	-	-	-
634115 - Goodwill (Job Link)	6,527	-	6,881	-	-	-
634115 - Goodwill (Microenterprise)	42,458	-	39,321	-	-	-
634115 - Grant Admin Contracted Serv	-	778,389	(985,669)	827,493	827,495	829,871
634115 - Habitat for Humanity	357,047	-	262,199	-	-	-
634115 - Habitat New Construction	65,000	-	130,000	-	-	-
634115 - Home Ownership	92,226	-	(49,544)	-	-	-
634115 - NSP Demo/Reconst	-	-	-	-	-	-
634115 - Parks & Rec ChildCare	8,547	-	8,403	-	-	-
634115 - Parks & Rec Transportation	16,995	-	16,706	-	-	-
634115 - Special Needs	-	-	210,549	-	-	-
634115 - Sunrise Transportation	9,851	-	9,830	-	-	-
634116 - Parks & Rec Programs	777,754	1,671,295	1,647,072	1,675,753	1,721,397	1,770,031
634117 - CRA Programs	34,744	70,000	69,000	35,000	35,000	35,000

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
634119 - Employee Health Clinic Charges	22,450	26,486	26,486	33,027	33,665	33,998
634119 - Grant Admin Emp Health Clinic	100	400	400	400	400	400
634120 - Grant Admin Outside Services	-	14,555	14,555	10,855	9,212	14,555
634120 - Outside Services	8,219,438	10,151,692	21,839,464	10,082,449	10,414,080	10,793,299
640101 - Food And Mileage (City)	57,808	43,443	51,369	57,048	58,218	59,357
640101 - Food And Mileage Aug 17 Flood	2,551	-	-	-	-	-
640104 - Recruitment Travel	8,143	6,500	11,514	6,000	10,000	5,202
640105 - Grant Admin Travel Costs	4,734	8,804	8,804	9,390	9,390	8,804
640105 - Travel Costs	366,006	566,504	562,723	618,854	655,198	703,356
641101 - Communication Service	540,621	647,175	648,115	687,702	703,727	735,839
641101 - Grant Admin Communication Serv	-	-	-	-	-	-
641102 - Telephone Service	389,642	516,621	506,381	547,488	557,855	572,232
641103 - Telecommunication Service	1,074	2,709	2,709	2,722	2,767	2,814
641104 - Grant Admin Postage & Shipping	10	500	500	500	500	500
641104 - Postage & Shipping	118,727	166,000	165,900	180,523	173,838	184,025
643202 - Electric	5,064,671	6,387,528	6,178,918	6,014,440	6,375,282	6,757,773
643203 - Water & Sewer	585,397	522,811	522,811	532,769	546,849	557,191
643204 - Stormwater	673,302	646,440	647,774	765,030	768,742	772,284
643205 - Propane Fuel	17,481	32,430	35,130	33,847	34,730	35,438
643207 - Street Light Power	2,372,406	2,765,000	2,665,000	2,905,000	3,166,300	3,451,300
643208 - Bulk/Reclaimed Wtr/Swr/Irrig	121,414	-	11,988	-	-	-
644101 - Building Rental/Leases	860	800	800	800	824	824
644102 - Eq Rental/Leases Aug 17 Flood	3,595	-	-	-	-	-
644102 - Equipment Rental/Leases	272,082	221,927	269,814	249,940	276,623	268,670
644103 - Copy & Fax Machine Rent/Lease	101,316	144,381	139,412	139,915	147,782	151,255
644104 - Uniforms/Linen/Mats Rent/Lease	66,318	100,196	99,636	99,451	101,163	102,970
644199 - Other Rentals/Leases	67,361	65,221	66,410	66,614	68,247	69,953
645101 - Insurance	2,795,484	3,041,203	3,066,763	3,117,084	3,194,862	3,278,200
645102 - Insurance Claims Payments	16,819,226	15,023,341	15,023,341	17,614,944	18,495,692	19,420,477
646101 - Tires	244,831	440,841	340,841	449,662	358,659	367,625
646102 - Equip Repair/Maintenance	1,506,448	2,712,227	2,896,389	2,772,742	2,784,429	2,849,980
646103 - Building Maintenance	1,147,288	2,020,149	2,147,258	2,263,588	1,891,277	1,712,523
646104 - Diesel Fuel	452,999	725,993	625,993	574,489	629,848	671,453
646105 - Parts Repair/Maintenance	733,264	977,274	973,074	946,731	916,954	939,753
646106 - Unleaded Fuel	1,119,045	2,010,451	2,002,851	2,034,785	2,166,608	2,275,912
646106 - Unleaded Fuel Aug 17 Flood	30	-	-	-	-	-
646107 - Oil & Grease	34,563	70,880	70,880	68,318	68,423	72,082

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
646108 - Other Repairs & Maint.	85,466	138,625	131,245	129,850	299,645	315,184
646109 - Facilities Charges	2,413,597	1,824,119	1,968,453	2,446,613	2,498,415	2,562,287
646109 - Facilities Charges Overhead	1,674,427	856,124	846,422	3,211,738	3,322,243	3,546,915
646109 - Facilities Charges Projects	382,006	32,236	32,236	34,009	34,897	38,094
646110 - Fleet Charges	2,480,905	3,665,814	3,740,822	3,715,435	3,633,608	3,653,589
646110 - Fleet Charges- Fire Front Line	160,914	409,161	409,161	229,371	430,895	441,668
646110 - Fleet Charges Overhead	1,173,584	656,659	656,659	888,537	809,999	833,103
646124 - Dyed Diesel Fuel	74,918	207,793	200,793	187,399	197,774	204,323
646300 - Warranty/Maint/Service Plans	240,280	7,246	29,972	38,719	28,708	28,989
646998 - Chg Back Contra-Labor	7,138	-	-	-	-	-
646999 - Chg Back Contra-Materials	1,375	-	-	-	-	-
647101 - Grant Admin Printing	-	-	-	-	-	-
647101 - Printing	96,496	131,376	140,995	154,768	131,307	141,527
647102 - Photo & Microfilm	-	103	103	106	109	112
648101 - Advertising	339,733	266,550	290,062	317,197	325,080	326,938
648101 - Grant Admin Advertising	2,397	1,200	1,200	1,200	1,200	1,200
648102 - Public Relations	685,624	818,992	857,138	814,292	848,733	867,690
648103 - Economic Development Incentive	200,000	200,000	200,000	200,000	200,000	205,000
649101 - Uncollectable Accts Expns	150	-	-	-	-	-
649102 - Bank Fees	148,262	154,062	154,062	156,993	160,477	164,436
649103 - Grant Admin Various Fees	3,862	1,000	1,000	1,000	1,000	1,000
649103 - Various Fees	371,832	429,081	993,060	989,061	1,006,628	999,410
649105 - Other Governmntl Charges	38	500,000	500,000	250,000	500,000	250,000
649106 - Assmt, Betterment, Impact	308,362	674,675	674,675	675,070	675,070	675,070
649109 - On-Behalf Pension Pmts	2,733,615	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt General Fd	4,458,985	5,851,677	5,851,677	5,381,998	5,543,459	5,709,763
649110 - Interfund Svc Pymt Prop/Liab	3,457,935	3,368,611	3,368,611	3,434,889	3,503,586	3,573,658
649110 - Interfund SvcPymt Water/Sewer	196,785	246,534	246,534	200,110	203,679	209,099
649111 - Ut Expansion Allocation	123,113	-	-	-	-	-
649112 - Investigation Fees	12,778	7,999	7,999	8,199	8,404	8,614
649114 - Lot Mow / Impact - City	276,801	333,551	333,551	340,162	341,561	342,990
649116 - Settlements	35,000	-	-	-	-	-
649117 - Claims Workers Comp	2,015,333	2,205,000	2,205,000	2,205,000	2,205,000	2,225,000
649118 - 1st Party Claims	-	-	-	-	-	-
649119 - 3rd Party Claims	756,442	1,102,500	1,102,500	1,102,500	1,102,500	1,135,600
649120 - IBNR Claims	1,692,502	-	-	650,000	682,500	716,625

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
649122 - Other Current Charges	-	-	-	-	-	-
649123 - Property Taxes	(7,061)	34,515	34,515	34,515	34,908	35,310
649124 - Collection Costs	-	-	-	-	-	-
649129 - Credit Card Fees	786,953	497,672	497,233	525,605	548,186	543,738
649130 - Health Insurance Profit Share	-	-	-	-	-	-
649131 - Wellness Prog - Rewards	60,253	-	-	-	-	-
649132 - TPA & Stop Loss Insurance	2,087,035	864,390	864,390	2,491,374	2,615,943	2,746,741
649199 - Other Current Charges	105,434	20,010	18,540	18,762	24,310	30,000
652101 - Grant Admin Office Supplies	1,418	2,500	2,500	2,500	2,500	2,500
652101 - Office Supplies	233,936	315,151	303,059	326,251	331,238	340,937
652112 - Uniforms (PPG)	144,832	172,653	224,833	186,969	209,408	214,643
652113 - Uniforms	352,550	497,543	540,708	602,137	574,553	591,800
652114 - Chemicals	1,456,051	1,955,312	2,022,442	1,958,738	2,006,196	2,052,649
652115 - Tools	112,602	146,380	150,430	147,422	154,584	159,392
652116 - Grant Admin Small Equipment	-	1,000	1,000	1,000	1,000	1,000
652116 - Small Equipment	1,402,672	1,281,156	2,738,347	1,534,464	1,376,374	1,461,508
652116 - Small Equip-Rolling Stock Adds	325,654	-	53,580	-	-	-
652117 - Janitorial Supplies	173,248	217,006	221,519	218,042	222,623	227,914
652118 - Operating Medical Supply	97,577	126,928	126,928	129,919	133,156	136,481
652119 - Food And Beverage	430,840	409,801	426,337	425,484	434,036	441,699
652120 - Merchandise	112,913	122,125	119,525	123,360	129,444	131,411
652121 - Computer Equip/Accessory	1,243,605	674,399	841,347	796,599	821,456	892,270
652121 - Grant Admin Comp Equip/Access	605	-	-	-	-	-
652122 - Computer Software/License	2,982,963	3,284,473	4,065,697	3,738,465	3,851,475	4,131,129
652122 - Grant Admin Computer Software	1,500	3,000	3,000	11,400	11,400	3,000
652123 - Weapons And Ammunition	205,040	204,589	171,589	251,584	214,300	210,435
652124 - Safety Equipment	174,182	210,969	238,811	239,560	243,752	248,277
652125 - Sod, Seed, Sand And Soil	288,044	376,582	442,807	383,934	391,218	396,244
652126 - Plants,Trees,Flower,Shrub	9,564	8,641	10,141	8,720	15,925	16,274
652127 - Tournaments	26,644	15,000	22,965	15,000	15,000	15,000
652131 - Equipment/NonCapital	-	-	-	-	-	-
652140 - Rewards	31,651	98,500	126,291	74,000	74,480	74,970
652141 - Trophies/Awards	-	-	200	-	-	-
652199 - Other Oper Mat & Sup Flood	119	-	-	-	-	-
652199 - Other Operating Mat & Supplies	2,349,852	3,869,647	3,896,258	3,729,586	3,838,619	3,868,790
652996 - Contra Exp Rifle Payroll Deduc	(17,590)	-	-	-	-	-
652997 - Chg Back Contra-ITS Store	(128,779)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
652998 - Inventory Adjustment	28,174	-	-	-	-	-
653101 - Roads Curbs Maintenance	348,748	411,225	399,725	417,552	434,921	446,562
653102 - Bridge Maintenance	91,919	200,000	200,000	207,130	247,625	260,100
653103 - Sidewalk Maintenance	75,532	101,030	101,030	122,861	99,823	135,119
653104 - Traffic Light Maintenance	151,505	204,300	204,300	230,000	240,000	250,000
653105 - Parking Lot Maintenance	220,782	219,063	158,563	97,339	69,300	64,921
653106 - Median Maintenance	822,509	900,250	1,205,713	950,250	1,000,250	1,500,250
653107 - Utility System Maintenance	1,119,636	1,211,859	1,211,859	1,234,884	1,259,582	1,284,774
653108 - Other Infrastructure Maint	-	-	-	-	-	-
653109 - Parks Maintenance & Repair	404,482	611,000	384,956	688,800	478,500	559,200
654101 - Books Pubs Subscrpt & Membrshp	303,133	351,672	398,212	384,746	401,210	414,221
654101 - Grant Admin Book Pub/Membrshp	4,199	3,500	3,500	3,500	3,500	3,500
654102 - Wellness - Gym Memberships	30,994	-	-	-	-	-
655101 - Grant Admin Training & Seminar	4,060	4,250	4,250	4,700	4,700	4,250
655101 - Training & Seminars	339,788	627,162	628,727	754,946	682,059	719,804
655101 - Training & Seminars-Non Degree	3,379	5,000	5,000	5,000	5,000	5,000
655101 - Training & Seminars-Paramedic	17,795	25,092	25,092	25,719	26,362	27,022
655102 - Grant Admin In-House Training	-	500	500	500	500	500
655102 - In-House Training	151,931	189,774	223,627	204,303	209,430	218,010
656101 - Discounts Taken/Lost	(19,449)	-	-	-	-	-
658998 - Contra Operating	(182,565)	-	-	-	-	-
658999 - Capital Contra Operating	(805,254)	(1,117,508)	(1,117,508)	(1,202,768)	(1,241,852)	(1,292,881)
659101 - Depreciation	36,044,812	-	-	-	-	-
661101 - Land	204,292	-	-	50,000	-	-
661101 - Land ASR Well Fields	-	20,000	20,000	-	-	-
661101 - Land Canal Pump St Add'l	35	-	-	-	-	-
661101 - Land Festival Park	-	-	-	-	-	-
661101 - Land Force Main Replacement	20,734	20,000	20,000	-	-	-
661101 - Land Lift Station Existing	230,481	20,000	20,000	-	-	-
661101 - Land Lift Station N1	-	-	-	-	-	-
661101 - Land Lift Station N2	134,807	-	-	-	-	-
661101 - Land Lift Station N3	-	-	-	-	-	-
661101 - Land Lift Station N4	-	75,000	75,000	-	-	-
661101 - Land Lift Station N5	-	75,000	75,000	-	-	-
661101 - Land Lift Station N6	-	-	-	-	-	-
661101 - Land Lift Station N7	-	75,000	75,000	-	-	-
661101 - Land Lift Station N8	-	75,000	75,000	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
661101 - Land MOV	27,564	-	-	-	-	-
661101 - Land MPS-100	139,287	-	-	-	-	-
661101 - Land Remote StorTk CC	-	-	-	-	-	-
661101 - Land Remote StorTk NE	-	25,000	25,000	-	-	-
661101 - Land Remote StorTk SW67	9,980	90,000	90,000	-	-	-
662101 - Buildings	377,329	297,000	1,777,971	125,000	4,320,000	621,643
662301 - Building Improvement	279,249	-	20,334	12,000	-	-
662601 - Improvements Other Than Bldgs	10,267,131	32,395,932	30,737,750	5,273,757	5,763,860	5,622,531
662606 - Median Landscaping	157,313	312,000	312,000	-	312,000	312,000
663101 - Roads Curbs Gutters	7,318,094	9,660,000	9,657,100	-	7,020,000	7,020,000
663103 - Sidewalks	1,015,699	1,285,438	1,285,438	-	-	-
663110 - Water Distribution Lines	68,664	10,980,265	10,980,265	15,478,278	10,584,409	19,958,265
663111 - Sewer Collection Lines	181,262	27,756,565	27,756,565	43,787,927	26,642,133	40,798,708
663112 - Irrigation Distribution Lines	58,583	10,263,633	10,263,633	13,406,742	10,747,103	16,457,688
663113 - Water Transmission Lines	1,704	2,402,167	2,402,167	1,803,481	555,297	2,535,398
663114 - Sewer Transmission Lines	4,939	10,540,056	(759,944)	14,354,688	7,440,986	14,973,761
663115 - Irrigation Transmission	27,713	10,140,856	11,370,751	(815,632)	5,842,489	10,062,494
663118 - Existing Pipe Work - Na	5,349	-	-	-	-	-
663119 - Storm Drain - Na	27,712	579,000	579,000	-	-	-
663120 - Pump Station	53,034	-	11,300,000	-	-	-
663127 - Outside Services - Infrastruct	-	-	-	-	-	-
663128 - Contractor General Costs	1,193,510	-	-	-	-	-
663129 - Commercial Paper Expenses	(968)	-	-	-	-	-
663131 - Other Professl Services Infra	1,964,020	-	-	-	-	-
663132 - UT Extension Alloc (FINANCE)	0	-	-	-	-	-
664101 - Equipment	2,551,461	3,873,236	7,378,861	4,124,849	3,448,201	3,984,880
664101 - Equipment - Additional	652,850	10,000	11,200	584,045	-	-
664101 - Equipment - Replacement	1,213,250	739,426	988,185	619,100	958,335	761,000
664102 - Vehicles	429,022	22,055	23,668	(30,000)	-	-
664102 - Vehicles - Additional	309,198	133,000	688,761	710,844	-	-
664102 - Vehicles - Replacement	4,086,239	3,092,004	7,093,351	1,733,969	3,969,887	3,569,429
664501 - Computer Software Intangible	179,720	1,885,170	1,754,495	2,080,000	300,000	275,000
665101 - Capital Outlay Contra Expense	(17,011,554)	(85,000)	(85,000)	-	-	(32,292)
671100 - Principal Expense - Debt	25,719,370	38,425,765	38,425,765	38,299,100	39,521,583	41,218,552
671900 - Principal Reclass to Debt	(13,912,998)	-	-	-	-	-
672101 - Debt Interest Expense	34,087,530	35,161,421	35,161,421	29,465,420	28,534,512	27,548,469
672102 - CP Interest Expense	18,576	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
672103 - Del Prado Parking Lot Adv Int	3,627	-	-	-	-	-
672103 - Int Exp on Adv from WS Debt	33,777	-	-	-	-	-
672103 - Interest Exp Seawall Phase 7B	-	-	-	-	-	-
672104 - SRF Cap nterest Expense Contra	14,810	-	-	-	-	-
672104 - SRF Capitalized Interest Exp	(14,810)	-	-	-	-	-
672105 - WIP Imputed Capitalized Int	(382,586)	-	-	-	-	-
672190 - Premium Amort Interest Exp	(493,952)	-	-	-	-	-
672191 - Discount Amort Interest Exp	103,227	-	-	-	-	-
672192 - Gain/Loss Amort Interest Exp	304,240	-	-	-	-	-
673101 - Debt Issue Cost Amort Ser Cost	1,203,724	-	-	-	-	-
673103 - CP Expense	(533)	-	-	-	-	-
673104 - Debt Issue Costs	833,852	-	-	-	-	-
673105 - Debt Costs Underwriters Disc	333,293	-	-	-	-	-
673107 - SRF Loan Service Fee	1,085,460	-	-	-	-	-
685001 - Pymt to Ref Bond Escrow Agent	70,193,955	-	-	-	-	-
691101 - Grant Admin Xfer Out to GF	19,103	69,178	69,178	54,782	56,425	58,118
691101 - Xfer Out to General Fund	6,930,844	5,199,249	5,216,679	8,081,127	8,506,901	8,708,480
691201 - Xfer Out to CDBG	-	-	-	-	-	-
691201 - Xfer Out to City Centrum	71,000	93,274	93,274	90,559	91,483	92,461
691201 - Xfer Out to CRA	1,001,219	1,317,385	1,317,385	1,383,254	1,452,416	1,510,513
691201 - Xfer Out to Do The Right Thing	-	-	-	-	-	-
691201 - Xfer Out to Park & Rec Prog	4,265,000	4,881,507	5,309,828	5,655,138	5,329,758	5,371,363
691201 - Xfer Out to Park Impact	-	-	-	-	-	-
691201 - Xfer Out to Police Stat Confis	132,286	-	-	-	-	-
691201 - Xfer Out to Road Impact	-	-	-	-	-	-
691201 - Xfer Out to Waterpark	802,577	431,677	432,761	370,166	340,281	382,493
691301 - Xfer Out to Academic Village	74,806	-	-	90,000	493,040	-
691301 - Xfer Out to Art Studio CapProj	-	-	200,000	-	-	-
691301 - Xfer Out to Computer System	-	-	-	-	-	-
691301 - Xfer Out to CRA Cap Projects	9,949,715	3,695,932	1,435,974	953,161	1,062,233	1,150,660
691301 - Xfer Out to Festival Park	-	-	200,000	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	297,000	297,000	-	-	621,643
691301 - Xfer Out to N1 Non Ass'd	700,000	-	-	-	-	-
691301 - Xfer Out to N2 Non Ass'd	-	-	-	-	-	-
691301 - Xfer Out to PW Cap Proj	-	-	-	-	-	-
691301 - Xfer Out to Road/Alley Resurf	6,500,000	6,500,000	6,500,000	-	3,500,000	5,500,000
691301 - Xfer Out to Sdwlk/Bkpth UEP	-	400,000	400,000	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
691301 - Xfer Out to Sidewalk/Bikepath	-	400,000	400,000	-	-	-
691301 - Xfer Out to Sidewalks	150,000	150,000	150,000	150,000	150,000	150,000
691301 - Xfer Out to Trans Cap Proj	816,000	832,000	832,000	-	3,832,000	1,832,000
691401 - Xfer Out to 2003 Water Dbt SW3	230,038	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig PI	52,604	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW1	197,974	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW3	187,550	-	-	-	-	-
691401 - Xfer Out to 2005 SW2 Asmt Debt	1,352,447	-	-	-	-	-
691401 - Xfer Out to 2005 WW PI	307,964	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW1	685,211	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW3	786,319	-	-	-	-	-
691401 - Xfer Out to 2006 SE Irrig Debt	62,613	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 Water Dbt	11,021	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 WW Debt	1,192,501	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 Irrig Deb	597,062	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 Water Deb	717,471	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 WW Debt	1,861,853	-	-	-	-	-
691401 - Xfer Out to 2006 WS Rev Debt	-	-	-	-	-	-
691401 - Xfer Out to 2007 SW5/Surf Debt	2,225,124	-	-	-	-	-
691401 - Xfer Out to 2011 WS Rev Debt	10,163,137	-	-	-	-	-
691401 - Xfer Out to 2011A WS Rev Debt	6,502,844	-	-	-	-	-
691401 - Xfer Out to 2013 WS Rev Debt	2,169,649	-	-	-	-	-
691401 - Xfer Out to 2015 WS Debt	9,797,972	9,819,861	9,819,861	14,465,689	14,465,689	14,465,689
691401 - Xfer Out to 2017 Ref Asmt Debt	3,689,517	-	-	-	-	-
691401 - Xfer Out to 2017 WS Debt	-	-	-	-	-	-
691401 - Xfer Out to Blue Assessment	21	-	-	-	-	-
691401 - Xfer Out to Golf Course	893,896	526,351	643,794	352,975	472,056	500,464
691401 - Xfer Out to North 1-8 Wtr Tran	702,478	-	-	-	-	-
691401 - Xfer Out to North 2	3,660	-	-	-	-	-
691401 - Xfer Out to Santa/Diplo Water	-	-	-	-	-	-
691401 - Xfer Out to Sewer Impact	-	-	-	-	-	-
691401 - Xfer Out to SRF 67516L01 PI	48,685	-	-	49,061	49,061	49,061
691401 - Xfer Out to SRF 67516L02 SW1	195,062	-	-	196,210	196,210	196,210
691401 - Xfer Out to SRF 67516P Debt	170,001	171,651	171,651	170,411	170,411	170,411
691401 - Xfer Out to Stormwater	-	-	-	-	-	-
691401 - Xfer Out to Stormwtr Cap Proj	86,020	-	-	4,351,096	4,621,627	4,445,871
691401 - Xfer Out to SW6/7 Utility Exte	79,474,131	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2020 Proposed Budget	FY 2021 Proposed Budget
691401 - Xfer Out to SW67 Clean 360100	5,164,509	-	-	3,381,733	3,381,733	3,381,733
691401 - Xfer Out to SW67 Drinking36103	583,210	-	-	1,078,775	1,078,775	1,078,775
691401 - Xfer Out to Water & Sewer	-	40,263,185	40,263,185	-	12,481,405	11,541,374
691401 - Xfer Out to WS Cap Project	-	28,575,000	28,575,000	-	-	-
691501 - Xfer Out Self-Ins Health	1,000,000	-	1,000,000	-	-	-
691701 - Xfer Out to 2005 Cap Imp Rev	-	-	-	-	-	-
691701 - Xfer Out to 2006 Spec Oblig DS	6	-	-	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	1,748,968	1,244,843	1,244,843	1,241,623	-	-
691701 - Xfer Out to 2010 Gas Tax DS	3,145,753	3,153,301	3,153,301	3,156,002	3,156,220	3,137,674
691701 - Xfer Out to 2012 Lease City	439,193	-	-	-	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	1,530,280	1,596,623	1,596,623	1,596,616	1,596,624	1,596,625
691701 - Xfer Out to 2014 Cap Imp Rev	650,922	650,981	650,981	648,162	650,110	646,712
691701 - Xfer Out to 2014 Gas Tax DS	2,597,803	2,608,264	2,608,264	2,607,906	2,608,448	2,608,846
691701 - Xfer Out to 2015 FSA Debt	289,642	394,354	394,354	734,915	735,253	1,178,626
691701 - Xfer Out to 2015 Spec Ob Note	1,864,196	1,871,953	1,871,953	1,874,264	1,875,795	1,873,548
691701 - Xfer Out to 2015 Spec Oblig	4,255,004	4,271,180	4,271,180	4,271,553	4,270,343	4,273,527
691701 - Xfer Out to 2017 Spec Oblig DS	639,215	1,020,000	1,020,000	1,020,000	2,195,000	2,191,250
691701 - Xfer Out to 2018 Capital Debt	-	440,000	440,000	440,000	884,180	1,772,539
691701 - Xfer out to SIB Loan	-	-	-	-	-	-
691999 - Capital Asset Xfer (Purchase)	-	-	165,000	-	-	-
692101 - Clearing Account	-	-	-	-	-	-
693105 - Loss Abandoned Projects	7,010,330	-	-	-	-	-
693106 - Loss Due To Robbery	-	-	-	-	-	-
699201 - Restricted Fund Balance	-	114,567,934	101,548,285	116,190,753	132,600,259	154,713,399
699401 - Assigned Fund Balance	-	14,554,544	15,620,901	16,261,675	17,102,408	18,002,522
699901 - Unassigned Fund Balance	-	88,388,149	78,142,400	91,922,791	94,872,448	97,231,859
Grand Total	612,038,801	812,159,686	816,337,371	747,360,969	782,736,863	858,227,244

GENERAL FUND

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
511101 - Ad Valorem Taxes	(78,440,364)	(85,513,434)	(85,513,434)	(92,754,303)	(92,744,437)	(96,454,214)
511104 - Mstu-North Fire Area Tax	(1,022,886)	(1,185,439)	(1,185,439)	(713,881)	(735,298)	(757,357)
514101 - Electric Utility Service Tax	(7,103,228)	(7,312,775)	(7,312,775)	(7,312,775)	(7,532,158)	(7,758,123)
515101 - Communications Services Tax	(5,319,563)	(5,080,211)	(5,080,211)	(5,300,000)	(5,630,000)	(5,760,000)
516101 - Local Business Tax	(770,670)	(856,576)	(856,576)	(867,283)	(867,283)	(867,283)
516102 - Competency Fees	(124,989)	(138,702)	(138,702)	(138,702)	(138,702)	(38,702)
522212 - Miscellaneous Permits	(37,383)	(33,436)	(33,436)	(38,656)	(40,047)	(41,132)
523101 - Electric Franchise Fees	(5,361,712)	(5,573,035)	(5,573,035)	(5,638,942)	(5,695,331)	(5,752,283)
523400 - Natural Gas Franchise Fees	(52,650)	(52,088)	(52,088)	(60,494)	(61,402)	(62,323)
523700 - Solid Waste Res Franchise Fees	(779,068)	(789,451)	(789,451)	(819,440)	(831,731)	(844,206)
523701 - Solid Wst Comm Franchise Fees	(240,370)	(204,630)	(204,630)	(260,179)	(265,382)	(270,689)
525203 - Tax Collector Discounts	763,600	-	-	-	-	-
525206 - Tax Collector Collection Costs	189,935	-	-	-	-	-
525210 - Fire Service Assessment	(23,450,207)	(24,052,434)	(24,052,434)	(23,476,023)	(24,949,289)	(25,697,768)
531201 - Public Safety Federal Grant	(324,946)	-	(323,288)	-	-	-
531490 - Other Transport Fed Grant	(103,309)	-	-	-	-	-
531901 - Other Fed Grants	(11,185)	-	-	-	-	-
534201 - Public Safety State Grant	(21,600)	-	(12,480)	-	-	-
534501 - Econ Environ State Grant	-	-	(30,000)	-	-	-
535120 - Proceeds State Shared - Sales	(4,538,268)	(4,447,612)	(4,447,612)	(5,118,803)	(5,323,498)	(5,536,379)
535121 - Proceeds State Shared - Fuel	(1,424,184)	(1,394,317)	(1,394,317)	(1,607,252)	(1,671,541)	(1,738,401)
535140 - Mobile Home Lic State Shared	(1,108)	(690)	(690)	(817)	(817)	(817)
535150 - Alcoholic Bev Lic StShared	(78,660)	(68,881)	(68,881)	(26,089)	(26,480)	(26,878)
535180 - Local Gov Half-Cent St Shared	(14,107,953)	(14,456,982)	(14,456,982)	(15,878,000)	(16,372,000)	(17,176,000)
535181 - Motor Fuel Tax Rebate St Share	(116,521)	(102,612)	(102,612)	(159,057)	(160,647)	(162,252)
535191 - On-Behalf Police Pension	(1,323,470)	(1,109,448)	(1,109,448)	(1,109,448)	(1,109,448)	(1,109,448)
535192 - On-Behalf Fire Pension	(1,410,145)	(1,487,586)	(1,487,586)	(1,487,586)	(1,487,586)	(1,487,586)
535210 - Firefgter Suppl Comp St Share	(70,642)	(64,530)	(64,530)	(65,175)	(65,827)	(66,485)
537101 - Gen Gov Local Grant	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
537201 - Public Safety Local Grant	(153,372)	-	(137,584)	(91,728)	(94,847)	(97,841)
537401 - Transportation Local Grant	-	-	-	-	-	-
537501 - Econ Environment Local Grant	-	-	-	-	-	-
537701 - Culture/Rec Local Grant	(73,867)	(112,160)	(167,160)	(111,049)	(108,923)	(111,049)
538102 - Co-occupation Licenses	(102,424)	(96,398)	(96,398)	(124,252)	(124,252)	(124,252)
538105 - Recycling/Tipping Fees	(528,573)	(218,730)	(218,730)	(481,610)	(500,876)	(520,913)
541201 - Golf Course Internal Serv Fees	(342,309)	(387,132)	(387,132)	(389,222)	(400,899)	(412,926)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
541201 - Stormwater Internal Serv Fees	(1,159,940)	(1,514,077)	(1,514,077)	(1,509,711)	(1,555,002)	(1,601,652)
541201 - Water & Sewer Intern Serv Fees	(2,876,839)	(3,901,246)	(3,901,246)	(3,400,825)	(3,502,850)	(3,607,936)
541201 - Yacht Basin Internal Serv Fees	(79,897)	(49,222)	(49,222)	(82,240)	(84,708)	(87,249)
541202 - Charter Sch Intern Serv Fee	(291,045)	-	-	(198,018)	(198,018)	(198,018)
541301 - Sale of Maps/Publications	(42,630)	(32,286)	(32,286)	(32,286)	(32,286)	(33,151)
541302 - Bus Bench Advertising	(8,031)	(7,050)	(7,050)	(8,508)	(8,508)	(8,508)
541303 - Other Admin Service Fees	(233,291)	(275,584)	(275,584)	(235,372)	(241,437)	(247,711)
541305 - Domestic Pship Reg Fees	(1,375)	(600)	(600)	(800)	(800)	(800)
541901 - ROW Inspection Gen Gov Chg	(6,435)	(7,445)	(7,445)	(7,557)	(7,860)	(8,174)
541902 - Zoning Cases Gen Gov Charges	(145,589)	(144,025)	(144,025)	(149,762)	(155,754)	(160,428)
541903 - Comm Site Plan Gen Gov Charges	(348,396)	(253,238)	(253,238)	(259,166)	(269,534)	(277,620)
541904 - Certificates Gen Gov Charges	(66,440)	(6,979)	(6,979)	(7,259)	(7,550)	(7,777)
541906 - Sign Fabrication Gen Gov Chg	(8,634)	(11,063)	(11,063)	(11,063)	(11,063)	(11,063)
541907 - Copies Gen Gov Charge	(611)	(193)	(193)	(1,023)	(1,064)	(1,107)
541910 - Reinspection Gen Gov Chg	(950)	(1,816)	(1,816)	(1,816)	(1,889)	(1,964)
541911 - Foreclosure Registration Fees	(47,850)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
541914 - Towing & Booting Gen Gov Chrg	(1,075)	(831)	(831)	(831)	(831)	(831)
542101 - Police Off Duty Serv Charge	(391,049)	(437,724)	(437,724)	(390,000)	(390,000)	(390,000)
542104 - Towing&Booting Serv Charge	(20,130)	(17,563)	(17,563)	(17,563)	(17,563)	(17,563)
542201 - Fire Off Duty Serv Charge	(20,553)	(14,236)	(14,236)	(13,000)	(13,000)	(13,000)
542202 - Fire Insp Cert Of Use Serv Chg	(45,335)	(5,181)	(5,181)	(30,000)	(30,000)	(25,000)
542203 - Fire Site Plan Rev Serv Charge	(19,703)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
542204 - Fire Misc Permit Serv Charge	(2,000)	(1,948)	(1,948)	(1,800)	(1,800)	(1,500)
542205 - Fire Reinspect Serv Charge	(5,721)	(2,867)	(2,867)	(2,906)	(2,936)	(2,300)
542206 - Fire Safety Educ Serv Charge	(1,695)	(1,835)	(1,835)	(1,500)	(1,500)	(1,500)
542207 - Misc Fire Fees ServCharge	(322,948)	(220,000)	(220,000)	(250,000)	(250,000)	(220,000)
543904 - Lot Mowing/Nuisance Abatement	(30,195)	(41,846)	(41,846)	(41,846)	(41,846)	(41,846)
543907 - Allow for Uncollectible RevAdj	1,262	-	-	-	-	-
547201 - Picnic Shelters Service Charge	(26,144)	(27,801)	(27,801)	(28,635)	(29,100)	(30,000)
547206 - Parking Daily Pass Serv Chg	(19,201)	(19,110)	(19,110)	(19,110)	(19,110)	(19,110)
547207 - Bocce Court Fees	(4,275)	(2,567)	(2,567)	(2,567)	(3,000)	(3,200)
547208 - RC Airplane Memberships	(4,905)	(5,140)	(5,140)	(5,140)	(5,150)	(5,175)
549103 - St Hgwy Lightng Maint Serv Chg	(46,314)	(46,314)	(46,314)	(46,314)	(46,314)	(46,314)
549105 - St HgwyTraffic Signal Serv Chg	-	-	-	-	-	-
551101 - Judgments/Fine Cty Criminal	(8,221)	(9,304)	(9,304)	(10,127)	(10,533)	(10,954)
554101 - Local Ord Violation Fines	(276,890)	(234,261)	(234,261)	(236,340)	(244,739)	(211,290)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
554102 - Fines-Filing Fee Collections	(265,051)	(222,874)	(222,874)	(230,000)	(230,000)	(230,000)
559102 - Returned Check Fees	(3,216)	(364)	(364)	-	-	-
559105 - UCM Tax billed penalty	(2,283)	(196,711)	(196,711)	-	-	-
559105 - UCM Tax billed penalty 2009	(3,738)	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	(4,908)	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	(7,296)	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	(8,619)	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	(21,081)	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	(14,005)	-	-	-	-	-
559105 - UCM Tax billed penalty 2016	(161,145)	-	-	-	-	-
561101 - Bank investment income	(245,256)	(111,188)	(111,188)	(418,304)	(418,304)	(418,304)
561105 - Interest on Advances	(3,627)	-	-	-	-	-
561107 - Longterm Investment Earnings	(510,793)	(289,071)	(289,071)	(303,524)	(315,665)	(328,292)
561191 - Tax Collector Interest	(28,363)	-	-	-	-	-
561192 - Other Interest	-	-	-	-	-	-
561301 - Change in Fair Value Invest	224,809	-	-	(674,560)	(674,560)	(674,560)
561401 - Gain (Loss) on Investment Sale	35,132	-	-	50,046	50,046	50,046
562101 - Rents and Royalties	(140,449)	(134,171)	(134,171)	(120,989)	(120,989)	(120,989)
562102 - Tower Leases	(292,038)	(346,653)	(346,653)	(308,084)	(308,084)	(308,084)
564101 - Disposition of Fixed Assets	(175)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	(1,383,920)	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(5,388)	(6,479)	(6,479)	(12,175)	(12,175)	(12,175)
566101 - Contrib/Donation Private Sourc	(1,500)	-	(5,000)	-	-	-
566102 - Contrib/Donation Sponsorships	(500)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(60,264)	(49,201)	(103,401)	(1,196,778)	(1,196,778)	(1,196,778)
569106 - Lee County Excess Fee Misc Rev	(79,912)	(33,345)	(33,345)	(33,678)	(35,026)	(36,428)
569108 - Lee Cty Impact Fee %	(83,441)	(46,254)	(46,254)	(98,565)	(102,508)	(106,609)
569110 - Reimbursable Charges	(195,214)	(91,368)	(91,368)	(67,023)	(67,704)	(68,236)
569115 - Purchasing Card Rebate	(96,804)	(96,762)	(96,762)	(99,136)	(102,859)	(107,076)
569116 - Oth Misc Rev/Reimbursable Chrg	(172)	(11,538)	(11,538)	(11,690)	(11,781)	(11,875)
569117 - Recovery P/L Insurance	(46,100)	-	-	-	-	-
569125 - Permissive Use License Agreemt	(400)	-	-	-	-	-
569200 - Over/Short CH Cashier Misc Rev	(490)	-	-	(24,500)	(24,500)	(24,500)
569202 - Over/Short Bank Recon Misc Rev	-	-	-	-	-	-
569204 - Over/Short Police Misc Rev	3	-	-	-	-	-
569205 - Over/Short Petty Cash	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
569206 - GL Recon Balance Adj COBRA	321	-	-	-	-	-
569206 - GL Recon Balance Adjustment	(264,959)	-	-	-	-	-
569301 - Settlements	(50)	-	-	-	-	-
581121 - Xfer in fr 6 Cent Gas Tax	(3,237,574)	(3,564,262)	(3,564,262)	(5,855,287)	(6,220,025)	(6,357,566)
581121 - Xfer in fr Alarm Fee	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
581121 - Xfer in fr All Hazards	(180,000)	(93,600)	(93,600)	(93,600)	(93,600)	(93,600)
581121 - Xfer in fr Building	(742,189)	(1,022,617)	(1,022,617)	(1,049,198)	(1,080,674)	(1,113,094)
581121 - Xfer in fr CDBG	(4,776)	(69,178)	(69,178)	(54,782)	(56,425)	(58,118)
581121 - Xfer in fr HUD NSP	(9,552)	-	-	-	-	-
581121 - Xfer in fr Police State Confis	(6,187)	-	(17,430)	-	-	-
581121 - Xfer in fr Road Impact	(213,181)	(154,245)	(154,245)	(169,705)	(186,693)	(205,362)
581121 - Xfer in fr SHIP	(4,776)	-	-	-	-	-
581121 - Xfer in fr Waterpark	(328,167)	(357,025)	(357,025)	(419,061)	(431,633)	(444,582)
581161 - Xfer in fr Debt Serv Funds	(2,216,046)	-	-	-	-	-
581199 - Xfer in of Capital Asset	-	-	(165,000)	-	-	-
581401 - Debt Proceeds	-	-	-	-	-	-
581999 - Capital Asset Xfer (Sale)	-	-	-	-	-	-
599930 - Assigned Balances	-	(4,544,737)	(15,275,194)	(4,544,000)	(4,544,000)	(4,544,000)
599950 - Use of Fund Balance	-	(1,145,569)	(1,145,569)	-	-	(2,664,686)
599960 - Operating Fund Balance	-	(34,089,894)	(34,089,894)	(24,786,548)	(33,493,915)	(31,115,155)
Grand Total	(163,665,972)	(208,797,247)	(220,327,686)	(211,642,492)	(223,889,798)	(230,445,571)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
611001 - Executive Salary	260,483	264,826	264,826	276,329	281,853	287,490
612001 - Regular Salary	52,359,269	53,726,190	54,120,563	56,986,528	58,812,025	60,564,182
612001 - Regular Salary (BU Split JE)	(20,894)	-	-	-	-	-
612002 - Longevity Salary	21,618	20,318	20,318	14,821	14,821	14,821
613102 - Contract Employees Salary/Wage	575,337	650,874	650,874	708,835	706,930	708,835
614101 - Overtime	342,847	327,980	346,022	322,817	329,641	336,723
614101 - Overtime (BU Split JE)	5,337	-	-	-	-	-
614102 - Fire Overtime	1,022,852	589,579	589,579	638,106	657,507	708,772
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	1,937,387	532,418	544,898	549,019	564,843	581,790
615101 - Special Pay/Add Pay	2,475,947	2,283,229	2,283,229	2,047,069	2,039,921	2,040,530
615102 - Relocation Costs Spec Pay	7,500	-	10,000	-	-	-
615103 - Tuition Reimbursement Spec Pay	100,089	178,861	182,361	187,387	192,459	195,098
615104 - Standby Pay	286,831	279,760	279,760	283,261	291,765	300,517
615104 - Standby Pay (BU Split)	-	-	-	-	-	-
615106 - Shift Differential Pay	167,873	114,674	114,674	223,828	223,828	223,828
615108 - Off-Duty Detail Pay	389,026	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	-	-	-	-	-	-
621101 - FICA Taxes	3,624,659	3,768,395	3,768,395	3,982,867	4,103,199	4,221,120
621101 - FICA Taxes (BU Split JE)	345	-	-	-	-	-
621102 - Medicare Taxes	853,485	881,326	881,326	931,489	959,608	987,194
621102 - Medicare Taxes (BU Split JE)	54	-	-	-	-	-
622101 - General Retirement	1,625,458	1,807,821	1,807,821	1,906,372	1,969,599	2,026,391
622101 - General Retirement (BUSplitJE)	336	-	-	-	-	-
622102 - Police Retirement	2,879,392	2,167,112	2,167,112	2,362,432	2,435,816	2,506,042
622102 - Police Retirement (BU Split JE)	0	-	-	-	-	-
622103 - Fire Retirement	1,837,816	2,036,069	2,036,069	2,000,197	2,054,778	2,115,714
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - ICMA (401A)	150,647	176,354	176,354	195,227	200,998	206,939
622104 - ICMA (401A) (BU Split JE)	(2,832)	-	-	-	-	-
622111 - UAAL General Retirement	6,176,704	7,241,000	7,241,000	7,606,035	7,834,217	8,069,244
622112 - UAAL Police Retirement	4,236,511	5,172,689	5,172,689	5,883,212	6,059,709	6,241,501
622113 - UAAL Fire Retirement	6,926,533	8,168,514	8,168,514	8,145,923	8,390,301	8,642,011
623101 - Life,Health,Disability Insur	3,878,340	4,434,545	4,631,076	4,669,130	4,764,328	4,869,308
623102 - Self-Insured Health Plan	8,563,064	10,305,379	10,305,379	12,172,932	12,986,191	13,634,616
623102 - Self-Insured Health Plan-Split	(39)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
623104 - Medicare Part B Subsidy Ins	506,659	499,321	499,321	688,565	722,994	759,144
623107 - Opt Out Health Ins Subsidy	112,800	109,440	109,440	126,720	134,400	134,400
623108 - Retiree Health Ins Subsidy	15,553	20,000	20,000	38,778	40,717	42,753
624101 - Workers Compensation	2,202,841	2,410,327	2,410,327	2,419,613	2,488,208	2,560,142
624101 - Workers Compensation(BU Split)	498	-	-	-	-	-
624102 - Unemployment	4,747	-	-	-	-	-
624103 - Leave Payout	1,638,568	1,791,507	1,791,507	1,970,192	2,032,564	2,088,167
624103 - Leave Payout (BU Split JE)	1,197	-	-	-	-	-
624104 - Auto Allowance	12,800	12,800	12,800	12,800	12,800	12,800
624104 - Auto Allowance (BU Split JE)	(2,250)	-	-	-	-	-
629998 - Contra Personnel	484,895	-	-	-	-	-
631303 - Lab Services	1,530	2,610	2,610	3,026	3,103	3,182
631304 - Legal Services	375,509	192,263	238,576	175,326	175,336	175,347
631305 - Appraisal & Title Search	5,520	4,000	4,000	4,100	4,100	4,203
631307 - Studies & Master Plans	23,278	100,000	106,240	150,000	150,000	150,000
631308 - Accreditation	500	-	-	-	-	-
631311 - Medical Professional Services	11,809	3,318	41,618	56,909	38,425	39,574
631312 - Accounting & Auditing	112,028	172,662	268,007	166,799	174,370	186,644
631313 - Other Legal Related Services	5,387	-	4,500	-	-	-
631399 - Other Professional Services	1,163,741	825,877	1,152,165	912,814	898,450	1,088,645
634101 - Construct/Debris Clean-Up	8,717	40,760	34,260	31,575	41,575	42,614
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	251	808	2,808	2,856	2,915	2,975
634104 - Security Services	1,257	28,184	28,184	7,287	7,994	8,195
634107 - Physicals - General	10,773	40,000	42,125	16,500	16,838	17,144
634110 - Firefighter Physicals	117,397	76,863	75,900	89,079	100,336	106,630
634111 - Police Physicals	153,644	64,015	59,245	75,378	66,595	68,259
634113 - Drug Screen	-	-	2,150	2,903	1,538	1,576
634116 - Parks & Rec Programs	-	-	-	-	-	-
634119 - Employee Health Clinic Charges	14,250	17,700	17,700	18,550	18,632	18,716
634120 - Outside Services	1,978,384	2,320,493	13,831,747	2,511,727	2,529,535	2,674,444
640101 - Food And Mileage (City)	52,830	36,238	42,037	48,826	49,918	50,976
640101 - Food And Mileage Aug 17 Flood	2,551	-	-	-	-	-
640104 - Recruitment Travel	8,143	5,000	9,900	5,000	10,000	5,202
640105 - Travel Costs	290,764	410,257	404,465	445,992	478,384	516,825
641101 - Communication Service	447,468	519,734	518,731	543,214	554,071	580,995

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
641102 - Telephone Service	267,458	373,941	363,701	415,941	423,460	434,976
641103 - Telecommunication Service	1,074	1,809	1,809	1,822	1,867	1,914
641104 - Postage & Shipping	83,795	124,146	124,246	121,181	132,392	135,904
643202 - Electric	748,159	1,087,082	1,038,545	970,186	1,028,402	1,090,104
643203 - Water & Sewer	229,825	240,866	240,866	247,993	253,010	258,102
643204 - Stormwater	437,645	481,410	481,410	600,000	600,000	600,000
643205 - Propane Fuel	8,676	18,565	19,265	19,713	20,194	20,681
643207 - Street Light Power	2,372,406	2,765,000	2,665,000	2,905,000	3,166,300	3,451,300
644101 - Building Rental/Leases	60	-	-	-	-	-
644102 - Eq Rental/Leases Aug 17 Flood	3,595	-	-	-	-	-
644102 - Equipment Rental/Leases	63,460	24,896	54,757	46,031	53,061	47,166
644103 - Copy & Fax Machine Rent/Lease	52,916	77,180	73,340	71,831	78,844	80,854
644104 - Uniforms/Linen/Mats Rent/Lease	5,750	6,000	7,400	6,534	6,534	6,534
644199 - Other Rentals/Leases	63,980	59,635	62,055	63,425	65,010	66,636
646101 - Tires	263	841	841	862	883	905
646102 - Equip Repair/Maintenance	305,257	801,508	700,055	764,841	754,402	769,812
646103 - Building Maintenance	165,787	639,191	769,522	457,757	328,133	330,109
646104 - Diesel Fuel	175,325	305,960	305,960	271,384	306,326	342,160
646105 - Parts Repair/Maintenance	2,903	5,825	5,625	6,039	6,305	6,573
646106 - Unleaded Fuel	733,575	1,391,706	1,388,706	1,427,667	1,522,356	1,611,873
646106 - Unleaded Fuel Aug 17 Flood	30	-	-	-	-	-
646107 - Oil & Grease	3,871	6,507	6,507	6,645	6,813	6,983
646108 - Other Repairs & Maint.	27,133	22,021	22,347	22,590	34,666	44,234
646109 - Facilities Charges	1,579,150	899,478	1,053,405	1,557,711	1,596,299	1,641,225
646109 - Facilities Charges Overhead	982,004	466,276	466,276	2,793,449	2,925,588	3,142,834
646109 - Facilities Charges Projects	181,719	22,077	22,077	23,784	24,604	27,729
646110 - Fleet Charges	1,220,026	2,545,553	2,620,561	2,533,785	2,422,519	2,454,257
646110 - Fleet Charges- Fire Front Line	160,914	409,161	409,161	229,371	430,895	441,668
646110 - Fleet Charges Overhead	650,675	349,007	349,007	464,952	377,261	392,775
646124 - Dyed Diesel Fuel	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	204,574	1,996	8,778	16,549	13,938	6,652
647101 - Printing	45,268	77,322	86,931	81,940	74,721	77,636
647102 - Photo & Microfilm	-	103	103	106	109	112
648101 - Advertising	107,149	96,138	115,792	144,904	143,529	151,031
648102 - Public Relations	609,417	766,696	791,785	742,078	775,394	793,628
648103 - Economic Development Incentive	200,000	200,000	200,000	200,000	200,000	205,000

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
649102 - Bank Fees	-	96	96	-	-	-
649103 - Various Fees	70,653	236,791	777,670	874,031	877,173	880,864
649105 - Other Governmntl Charges	38	500,000	500,000	250,000	500,000	250,000
649106 - Assmt, Betterment, Impact	308,295	674,605	674,605	675,000	675,000	675,000
649109 - On-Behalf Pension Pmts	2,733,615	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Svc Pymt Prop/Liab	1,018,791	994,088	994,088	1,024,700	1,045,194	1,066,098
649110 - Interfund SvcPymt Water/Sewer	141,242	201,015	201,015	153,276	155,483	159,696
649111 - Ut Expansion Allocation	15,009	-	-	-	-	-
649112 - Investigation Fees	12,778	7,999	7,999	8,199	8,404	8,614
649114 - Lot Mow / Impact - City	181,588	199,691	199,691	200,000	200,000	200,000
649116 - Settlements	35,000	-	-	-	-	-
649118 - 1st Party Claims	-	-	-	-	-	-
649123 - Property Taxes	1,770	18,800	18,800	18,800	18,800	18,800
649129 - Credit Card Fees	18,455	12,821	12,821	14,569	14,933	15,302
649130 - Health Insurance Profit Share	-	-	-	-	-	-
649131 - Wellness Prog - Rewards	60,253	-	-	-	-	-
649199 - Other Current Charges	77,798	-	-	-	-	-
652101 - Office Supplies	147,768	190,347	181,356	191,319	196,676	201,582
652112 - Uniforms (PPG)	144,832	172,653	224,833	186,969	209,408	214,643
652113 - Uniforms	276,289	384,122	424,289	488,067	456,016	470,728
652114 - Chemicals	123,105	125,055	125,055	125,716	128,858	132,082
652115 - Tools	13,213	24,612	28,512	24,996	25,702	26,315
652116 - Small Equipment	871,131	591,445	2,028,992	728,824	670,930	735,372
652116 - Small Equip-Rolling Stock Adds	325,654	-	53,580	-	-	-
652117 - Janitorial Supplies	65,479	83,327	88,672	82,287	84,526	86,613
652118 - Operating Medical Supply	95,328	124,858	124,858	128,099	131,302	134,585
652119 - Food And Beverage	792	-	1,000	-	-	-
652120 - Merchandise	-	-	-	-	-	-
652121 - Computer Equip/Accessory	1,109,832	474,903	605,687	593,820	568,971	698,537
652122 - Computer Software/License	2,670,022	2,911,569	3,687,093	3,371,500	3,518,647	3,803,773
652123 - Weapons And Ammunition	205,040	204,589	171,589	251,584	214,300	210,435
652124 - Safety Equipment	93,212	102,749	115,460	119,629	123,275	126,206
652125 - Sod, Seed, Sand And Soil	59,633	79,352	169,352	80,911	82,934	85,008
652126 - Plants,Trees,Flower,Shrub	542	5,000	5,000	5,000	12,125	12,429
652127 - Tournaments	-	-	-	-	-	-
652140 - Rewards	31,651	98,500	126,291	74,000	74,480	74,970

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652199 - Other Oper Mat & Sup Flood	119	-	-	-	-	-
652199 - Other Operating Mat & Supplies	331,831	443,217	425,515	464,709	510,756	527,442
652996 - Contra Exp Rifle Payroll Deduc	(17,590)	-	-	-	-	-
652997 - Chg Back Contra-ITS Store	(128,779)	-	-	-	-	-
652998 - Inventory Adjustment	(3,023)	-	-	-	-	-
653101 - Roads Curbs Maintenance	347,481	402,000	391,500	408,096	425,276	436,782
653102 - Bridge Maintenance	91,919	200,000	200,000	207,130	247,625	260,100
653103 - Sidewalk Maintenance	73,570	101,030	101,030	122,861	99,823	126,619
653104 - Traffic Light Maintenance	151,505	204,300	204,300	230,000	240,000	250,000
653105 - Parking Lot Maintenance	209,038	73,000	73,000	26,109	52,500	47,500
653106 - Median Maintenance	803,386	900,000	1,205,463	950,000	1,000,000	1,500,000
653109 - Parks Maintenance & Repair	374,442	586,000	350,200	339,765	410,000	508,625
654101 - Books Pubs Subscript & Membrshp	243,814	288,067	321,281	312,658	319,434	329,768
654102 - Wellness - Gym Memberships	30,994	-	-	-	-	-
655101 - Training & Seminars	262,253	424,681	412,913	544,424	458,434	481,547
655101 - Training & Seminars-Non Degree	3,379	5,000	5,000	5,000	5,000	5,000
655101 - Training & Seminars-Paramedic	17,795	25,092	25,092	25,719	26,362	27,022
655102 - In-House Training	77,578	44,865	68,953	64,660	70,710	71,405
656101 - Discounts Taken/Lost	(1,091)	-	-	-	-	-
658998 - Contra Operating	-	-	-	-	-	-
662101 - Buildings	-	-	-	45,000	10,000	-
662301 - Building Improvement	29,249	-	15,939	12,000	-	-
662601 - Improvements Other Than Bldgs	753,315	50,000	853,734	-	80,000	-
664101 - Equipment	1,086,298	1,606,073	1,341,479	1,508,560	938,803	1,282,552
664101 - Equipment - Additional	532,483	-	-	-	-	-
664101 - Equipment - Replacement	524,272	110,302	175,744	156,600	651,535	126,000
664102 - Vehicles	50,941	-	23,668	-	-	-
664102 - Vehicles - Additional	112,883	18,000	240,739	111,000	-	-
664102 - Vehicles - Replacement	2,194,717	1,807,830	3,728,789	1,039,469	2,929,887	2,722,137
664501 - Computer Software Intangible	68,825	385,170	254,495	80,000	300,000	275,000
691201 - Xfer Out to CDBG	-	-	-	-	-	-
691201 - Xfer Out to City Centrum	71,000	93,274	93,274	90,559	91,483	92,461
691201 - Xfer Out to CRA	1,001,219	1,317,385	1,317,385	1,383,254	1,452,416	1,510,513
691201 - Xfer Out to Park & Rec Prog	4,150,000	4,766,507	5,194,828	5,540,138	5,214,758	5,256,363
691201 - Xfer Out to Waterpark	802,577	431,677	432,761	370,166	340,281	382,493
691301 - Xfer Out to Academic Village	74,806	-	-	90,000	493,040	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
691301 - Xfer Out to Art Studio CapProj	-	-	200,000	-	-	-
691301 - Xfer Out to Computer System	-	-	-	-	-	-
691301 - Xfer Out to CRA Cap Projects	152,861	-	-	-	-	-
691301 - Xfer Out to Festival Park	-	-	200,000	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	297,000	297,000	-	-	-
691301 - Xfer Out to PW Cap Proj	-	-	-	-	-	-
691301 - Xfer Out to Road/Alley Resurf	6,500,000	6,500,000	6,500,000	-	3,500,000	5,500,000
691301 - Xfer Out to Trans Cap Proj	816,000	832,000	832,000	-	832,000	832,000
691401 - Xfer Out to Golf Course	893,896	526,351	643,794	352,975	472,056	500,464
691501 - Xfer Out Self-Ins Health	1,000,000	-	1,000,000	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	1,748,968	1,244,843	1,244,843	1,241,623	-	-
691701 - Xfer Out to 2012 Lease City	439,193	-	-	-	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	460,241	462,643	462,643	462,637	462,640	462,642
691701 - Xfer Out to 2014 Cap Imp Rev	602,843	602,898	602,898	600,286	602,090	598,943
691701 - Xfer Out to 2015 FSA Debt	289,642	394,354	394,354	734,915	735,253	1,178,626
691701 - Xfer Out to 2015 Spec Ob Note	1,794,019	1,801,539	1,801,539	1,803,649	1,805,085	1,802,996
691701 - Xfer Out to 2015 Spec Oblig	751,256	1,678,339	1,678,339	754,696	754,236	1,416,183
691701 - Xfer Out to 2017 Spec Oblig DS	636,228	1,020,000	1,020,000	1,020,000	2,195,000	2,191,250
691701 - Xfer Out to 2018 Capital Debt	-	440,000	440,000	440,000	884,180	1,772,539
691999 - Capital Asset Xfer (Purchase)	-	-	165,000	-	-	-
699401 - Assigned Fund Balance	-	4,544,737	4,544,000	4,544,000	4,544,000	4,544,000
699901 - Unassigned Fund Balance	-	34,089,893	24,786,548	33,493,915	33,779,841	31,115,155
Grand Total	163,455,017	208,797,247	220,327,686	211,642,492	223,889,798	230,445,571

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Council

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
611001 - Executive Salary	260,483	264,826	264,826	276,329	281,853	287,490
612001 - Regular Salary	123,468	141,847	124,797	150,804	155,320	159,971
614101 - Overtime	3,173	-	-	-	-	-
615101 - Special Pay/Add Pay	853	1,040	1,040	910	910	910
621101 - FICA Taxes	26,651	25,528	25,528	26,956	27,590	28,241
621102 - Medicare Taxes	6,233	5,973	5,973	6,303	6,452	6,604
622101 - General Retirement	11,810	15,569	15,569	16,689	17,157	17,639
623101 - Life,Health,Disability Insur	41,928	76,614	76,614	76,766	76,919	77,084
623102 - Self-Insured Health Plan	50,771	68,283	68,283	87,876	94,244	98,956
624101 - Workers Compensation	1,018	1,037	1,037	1,000	1,025	1,045
624103 - Leave Payout	4,566	4,342	4,342	6,753	6,956	7,165
629998 - Contra Personnel	(6,479)	-	-	-	-	-
631304 - Legal Services	3,180	-	-	-	-	-
631399 - Other Professional Services	263	5,000	5,000	-	-	-
634119 - Employee Health Clinic Charges	-	100	100	300	300	300
634120 - Outside Services	225	200	17,250	-	-	-
640101 - Food And Mileage (City)	751	2,000	2,000	6,400	6,528	6,658
640105 - Travel Costs	26,019	25,000	25,000	20,600	21,000	21,420
641101 - Communication Service	12,873	10,800	10,800	15,000	12,800	15,000
641102 - Telephone Service	171	250	250	250	250	250
641104 - Postage & Shipping	57	75	75	300	300	300
643202 - Electric	6,785	9,097	9,097	7,733	8,197	8,689
643203 - Water & Sewer	919	933	933	957	980	1,005
644103 - Copy & Fax Machine Rent/Lease	1,536	1,600	1,600	1,600	1,632	1,665
646102 - Equip Repair/Maintenance	-	500	500	500	500	500
646108 - Other Repairs & Maint.	5	-	-	-	-	-
646109 - Facilities Charges	1,679	5,000	5,000	5,000	5,000	5,000
646109 - Facilities Charges Overhead	(34)	-	-	-	-	-
647101 - Printing	315	500	500	800	500	800
648102 - Public Relations	-	500	500	500	500	500
649103 - Various Fees	350	-	-	-	-	-
652101 - Office Supplies	1,614	3,500	3,500	2,900	2,900	2,900
652113 - Uniforms	180	250	250	250	250	300
652116 - Small Equipment	177	400	400	2,000	1,000	1,000
652121 - Computer Equip/Accessory	331	3,000	3,000	1,000	2,500	11,500

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Council

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652122 - Computer Software/License	-	150	150	150	150	-
652199 - Other Operating Mat & Supplies	775	1,400	1,400	1,700	1,700	1,700
654101 - Books Pubs Subscrpt & Membrshp	80,663	100,000	135,586	109,000	112,270	115,640
655101 - Training & Seminars	6,787	9,000	9,000	9,500	10,000	10,500
Grand Total	670,095	784,314	819,900	836,826	857,683	890,732

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Attorney

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	868,210	1,104,607	1,104,607	1,076,158	1,110,146	1,145,221
614101 - Overtime	354	3,000	3,000	3,000	3,000	3,000
615101 - Special Pay/Add Pay	5,633	5,859	5,859	5,803	5,803	5,803
615103 - Tuition Reimbursement Spec Pay	-	3,500	3,500	3,500	3,500	3,500
621101 - FICA Taxes	54,355	71,558	71,558	69,800	71,984	74,239
621102 - Medicare Taxes	13,370	16,735	16,735	16,325	16,836	17,362
622101 - General Retirement	74,274	96,539	96,539	89,760	92,577	95,485
623101 - Life,Health,Disability Insur	11,396	18,387	18,387	17,396	17,947	18,505
623102 - Self-Insured Health Plan	95,657	132,969	132,969	147,646	158,344	166,260
624101 - Workers Compensation	1,758	3,671	3,671	2,782	2,866	2,954
624103 - Leave Payout	49,229	40,718	40,718	40,855	42,081	43,343
629998 - Contra Personnel	(6,658)	-	-	-	-	-
634120 - Outside Services	413	327	327	433	446	459
640101 - Food And Mileage (City)	149	1,576	1,576	1,615	1,663	1,705
640105 - Travel Costs	2,433	4,885	4,885	5,007	5,157	5,286
641101 - Communication Service	57	60	60	60	62	64
641102 - Telephone Service	187	1,051	1,051	1,077	1,109	1,137
641104 - Postage & Shipping	246	1,576	1,576	1,615	1,663	1,705
643202 - Electric	6,200	8,325	8,325	7,218	7,651	8,110
643203 - Water & Sewer	840	854	854	875	897	919
644103 - Copy & Fax Machine Rent/Lease	1,548	2,462	2,462	2,000	2,600	2,665
646102 - Equip Repair/Maintenance	-	736	736	754	777	796
646103 - Building Maintenance	-	20,000	28,375	50,000	-	-
646109 - Facilities Charges	2,009	500	500	500	515	528
646109 - Facilities Charges Overhead	1,869	200	200	200	206	211
647101 - Printing	59	100	100	-	-	-
648101 - Advertising	400	500	500	-	-	-
649103 - Various Fees	-	300	300	308	317	325
652101 - Office Supplies	4,896	5,600	5,600	5,740	5,912	6,060
652116 - Small Equipment	3,269	6,000	6,000	2,000	-	-
652121 - Computer Equip/Accessory	2,187	4,000	4,000	2,000	-	-
652122 - Computer Software/License	8,000	38,400	38,400	26,000	40,541	41,555
652199 - Other Operating Mat & Supplies	1,229	526	526	539	555	569
654101 - Books Pubs Subscript & Membrshp	36,128	37,132	37,132	38,060	39,963	40,962
655101 - Training & Seminars	1,843	5,000	5,000	4,500	4,635	4,751

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Attorney

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
655102 - In-House Training	-	1,500	1,500	1,500	1,109	1,137
664101 - Equipment	-	-	-	-	-	-
664501 - Computer Software Intangible	16,488	-	16,488	-	-	-
Grand Total	1,258,029	1,639,153	1,664,016	1,625,026	1,640,862	1,694,616

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Manager

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	834,538	999,292	989,292	1,064,544	1,096,492	1,129,377
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
613102 - Contract Employees Salary/Wage	-	30,000	30,000	110,396	110,396	110,396
614101 - Overtime	2,423	2,000	2,000	2,000	2,000	2,000
615101 - Special Pay/Add Pay	7,388	6,430	6,430	6,940	6,940	6,940
615103 - Tuition Reimbursement Spec Pay	791	7,000	7,000	7,000	7,000	7,000
621101 - FICA Taxes	51,892	66,437	66,437	76,068	78,109	80,213
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	13,148	15,537	15,537	17,789	18,267	18,759
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	52,027	64,124	64,124	70,398	72,486	74,634
622104 - ICMA (401A)	36,236	36,246	36,246	36,558	37,623	38,719
622104 - ICMA (401A) (BU Split JE)	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	10,621	16,816	16,816	17,383	17,903	18,428
623102 - Self-Insured Health Plan	67,948	100,626	100,626	112,615	120,775	126,813
623107 - Opt Out Health Ins Subsidy	7,480	1,920	1,920	1,920	1,920	1,920
624101 - Workers Compensation	2,136	4,315	4,315	7,738	3,000	3,077
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	31,907	24,105	24,105	33,282	34,282	35,310
624104 - Auto Allowance	7,800	7,800	7,800	7,800	7,800	7,800
629998 - Contra Personnel	(15,572)	-	-	-	-	-
631304 - Legal Services	33,656	-	30,000	-	-	-
631305 - Appraisal & Title Search	2,400	-	-	-	-	-
631313 - Other Legal Related Services	534	-	-	-	-	-
631399 - Other Professional Services	49,820	65,000	96,072	20,000	25,000	27,250
634120 - Outside Services	65,939	75,010	70,010	77,010	95,010	98,810
640101 - Food And Mileage (City)	3,237	3,800	3,800	3,900	4,000	4,101
640105 - Travel Costs	18,416	39,000	32,812	39,000	39,000	39,975
641101 - Communication Service	3,210	2,460	2,460	2,460	2,900	2,973
641102 - Telephone Service	521	1,600	1,600	1,600	1,600	1,641
641104 - Postage & Shipping	827	450	450	450	1,100	1,128
643202 - Electric	11,296	15,162	15,162	13,148	13,936	14,772
643203 - Water & Sewer	1,530	1,555	1,555	1,595	1,634	1,678
644103 - Copy & Fax Machine Rent/Lease	3,868	7,100	7,100	7,100	8,100	8,303
646102 - Equip Repair/Maintenance	533	2,200	2,200	2,200	2,500	2,563

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Manager

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
646103 - Building Maintenance	423	-	-	-	-	-
646106 - Unleaded Fuel	629	2,500	2,500	2,800	2,500	2,650
646108 - Other Repairs & Maint.	1,098	-	-	-	-	-
646109 - Facilities Charges	20,915	17,000	17,000	5,500	5,500	5,638
646109 - Facilities Charges Overhead	19,486	9,148	9,148	3,004	3,004	3,079
646109 - Facilities Charges Projects	-	-	-	-	-	-
646110 - Fleet Charges	1,615	1,100	1,100	1,100	1,500	1,538
646110 - Fleet Charges Overhead	1,131	379	379	379	500	513
647101 - Printing	6,524	10,462	11,477	10,462	10,642	10,909
648101 - Advertising	733	-	351	-	-	-
648102 - Public Relations	482,388	655,200	666,175	660,200	685,200	702,330
648103 - Economic Development Incentive	200,000	200,000	200,000	200,000	200,000	205,000
649103 - Various Fees	1,945	1,000	1,000	1,000	1,000	1,025
652101 - Office Supplies	4,012	5,780	5,780	5,780	5,950	6,100
652113 - Uniforms	91	-	53	-	300	308
652116 - Small Equipment	3,687	8,500	18,884	13,000	8,500	8,713
652121 - Computer Equip/Accessory	3,260	3,500	3,500	3,500	3,750	3,844
652122 - Computer Software/License	3,399	5,700	5,700	5,700	5,950	6,099
652124 - Safety Equipment	13	-	-	-	-	-
652199 - Other Operating Mat & Supplies	5,680	7,100	6,869	7,100	7,100	7,278
654101 - Books Pubs Subscript & Membrshp	9,976	7,200	7,200	7,200	8,500	8,713
655101 - Training & Seminars	10,276	9,500	9,500	9,500	10,000	10,250
655102 - In-House Training	7,500	-	-	-	-	-
656101 - Discounts Taken/Lost	(626)	-	-	-	-	-
658998 - Contra Operating	-	-	-	-	-	-
664102 - Vehicles - Replacement	-	30,000	30,000	-	-	-
Grand Total	2,090,707	2,570,054	2,632,485	2,677,119	2,769,669	2,848,567

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Auditor

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	395,256	446,848	446,848	491,602	506,349	521,539
614101 - Overtime	5	-	-	-	-	-
615101 - Special Pay/Add Pay	880	960	960	960	960	960
615102 - Relocation Costs Spec Pay	5,000	-	5,000	-	-	-
621101 - FICA Taxes	24,543	27,766	27,766	30,740	31,661	32,610
621102 - Medicare Taxes	5,740	6,493	6,493	7,189	7,405	7,627
622101 - General Retirement	30,066	32,786	32,786	34,806	35,848	36,921
622104 - ICMA (401A)	8,048	8,359	8,359	11,324	11,664	12,014
623101 - Life,Health,Disability Insur	5,152	7,416	7,416	7,920	8,157	8,403
623102 - Self-Insured Health Plan	42,687	51,660	51,660	58,385	62,615	65,745
623107 - Opt Out Health Ins Subsidy	560	-	-	-	-	-
624101 - Workers Compensation	956	1,133	1,133	1,133	1,168	1,202
624103 - Leave Payout	5,384	-	-	3,241	3,339	3,439
629998 - Contra Personnel	(4,789)	-	-	-	-	-
631312 - Accounting & Auditing	47,103	97,662	139,907	89,174	95,592	104,774
631399 - Other Professional Services	18,089	-	-	-	5,000	-
634120 - Outside Services	-	-	-	3,000	-	-
640101 - Food And Mileage (City)	-	110	110	100	100	100
640104 - Recruitment Travel	5,002	-	4,900	-	5,000	-
640105 - Travel Costs	3,279	7,158	7,158	8,594	8,766	8,941
641101 - Communication Service	200	-	-	200	-	200
641102 - Telephone Service	78	110	110	100	100	100
641104 - Postage & Shipping	5	25	25	25	25	25
643202 - Electric	2,689	3,929	3,929	3,406	3,611	3,827
643203 - Water & Sewer	558	578	578	593	607	623
644103 - Copy & Fax Machine Rent/Lease	1,464	1,464	1,464	1,464	1,464	1,464
646103 - Building Maintenance	-	-	-	7,000	-	-
646109 - Facilities Charges	-	150	650	150	150	150
646109 - Facilities Charges Overhead	-	144	144	144	144	144
646300 - Warranty/Maint/Service Plans	200	-	-	-	-	-
648101 - Advertising	-	-	-	-	300	-
649103 - Various Fees	-	-	2,606	2,075	2,117	2,159
652101 - Office Supplies	1,481	2,500	2,500	1,600	1,600	1,600
652113 - Uniforms	113	170	170	150	150	150
652116 - Small Equipment	770	725	8,075	1,804	500	500

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Auditor

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652121 - Computer Equip/Accessory	1,990	2,035	4,985	685	700	725
652122 - Computer Software/License	1,000	1,807	1,807	3,725	3,841	3,963
652199 - Other Operating Mat & Supplies	630	1,300	1,300	1,300	1,300	1,300
654101 - Books Pubs Subscript & Membrshp	2,917	5,378	2,772	4,313	4,246	4,330
655101 - Training & Seminars	8,488	12,170	6,019	8,882	9,060	9,241
655102 - In-House Training	327	-	6,151	2,960	3,019	3,079
664501 - Computer Software Intangible	-	50,170	32,920	-	-	-
Grand Total	615,870	771,006	816,701	788,744	816,558	837,855

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	ITS

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	1,636,138	1,940,760	1,940,760	2,078,469	2,140,827	2,205,048
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
614101 - Overtime	10,408	21,600	21,600	21,600	21,600	22,248
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	11,610	11,760	11,760	14,280	14,280	14,280
615102 - Relocation Costs Spec Pay	-	-	5,000	-	-	-
615103 - Tuition Reimbursement Spec Pay	-	7,000	7,000	7,000	7,000	7,210
615104 - Standby Pay	14,994	17,095	17,095	23,544	24,250	24,976
621101 - FICA Taxes	105,236	127,074	127,074	136,811	140,834	145,033
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	24,655	29,720	29,720	31,998	32,937	33,919
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	137,117	165,944	165,944	173,107	178,192	183,504
622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
622104 - ICMA (401A)	15,891	16,311	16,311	16,515	17,007	17,513
623101 - Life,Health,Disability Insur	22,039	32,616	32,616	34,034	35,050	36,088
623102 - Self-Insured Health Plan	179,454	244,386	244,386	286,194	306,936	322,284
624101 - Workers Compensation	4,091	5,874	5,874	5,079	5,222	5,380
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	51,603	52,409	52,409	61,715	63,566	65,473
629998 - Contra Personnel	(19,911)	-	-	-	-	-
631399 - Other Professional Services	6,511	-	-	-	-	-
634120 - Outside Services	101,713	238,100	249,980	316,300	283,800	319,300
640101 - Food And Mileage (City)	-	2,400	2,400	2,400	2,400	2,400
640105 - Travel Costs	17,188	27,600	27,600	31,500	28,500	28,500
641101 - Communication Service	12,562	18,676	18,676	18,676	18,676	19,276
641102 - Telephone Service	92,411	134,700	134,700	150,000	157,500	165,375
641103 - Telecommunication Service	750	-	-	-	-	-
641104 - Postage & Shipping	16	500	500	500	500	500
643202 - Electric	10,009	13,649	13,649	11,789	12,496	13,246
643203 - Water & Sewer	1,486	1,518	1,518	1,556	1,594	1,635
644103 - Copy & Fax Machine Rent/Lease	1,536	3,000	3,000	3,000	3,000	3,000
646102 - Equip Repair/Maintenance	21,746	101,837	101,837	121,000	141,000	141,000
646103 - Building Maintenance	3,176	500	500	-	-	-
646106 - Unleaded Fuel	634	2,500	2,500	2,500	2,500	2,500

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	ITS

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
646109 - Facilities Charges	42,080	5,100	5,100	5,500	5,500	5,500
646109 - Facilities Charges Overhead	35,160	-	-	-	-	-
646110 - Fleet Charges	750	1,500	1,500	1,500	1,500	1,500
646110 - Fleet Charges Overhead	502	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	186,441	-	-	-	-	-
648101 - Advertising	650	-	-	-	-	-
649103 - Various Fees	765	-	-	400	400	400
652101 - Office Supplies	3,913	5,300	5,300	7,800	7,800	7,800
652113 - Uniforms	-	-	-	-	-	-
652115 - Tools	529	2,000	2,000	1,500	1,500	1,500
652116 - Small Equipment	51,009	1,000	61,000	4,000	4,000	23,500
652121 - Computer Equip/Accessory	933,987	300,228	423,933	386,425	339,675	410,825
652122 - Computer Software/License	1,874,103	2,002,727	2,723,526	2,435,452	2,488,376	2,775,717
652199 - Other Operating Mat & Supplies	2,810	2,800	2,800	3,000	6,100	6,350
652997 - Chg Back Contra-ITS Store	(128,779)	-	-	-	-	-
654101 - Books Pubs Subscript & Membrshp	1,047	8,570	8,570	8,870	4,370	4,470
655101 - Training & Seminars	22,919	92,100	75,200	96,000	83,100	83,100
655102 - In-House Training	22,579	-	17,540	20,300	20,300	20,300
662601 - Improvements Other Than Bldgs	-	-	-	-	-	-
664101 - Equipment	154,535	585,000	503,255	780,000	575,000	865,000
664102 - Vehicles	-	-	335	-	-	-
664102 - Vehicles - Replacement	-	-	26,700	-	-	-
664501 - Computer Software Intangible	52,337	335,000	205,087	80,000	300,000	275,000
Grand Total	5,720,400	6,558,854	7,296,255	7,380,314	7,477,288	8,260,650

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Clerk

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	866,479	920,595	920,595	983,852	1,013,370	1,043,772
613102 - Contract Employees Salary/Wage	29,931	54,206	54,206	56,647	56,647	56,647
614101 - Overtime	8,198	3,452	3,452	3,452	3,452	3,452
615101 - Special Pay/Add Pay	548	780	780	390	390	390
615103 - Tuition Reimbursement Spec Pay	5,732	7,000	7,000	7,000	7,000	7,000
621101 - FICA Taxes	56,688	62,938	62,938	67,060	68,934	70,868
621102 - Medicare Taxes	13,258	14,722	14,722	15,683	16,122	16,574
622101 - General Retirement	71,491	76,139	76,139	71,420	73,527	75,692
623101 - Life,Health,Disability Insur	11,962	15,354	15,354	15,919	16,396	16,881
623102 - Self-Insured Health Plan	126,371	141,510	141,510	161,305	172,995	181,645
623107 - Opt Out Health Ins Subsidy	5,760	5,760	5,760	5,760	5,760	5,760
624101 - Workers Compensation	2,179	2,586	2,586	2,509	2,582	2,653
624103 - Leave Payout	8,460	23,340	23,340	24,535	25,273	26,031
629998 - Contra Personnel	(11,807)	-	-	-	-	-
631304 - Legal Services	345	1,087	869	-	-	-
631399 - Other Professional Services	-	-	218	-	-	-
634120 - Outside Services	15,357	52,256	52,256	40,703	41,194	41,695
640101 - Food And Mileage (City)	240	1,087	1,087	1,109	1,131	1,154
640105 - Travel Costs	2,896	8,598	8,598	8,707	8,819	9,611
641101 - Communication Service	713	841	841	858	875	893
641102 - Telephone Service	311	3,825	3,825	3,901	3,979	4,059
641104 - Postage & Shipping	21,030	24,049	24,049	24,530	25,020	25,520
643202 - Electric	7,890	10,584	10,584	9,177	9,728	10,311
643203 - Water & Sewer	1,075	1,160	1,160	1,113	1,141	1,169
644102 - Equipment Rental/Leases	7,802	6,069	6,069	6,081	6,093	6,214
644103 - Copy & Fax Machine Rent/Lease	3,842	7,490	4,650	4,564	4,621	4,680
646102 - Equip Repair/Maintenance	-	1,577	1,842	1,609	1,641	1,674
646103 - Building Maintenance	-	109	52,276	111	113	115
646106 - Unleaded Fuel	1,068	3,650	3,650	2,260	2,520	2,781
646109 - Facilities Charges	3,298	5,850	5,850	8,177	5,055	5,045
646109 - Facilities Charges Overhead	3,114	3,550	3,550	5,886	2,662	2,605
646109 - Facilities Charges Projects	-	-	-	-	-	-
646110 - Fleet Charges	666	2,067	2,067	1,561	1,921	2,281
646110 - Fleet Charges Overhead	479	827	827	1,439	1,579	1,719
647101 - Printing	571	3,067	3,067	2,921	2,979	3,039

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	City Clerk

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
648101 - Advertising	34,069	22,638	22,638	28,091	23,553	29,024
648102 - Public Relations	2,827	3,000	3,000	3,060	3,121	3,183
649103 - Various Fees	578	1,087	1,087	1,109	1,131	1,154
649129 - Credit Card Fees	2,265	1,700	1,700	2,272	2,324	2,377
652101 - Office Supplies	6,018	4,786	4,786	4,857	4,955	5,055
652113 - Uniforms	104	109	109	111	113	115
652116 - Small Equipment	345	10,067	9,802	8,005	7,246	4,157
652117 - Janitorial Supplies	-	-	-	-	-	-
652121 - Computer Equip/Accessory	5,541	12,231	12,231	9,323	10,410	8,446
652199 - Other Operating Mat & Supplies	7,908	5,654	8,494	8,440	8,304	8,369
654101 - Books Pubs Subscript & Membrshp	1,444	2,301	2,301	2,292	2,340	2,538
655101 - Training & Seminars	7,530	9,512	9,512	9,514	9,516	10,320
655102 - In-House Training	-	544	544	555	566	577
664101 - Equipment	-	14,600	14,600	17,000	-	-
664102 - Vehicles	-	-	23,333	-	-	-
664102 - Vehicles - Replacement	-	-	-	-	-	-
Grand Total	1,334,578	1,554,354	1,629,854	1,634,868	1,657,098	1,707,245

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Finance

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	2,016,610	2,340,302	2,340,302	2,419,286	2,491,866	2,566,618
612001 - Regular Salary (BU Split JE)	(838)	-	-	-	-	-
614101 - Overtime	23,931	1,000	1,000	1,000	1,000	1,000
615101 - Special Pay/Add Pay	3,908	4,110	4,110	4,110	4,110	4,110
615102 - Relocation Costs Spec Pay	2,500	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	-	3,500	3,500	3,500	3,500	3,500
621101 - FICA Taxes	129,247	149,258	149,258	154,457	159,074	163,712
621101 - FICA Taxes (BU Split JE)	(41)	-	-	-	-	-
621102 - Medicare Taxes	30,470	34,907	34,907	36,127	37,201	38,292
621102 - Medicare Taxes (BU Split JE)	(10)	-	-	-	-	-
622101 - General Retirement	153,063	183,157	183,157	194,923	200,747	206,607
622101 - General Retirement (BUSplitJE)	(73)	-	-	-	-	-
622104 - ICMA (401A)	26,972	27,628	27,628	27,976	28,811	29,671
623101 - Life,Health,Disability Insur	27,651	38,887	38,887	38,993	40,161	41,367
623102 - Self-Insured Health Plan	274,210	351,522	351,522	397,717	426,537	447,862
623102 - Self-Insured Health Plan-Split	(91)	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	2,800	3,840	3,840	1,920	1,920	1,920
624101 - Workers Compensation	5,127	7,714	7,714	7,560	7,781	7,953
624101 - Workers Compensation(BU Split)	(2)	-	-	-	-	-
624102 - Unemployment	-	-	-	-	-	-
624103 - Leave Payout	54,329	54,569	54,569	61,473	63,321	63,321
629998 - Contra Personnel	(28,034)	-	-	-	-	-
631305 - Appraisal & Title Search	-	4,000	4,000	4,100	4,100	4,203
631312 - Accounting & Auditing	625	-	-	1,500	1,500	1,500
631399 - Other Professional Services	13,635	20,650	20,650	24,300	24,300	24,300
634120 - Outside Services	32,326	6,851	6,851	6,864	8,227	7,615
640101 - Food And Mileage (City)	77	125	125	129	130	134
640104 - Recruitment Travel	-	-	-	-	-	-
640105 - Travel Costs	12,756	14,557	14,557	19,653	20,816	25,414
641101 - Communication Service	1,109	1,003	1,003	1,005	1,017	1,033
641102 - Telephone Service	700	3,427	3,427	3,473	2,404	2,819
641104 - Postage & Shipping	5,963	9,718	9,718	9,933	9,506	9,908
643202 - Electric	13,545	18,167	18,167	15,442	16,369	17,351
643203 - Water & Sewer	1,835	1,900	1,900	2,138	2,192	2,247
644103 - Copy & Fax Machine Rent/Lease	4,060	4,000	4,000	5,580	5,662	5,767

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Finance

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
646102 - Equip Repair/Maintenance	144	1,422	1,422	1,521	1,582	1,226
646106 - Unleaded Fuel	-	150	150	150	150	150
646109 - Facilities Charges	9,756	1,983	1,983	2,181	3,430	2,491
646109 - Facilities Charges Overhead	8,762	2,118	2,118	2,229	2,800	2,773
646110 - Fleet Charges	-	-	-	300	-	-
646300 - Warranty/Maint/Service Plans	119	-	-	-	-	400
647101 - Printing	5,084	6,357	6,357	6,166	6,203	5,860
648101 - Advertising	1,453	2,400	2,400	2,400	3,000	3,000
648102 - Public Relations	-	-	-	-	-	-
649102 - Bank Fees	-	96	96	-	-	-
649103 - Various Fees	5,485	2,200	2,200	2,930	3,541	5,044
649110 - Interfund SvcPymt Water/Sewer	-	49,893	49,893	-	-	-
649129 - Credit Card Fees	6	-	-	-	-	-
652101 - Office Supplies	17,524	19,281	19,281	20,628	20,376	20,852
652116 - Small Equipment	35,135	1,132	1,132	1,900	4,935	6,950
652121 - Computer Equip/Accessory	15,668	15,500	15,500	14,868	17,745	22,347
652122 - Computer Software/License	12,317	14,779	14,779	16,485	16,410	16,355
652124 - Safety Equipment	27	-	-	-	-	-
652199 - Other Operating Mat & Supplies	3,909	4,550	4,550	9,550	9,823	9,924
654101 - Books Pubs Subscrpt & Membrshp	6,658	9,738	9,738	10,094	12,327	12,223
655101 - Training & Seminars	4,586	15,289	14,891	23,826	19,959	24,513
655102 - In-House Training	106	1,500	1,898	1,500	1,500	1,500
Grand Total	2,935,099	3,433,180	3,433,180	3,559,887	3,686,033	3,813,832

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Human Resources

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	857,382	954,772	954,772	956,003	984,684	1,014,224
613102 - Contract Employees Salary/Wage	18,469	17,360	17,360	18,096	18,096	18,096
614101 - Overtime	2,703	1,987	1,987	2,080	2,123	2,166
615101 - Special Pay/Add Pay	2,940	2,910	2,910	2,670	2,670	2,670
615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	7,000	3,500	3,500	7,000	7,000	7,000
621101 - FICA Taxes	53,542	62,167	62,167	62,806	64,628	66,503
621101 - FICA Taxes (BU Split JE)	21	-	-	-	-	-
621102 - Medicare Taxes	12,619	14,539	14,539	14,688	15,115	15,552
621102 - Medicare Taxes (BU Split JE)	5	-	-	-	-	-
622101 - General Retirement	65,892	73,038	73,038	60,901	62,693	64,538
622104 - ICMA (401A)	8,530	8,550	8,550	21,134	21,759	22,402
623101 - Life,Health,Disability Insur	11,394	15,921	15,921	15,508	15,971	16,442
623102 - Self-Insured Health Plan	104,489	126,234	126,234	120,137	128,843	135,285
623107 - Opt Out Health Ins Subsidy	3,840	3,840	3,840	5,760	5,760	5,760
624101 - Workers Compensation	2,274	3,528	3,528	2,529	2,601	2,677
624101 - Workers Compensation(BU Split)	1	-	-	-	-	-
624103 - Leave Payout	20,952	18,336	18,336	21,405	22,049	22,711
629998 - Contra Personnel	(9,557)	-	-	-	-	-
631304 - Legal Services	149	-	-	-	-	-
631399 - Other Professional Services	73,767	77,500	85,500	88,000	74,600	91,555
634107 - Physicals - General	9,909	40,000	40,000	15,000	15,300	15,606
634113 - Drug Screen	-	-	-	-	-	-
634120 - Outside Services	4,383	3,000	3,000	3,000	3,060	3,121
640101 - Food And Mileage (City)	1,076	1,000	1,000	1,000	1,004	1,040
640104 - Recruitment Travel	3,142	5,000	5,000	5,000	5,000	5,202
640105 - Travel Costs	7,891	18,750	18,750	17,615	21,291	18,327
641101 - Communication Service	575	74	74	74	75	77
641102 - Telephone Service	240	1,000	1,000	948	1,020	1,040
641104 - Postage & Shipping	1,580	500	500	500	510	520
643202 - Electric	7,734	10,377	10,377	8,997	9,537	10,109
643203 - Water & Sewer	1,042	1,065	1,065	1,091	1,118	1,146
644103 - Copy & Fax Machine Rent/Lease	3,883	4,500	4,500	4,500	4,500	4,682
646102 - Equip Repair/Maintenance	-	500	500	500	500	520
646109 - Facilities Charges	2,338	1,865	1,865	1,865	1,903	1,940

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Human Resources

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
646109 - Facilities Charges Overhead	2,293	2,510	2,510	2,510	2,560	2,611
646300 - Warranty/Maint/Service Plans	290	-	-	-	-	-
647101 - Printing	1,357	1,500	1,500	1,500	1,500	1,560
648101 - Advertising	2,470	14,500	14,500	25,500	25,500	25,500
649103 - Various Fees	26,332	13,800	13,800	10,300	10,500	10,716
652101 - Office Supplies	5,790	13,500	10,474	13,500	13,500	14,045
652113 - Uniforms	-	-	-	-	-	-
652116 - Small Equipment	3,282	1,500	1,500	1,500	1,510	1,560
652117 - Janitorial Supplies	-	-	-	-	-	-
652121 - Computer Equip/Accessory	2,899	8,200	11,226	8,200	8,240	8,531
652122 - Computer Software/License	26,765	76,350	76,350	76,350	76,960	79,434
652124 - Safety Equipment	-	-	-	-	-	-
652140 - Rewards	3,389	23,500	51,291	24,000	24,480	24,970
652199 - Other Operating Mat & Supplies	7,207	15,000	15,000	15,000	15,000	15,606
654101 - Books Pubs Subscript & Membrshp	7,232	4,310	4,310	5,410	5,518	5,629
655101 - Training & Seminars	10,983	20,344	20,145	20,998	23,000	21,845
655102 - In-House Training	5,055	5,000	5,199	-	-	-
656101 - Discounts Taken/Lost	-	-	-	-	-	-
664101 - Equipment	-	-	-	-	6,200	-
Grand Total	1,385,546	1,671,827	1,707,618	1,663,575	1,707,878	1,762,918

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	DCD

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	2,719,452	3,039,255	3,039,255	3,261,468	3,397,749	3,489,319
612001 - Regular Salary (BU Split JE)	38,258	-	-	-	-	-
612002 - Longevity Salary	650	624	624	624	624	624
614101 - Overtime	33,447	37,726	37,726	38,440	39,539	37,726
615101 - Special Pay/Add Pay	21,703	21,386	21,386	23,535	22,047	21,906
615103 - Tuition Reimbursement Spec Pay	1,560	3,500	7,000	7,000	7,000	7,000
621101 - FICA Taxes	174,218	197,334	197,334	211,919	220,596	226,324
621101 - FICA Taxes (BU Split JE)	2,449	-	-	-	-	-
621102 - Medicare Taxes	40,986	46,154	46,154	49,565	51,592	52,932
621102 - Medicare Taxes (BU Split JE)	573	-	-	-	-	-
622101 - General Retirement	174,918	198,574	198,574	224,527	234,519	240,327
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622104 - ICMA (401A)	38,480	50,667	50,667	51,935	53,477	55,066
622104 - ICMA (401A) (BU Split JE)	4,699	-	-	-	-	-
622111 - UAAL General Retirement	71	-	-	-	-	-
623101 - Life,Health,Disability Insur	37,994	50,967	50,967	52,968	55,158	56,631
623102 - Self-Insured Health Plan	376,745	447,437	447,437	515,579	565,464	593,736
623102 - Self-Insured Health Plan-Split	3,770	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	16,880	17,280	17,280	17,280	17,280	17,280
624101 - Workers Compensation	40,745	47,773	47,773	51,622	54,855	56,137
624101 - Workers Compensation(BU Split)	97	-	-	-	-	-
624102 - Unemployment	1,909	-	-	-	-	-
624103 - Leave Payout	51,392	67,880	67,880	85,323	87,883	90,520
624103 - Leave Payout (BU Split JE)	1,197	-	-	-	-	-
629998 - Contra Personnel	(34,473)	-	-	-	-	-
631304 - Legal Services	87,474	80,859	80,859	-	-	-
631307 - Studies & Master Plans	-	-	-	-	-	-
631313 - Other Legal Related Services	1,712	-	-	-	-	-
631399 - Other Professional Services	26,000	25,389	13,389	41,039	26,668	27,756
634101 - Construct/Debris Clean-Up	8,717	40,760	34,260	31,575	41,575	42,614
634104 - Security Services	466	-	-	-	-	-
634120 - Outside Services	1,728	575	30,575	25,543	916	1,018
640101 - Food And Mileage (City)	953	429	929	868	890	912
640104 - Recruitment Travel	-	-	-	-	-	-
640105 - Travel Costs	14,741	14,947	16,647	17,152	17,644	26,977

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	DCD

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
641101 - Communication Service	23,816	30,638	30,638	32,226	32,288	33,096
641102 - Telephone Service	1,358	5,368	5,368	5,475	5,621	5,761
641104 - Postage & Shipping	41,619	67,749	67,749	61,074	71,113	72,890
643202 - Electric	18,796	25,223	25,223	21,871	23,183	24,573
643203 - Water & Sewer	2,546	2,588	2,588	2,652	2,718	2,786
644103 - Copy & Fax Machine Rent/Lease	6,369	8,389	8,389	4,568	8,809	9,029
646102 - Equip Repair/Maintenance	10	1,135	1,135	1,158	1,193	1,222
646106 - Unleaded Fuel	38,547	79,532	79,532	65,122	83,535	88,548
646109 - Facilities Charges	2,059	5,369	5,369	5,476	5,614	5,754
646109 - Facilities Charges Overhead	2,155	6,156	6,156	6,280	6,440	6,601
646110 - Fleet Charges	30,409	50,063	50,063	51,064	52,347	53,655
646110 - Fleet Charges Overhead	16,782	15,013	15,013	15,314	15,706	16,098
646300 - Warranty/Maint/Service Plans	-	-	-	-	-	-
647101 - Printing	10,104	14,628	14,628	24,241	15,362	15,746
648101 - Advertising	58,101	50,000	62,000	75,000	76,875	78,797
649103 - Various Fees	7,005	12,904	12,904	12,229	13,585	13,925
649129 - Credit Card Fees	11,533	9,804	9,804	10,286	10,547	10,811
652101 - Office Supplies	10,096	15,612	12,307	16,192	16,391	16,800
652113 - Uniforms	809	11,060	10,010	11,407	11,620	11,911
652116 - Small Equipment	4,964	2,606	2,606	3,784	3,047	3,123
652121 - Computer Equip/Accessory	4,858	5,319	5,319	11,750	5,883	6,031
652122 - Computer Software/License	2,135	14,325	14,325	14,612	15,106	14,952
652124 - Safety Equipment	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	8,546	8,038	12,593	7,944	10,582	10,848
654101 - Books Pubs Subscript & Membrshp	9,358	10,771	12,171	10,992	9,969	11,619
655101 - Training & Seminars	9,376	19,860	17,160	19,742	16,887	21,808
655102 - In-House Training	-	264	2,164	269	279	286
656101 - Discounts Taken/Lost	-	-	-	-	-	-
664101 - Equipment	-	-	-	-	-	-
664102 - Vehicles - Additional	-	-	-	26,000	-	-
664102 - Vehicles - Replacement	-	78,000	176,493	-	78,029	58,000
Grand Total	4,210,860	4,939,930	5,068,423	5,224,690	5,488,205	5,639,475

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	18,389,683	19,984,844	20,227,522	21,741,005	22,432,975	23,105,982
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	6,649	5,638	5,638	5,035	5,035	5,035
613102 - Contract Employees Salary/Wage	211,361	187,841	187,841	191,221	191,221	191,221
614101 - Overtime	20,275	65,704	83,746	67,673	69,707	71,551
614101 - Overtime (BU Split JE)	225	-	-	-	-	-
614103 - Police Overtime	1,937,387	532,418	544,898	549,019	564,843	581,790
615101 - Special Pay/Add Pay	686,783	598,313	598,313	622,057	622,057	622,057
615103 - Tuition Reimbursement Spec Pay	22,112	45,000	45,000	45,000	45,000	45,000
615104 - Standby Pay	217,564	214,334	214,334	219,440	226,031	232,811
615104 - Standby Pay (BU Split)	-	-	-	-	-	-
615106 - Shift Differential Pay	166,295	114,108	114,108	221,210	221,210	221,210
615108 - Off-Duty Detail Pay	389,026	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	-	-	-	-	-	-
621101 - FICA Taxes	1,434,608	1,390,614	1,390,614	1,513,466	1,559,188	1,603,917
621101 - FICA Taxes (BU Split JE)	14	-	-	-	-	-
621102 - Medicare Taxes	336,503	325,224	325,224	353,951	364,644	375,120
621102 - Medicare Taxes (BU Split JE)	3	-	-	-	-	-
622101 - General Retirement	335,353	335,227	335,227	361,304	371,836	382,660
622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
622102 - Police Retirement	2,879,392	2,167,112	2,167,112	2,362,432	2,435,816	2,506,042
622102 - Police Retirement (BU Split JE)	0	-	-	-	-	-
623101 - Life,Health,Disability Insur	176,074	346,567	346,567	367,215	378,439	389,360
623102 - Self-Insured Health Plan	2,517,340	3,023,821	3,023,821	3,709,910	3,983,966	4,183,154
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	22,440	21,120	21,120	26,880	26,880	26,880
624101 - Workers Compensation	854,391	873,273	873,273	887,933	915,150	941,563
624101 - Workers Compensation(BU Split)	23	-	-	-	-	-
624102 - Unemployment	1,698	-	-	-	-	-
624103 - Leave Payout	597,980	670,149	670,149	722,005	743,667	765,977
629998 - Contra Personnel	(740,186)	-	-	-	-	-
631304 - Legal Services	50	317	317	326	336	347
631308 - Accreditation	500	-	-	-	-	-
631311 - Medical Professional Services	3,000	3,318	28,818	43,014	24,120	24,844
631313 - Other Legal Related Services	150	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
631399 - Other Professional Services	38,101	39,562	39,562	40,751	41,973	43,232
634104 - Security Services	-	4,124	4,124	4,227	4,332	4,441
634107 - Physicals - General	864	-	2,125	1,500	1,538	1,538
634111 - Police Physicals	153,644	64,015	59,245	75,378	66,595	68,259
634113 - Drug Screen	-	-	2,150	2,903	1,538	1,576
634120 - Outside Services	105,519	328,791	330,417	318,731	322,532	335,433
640101 - Food And Mileage (City)	9,888	9,740	10,540	10,859	11,158	11,410
640105 - Travel Costs	84,040	83,596	83,596	85,686	87,828	90,024
641101 - Communication Service	270,548	310,929	304,929	318,702	326,671	334,838
641102 - Telephone Service	42,978	62,530	62,530	64,092	65,695	67,337
641103 - Telecommunication Service	-	1,296	1,296	1,296	1,328	1,361
641104 - Postage & Shipping	6,815	10,031	10,031	10,282	10,539	10,803
643202 - Electric	188,605	304,970	275,115	274,778	291,265	308,741
643203 - Water & Sewer	10,852	15,060	15,060	15,060	15,060	15,060
643205 - Propane Fuel	-	138	138	141	145	148
644101 - Building Rental/Leases	60	-	-	-	-	-
644102 - Equipment Rental/Leases	22	613	3,613	628	7,164	660
644103 - Copy & Fax Machine Rent/Lease	13,817	17,157	16,157	17,586	18,026	18,477
644199 - Other Rentals/Leases	52,480	52,940	52,940	53,989	55,338	56,722
646101 - Tires	263	841	841	862	883	905
646102 - Equip Repair/Maintenance	101,674	144,282	144,282	147,890	151,586	155,377
646103 - Building Maintenance	18,144	146,023	146,023	82,674	74,866	70,922
646104 - Diesel Fuel	9,851	19,072	19,072	20,216	21,429	22,715
646106 - Unleaded Fuel	523,894	1,015,081	1,012,081	1,048,366	1,111,268	1,177,944
646107 - Oil & Grease	173	725	725	743	762	780
646109 - Facilities Charges	116,819	111,733	111,733	114,526	117,389	120,324
646109 - Facilities Charges Overhead	112,436	100,204	100,204	102,709	105,277	107,909
646109 - Facilities Charges Projects	3,516	-	-	-	-	-
646110 - Fleet Charges	528,918	487,781	487,781	499,600	511,716	524,134
646110 - Fleet Charges Overhead	278,426	150,766	150,766	154,385	158,095	161,897
646300 - Warranty/Maint/Service Plans	4,965	-	-	-	-	-
647101 - Printing	7,985	11,369	11,369	11,653	11,944	12,243
648101 - Advertising	-	-	2,000	-	-	-
648102 - Public Relations	14,002	13,868	27,118	13,716	14,058	14,411
649103 - Various Fees	3,449	12,495	12,495	12,807	13,128	13,456

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
649112 - Investigation Fees	12,778	7,999	7,999	8,199	8,404	8,614
649129 - Credit Card Fees	478	394	394	404	414	424
652101 - Office Supplies	61,513	67,991	67,991	69,691	71,433	73,219
652113 - Uniforms	154,589	165,653	207,627	263,700	221,472	227,012
652114 - Chemicals	-	570	570	585	599	615
652115 - Tools	200	-	-	-	-	-
652116 - Small Equipment	317,278	169,354	138,384	237,387	190,556	189,171
652117 - Janitorial Supplies	-	7,802	7,802	7,997	8,197	8,402
652118 - Operating Medical Supply	150	2,500	2,500	2,563	2,627	2,692
652121 - Computer Equip/Accessory	33,193	33,637	37,637	34,477	35,339	36,227
652122 - Computer Software/License	462,249	460,898	460,298	484,457	493,005	505,329
652123 - Weapons And Ammunition	188,950	204,589	171,589	251,584	214,300	210,435
652124 - Safety Equipment	16,900	28,056	29,856	33,689	31,878	32,673
652199 - Other Operating Mat & Supplies	87,053	87,089	84,389	89,068	91,000	93,580
653101 - Roads Curbs Maintenance	1,249	-	-	-	-	-
654101 - Books Pubs Subscript & Membrshp	33,725	39,146	39,146	40,486	41,510	42,550
655101 - Training & Seminars	131,170	136,767	148,347	221,951	143,691	147,283
655102 - In-House Training	9,237	5,905	5,905	6,053	6,152	6,305
656101 - Discounts Taken/Lost	(78)	-	-	-	-	-
662301 - Building Improvement	-	-	-	12,000	-	-
664101 - Equipment	244,737	98,000	141,837	179,000	114,000	209,000
664101 - Equipment - Replacement	-	-	-	5,000	-	-
664102 - Vehicles	195	-	-	-	-	-
664102 - Vehicles - Additional	3,729	18,000	122,904	41,000	-	-
664102 - Vehicles - Replacement	919,439	880,523	917,494	765,469	1,100,000	1,100,000
691999 - Capital Asset Xfer (Purchase)	-	-	165,000	-	-	-
Grand Total	35,848,177	36,839,547	37,461,369	40,271,592	41,577,824	42,923,129

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	14,344,333	15,490,029	15,490,029	16,087,153	16,569,565	17,066,484
612002 - Longevity Salary	13,279	13,266	13,266	8,371	8,371	8,371
613102 - Contract Employees Salary/Wage	(52)	-	-	-	-	-
614101 - Overtime	74,206	74,980	74,980	70,075	72,183	74,352
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime	1,022,852	589,579	589,579	638,106	657,507	708,772
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	1,689,448	1,587,721	1,587,721	1,321,094	1,315,434	1,315,434
615103 - Tuition Reimbursement Spec Pay	43,483	50,861	50,861	52,387	53,959	55,578
615104 - Standby Pay	16,041	17,209	17,209	16,841	17,346	17,867
615106 - Shift Differential Pay	-	-	-	1,040	1,040	1,040
621101 - FICA Taxes	1,096,983	1,145,433	1,145,433	1,172,709	1,205,072	1,240,701
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	257,967	267,882	267,882	274,286	281,831	290,159
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	47,580	51,580	51,580	56,743	58,436	60,177
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622103 - Fire Retirement	1,837,816	2,036,069	2,036,069	2,000,197	2,054,778	2,115,714
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	1,698,906	1,857,891	2,054,422	1,910,985	1,924,207	1,946,847
623102 - Self-Insured Health Plan	117,803	277,677	277,677	336,460	373,363	392,029
623107 - Opt Out Health Ins Subsidy	2,760	1,920	1,920	3,840	3,840	3,840
624101 - Workers Compensation	967,035	1,072,121	1,072,121	1,031,375	1,059,767	1,091,084
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	569,560	649,249	649,249	715,809	737,287	759,405
629998 - Contra Personnel	(436,920)	-	-	-	-	-
631303 - Lab Services	620	1,029	1,029	1,405	1,441	1,478
631304 - Legal Services	9,140	-	175	-	-	-
631311 - Medical Professional Services	8,809	-	12,800	13,895	14,305	14,730
631313 - Other Legal Related Services	-	-	4,500	-	-	-
631399 - Other Professional Services	99,622	76,226	85,970	83,576	85,055	111,391
634103 - Trash Removal	70	308	308	308	316	324
634110 - Firefighter Physicals	117,397	76,863	75,900	89,079	100,336	106,630
634120 - Outside Services	67,526	96,470	93,390	95,963	100,375	111,712
640101 - Food And Mileage (City)	5,223	9,845	13,994	11,959	12,348	12,615

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
640101 - Food And Mileage Aug 17 Flood	2,551	-	-	-	-	-
640105 - Travel Costs	80,713	125,518	124,914	150,518	171,238	179,458
641101 - Communication Service	102,614	113,071	118,068	122,404	125,268	138,840
641102 - Telephone Service	93,570	130,071	119,831	144,200	147,807	148,267
641103 - Telecommunication Service	324	513	513	526	539	553
641104 - Postage & Shipping	1,299	4,172	4,272	4,277	4,309	4,374
643202 - Electric	166,924	247,441	228,759	205,285	217,605	230,662
643203 - Water & Sewer	66,643	75,953	75,953	75,286	75,307	75,327
643205 - Propane Fuel	5,877	8,727	8,727	8,946	9,170	9,400
644102 - Eq Rental/Leases Aug 17 Flood	3,595	-	-	-	-	-
644102 - Equipment Rental/Leases	10,473	9,262	9,262	9,521	9,779	10,037
644103 - Copy & Fax Machine Rent/Lease	4,974	8,227	8,227	7,779	7,976	8,177
644199 - Other Rentals/Leases	5,868	-	420	2,574	2,638	2,704
646102 - Equip Repair/Maintenance	71,593	292,274	219,056	190,310	193,645	198,090
646103 - Building Maintenance	101,892	399,952	452,061	68,836	188,538	193,253
646104 - Diesel Fuel	91,073	184,472	184,472	146,342	176,612	208,576
646106 - Unleaded Fuel	37,419	62,514	62,514	69,619	72,011	74,898
646106 - Unleaded Fuel Aug 17 Flood	30	-	-	-	-	-
646107 - Oil & Grease	2,427	4,215	4,215	4,321	4,430	4,541
646108 - Other Repairs & Maint.	13,500	-	-	-	-	-
646109 - Facilities Charges	268,775	286,143	276,143	310,703	321,070	328,734
646109 - Facilities Charges Overhead	251,570	296,171	296,171	316,993	327,721	335,654
646109 - Facilities Charges Projects	2,719	22,077	22,077	22,849	23,650	26,756
646110 - Fleet Charges	265,906	228,462	228,462	316,445	228,059	236,058
646110 - Fleet Charges- Fire Front Line	160,914	409,161	409,161	229,371	430,895	441,668
646110 - Fleet Charges Overhead	151,598	69,782	69,782	177,064	82,960	86,763
646124 - Dyed Diesel Fuel	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	12,360	1,996	8,778	16,549	13,938	6,252
647101 - Printing	3,831	12,226	10,736	8,353	8,534	8,719
648101 - Advertising	-	1,500	1,500	1,538	1,576	1,616
648102 - Public Relations	26,993	14,858	19,822	19,602	27,515	28,204
649103 - Various Fees	4,627	2,878	2,935	3,140	3,190	3,362
649110 - Interfund SvcPymt Water/Sewer	78,158	86,122	86,122	88,276	90,483	92,746
649129 - Credit Card Fees	1,528	923	923	1,607	1,648	1,690
652101 - Office Supplies	14,829	24,264	21,199	20,514	20,978	21,462

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652112 - Uniforms (PPG)	144,832	172,653	224,833	186,969	209,408	214,643
652113 - Uniforms	104,712	183,961	182,401	191,608	198,100	203,169
652114 - Chemicals	16,972	24,485	24,485	25,098	25,725	26,369
652115 - Tools	4,287	4,327	4,327	4,548	4,625	4,704
652116 - Small Equipment	381,303	292,614	1,656,705	376,320	397,027	431,500
652116 - Small Equip-Rolling Stock Adds	57,506	-	34,386	-	-	-
652117 - Janitorial Supplies	29,582	34,351	33,946	35,198	36,278	37,178
652118 - Operating Medical Supply	93,654	119,438	119,438	122,424	125,485	128,623
652121 - Computer Equip/Accessory	73,850	28,140	53,943	68,380	80,940	104,488
652122 - Computer Software/License	175,338	170,002	196,727	185,204	239,182	193,462
652124 - Safety Equipment	59,758	58,143	64,054	69,103	74,345	76,184
652126 - Plants,Trees,Flower,Shrub	-	-	-	-	7,000	7,175
652199 - Other Oper Mat & Sup Flood	119	-	-	-	-	-
652199 - Other Operating Mat & Supplies	52,289	84,850	88,521	94,532	119,771	122,808
653105 - Parking Lot Maintenance	2,385	-	-	13,500	12,500	6,500
654101 - Books Pubs Subscript & Membrshp	25,807	41,392	40,056	51,896	54,527	55,425
655101 - Training & Seminars	37,937	57,127	57,127	74,262	78,942	81,779
655101 - Training & Seminars-Non Degree	3,379	5,000	5,000	5,000	5,000	5,000
655101 - Training & Seminars-Paramedic	17,795	25,092	25,092	25,719	26,362	27,022
655102 - In-House Training	23,565	23,812	23,712	26,574	32,485	32,868
656101 - Discounts Taken/Lost	(308)	-	-	-	-	-
662301 - Building Improvement	29,249	-	15,939	-	-	-
664101 - Equipment	306,735	796,473	314,586	171,060	173,441	175,552
664101 - Equipment - Additional	490,563	-	-	-	-	-
664101 - Equipment - Replacement	62,021	15,000	39,911	-	-	-
664102 - Vehicles - Additional	1,950	-	53,209	44,000	-	-
664102 - Vehicles - Replacement	403,597	416,824	1,239,651	-	1,723,858	1,100,137
691301 - Xfer Out to Fire Station 1&2	-	297,000	297,000	-	-	-
691701 - Xfer Out to 2015 FSA Debt	289,642	394,354	394,354	734,915	735,253	1,178,626
Grand Total	28,667,174	31,812,191	33,932,542	31,243,714	34,057,505	34,826,787

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	14,344,333	15,490,029	15,490,029	16,087,153	16,569,565	17,066,484
612002 - Longevity Salary	13,279	13,266	13,266	8,371	8,371	8,371
613102 - Contract Employees Salary/Wage	(52)	-	-	-	-	-
614101 - Overtime	74,206	74,980	74,980	70,075	72,183	74,352
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime	1,022,852	589,579	589,579	638,106	657,507	708,772
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	1,689,448	1,587,721	1,587,721	1,321,094	1,315,434	1,315,434
615103 - Tuition Reimbursement Spec Pay	43,483	50,861	50,861	52,387	53,959	55,578
615104 - Standby Pay	16,041	17,209	17,209	16,841	17,346	17,867
615106 - Shift Differential Pay	-	-	-	1,040	1,040	1,040
621101 - FICA Taxes	1,096,983	1,145,433	1,145,433	1,172,709	1,205,072	1,240,701
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	257,967	267,882	267,882	274,286	281,831	290,159
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	47,580	51,580	51,580	56,743	58,436	60,177
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622103 - Fire Retirement	1,837,816	2,036,069	2,036,069	2,000,197	2,054,778	2,115,714
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	1,698,906	1,857,891	2,054,422	1,910,985	1,924,207	1,946,847
623102 - Self-Insured Health Plan	117,803	277,677	277,677	336,460	373,363	392,029
623107 - Opt Out Health Ins Subsidy	2,760	1,920	1,920	3,840	3,840	3,840
624101 - Workers Compensation	967,035	1,072,121	1,072,121	1,031,375	1,059,767	1,091,084
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	569,560	649,249	649,249	715,809	737,287	759,405
629998 - Contra Personnel	(436,920)	-	-	-	-	-
631303 - Lab Services	620	1,029	1,029	1,405	1,441	1,478
631304 - Legal Services	9,140	-	175	-	-	-
631311 - Medical Professional Services	8,809	-	12,800	13,895	14,305	14,730
631313 - Other Legal Related Services	-	-	4,500	-	-	-
631399 - Other Professional Services	99,622	76,226	85,970	83,576	85,055	111,391
634103 - Trash Removal	70	308	308	308	316	324
634110 - Firefighter Physicals	117,397	76,863	75,900	89,079	100,336	106,630
634120 - Outside Services	67,526	96,470	93,390	95,963	100,375	111,712
640101 - Food And Mileage (City)	5,223	9,845	13,994	11,959	12,348	12,615

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
640101 - Food And Mileage Aug 17 Flood	2,551	-	-	-	-	-
640105 - Travel Costs	80,713	125,518	124,914	150,518	171,238	179,458
641101 - Communication Service	102,614	113,071	118,068	122,404	125,268	138,840
641102 - Telephone Service	93,570	130,071	119,831	144,200	147,807	148,267
641103 - Telecommunication Service	324	513	513	526	539	553
641104 - Postage & Shipping	1,299	4,172	4,272	4,277	4,309	4,374
643202 - Electric	166,924	247,441	228,759	205,285	217,605	230,662
643203 - Water & Sewer	66,643	75,953	75,953	75,286	75,307	75,327
643205 - Propane Fuel	5,877	8,727	8,727	8,946	9,170	9,400
644102 - Eq Rental/Leases Aug 17 Flood	3,595	-	-	-	-	-
644102 - Equipment Rental/Leases	10,473	9,262	9,262	9,521	9,779	10,037
644103 - Copy & Fax Machine Rent/Lease	4,974	8,227	8,227	7,779	7,976	8,177
644199 - Other Rentals/Leases	5,868	-	420	2,574	2,638	2,704
646102 - Equip Repair/Maintenance	71,593	292,274	219,056	190,310	193,645	198,090
646103 - Building Maintenance	101,892	399,952	452,061	68,836	188,538	193,253
646104 - Diesel Fuel	91,073	184,472	184,472	146,342	176,612	208,576
646106 - Unleaded Fuel	37,419	62,514	62,514	69,619	72,011	74,898
646106 - Unleaded Fuel Aug 17 Flood	30	-	-	-	-	-
646107 - Oil & Grease	2,427	4,215	4,215	4,321	4,430	4,541
646108 - Other Repairs & Maint.	13,500	-	-	-	-	-
646109 - Facilities Charges	268,775	286,143	276,143	310,703	321,070	328,734
646109 - Facilities Charges Overhead	251,570	296,171	296,171	316,993	327,721	335,654
646109 - Facilities Charges Projects	2,719	22,077	22,077	22,849	23,650	26,756
646110 - Fleet Charges	265,906	228,462	228,462	316,445	228,059	236,058
646110 - Fleet Charges- Fire Front Line	160,914	409,161	409,161	229,371	430,895	441,668
646110 - Fleet Charges Overhead	151,598	69,782	69,782	177,064	82,960	86,763
646124 - Dyed Diesel Fuel	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	12,360	1,996	8,778	16,549	13,938	6,252
647101 - Printing	3,831	12,226	10,736	8,353	8,534	8,719
648101 - Advertising	-	1,500	1,500	1,538	1,576	1,616
648102 - Public Relations	26,993	14,858	19,822	19,602	27,515	28,204
649103 - Various Fees	4,627	2,878	2,935	3,140	3,190	3,362
649110 - Interfund SvcPymt Water/Sewer	78,158	86,122	86,122	88,276	90,483	92,746
649129 - Credit Card Fees	1,528	923	923	1,607	1,648	1,690
652101 - Office Supplies	14,829	24,264	21,199	20,514	20,978	21,462

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652112 - Uniforms (PPG)	144,832	172,653	224,833	186,969	209,408	214,643
652113 - Uniforms	104,712	183,961	182,401	191,608	198,100	203,169
652114 - Chemicals	16,972	24,485	24,485	25,098	25,725	26,369
652115 - Tools	4,287	4,327	4,327	4,548	4,625	4,704
652116 - Small Equipment	381,303	292,614	1,656,705	376,320	397,027	431,500
652116 - Small Equip-Rolling Stock Adds	57,506	-	34,386	-	-	-
652117 - Janitorial Supplies	29,582	34,351	33,946	35,198	36,278	37,178
652118 - Operating Medical Supply	93,654	119,438	119,438	122,424	125,485	128,623
652121 - Computer Equip/Accessory	73,850	28,140	53,943	68,380	80,940	104,488
652122 - Computer Software/License	175,338	170,002	196,727	185,204	239,182	193,462
652124 - Safety Equipment	59,758	58,143	64,054	69,103	74,345	76,184
652126 - Plants,Trees,Flower,Shrub	-	-	-	-	7,000	7,175
652199 - Other Oper Mat & Sup Flood	119	-	-	-	-	-
652199 - Other Operating Mat & Supplies	52,289	84,850	88,521	94,532	119,771	122,808
653105 - Parking Lot Maintenance	2,385	-	-	13,500	12,500	6,500
654101 - Books Pubs Subscript & Membrshp	25,807	41,392	40,056	51,896	54,527	55,425
655101 - Training & Seminars	37,937	57,127	57,127	74,262	78,942	81,779
655101 - Training & Seminars-Non Degree	3,379	5,000	5,000	5,000	5,000	5,000
655101 - Training & Seminars-Paramedic	17,795	25,092	25,092	25,719	26,362	27,022
655102 - In-House Training	23,565	23,812	23,712	26,574	32,485	32,868
656101 - Discounts Taken/Lost	(308)	-	-	-	-	-
662301 - Building Improvement	29,249	-	15,939	-	-	-
664101 - Equipment	306,735	796,473	314,586	171,060	173,441	175,552
664101 - Equipment - Additional	490,563	-	-	-	-	-
664101 - Equipment - Replacement	62,021	15,000	39,911	-	-	-
664102 - Vehicles - Additional	1,950	-	53,209	44,000	-	-
664102 - Vehicles - Replacement	403,597	416,824	1,239,651	1,495,649	1,723,858	1,100,137
691301 - Xfer Out to Fire Station 1&2	-	297,000	297,000	-	-	-
691701 - Xfer Out to 2015 FSA Debt	289,642	394,354	394,354	734,915	735,253	1,178,626
Grand Total	28,667,174	31,812,191	33,932,542	32,739,363	34,057,505	34,826,787

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	2,293,747	2,468,714	2,468,714	2,546,705	2,622,380	2,700,311
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	1,041	790	790	791	791	791
613102 - Contract Employees Salary/Wage	315,627	361,467	361,467	332,475	330,570	332,475
614101 - Overtime	46,377	40,878	40,878	42,977	42,977	44,286
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	13,888	13,930	13,930	12,520	12,520	12,520
615103 - Tuition Reimbursement Spec Pay	10,473	21,000	21,000	21,000	24,500	24,500
615104 - Standby Pay	35,294	28,752	28,752	20,996	21,625	22,275
615106 - Shift Differential Pay	1,578	566	566	1,578	1,578	1,578
621101 - FICA Taxes	168,585	188,331	188,331	190,300	195,281	200,515
621101 - FICA Taxes (BU Split JE)	1,372	-	-	-	-	-
621102 - Medicare Taxes	39,915	44,043	44,043	44,498	45,667	46,888
621102 - Medicare Taxes (BU Split JE)	321	-	-	-	-	-
622101 - General Retirement	181,629	200,754	200,754	204,451	210,612	216,755
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622104 - ICMA (401A)	-	-	-	12,482	12,857	13,242
623101 - Life,Health,Disability Insur	31,177	41,677	41,677	41,624	42,850	44,112
623102 - Self-Insured Health Plan	407,399	473,940	473,940	516,964	554,426	582,146
623107 - Opt Out Health Ins Subsidy	4,720	3,840	3,840	5,760	5,760	5,760
624101 - Workers Compensation	108,186	136,698	136,698	130,449	133,847	137,404
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	1,140	-	-	-	-	-
624103 - Leave Payout	98,905	97,705	97,705	84,531	87,067	89,679
629998 - Contra Personnel	(26,984)	-	-	-	-	-
631303 - Lab Services	910	1,581	1,581	1,621	1,662	1,704
631304 - Legal Services	400	-	-	-	-	-
631399 - Other Professional Services	37,459	36,350	88,800	57,360	57,589	58,492
634104 - Security Services	792	24,060	24,060	3,060	3,662	3,754
634113 - Drug Screen	-	-	-	-	-	-
634120 - Outside Services	376,651	446,150	495,650	504,121	515,826	568,280
640101 - Food And Mileage (City)	-	321	321	329	338	347
640104 - Recruitment Travel	-	-	-	-	-	-
640105 - Travel Costs	5,847	9,850	9,850	9,921	10,609	10,867
641101 - Communication Service	10,448	15,387	15,387	14,909	15,943	16,343

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
641102 - Telephone Service	13,777	11,728	11,728	16,974	12,274	12,581
641104 - Postage & Shipping	2,331	1,040	1,040	3,013	3,039	3,117
643202 - Electric	247,164	330,178	330,178	311,694	330,396	350,219
643203 - Water & Sewer	101,554	97,245	97,245	97,300	99,733	102,226
644102 - Equipment Rental/Leases	8,832	7,893	30,846	28,716	28,918	29,125
644103 - Copy & Fax Machine Rent/Lease	3,689	4,384	4,384	4,443	4,555	4,670
644199 - Other Rentals/Leases	5,633	6,695	8,695	6,862	7,034	7,210
646102 - Equip Repair/Maintenance	79,532	227,216	198,716	268,079	228,539	234,253
646103 - Building Maintenance	34,008	34,275	34,275	93,634	36,012	36,913
646104 - Diesel Fuel	16,379	9,270	9,270	9,826	10,416	11,041
646105 - Parts Repair/Maintenance	2,493	2,575	2,575	2,639	2,705	2,773
646106 - Unleaded Fuel	57,989	104,069	104,069	110,020	116,622	127,195
646107 - Oil & Grease	749	1,567	1,567	1,581	1,621	1,662
646108 - Other Repairs & Maint.	12,530	22,021	22,021	22,590	34,666	44,234
646109 - Facilities Charges	206,338	333,951	321,451	342,053	343,179	351,759
646109 - Facilities Charges Overhead	199,120	-	-	-	-	-
646109 - Facilities Charges Projects	37,217	-	-	-	-	-
646110 - Fleet Charges	159,128	288,725	260,725	278,088	285,091	292,219
646110 - Fleet Charges Overhead	76,495	-	-	-	-	-
646124 - Dyed Diesel Fuel	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	200	-	-	-	-	-
647101 - Printing	7,713	13,748	13,073	12,927	13,989	14,340
647102 - Photo & Microfilm	-	103	103	106	109	112
648101 - Advertising	2,364	100	4,425	4,375	4,485	4,606
648102 - Public Relations	172	4,270	170	45,000	45,000	45,000
649103 - Various Fees	18,909	34,573	29,523	34,958	35,370	36,257
652101 - Office Supplies	6,565	10,071	10,476	9,303	10,766	11,036
652113 - Uniforms	6,202	10,549	11,299	10,749	11,011	11,288
652114 - Chemicals	90,155	100,000	100,000	100,033	102,534	105,098
652115 - Tools	3,351	2,575	2,575	2,639	2,705	2,773
652116 - Small Equipment	19,094	24,857	21,876	12,665	12,982	22,799
652117 - Janitorial Supplies	34,766	39,365	45,115	37,251	38,183	39,138
652118 - Operating Medical Supply	1,524	2,920	2,920	3,112	3,190	3,270
652121 - Computer Equip/Accessory	4,459	3,713	3,713	6,862	7,033	7,210
652122 - Computer Software/License	18,394	38,118	40,018	19,310	20,220	21,238

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
652124 - Safety Equipment	1,035	2,953	7,953	3,019	3,095	3,174
652125 - Sod, Seed, Sand And Soil	59,633	79,352	169,352	80,911	82,934	85,008
652126 - Plants,Trees,Flower,Shrub	542	5,000	5,000	5,000	5,125	5,254
652199 - Other Operating Mat & Supplies	71,522	93,579	88,204	87,154	91,333	93,618
653103 - Sidewalk Maintenance	-	6,030	6,030	26,056	1,082	26,110
653105 - Parking Lot Maintenance	185,164	73,000	73,000	12,609	40,000	41,000
653109 - Parks Maintenance & Repair	374,442	586,000	350,200	339,765	410,000	508,625
654101 - Books Pubs Subscrpt & Membrshp	5,890	7,657	7,827	7,698	7,899	8,097
655101 - Training & Seminars	3,964	7,462	7,462	7,099	7,214	7,395
655102 - In-House Training	-	740	1,740	755	774	794
656101 - Discounts Taken/Lost	(28)	-	-	-	-	-
662101 - Buildings	-	-	-	45,000	-	-
662301 - Building Improvement	-	-	-	-	-	-
662601 - Improvements Other Than Bldgs	646,082	50,000	482,872	-	-	-
664101 - Equipment	147,818	60,000	267,401	332,000	-	-
664101 - Equipment - Additional	41,920	-	-	-	-	-
664101 - Equipment - Replacement	286,120	12,000	17,853	-	-	-
664102 - Vehicles - Replacement	19,684	237,162	422,477	27,000	28,000	242,000
691201 - Xfer Out to Park & Rec Prog	4,150,000	4,766,507	5,194,828	5,540,138	5,214,758	5,256,363
691201 - Xfer Out to Waterpark	802,577	431,677	432,761	370,166	340,281	382,493
691401 - Xfer Out to Golf Course	893,896	526,351	643,794	352,975	472,056	500,464
Grand Total	13,335,978	13,370,048	14,661,559	13,935,569	13,507,865	14,230,781

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Govt Services

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
612001 - Regular Salary	3,757,640	30,739	209,484	86,714	89,316	89,316
612001 - Regular Salary (BU Split JE)	838	-	-	-	-	-
612002 - Longevity Salary	-	-	-	-	-	-
613102 - Contract Employees Salary/Wage	-	-	-	-	-	-
614101 - Overtime	1,519	-	-	-	-	-
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	-	-	-	-	-	-
615101 - Special Pay/Add Pay	248	-	-	990	990	990
621101 - FICA Taxes	33,497	1,906	1,906	5,692	5,861	5,861
621101 - FICA Taxes (BU Split JE)	41	-	-	-	-	-
621102 - Medicare Taxes	7,834	446	446	1,331	1,370	1,370
621102 - Medicare Taxes (BU Split JE)	10	-	-	-	-	-
622101 - General Retirement	5,240	2,666	2,666	7,907	8,142	8,142
622101 - General Retirement (BU Split JE)	73	-	-	-	-	-
622102 - Police Retirement (BU Split JE)	-	-	-	-	-	-
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - ICMA (401A) (BU Split JE)	-	-	-	-	-	-
622111 - UAAL General Retirement	6,176,633	7,241,000	7,241,000	7,606,035	7,834,217	8,069,244
622112 - UAAL Police Retirement	4,236,511	5,172,689	5,172,689	5,883,212	6,059,709	6,241,501
622113 - UAAL Fire Retirement	6,926,533	8,168,514	8,168,514	8,145,923	8,390,301	8,642,011
623101 - Life,Health,Disability Insur	1,747,787	1,850,832	1,850,832	2,006,754	2,066,957	2,128,923
623102 - Self-Insured Health Plan	3,672,731	4,210,327	4,210,327	4,985,649	5,235,294	5,496,194
623102 - Self-Insured Health Plan-Split	91	-	-	-	-	-
623104 - Medicare Part B Subsidy Ins	506,659	499,321	499,321	688,565	722,994	759,144
623107 - Opt Out Health Ins Subsidy	42,480	48,000	48,000	49,920	57,600	57,600
623108 - Retiree Health Ins Subsidy	15,553	20,000	20,000	38,778	40,717	42,753
624101 - Workers Compensation	63	78	78	325	335	335
624101 - Workers Compensation(BU Split)	2	-	-	-	-	-
624103 - Leave Payout	6,750	-	-	4,103	4,227	4,227
629998 - Contra Personnel	1,977,121	-	-	-	-	-
631304 - Legal Services	240,241	110,000	126,356	175,000	175,000	175,000
631305 - Appraisal & Title Search	3,120	-	-	-	-	-
631307 - Studies & Master Plans	23,278	100,000	106,240	150,000	150,000	150,000
631312 - Accounting & Auditing	64,300	75,000	128,100	76,125	77,278	80,370

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Govt Services

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
631313 - Other Legal Related Services	2,990	-	-	-	-	-
631399 - Other Professional Services	403,764	313,200	449,504	339,769	348,026	356,609
634101 - Construct/Debris Clean-Up	-	-	-	-	-	-
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	181	-	-	-	-	-
634104 - Security Services	-	-	-	-	-	-
634116 - Parks & Rec Programs	-	-	-	-	-	-
634119 - Employee Health Clinic Charges	14,250	17,600	17,600	18,250	18,332	18,416
634120 - Outside Services	1,172,922	974,439	12,371,717	1,031,510	1,059,092	1,087,436
640101 - Food And Mileage (City)	30,914	3,600	3,600	7,750	7,819	7,890
640105 - Travel Costs	-	-	-	-	-	-
641102 - Telephone Service	4,849	620	620	5,920	5,920	5,978
641104 - Postage & Shipping	988	2,700	2,700	3,363	3,448	3,547
643202 - Electric	4,374	6,391	6,391	6,800	7,208	7,641
643203 - Water & Sewer	1,499	941	941	1,500	1,500	1,545
643204 - Stormwater	437,645	481,410	481,410	600,000	600,000	600,000
643205 - Propane Fuel	88	-	-	-	-	-
644102 - Equipment Rental/Leases	35,355	-	3,908	-	-	-
644104 - Uniforms/Linen/Mats Rent/Lease	249	-	-	-	-	-
646102 - Equip Repair/Maintenance	3,119	5,000	5,000	5,000	5,125	5,279
646103 - Building Maintenance	5,915	29,732	47,412	146,900	20,000	20,300
646106 - Unleaded Fuel	536	-	-	-	-	-
646107 - Oil & Grease	522	-	-	-	-	-
646108 - Other Repairs & Maint.	-	-	326	-	-	-
646109 - Facilities Charges	836,101	74,274	250,201	696,190	720,464	744,972
646109 - Facilities Charges Overhead	281,671	2,000	2,000	2,298,905	2,418,784	2,623,657
646109 - Facilities Charges Projects	113,526	-	-	-	-	-
646110 - Fleet Charges	-	1,101,705	1,204,713	978,601	925,683	917,445
646110 - Fleet Charges Overhead	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	-	-	-	-	-	-
647101 - Printing	1,669	-	10,759	-	-	-
648101 - Advertising	6,160	4,500	5,478	8,000	8,240	8,488
648102 - Public Relations	82,500	75,000	75,000	-	-	-
649102 - Bank Fees	-	-	-	-	-	-
649103 - Various Fees	559	155,554	698,820	792,775	792,894	793,041

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Govt Services

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
649105 - Other Governmntl Charges	38	500,000	500,000	250,000	500,000	250,000
649106 - Assmt, Betterment, Impact	308,295	674,605	674,605	675,000	675,000	675,000
649109 - On-Behalf Pension Pmts	2,733,615	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Svc Pymt Prop/Liab	1,018,791	994,088	994,088	1,024,700	1,045,194	1,066,098
649110 - Interfund SvcPymt Water/Sewer	63,084	65,000	65,000	65,000	65,000	66,950
649114 - Lot Mow / Impact - City	181,588	199,691	199,691	200,000	200,000	200,000
649116 - Settlements	35,000	-	-	-	-	-
649118 - 1st Party Claims	-	-	-	-	-	-
649123 - Property Taxes	1,770	18,800	18,800	18,800	18,800	18,800
649129 - Credit Card Fees	2,201	-	-	-	-	-
649130 - Health Insurance Profit Share	-	-	-	-	-	-
649131 - Wellness Prog - Rewards	60,253	-	-	-	-	-
649199 - Other Current Charges	77,798	-	-	-	-	-
652101 - Office Supplies	399	400	400	500	513	526
652113 - Uniforms	-	-	-	-	-	-
652114 - Chemicals	15,978	-	-	-	-	-
652115 - Tools	150	-	2,000	-	-	-
652116 - Small Equipment	28,502	55,000	55,000	5,000	5,125	5,279
652116 - Small Equip-Rolling Stock Adds	268,147	-	19,194	-	-	-
652117 - Janitorial Supplies	-	-	-	-	-	-
652119 - Food And Beverage	792	-	1,000	-	-	-
652120 - Merchandise	-	-	-	-	-	-
652121 - Computer Equip/Accessory	16,300	-	-	-	-	-
652122 - Computer Software/License	67,337	20,000	20,000	20,000	20,000	20,000
652123 - Weapons And Ammunition	16,090	-	-	-	-	-
652124 - Safety Equipment	1,002	-	-	-	-	-
652125 - Sod, Seed, Sand And Soil	-	-	-	-	-	-
652127 - Tournaments	-	-	-	-	-	-
652140 - Rewards	28,262	75,000	75,000	50,000	50,000	50,000
652199 - Other Operating Mat & Supplies	31,847	6,400	21,326	6,500	6,663	6,863
652996 - Contra Exp Rifle Payroll Deduc	(17,590)	-	-	-	-	-
652998 - Inventory Adjustment	(3,023)	-	-	-	-	-
653101 - Roads Curbs Maintenance	-	-	-	-	-	-
653105 - Parking Lot Maintenance	21,489	-	-	-	-	-
653109 - Parks Maintenance & Repair	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Govt Services

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
654101 - Books Pubs Subscript & Membrshp	16,515	3,000	3,000	3,275	3,357	3,458
654102 - Wellness - Gym Memberships	30,994	-	-	-	-	-
655101 - Training & Seminars	-	-	-	400	400	400
656101 - Discounts Taken/Lost	-	-	-	-	-	-
662301 - Building Improvement	-	-	-	-	-	-
662601 - Improvements Other Than Bldgs	107,233	-	370,862	-	-	-
664101 - Equipment	173,507	-	-	-	-	-
664101 - Equipment - Additional	-	-	-	-	-	-
664101 - Equipment - Replacement	35,099	-	27,091	-	-	-
664102 - Vehicles	50,747	-	-	-	-	-
664102 - Vehicles - Additional	107,204	-	64,626	-	-	-
664102 - Vehicles - Replacement	754,043	-	303,558	-	-	-
691201 - Xfer Out to CDBG	-	-	-	-	-	-
691201 - Xfer Out to City Centrum	71,000	93,274	93,274	90,559	91,483	92,461
691201 - Xfer Out to CRA	1,001,219	1,317,385	1,317,385	1,383,254	1,452,416	1,510,513
691301 - Xfer Out to Academic Village	74,806	-	-	90,000	493,040	-
691301 - Xfer Out to Art Studio CapProj	-	-	200,000	-	-	-
691301 - Xfer Out to Computer System	-	-	-	-	-	-
691301 - Xfer Out to CRA Cap Projects	152,861	-	-	-	-	-
691301 - Xfer Out to Festival Park	-	-	200,000	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	-	-	-	-	-
691301 - Xfer Out to PW Cap Proj	-	-	-	-	-	-
691301 - Xfer Out to Road/Alley Resurf	6,500,000	6,500,000	6,500,000	-	3,500,000	5,500,000
691301 - Xfer Out to Trans Cap Proj	816,000	832,000	832,000	-	832,000	832,000
691501 - Xfer Out Self-Ins Health	1,000,000	-	1,000,000	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	1,748,968	1,244,843	1,244,843	1,241,623	-	-
691701 - Xfer Out to 2012 Lease City	439,193	-	-	-	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	460,241	462,643	462,643	462,637	462,640	462,642
691701 - Xfer Out to 2014 Cap Imp Rev	602,843	602,898	602,898	600,286	602,090	598,943
691701 - Xfer Out to 2015 Spec Ob Note	1,794,019	1,801,539	1,801,539	1,803,649	1,805,085	1,802,996
691701 - Xfer Out to 2015 Spec Oblig	751,256	1,678,339	1,678,339	754,696	754,236	1,416,183
691701 - Xfer Out to 2017 Spec Oblig DS	636,228	1,020,000	1,020,000	1,020,000	2,195,000	2,191,250
691701 - Xfer Out to 2018 Capital Debt	-	440,000	440,000	440,000	884,180	1,772,539
699401 - Assigned Fund Balance	-	4,544,737	4,544,000	4,544,000	4,544,000	4,544,000
699901 - Unassigned Fund Balance	-	34,089,893	24,786,548	33,493,915	33,779,841	31,115,155

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	General
Type	Expense
Dept	Govt Services

OBJ # - Description	Data					
	Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Grand Total	55,171,228	90,579,926	96,122,976	87,658,257	94,409,113	95,917,488

SPECIAL REVENUE FUNDS

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Five Cent Gas

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	691301 - Xfer Out to Sidewalks	150,000	150,000	150,000	150,000	150,000	150,000
	691701 - Xfer Out to 2014 Gas Tax DS	-	431,938	431,938	-	-	-
	699901 - Unassigned Fund Balance	-	9,903,532	11,334,781	15,105,043	18,992,913	23,001,920
Expense Total		150,000	10,485,470	11,916,719	15,255,043	19,142,913	23,151,920
Revenue	512420 - Second Local Option Fuel Tax	(3,795,908)	(3,468,098)	(3,468,098)	(3,920,262)	(4,037,870)	(4,159,007)
	561101 - Bank investment income	(18,751)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(50,566)	-	-	-	-	-
	561301 - Change in Fair Value Invest	30,211	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	2,760	-	-	-	-	-
	599960 - Operating Fund Balance	-	(7,017,372)	(8,448,621)	(11,334,781)	(15,105,043)	(18,992,913)
Revenue Total		(3,832,254)	(10,485,470)	(11,916,719)	(15,255,043)	(19,142,913)	(23,151,920)
Grand Total		(3,682,254)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Six Cent Gas

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	691101 - Xfer Out to General Fund	3,237,574	3,564,262	3,564,262	5,855,287	6,220,025	6,357,566
	691301 - Xfer Out to N1 Non Ass'd	700,000	-	-	-	-	-
	691301 - Xfer Out to N2 Non Ass'd	-	-	-	-	-	-
	691301 - Xfer Out to Sdwk/Bkpth UEP	-	400,000	400,000	-	-	-
	691301 - Xfer Out to Sidewalk/Bikepath	-	400,000	400,000	-	-	-
	691301 - Xfer Out to Trans Cap Proj	-	-	-	-	3,000,000	1,000,000
	699901 - Unassigned Fund Balance	-	9,397,887	9,467,626	8,580,755	4,901,302	3,250,526
Expense Total		3,937,574	13,762,149	13,831,888	14,436,042	14,121,327	10,608,092
Revenue	512410 - First Local Option Fuel Tax	(5,160,100)	(4,717,573)	(4,717,573)	(5,379,196)	(5,540,572)	(5,706,790)
	561101 - Bank investment income	(22,931)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(55,975)	-	-	-	-	-
	561301 - Change in Fair Value Invest	34,628	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	4,106	-	-	-	-	-
	599950 - Use of Fund Balance	-	-	-	(472,920)	(3,679,453)	(1,650,776)
	599960 - Operating Fund Balance	-	(9,044,576)	(9,114,315)	(8,583,926)	(4,901,302)	(3,250,526)
Revenue Total		(5,200,272)	(13,762,149)	(13,831,888)	(14,436,042)	(14,121,327)	(10,608,092)
Grand Total		(1,262,698)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Road Impact Fee

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	649129 - Credit Card Fees	56,353	-	-	-	-	-
	691101 - Xfer Out to General Fund	213,181	154,245	154,245	169,705	186,693	205,362
	691701 - Xfer Out to 2006 Spec Oblig DS	2	-	-	-	-	-
	691701 - Xfer Out to 2010 Gas Tax DS	3,145,753	3,153,301	3,153,301	3,156,002	3,156,220	3,137,674
	691701 - Xfer Out to 2014 Gas Tax DS	2,597,803	2,176,326	2,176,326	2,607,906	2,608,448	2,608,846
	691701 - Xfer Out to 2015 Spec Oblig	990,533	994,837	994,837	994,216	994,004	995,488
	699901 - Unassigned Fund Balance	-	50,000	460,108	1,401,395	1,429,519	274,089
Expense Total		7,003,626	6,528,709	6,938,817	8,329,224	8,374,884	7,221,459
Revenue	524310 - Res Transportation Impact Fees	(5,902,562)	(4,113,194)	(4,113,194)	(4,525,452)	(4,978,467)	(4,033,228)
	524320 - Comm Transport Impact Fees	(1,203,470)	(1,028,298)	(1,028,298)	(1,131,363)	(1,244,617)	(1,008,307)
	531490 - Other Transport Fed Grant	(757,999)	(743,343)	(743,343)	(743,343)	(743,343)	(743,343)
	561101 - Bank investment income	(1,672)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(5,117)	-	-	-	-	-
	561301 - Change in Fair Value Invest	4,103	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	297	-	-	-	-	-
	562101 - Rents and Royalties	(7,063)	(7,062)	(7,062)	(7,062)	(7,062)	(7,062)
	581161 - Xfer in fr Debt Serv Funds	-	-	-	-	-	-
	599950 - Use of Fund Balance	-	-	-	(520,609)	-	(1,155,430)
	599960 - Operating Fund Balance	-	(636,812)	(1,046,920)	(1,401,395)	(1,401,395)	(274,089)
Revenue Total		(7,873,483)	(6,528,709)	(6,938,817)	(8,329,224)	(8,374,884)	(7,221,459)
Grand Total		(869,857)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Police Impact

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	649129 - Credit Card Fees	11,007	19,875	19,875	21,832	23,992	19,494
	699201 - Restricted Fund Balance	-	-	790,332	-	-	-
	699901 - Unassigned Fund Balance	-	3,326,218	3,326,218	5,201,050	6,392,243	7,366,608
Expense Total		11,007	3,346,093	4,136,425	5,222,882	6,416,235	7,386,102
Revenue	524110 - Res Public Safety Impact Fees	(1,117,338)	(978,342)	(978,342)	(1,076,176)	(1,184,152)	(959,252)
	524120 - Comm Public Safety Impact Fees	(140,063)	(15,430)	(15,430)	(15,430)	(15,430)	(15,430)
	561101 - Bank investment income	(7,765)	(7,036)	(7,036)	(12,357)	(15,603)	(19,177)
	561107 - Longterm Investment Earnings	(20,402)	-	-	-	-	-
	561301 - Change in Fair Value Invest	12,294	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	1,185	-	-	-	-	-
	599960 - Operating Fund Balance	-	(2,345,285)	(3,135,617)	(4,118,919)	(5,201,050)	(6,392,243)
Revenue Total		(1,272,088)	(3,346,093)	(4,136,425)	(5,222,882)	(6,416,235)	(7,386,102)
Grand Total		(1,261,082)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	ALS Impact

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	646300 - Warranty/Maint/Service Plans	-	-	11,424	11,710	6,002	12,306
	649129 - Credit Card Fees	645	1,171	1,171	1,286	1,414	1,149
	664101 - Equipment	-	-	75,683	88,150	45,177	92,614
	699901 - Unassigned Fund Balance	-	271,007	230,627	282,464	301,701	254,421
Expense Total		645	272,178	318,905	383,610	354,294	360,490
Revenue	524110 - Res Public Safety Impact Fees	(65,836)	(57,646)	(57,646)	(63,411)	(69,773)	(56,521)
	524120 - Comm Public Safety Impact Fees	(8,260)	(910)	(910)	(910)	(910)	(910)
	561101 - Bank investment income	(685)	(180)	(180)	(955)	(1,147)	(1,358)
	561107 - Longterm Investment Earnings	(1,727)	-	-	-	-	-
	561301 - Change in Fair Value Invest	1,050	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	111	-	-	-	-	-
	599960 - Operating Fund Balance	-	(213,442)	(260,169)	(318,334)	(282,464)	(301,701)
Revenue Total		(75,347)	(272,178)	(318,905)	(383,610)	(354,294)	(360,490)
Grand Total		(74,702)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Do The Right Thing

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	648102 - Public Relations	16,932	8,000	8,000	8,000	8,000	8,000
	652101 - Office Supplies	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	-	17,569	-	-	-
Expense Total		16,932	8,000	25,569	8,000	8,000	8,000
Revenue	561101 - Bank investment income	(62)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(149)	-	-	-	-	-
	561301 - Change in Fair Value Invest	87	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	12	-	-	-	-	-
	566101 - Contrib/Donation Private Sourc	(16,750)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
	569115 - Purchasing Card Rebate	(169)	-	-	-	-	-
	581121 - Xfer in fr Police State Confis	-	-	-	-	-	-
	599960 - Operating Fund Balance	-	-	(17,569)	-	-	-
Revenue Total		(17,032)	(8,000)	(25,569)	(8,000)	(8,000)	(8,000)
Grand Total		(100)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Police Conf State

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	631313 - Other Legal Related Services	8,638	-	-	-	-	-
	648101 - Advertising	1,209	325	325	325	325	325
	648102 - Public Relations	8,725	5,000	5,000	5,000	5,000	5,000
	649103 - Various Fees	5,235	1,750	1,750	1,750	1,794	1,794
	652116 - Small Equipment	-	12,500	12,500	12,500	12,500	12,500
	652118 - Operating Medical Supply	1,006	-	-	-	-	-
	664101 - Equipment	12,412	-	-	-	-	-
	691101 - Xfer Out to General Fund	6,187	-	17,430	-	-	-
	691201 - Xfer Out to Do The Right Thing	-	-	-	-	-	-
	699201 - Restricted Fund Balance	-	169,839	13,995	288,778	269,259	249,740
	699901 - Unassigned Fund Balance	-	-	276,828	-	-	-
Expense Total		43,412	189,414	327,828	308,353	288,878	269,359
Revenue	559106 - Settled Cases Fines/Forfeits	-	-	-	-	-	-
	561101 - Bank investment income	(877)	(100)	(100)	(100)	(100)	(100)
	561107 - Longterm Investment Earnings	(2,231)	-	-	-	-	-
	561301 - Change in Fair Value Invest	1,323	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	127	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(7,090)	-	-	-	-	-
	581121 - Xfer in fr Police Evidence	(132,286)	-	-	-	-	-
	599950 - Use of Fund Balance	-	(19,475)	(19,475)	(19,475)	(19,519)	(19,519)
	599960 - Operating Fund Balance	-	(169,839)	(308,253)	(288,778)	(269,259)	(249,740)
Revenue Total		(141,033)	(189,414)	(327,828)	(308,353)	(288,878)	(269,359)
Grand Total		(97,621)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Police Conf Federal

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	631308 - Accreditation	11,326	17,402	17,402	26,066	24,718	27,183
	640105 - Travel Costs	-	8,196	8,196	8,401	8,611	8,826
	648102 - Public Relations	-	-	-	-	-	-
	652116 - Small Equipment	2,160	2,160	2,160	2,160	-	-
	652122 - Computer Software/License	57,180	57,198	57,198	57,198	318	318
	655101 - Training & Seminars	-	4,097	4,097	4,077	4,179	4,283
	699201 - Restricted Fund Balance	-	375,674	459,287	361,685	324,159	283,849
Expense Total		70,666	464,727	548,340	459,587	361,985	324,459
Revenue	561101 - Bank investment income	(1,634)	(300)	(300)	(300)	(300)	(300)
	561107 - Longterm Investment Earnings	(3,793)	-	-	-	-	-
	561301 - Change in Fair Value Invest	2,371	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	292	-	-	-	-	-
	569115 - Purchasing Card Rebate	(37)	-	-	-	-	-
	569122 - DOJ Sharing Funds	-	-	-	-	-	-
	569123 - Treasury Sharing Funds	(63,291)	-	-	-	-	-
	599950 - Use of Fund Balance	-	(88,753)	(88,753)	(97,602)	(37,526)	(40,310)
	599960 - Operating Fund Balance	-	(375,674)	(459,287)	(361,685)	(324,159)	(283,849)
Revenue Total		(66,092)	(464,727)	(548,340)	(459,587)	(361,985)	(324,459)
Grand Total		4,574	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Seawalls

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	631304 - Legal Services	-	-	-	-	-	-
	631399 - Other Professional Services	-	-	-	-	-	-
	649103 - Various Fees	-	-	-	-	-	-
	649110 - Interfund Service Payment	-	-	-	-	-	-
	652122 - Computer Software/License	-	-	-	-	-	-
	671100 - Principal Expense - Debt	-	-	-	-	-	-
	671900 - Principal Reclass to Debt	-	-	-	-	-	-
	672103 - Interest Exp Seawall Phase 7B	-	-	-	-	-	-
Expense Total		-	-	-	-	-	-
Revenue	525101 - Capital Improv Spec Asmt	-	-	-	-	-	-
	525203 - Tax Collector Discounts	-	-	-	-	-	-
	525206 - Tax Collector Collection Costs	-	-	-	-	-	-
	525207 - Tax Billed Writeoff Adjust	-	-	-	-	-	-
	543907 - Allow for Uncollectible RevAdj	-	-	-	-	-	-
	559104 - Penalties/Late Charges	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
	561101 - Bank investment income	(689)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(1,592)	-	-	-	-	-
	561190 - Annual Tax Billed Interest	-	-	-	-	-	-
	561191 - Tax Collector Interest	-	-	-	-	-	-
	561301 - Change in Fair Value Invest	989	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	124	-	-	-	-	-
	569106 - Lee County Excess Fee Misc Rev	-	-	-	-	-	-
Revenue Total		(1,169)	-	-	-	-	-
Grand Total		(1,169)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Fire Impact

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	631305 - Appraisal & Title Search	350	-	-	-	-	-
	643204 - Stormwater	-	-	-	-	-	-
	649129 - Credit Card Fees	10,618	19,157	19,157	21,043	23,124	18,789
	661101 - Land	73,637	-	-	-	-	-
	691301 - Xfer Out to Fire Station 1&2	-	-	-	-	-	621,643
	691701 - Xfer Out to 2012 Sp Oblig DS	338,152	339,867	339,867	339,863	339,865	339,867
	699201 - Restricted Fund Balance	-	1,633,295	2,304,048	3,008,418	3,810,650	3,781,219
Expense Total		422,758	1,992,319	2,663,072	3,369,324	4,173,639	4,761,518
Revenue	524110 - Res Public Safety Impact Fees	(1,076,325)	(942,934)	(942,934)	(1,037,228)	(1,141,296)	(924,536)
	524120 - Comm Public Safety Impact Fees	(138,189)	(14,900)	(14,900)	(14,900)	(14,900)	(14,900)
	561101 - Bank investment income	(4,145)	(3,094)	(3,094)	(6,931)	(9,025)	(11,432)
	561107 - Longterm Investment Earnings	(11,094)	-	-	-	-	-
	561301 - Change in Fair Value Invest	6,586	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	590	-	-	-	-	-
	599960 - Operating Fund Balance	-	(1,031,391)	(1,702,144)	(2,310,265)	(3,008,418)	(3,810,650)
Revenue Total		(1,222,577)	(1,992,319)	(2,663,072)	(3,369,324)	(4,173,639)	(4,761,518)
Grand Total		(799,820)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Parks Impact

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	649129 - Credit Card Fees	20,580	27,430	27,430	30,172	33,199	26,894
	691701 - Xfer Out to 2006 Spec Oblig DS	4	-	-	-	-	-
	691701 - Xfer Out to 2012 Sp Oblig DS	198,824	203,166	203,166	203,164	203,166	203,166
	691701 - Xfer Out to 2015 Spec Oblig	2,513,214	1,598,004	1,598,004	2,522,641	2,522,103	1,861,856
	699901 - Unassigned Fund Balance	-	10,000	1,598,705	854,189	308,996	10,000
Expense Total		2,732,622	1,838,600	3,427,305	3,610,166	3,067,464	2,101,916
Revenue	524610 - Res Cultural/Rec Impact Fees	(2,751,820)	(1,828,600)	(1,828,600)	(2,011,460)	(2,213,275)	(1,792,920)
	561101 - Bank investment income	(4,676)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(10,800)	-	-	-	-	-
	561301 - Change in Fair Value Invest	6,871	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	863	-	-	-	-	-
	581161 - Xfer in fr Debt Serv Funds	-	-	-	-	-	-
	599960 - Operating Fund Balance	-	(10,000)	(1,598,705)	(1,598,706)	(854,189)	(308,996)
Revenue Total		(2,759,562)	(1,838,600)	(3,427,305)	(3,610,166)	(3,067,464)	(2,101,916)
Grand Total		(26,940)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	CRA

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	613102 - Contract Employees Salary/Wage	58,279	61,997	61,997	63,265	65,085	67,101
	621101 - FICA Taxes	4,109	3,844	3,844	3,922	4,035	4,160
	621102 - Medicare Taxes	961	899	899	917	944	973
	622109 - Def Comp, Other Retirement	7,104	7,440	7,440	7,592	7,811	8,052
	623101 - Life,Health,Disability Insur	806	1,027	1,027	1,017	1,077	1,079
	623102 - Self-Insured Health Plan	9,312	10,332	10,332	11,677	11,014	13,149
	624101 - Workers Compensation	-	157	157	146	165	154
	629998 - Contra Personnel	(254)	-	-	-	-	-
	631307 - Studies & Master Plans	-	120,000	120,000	-	-	-
	631312 - Accounting & Auditing	142	171	338	171	171	171
	631399 - Other Professional Services	66,140	100,000	100,000	152,500	152,500	152,500
	634117 - CRA Programs	34,744	70,000	69,000	35,000	35,000	35,000
	634120 - Outside Services	24	32,031	32,031	32,031	32,031	32,031
	640101 - Food And Mileage (City)	159	500	500	500	500	500
	640105 - Travel Costs	1,070	3,025	3,025	3,025	3,025	3,025
	641102 - Telephone Service	452	600	600	600	600	600
	641103 - Telecommunication Service	-	900	900	900	900	900
	641104 - Postage & Shipping	-	100	100	100	100	100
	643202 - Electric	-	144	144	144	144	144
	643203 - Water & Sewer	-	76	76	76	76	76
	645101 - Insurance	8,692	6,000	6,000	6,000	6,000	6,000
	646109 - Facilities Charges	46,141	500	500	500	500	500
	646109 - Facilities Charges Overhead	38,505	538	538	538	538	538
	646109 - Facilities Charges Projects	3,473	7,500	7,500	7,500	7,500	7,500
	647101 - Printing	150	750	750	750	750	750
	648101 - Advertising	2,512	1,720	2,968	1,720	1,720	1,720
	648102 - Public Relations	33,654	7,000	11,000	25,000	25,000	25,000
	649103 - Various Fees	48	175	175	175	175	175
	649106 - Assmt, Betterment, Impact	67	70	70	70	70	70
	652101 - Office Supplies	55	230	230	350	350	350
	652116 - Small Equipment	205	400	1,400	400	400	400
	652121 - Computer Equip/Accessory	140	400	400	100	100	100
	652199 - Other Operating Mat & Supplies	99	200	200	200	200	200
	653101 - Roads Curbs Maintenance	1,249	-	-	-	-	-
	653106 - Median Maintenance	19,123	250	250	250	250	250
	654101 - Books Pubs Subscrpt & Membrshp	1,560	1,500	1,500	1,500	1,500	1,500
	655101 - Training & Seminars	970	3,600	3,600	3,600	3,600	3,600
	662601 - Improvements Other Than Bldgs	178,186	-	-	-	-	-
	691101 - Xfer Out to General Fund	-	-	-	486,776	486,776	486,776
	691301 - Xfer Out to CRA Cap Projects	2,937,156	3,695,932	1,435,974	953,161	1,062,233	1,150,660
	691701 - Xfer Out to 2012 Sp Oblig DS	414,790	416,848	416,848	416,856	416,855	416,852

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	CRA

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	699901 - Unassigned Fund Balance	-	-	-	-	-	150,000
Expense Total		3,869,823	4,556,856	2,302,313	2,219,029	2,329,695	2,572,656
Revenue	511102 - Tax Increment-Original	(204,320)	(230,272)	(235,507)	(241,785)	(253,875)	(264,030)
	511103 - Tax Increment-Expanded	(396,500)	(560,276)	(587,087)	(588,290)	(617,704)	(642,413)
	561101 - Bank investment income	(9,615)	(700)	(700)	(700)	(700)	(700)
	561107 - Longterm Investment Earnings	(15,453)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	561301 - Change in Fair Value Invest	3,275	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	1,466	-	-	-	-	-
	562101 - Rents and Royalties	-	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	569115 - Purchasing Card Rebate	(46)	-	-	-	-	-
	581101 - Xfer in fr General Fund	(1,001,219)	(1,317,385)	(1,317,385)	(1,383,254)	(1,452,416)	(1,510,513)
	599960 - Operating Fund Balance	-	(2,443,223)	(156,634)	-	-	(150,000)
Revenue Total		(1,622,412)	(4,556,856)	(2,302,313)	(2,219,029)	(2,329,695)	(2,572,656)
Grand Total		2,247,412	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	City Centrum

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	634120 - Outside Services	-	-	-	-	-	-
	643202 - Electric	14,111	18,100	18,100	15,385	16,309	17,287
	643203 - Water & Sewer	3,691	3,686	3,686	3,686	3,686	3,686
	646109 - Facilities Charges	26,898	35,390	35,390	35,390	35,390	35,390
	646109 - Facilities Charges Overhead	25,239	36,098	36,098	36,098	36,098	36,098
Expense Total		69,940	93,274	93,274	90,559	91,483	92,461
Revenue	561101 - Bank investment income	-	-	-	-	-	-
	561107 - Longterm Investment Earnings	(2)	-	-	-	-	-
	561301 - Change in Fair Value Invest	2	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	-	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	581101 - Xfer in fr General Fund	(71,000)	(93,274)	(93,274)	(90,559)	(91,483)	(92,461)
Revenue Total		(70,999)	(93,274)	(93,274)	(90,559)	(91,483)	(92,461)
Grand Total		(1,060)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	All Hazards

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	227,561	297,801	297,801	310,927	320,254	329,861
	613102 - Contract Employees Salary/Wage	384	15,080	15,080	8,320	8,320	8,320
	614101 - Overtime	624	-	-	1,539	1,586	1,634
	615101 - Special Pay/Add Pay	3,440	2,160	2,160	3,120	3,120	3,120
	621101 - FICA Taxes	15,724	19,532	19,532	20,083	20,664	21,263
	621102 - Medicare Taxes	3,677	4,569	4,569	4,698	4,833	4,973
	622101 - General Retirement	21,464	26,007	26,007	27,362	28,175	29,012
	622111 - UAAL General Retirement	70,207	82,105	82,105	109,100	112,373	115,745
	623101 - Life,Health,Disability Insur	2,852	4,968	4,968	5,050	5,198	5,356
	623102 - Self-Insured Health Plan	25,186	50,313	50,313	55,615	59,645	62,627
	623107 - Opt Out Health Ins Subsidy	680	-	-	-	-	-
	624101 - Workers Compensation	619	797	797	829	851	876
	624103 - Leave Payout	14,758	-	-	-	-	-
	629998 - Contra Personnel	(9,449)	-	-	-	-	-
	631307 - Studies & Master Plans	-	-	31,150	-	48,000	-
	631399 - Other Professional Services	-	5,266	958	5,266	5,424	5,587
	634119 - Employee Health Clinic Charges	50	-	-	-	-	-
	634120 - Outside Services	-	-	-	-	-	-
	640105 - Travel Costs	-	2,050	2,050	-	-	-
	641101 - Communication Service	101	-	-	-	-	-
	646102 - Equip Repair/Maintenance	5,100	7,000	7,000	16,675	7,355	7,539
	646103 - Building Maintenance	-	1,025	20,429	2,000	2,050	2,102
	646109 - Facilities Charges	-	17,716	8,014	18,159	18,613	19,079
	646109 - Facilities Charges Overhead	-	17,326	7,624	17,759	18,203	18,660
	646109 - Facilities Charges Projects	-	2,659	2,659	2,725	2,793	2,865
	646110 - Fleet Charges	1,130	679	679	1,188	1,218	1,249
	646110 - Fleet Charges Overhead	690	193	193	727	746	765
	646300 - Warranty/Maint/Service Plans	1,240	-	1,240	1,800	-	4,413
	647101 - Printing	-	26	26	-	-	-
	648102 - Public Relations	7,896	21,013	29,270	21,539	22,078	22,630
	652113 - Uniforms	-	367	367	-	-	-
	652116 - Small Equipment	8,794	11,567	14,567	24,000	16,000	16,000
	652116 - Small Equip-Rolling Stock Adds	-	-	-	-	-	-
	652121 - Computer Equip/Accessory	2,241	12,422	15,490	5,785	5,930	6,079
	652122 - Computer Software/License	16,237	21,399	18,399	60,023	62,907	65,601
	652199 - Other Operating Mat & Supplies	-	-	-	2,500	3,463	2,628
	654101 - Books Pubs Subscrpt & Membrshp	-	145	145	-	-	-
	655101 - Training & Seminars	-	3,430	3,430	-	-	-
	655102 - In-House Training	3,950	-	-	-	-	-
	662101 - Buildings	-	-	-	80,000	-	-
	664101 - Equipment	35,214	-	-	23,386	5,150	36,810

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	All Hazards

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	664101 - Equipment - Replacement	-	15,000	-	125,000	-	-
	664102 - Vehicles - Additional	-	-	42,585	44,000	-	-
	664102 - Vehicles - Replacement	-	-	-	50,000	-	-
	664501 - Computer Software Intangible	-	-	-	-	-	-
	691101 - Xfer Out to General Fund	180,000	93,600	93,600	93,600	93,600	93,600
	699901 - Unassigned Fund Balance	-	1,161,728	1,280,218	1,057,580	1,126,773	1,214,554
Expense Total		640,372	1,897,943	2,083,425	2,200,355	2,005,322	2,102,948
Revenue	511105 - All Hazards Protection Tax	(743,399)	(851,417)	(851,417)	(920,137)	(947,742)	(976,175)
	561101 - Bank investment income	(3,722)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(9,186)	-	-	-	-	-
	561301 - Change in Fair Value Invest	5,246	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	571	-	-	-	-	-
	599950 - Use of Fund Balance	-	-	-	-	-	-
	599960 - Operating Fund Balance	-	(1,046,526)	(1,232,008)	(1,280,218)	(1,057,580)	(1,126,773)
Revenue Total		(750,490)	(1,897,943)	(2,083,425)	(2,200,355)	(2,005,322)	(2,102,948)
Grand Total		(110,119)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Alarm Fee

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	43,182	38,440	38,440	43,255	44,553	45,889
	615101 - Special Pay/Add Pay	420	360	360	360	360	360
	621101 - FICA Taxes	2,747	2,581	2,581	2,911	2,998	3,087
	621102 - Medicare Taxes	642	604	604	681	701	723
	622101 - General Retirement	3,887	3,364	3,364	3,782	3,894	4,010
	622111 - UAAL General Retirement	21,896	25,863	25,863	14,112	14,536	14,973
	623101 - Life,Health,Disability Insur	593	643	643	701	722	743
	623102 - Self-Insured Health Plan	9,472	8,985	8,985	10,292	11,038	11,590
	624101 - Workers Compensation	91	227	227	242	249	256
	624103 - Leave Payout	2,823	2,821	2,821	3,334	3,434	3,537
	629998 - Contra Personnel	(726)	-	-	-	-	-
	631399 - Other Professional Services	3,049	2,000	2,000	2,050	2,101	2,154
	634119 - Employee Health Clinic Charges	-	-	-	-	-	-
	634120 - Outside Services	-	-	-	-	-	-
	641104 - Postage & Shipping	2,897	3,887	3,887	3,984	4,084	4,187
	647101 - Printing	404	300	300	323	331	339
	649129 - Credit Card Fees	17	-	-	-	-	-
	652101 - Office Supplies	559	600	600	700	718	735
	652113 - Uniforms	-	210	210	215	220	226
	652116 - Small Equipment	-	525	525	538	552	566
	652121 - Computer Equip/Accessory	-	1,051	1,051	1,077	1,104	1,131
	652122 - Computer Software/License	10,478	10,086	10,086	10,338	10,597	10,862
	652199 - Other Operating Mat & Supplies	-	263	263	269	276	283
	654101 - Books Pubs Subscrpt & Membrshp	175	168	168	172	177	181
	691101 - Xfer Out to General Fund	7,500	7,500	7,500	7,500	7,500	7,500
	699201 - Restricted Fund Balance	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	52,762	37,862	50,026	58,881	64,549
Expense Total		110,105	163,240	148,340	156,862	169,026	177,881
Revenue	542102 - False Alarm Fees Serv Charge	(128,275)	(143,449)	(143,449)	(119,000)	(119,000)	(119,000)
	543907 - Allow for Uncollectible RevAdj	15,294	-	-	-	-	-
	561101 - Bank investment income	(13)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(29)	(200)	(200)	-	-	-
	561301 - Change in Fair Value Invest	37	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	4	-	-	-	-	-
	569115 - Purchasing Card Rebate	(77)	-	-	-	-	-
	599950 - Use of Fund Balance	-	-	-	-	-	-
	599960 - Operating Fund Balance	-	(19,591)	(4,691)	(37,862)	(50,026)	(58,881)
Revenue Total		(113,059)	(163,240)	(148,340)	(156,862)	(169,026)	(177,881)
Grand Total		(2,954)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Police Crime Just Ed

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	640105 - Travel Costs	1,206	-	-	-	-	-
	655101 - Training & Seminars	14,241	23,000	38,601	24,000	24,600	25,215
Expense Total		15,447	23,000	38,601	24,000	24,600	25,215
Revenue	554103 - Local Ord Violation Surcharge	(21,003)	(18,000)	(18,000)	(19,000)	(20,000)	(21,000)
	561101 - Bank investment income	(42)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(114)	-	-	-	-	-
	561301 - Change in Fair Value Invest	77	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	8	-	-	-	-	-
	569115 - Purchasing Card Rebate	(4)	-	-	-	-	-
	599950 - Use of Fund Balance	-	(5,000)	(20,601)	(5,000)	(4,600)	(4,215)
Revenue Total		(21,079)	(23,000)	(38,601)	(24,000)	(24,600)	(25,215)
Grand Total		(5,633)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Del Prado Mall

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	643202 - Electric	9,206	17,865	17,865	15,640	16,579	17,574
	643203 - Water & Sewer	579	1,155	1,155	1,190	1,230	1,320
	646109 - Facilities Charges	-	3,231	3,231	3,328	3,450	3,650
	646109 - Facilities Charges Overhead	-	-	-	-	-	-
	652122 - Computer Software/License	2	-	-	-	-	-
	653105 - Parking Lot Maintenance	11,744	15,759	15,759	16,230	16,800	17,421
	671100 - Principal Expense - Debt	95,012	-	-	-	-	-
	671900 - Principal Reclass to Debt	(95,012)	-	-	-	-	-
	672103 - Del Prado Parking Lot Adv Int	3,627	-	-	-	-	-
	699201 - Restricted Fund Balance	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	-	98,027	-	-	-
Expense Total		25,157	38,010	136,037	36,388	38,059	39,965
Revenue	525101 - Capital Improv Spec Asmt	(105,478)	-	-	-	-	-
	525103 - Maintenance Spec Asmt	(38,010)	(38,010)	(38,010)	(36,388)	(38,059)	(39,965)
	525203 - Tax Collector Discounts	(1,195)	-	-	-	-	-
	525206 - Tax Collector Collection Costs	(5)	-	-	-	-	-
	525207 - Tax Billed Writeoff Adjust	-	-	-	-	-	-
	559105 - UCM Tax billed penalty	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2016	(17)	-	-	-	-	-
	561101 - Bank investment income	(373)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(948)	-	-	-	-	-
	561190 - Annual Tax Billed Interest	(4,836)	-	-	-	-	-
	561191 - Tax Collector Interest	(42)	-	-	-	-	-
	561301 - Change in Fair Value Invest	398	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	43	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	569106 - Lee County Excess Fee Misc Rev	(13)	-	-	-	-	-
	599960 - Operating Fund Balance	-	-	(98,027)	-	-	-
Revenue Total		(150,477)	(38,010)	(136,037)	(36,388)	(38,059)	(39,965)
Grand Total		(125,319)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Lot Mowing

Type	OBJ # - Description	Data						
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget	
Expense	612001 - Regular Salary	237,481	301,869	301,869	313,038	322,430	388,769	
	612001 - Regular Salary (BU Split JE)	0	-	-	-	-	-	
	614101 - Overtime	8,868	1,750	1,750	250	1,750	1,750	
	614101 - Overtime (BU Split JE)	(5,022)	-	-	-	-	-	
	615101 - Special Pay/Add Pay	1,705	1,562	1,562	1,562	1,562	1,952	
	615106 - Shift Differential Pay	-	-	-	-	-	-	
	621101 - FICA Taxes	15,134	19,629	19,629	20,480	21,204	25,342	
	621101 - FICA Taxes (BU Split JE)	(311)	-	-	-	-	-	
	621102 - Medicare Taxes	3,540	4,593	4,593	4,792	4,962	5,930	
	621102 - Medicare Taxes (BU Split JE)	(73)	-	-	-	-	-	
	622101 - General Retirement	11,739	15,955	15,955	14,069	14,488	14,909	
	622101 - General Retirement (BUsplitJE)	(336)	-	-	-	-	-	
	622111 - UAAL General Retirement	72,639	85,594	85,594	66,932	68,940	71,009	
	623101 - Life,Health,Disability Insur	3,273	5,024	5,024	5,065	5,217	6,290	
	623102 - Self-Insured Health Plan	32,212	37,274	37,274	40,915	43,881	57,513	
	623102 - Self-Insured Health Plan-Split	(0)	6,529	6,529	7,477	8,020	8,020	
	624101 - Workers Compensation	16,854	25,302	25,302	20,991	21,738	22,487	
	624101 - Workers Compensation(BU Split)	(516)	-	-	-	-	-	
	624103 - Leave Payout	5,179	11,401	11,401	15,039	15,845	15,845	
	624103 - Leave Payout (BU Split JE)	-	-	-	-	-	-	
	629998 - Contra Personnel	(5,907)	-	-	-	-	-	
	631399 - Other Professional Services	5,778	-	-	-	-	-	
	634120 - Outside Services	3,037,895	3,311,291	4,041,776	3,311,856	3,312,449	3,313,074	
	640105 - Travel Costs	30	3,650	3,650	3,350	4,000	4,000	
	641101 - Communication Service	1,077	2,875	1,915	2,875	3,125	3,125	
	641104 - Postage & Shipping	351	212	212	212	212	212	
	643203 - Water & Sewer	436	-	-	-	-	-	
	644103 - Copy & Fax Machine Rent/Lease	182	440	440	440	440	440	
	646102 - Equip Repair/Maintenance	-	625	625	625	750	750	
	646103 - Building Maintenance	200	-	-	-	-	-	
	646106 - Unleaded Fuel	3,890	10,000	10,000	10,000	11,250	11,250	
	646109 - Facilities Charges	-	-	-	-	-	-	
	646109 - Facilities Charges Projects	27,416	-	-	-	-	-	
	646110 - Fleet Charges	7,952	3,125	3,125	3,125	3,250	3,250	
	646110 - Fleet Charges Overhead	3,716	-	-	-	-	-	
	648101 - Advertising	522	1,800	2,780	1,892	1,988	2,040	
	649103 - Various Fees	276	2,000	2,000	2,100	2,206	2,262	
	649110 - Interfund SvcPymt Water/Sewer	6,977	13,519	13,519	14,194	14,904	15,278	
	652101 - Office Supplies	419	500	500	500	500	500	
	652113 - Uniforms	570	875	875	875	1,000	1,000	
	652115 - Tools	-	625	625	625	625	625	

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Lot Mowing

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	652116 - Small Equipment	326	625	625	625	625	625
	652121 - Computer Equip/Accessory	1,327	-	-	-	-	-
	652122 - Computer Software/License	3,643	2,700	2,700	2,025	750	750
	652199 - Other Operating Mat & Supplies	1,153	475	2,435	475	475	475
	654101 - Books Pubs Subscrpt & Membrshp	-	100	100	100	100	100
	655101 - Training & Seminars	120	3,850	1,850	3,400	4,000	4,000
	655102 - In-House Training	1,495	-	1,000	-	-	-
	664101 - Equipment - Additional	-	-	-	-	-	-
	664102 - Vehicles - Additional	-	-	28,246	-	-	-
	664102 - Vehicles - Replacement	-	94,074	94,074	-	-	-
	699901 - Unassigned Fund Balance	-	1,112,991	1,097,529	1,450,625	993,422	428,762
Expense Total		3,502,211	5,082,834	5,827,083	5,320,529	4,886,108	4,412,334
Revenue	525106 - Tax Billed Cert 7yr Cancelled	9,393	-	-	-	-	-
	525203 - Tax Collector Discounts	87,691	-	-	-	-	-
	525206 - Tax Collector Collection Costs	73,206	-	-	-	-	-
	525207 - Tax Billed Writeoff Adjust	648	-	-	-	-	-
	543902 - Lot Mowing	(3,396,443)	(3,417,869)	(3,417,869)	(3,401,135)	(3,384,483)	(3,367,912)
	543907 - Allow for Uncollectible RevAdj	(34,667)	-	-	-	-	-
	559104 - Penalties/Late Charges	2,524	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
	559105 - UCM Tax billed penalty	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
	559105 - UCM Tax billed penalty 2009	(666)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2010	(1,356)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2011	(1,769)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2012	(1,767)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2013	(2,957)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2015	(1,356)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2016	(15,538)	-	-	-	-	-
	561101 - Bank investment income	(12,971)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(31,042)	-	-	-	-	-
	561191 - Tax Collector Interest	(885)	-	-	-	-	-
	561301 - Change in Fair Value Invest	17,524	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	2,055	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
	569106 - Lee County Excess Fee Misc Rev	(27,596)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(36)	-	-	-	-	-
	599950 - Use of Fund Balance	-	(433,078)	(433,078)	(417,769)	(457,203)	(564,660)
	599960 - Operating Fund Balance	-	(1,180,887)	(1,925,136)	(1,450,625)	(993,422)	(428,762)
Revenue Total		(3,336,007)	(5,082,834)	(5,827,083)	(5,320,529)	(4,886,108)	(4,412,334)
Grand Total		166,204	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	CDBG

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Grant Admin Regular Salary	-	30,794	79,186	-	-	-
	612001 - Regular Salary	140,723	-	-	-	-	-
	612001 - Regular Salary (BU Split JE)	(87,692)	-	-	-	-	-
	621101 - FICA Taxes	9,085	-	-	-	-	-
	621101 - FICA Taxes (BU Split JE)	(5,713)	-	-	-	-	-
	621101 - Grant Admin FICA Taxes	-	1,909	1,909	-	-	-
	621102 - Grant Admin Medicare Taxes	-	447	447	-	-	-
	621102 - Medicare Taxes	2,125	-	-	-	-	-
	621102 - Medicare Taxes (BU Split JE)	(1,336)	-	-	-	-	-
	622101 - General Retirement	5,162	-	-	-	-	-
	622101 - General Retirement (BUsplitJE)	(3,246)	-	-	-	-	-
	622101 - Grant Admin General Retirement	-	2,670	2,670	-	-	-
	622104 - Grant Admin ICMA (401A)	-	-	-	-	-	-
	622104 - ICMA (401A)	10,137	-	-	-	-	-
	622104 - ICMA (401A) (BU Split JE)	(6,309)	-	-	-	-	-
	622111 - UAAL General Retirement	2,285	6,744	6,744	7,158	7,156	7,156
	623101 - Grant Admin Life, Hlth, Dis Ins	-	496	496	-	-	-
	623101 - Life, Health, Disability Insur	707	-	-	-	-	-
	623102 - Self-Insured Health Plan	16,223	4,492	4,492	-	-	-
	623102 - Self-Insured Health Plan-Split	(10,342)	-	-	-	-	-
	624101 - Grant Admin Workers Comp	-	77	77	-	-	-
	624101 - Workers Compensation	335	-	-	-	-	-
	624101 - Workers Compensation (BU Split)	(212)	-	-	-	-	-
	624103 - Leave Payout	4,618	-	-	-	-	-
	624103 - Leave Payout (BU Split JE)	(3,478)	-	-	-	-	-
	631305 - Grant Admin Appraisal	-	1,000	1,000	1,000	1,000	1,000
	631307 - Studies & Master Plans	12,445	-	-	-	-	-
	631312 - Grant Admin Acctg & Auditing	352	843	843	870	870	894
	631399 - Grant Admin Other Prof Serv	-	1,911	1,911	1,911	1,911	1,911
	634115 - Abuse Counseling Treatment	30,505	-	29,987	-	-	-
	634115 - Cape Coral Caring Center	19,494	-	19,163	-	-	-
	634115 - CC Housing Dev OOR	278,207	-	282,745	-	-	-
	634115 - CCHDC Purch/Rehab	388,185	-	354,120	-	-	-
	634115 - CCHDC Utility	(5,488)	-	-	-	-	-
	634115 - City Sidewalks	111,415	-	-	-	-	-
	634115 - Community Co-Op Ministries	15,994	-	15,723	-	-	-
	634115 - Deaf Services	17,495	-	17,198	-	-	-
	634115 - Downpaymnt Assistance	-	-	20,398	-	-	-
	634115 - Dr. Piper Center	14,994	-	14,740	-	-	-
	634115 - Goodwill (Job Link)	6,527	-	6,881	-	-	-
	634115 - Goodwill (Microenterprise)	42,458	-	39,321	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	CDBG

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	634115 - Grant Admin Contracted Serv	-	778,389	43,071	827,493	827,495	829,871
	634115 - Habitat for Humanity	241,094	-	197,199	-	-	-
	634115 - Parks & Rec ChildCare	8,547	-	8,403	-	-	-
	634115 - Parks & Rec Transportation	16,995	-	16,706	-	-	-
	634115 - Sunrise Transportation	9,851	-	9,830	-	-	-
	634119 - Grant Admin Emp Health Clinic	100	400	400	400	400	400
	634120 - Grant Admin Outside Services	-	14,555	14,555	10,855	9,212	14,555
	640105 - Grant Admin Travel Costs	4,734	8,804	8,804	9,390	9,390	8,804
	641101 - Grant Admin Communication Serv	-	-	-	-	-	-
	641104 - Grant Admin Postage & Shipping	10	500	500	500	500	500
	647101 - Grant Admin Printing	-	-	-	-	-	-
	648101 - Grant Admin Advertising	2,167	1,200	1,200	1,200	1,200	1,200
	649103 - Grant Admin Various Fees	1,607	1,000	1,000	1,000	1,000	1,000
	652101 - Grant Admin Office Supplies	1,418	2,500	2,500	2,500	2,500	2,500
	652116 - Grant Admin Small Equipment	-	1,000	1,000	1,000	1,000	1,000
	652121 - Grant Admin Comp Equip/Access	605	-	-	-	-	-
	652122 - Grant Admin Computer Software	1,500	3,000	3,000	11,400	11,400	3,000
	652199 - Other Operating Mat & Supplies	33	-	-	-	-	-
	654101 - Grant Admin Book Pub/Membrshp	3,199	3,500	3,500	3,500	3,500	3,500
	655101 - Grant Admin Training & Seminar	3,665	4,250	4,250	4,700	4,700	4,250
	655102 - Grant Admin In-House Training	-	500	500	500	500	500
	658999 - Capital Contra Operating	-	-	-	-	-	-
	663103 - Sidewalks	-	-	-	-	-	-
	691101 - Grant Admin Xfer Out to GF	4,776	69,178	69,178	54,782	56,425	58,118
Expense Total		1,305,956	940,159	1,285,647	940,159	940,159	940,159
Revenue	531501 - Economic Envrnmnt Fed Grant	(1,138,077)	(940,159)	(1,043,100)	(940,159)	(940,159)	(940,159)
	561101 - Bank investment income	13	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(160,902)	-	(242,547)	-	-	-
	581101 - Xfer in fr General Fund	-	-	-	-	-	-
Revenue Total		(1,298,966)	(940,159)	(1,285,647)	(940,159)	(940,159)	(940,159)
Grand Total		6,990	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	HUD

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary (BU Split JE)	31,147	-	10,859	-	-	-
	621101 - FICA Taxes (BU Split JE)	2,096	-	-	-	-	-
	621101 - Grant Admin FICA Taxes	-	-	-	-	-	-
	621102 - Medicare Taxes (BU Split JE)	490	-	-	-	-	-
	622101 - General Retirement (BUsplitJE)	1,778	-	-	-	-	-
	622104 - ICMA (401A) (BU Split JE)	1,365	-	-	-	-	-
	622111 - UAAL General Retirement	1,972	-	-	-	-	-
	623101 - Life,Health,Disability Insur	444	-	-	-	-	-
	623102 - Self-Insured Health Plan-Split	4,012	-	-	-	-	-
	624101 - Grant Admin Workers Comp	-	-	-	-	-	-
	624101 - Workers Compensation(BU Split)	72	-	-	-	-	-
	624103 - Leave Payout (BU Split JE)	2,281	-	-	-	-	-
	631305 - City Property Acq Appraisals	-	-	-	-	-	-
	631312 - Grant Admin Acctg & Auditing	192	-	-	-	-	-
	631399 - City Prop Acq Other Prof	(9)	-	-	-	-	-
	634115 - CCHDC New Construction	-	-	17,790	-	-	-
	634115 - CCHDC Rehab/Resale	402,448	-	79,940	-	-	-
	634115 - NSP Demo/Reconst	-	-	-	-	-	-
	640105 - Grant Admin Travel Costs	-	-	-	-	-	-
	641104 - Grant Admin Postage & Shipping	-	-	-	-	-	-
	648101 - Grant Admin Advertising	-	-	-	-	-	-
	649103 - Grant Admin Various Fees	-	-	-	-	-	-
	655101 - Grant Admin Training & Seminar	-	-	-	-	-	-
	691101 - Grant Admin Xfer Out to GF	9,552	-	-	-	-	-
Expense Total		457,841	-	108,589	-	-	-
Revenue	561101 - Bank investment income	(1,459)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(561,524)	-	(108,589)	-	-	-
Revenue Total		(562,983)	-	(108,589)	-	-	-
Grand Total		(105,143)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Building

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	2,099,897	2,639,114	2,639,114	2,988,676	3,096,380	3,185,044
	612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
	612002 - Longevity Salary	2,216	2,164	2,164	-	-	-
	613102 - Contract Employees Salary/Wage	14,157	50,196	50,196	23,660	23,660	23,660
	614101 - Overtime	277,952	60,000	60,000	65,000	68,250	60,000
	614101 - Overtime (BU Split JE)	-	-	-	-	-	-
	615101 - Special Pay/Add Pay	6,893	8,790	8,790	8,790	8,790	8,790
	615104 - Standby Pay	16,801	19,475	19,475	14,287	16,704	17,202
	621101 - FICA Taxes	157,889	177,548	177,548	195,826	203,102	208,224
	621101 - FICA Taxes (BU Split JE)	(21)	-	-	-	-	-
	621102 - Medicare Taxes	37,000	41,526	41,526	45,795	47,498	48,700
	621102 - Medicare Taxes (BU Split JE)	(5)	-	-	-	-	-
	622101 - General Retirement	155,428	198,692	198,692	252,944	255,025	261,394
	622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
	622111 - UAAL General Retirement	759,830	896,549	896,549	923,446	951,150	896,549
	623101 - Life,Health,Disability Insur	28,402	44,203	44,203	48,484	50,284	51,711
	623102 - Self-Insured Health Plan	304,123	440,483	440,483	544,221	582,171	611,277
	623107 - Opt Out Health Ins Subsidy	3,960	3,840	3,840	3,840	3,840	3,840
	624101 - Workers Compensation	17,510	21,206	21,206	26,306	27,145	29,836
	624101 - Workers Compensation(BU Split)	(1)	-	-	-	-	-
	624102 - Unemployment	-	-	-	-	-	-
	624103 - Leave Payout	114,319	84,888	84,888	55,255	56,913	58,620
	629998 - Contra Personnel	(33,320)	-	-	-	-	-
	631305 - Appraisal & Title Search	-	-	-	-	-	-
	631307 - Studies & Master Plans	-	50,000	50,000	-	-	-
	631312 - Accounting & Auditing	875	1,062	1,910	1,175	1,212	1,250
	634119 - Employee Health Clinic Charges	1,050	522	522	5,850	5,996	6,146
	634120 - Outside Services	296	51,203	65,530	52,227	50,000	51,500
	640101 - Food And Mileage (City)	-	-	-	200	205	210
	640105 - Travel Costs	280	7,554	4,554	10,017	10,267	10,524
	641101 - Communication Service	12,768	15,998	15,998	16,318	16,726	17,144
	641102 - Telephone Service	8,205	10,302	10,302	10,508	10,508	10,771
	641104 - Postage & Shipping	15	600	600	612	612	627
	643202 - Electric	13,610	17,828	17,828	15,458	16,385	17,368
	643203 - Water & Sewer	1,844	1,829	1,829	1,875	1,921	1,969
	644103 - Copy & Fax Machine Rent/Lease	3,510	3,295	3,295	3,510	3,598	3,688
	646102 - Equip Repair/Maintenance	394	5,978	5,978	6,098	6,098	6,250
	646106 - Unleaded Fuel	37,873	55,435	55,435	56,544	59,937	63,533
	646109 - Facilities Charges	2,105	651	651	2,000	2,050	2,101
	646109 - Facilities Charges Overhead	1,948	1,526	1,526	1,556	1,595	1,635
	646110 - Fleet Charges	24,216	29,282	29,282	29,868	30,615	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Building

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646110 - Fleet Charges Overhead	12,604	10,170	10,170	10,373	10,632	10,898
	647101 - Printing	2,219	1,551	1,551	2,000	2,050	2,101
	648101 - Advertising	450	-	-	-	-	-
	649103 - Various Fees	299	-	-	-	-	-
	649129 - Credit Card Fees	89,041	52,750	52,750	56,500	60,100	61,603
	652101 - Office Supplies	7,011	4,577	4,577	7,000	7,175	7,354
	652113 - Uniforms	4,395	5,550	5,550	5,661	5,900	6,048
	652115 - Tools	795	1,100	1,100	1,122	1,300	1,333
	652116 - Small Equipment	6,981	2,900	2,900	2,958	3,000	3,075
	652121 - Computer Equip/Accessory	32,788	12,700	12,700	12,954	13,278	13,610
	652122 - Computer Software/License	238	18,306	9,506	18,672	19,750	20,244
	652124 - Safety Equipment	42	305	305	311	319	327
	652199 - Other Operating Mat & Supplies	4,389	3,051	5,851	7,000	7,175	7,354
	654101 - Books Pubs Subscrpt & Membrshp	1,900	2,543	13,543	8,720	8,938	9,161
	655101 - Training & Seminars	3,056	10,910	4,583	15,000	15,375	15,759
	655102 - In-House Training	357	2,543	2,543	2,594	2,659	2,725
	656101 - Discounts Taken/Lost	-	-	-	-	-	-
	664101 - Equipment	-	-	86,729	-	-	-
	664102 - Vehicles	67,620	-	-	-	-	-
	664102 - Vehicles - Additional	-	-	-	110,000	-	-
	664102 - Vehicles - Replacement	221,610	75,302	198,892	-	-	-
	691101 - Xfer Out to General Fund	742,189	1,022,617	1,022,617	1,049,198	1,080,674	1,113,094
	691701 - Xfer Out to 2014 Cap Imp Rev	8,959	8,959	8,959	8,921	8,948	8,901
	691701 - Xfer Out to 2015 Spec Ob Note	13,056	13,120	13,120	13,158	13,176	13,146
	699901 - Unassigned Fund Balance	-	7,479,991	7,984,891	10,654,158	10,855,757	11,661,637
Expense Total		5,292,016	13,670,684	14,396,751	17,396,646	17,724,843	18,617,933
Revenue	522201 - Single Family Homes Permits	(3,128,871)	(1,888,095)	(1,888,095)	(2,076,905)	(2,284,596)	(2,513,056)
	522202 - Single Fam Add/Remodel Permits	(110,500)	(127,415)	(127,415)	(140,157)	(154,173)	(169,590)
	522203 - Town Houses Permits	(311)	-	-	-	-	-
	522204 - Duplexes Permits	(297,842)	(89,927)	(89,927)	(98,920)	(108,812)	(119,693)
	522205 - Multi-Family Permits	(128,203)	(10,945)	(10,945)	(12,040)	(13,245)	(14,570)
	522206 - Commercial-Office Permits	(194,665)	(116,065)	(116,065)	(119,547)	(123,133)	(126,827)
	522208 - Commercial Add/Remodel Permits	(78,687)	(93,540)	(93,540)	(96,346)	(99,236)	(102,213)
	522212 - Miscellaneous Permits	(3,310,363)	(3,235,900)	(3,235,900)	(3,559,490)	(3,915,439)	(4,306,983)
	522213 - Misc Permit/Admin Exten/Sen360	(100)	-	-	-	-	-
	541905 - Zoning Fees Gen Gov Charge	-	-	-	-	-	-
	541910 - Reinspection Gen Gov Chg	(250,167)	(248,845)	(248,845)	(273,730)	(301,103)	(331,213)
	542901 - Radon Gas Trust Fund Fee	(9,509)	(9,970)	(9,970)	(10,967)	(12,064)	(13,270)
	542902 - Bldg Certification Fees	(9,509)	(6,435)	(6,435)	(7,079)	(7,787)	(8,566)
	559101 - Other Judgment/Fine/Forfeits	(105,938)	(39,755)	(39,755)	(43,731)	(48,104)	(52,914)
	561101 - Bank investment income	(21,859)	(665)	(665)	(732)	(805)	(884)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Building

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	561107 - Longterm Investment Earnings	(55,898)	(1,725)	(1,725)	(1,898)	(2,088)	(2,297)
	561301 - Change in Fair Value Invest	34,146	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	3,470	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(25,700)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(869)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(372)	(100)	(100)	(100)	(100)	(100)
	599960 - Operating Fund Balance	-	(7,801,302)	(8,527,369)	(10,955,004)	(10,654,158)	(10,855,757)
Revenue Total		(7,691,746)	(13,670,684)	(14,396,751)	(17,396,646)	(17,724,843)	(18,617,933)
Grand Total		(2,399,730)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	P&R Programs

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	2,023,595	2,270,749	2,270,749	2,437,678	2,508,976	2,582,425
	612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
	612002 - Longevity Salary	3,465	3,807	3,807	625	625	625
	613102 - Contract Employees Salary/Wage	1,650,982	1,937,099	1,937,099	1,932,821	1,964,768	1,997,059
	614101 - Overtime	21,646	4,592	4,592	24,579	24,731	24,288
	614101 - Overtime (BU Split JE)	276	-	-	-	-	-
	615101 - Special Pay/Add Pay	13,802	10,371	10,371	12,301	12,301	12,301
	615104 - Standby Pay	2,765	1,043	1,043	3,152	3,247	3,343
	615106 - Shift Differential Pay	4,921	5,208	5,208	4,696	4,696	4,696
	621101 - FICA Taxes	237,338	268,066	268,066	277,876	284,418	291,158
	621101 - FICA Taxes (BU Split JE)	(1,355)	-	-	-	-	-
	621102 - Medicare Taxes	55,505	62,696	62,696	65,001	66,548	68,129
	621102 - Medicare Taxes (BU Split JE)	(317)	-	-	-	-	-
	622101 - General Retirement	138,148	157,756	157,756	190,314	195,917	201,754
	622101 - General Retirement (BU Split JE)	24	-	-	-	-	-
	622111 - UAAL General Retirement	558,437	656,152	656,152	661,788	681,642	702,092
	623101 - Life, Health, Disability Insur	27,786	37,403	37,403	39,694	40,834	42,018
	623102 - Self-Insured Health Plan	355,898	480,419	480,419	519,604	577,344	578,309
	623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	9,600	9,216	9,216	9,600	9,600	9,600
	624101 - Workers Compensation	166,796	208,502	208,502	199,950	204,125	209,684
	624101 - Workers Compensation (BU Split)	28	-	-	-	-	-
	624102 - Unemployment	1,704	-	-	-	-	-
	624103 - Leave Payout	109,614	82,365	82,365	70,713	72,834	75,019
	629997 - Contra-AR for Payroll Overpymt	(123)	-	-	-	-	-
	629998 - Contra Personnel	(27,583)	-	-	-	-	-
	631399 - Other Professional Services	4,835	3,542	3,742	3,574	3,810	3,846
	634104 - Security Services	588	761	2,267	766	781	5,031
	634107 - Physicals - General	-	-	1,000	1,000	1,000	1,000
	634116 - Parks & Rec Programs	776,757	1,670,245	1,646,022	1,674,678	1,720,297	1,768,903
	634119 - Employee Health Clinic Charges	1,200	2,369	2,369	2,397	2,470	2,470
	634120 - Outside Services	220,422	15,174	19,357	16,882	32,303	17,815
	640101 - Food And Mileage (City)	138	1,653	1,580	855	867	881
	640105 - Travel Costs	6,813	3,640	6,766	9,747	9,289	9,561
	641101 - Communication Service	10,657	13,181	14,517	12,198	12,558	12,885
	641102 - Telephone Service	47,325	47,123	47,123	43,498	44,440	45,580
	641104 - Postage & Shipping	3,346	5,215	5,015	4,907	4,598	4,694
	643202 - Electric	126,315	180,017	172,432	149,075	158,019	167,501
	643203 - Water & Sewer	76,544	83,080	83,080	83,111	83,492	84,023
	643205 - Propane Fuel	3,179	4,524	4,524	4,649	4,777	4,916
	644101 - Building Rental/Leases	800	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	P&R Programs

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	644102 - Equipment Rental/Leases	88,024	2,173	2,173	2,173	2,185	2,240
	644103 - Copy & Fax Machine Rent/Lease	12,795	17,477	15,528	15,864	15,706	16,023
	644104 - Uniforms/Linen/Mats Rent/Lease	614	800	800	820	840	860
	644199 - Other Rentals/Leases	3,381	4,633	3,402	2,213	2,241	2,299
	645101 - Insurance	-	-	-	-	-	-
	646102 - Equip Repair/Maintenance	23,919	19,686	24,786	23,935	16,822	17,439
	646103 - Building Maintenance	87,286	40,080	38,293	397,440	174,990	74,391
	646104 - Diesel Fuel	1,868	9,932	9,932	6,266	6,642	1,872
	646105 - Parts Repair/Maintenance	-	-	-	-	-	-
	646106 - Unleaded Fuel	39,792	46,542	45,942	52,785	54,046	54,441
	646107 - Oil & Grease	20	-	-	-	-	-
	646108 - Other Repairs & Maint.	6,651	13,600	12,094	7,800	7,410	7,575
	646109 - Facilities Charges	280,621	388,161	388,270	387,319	391,120	400,248
	646109 - Facilities Charges Overhead	259,446	-	-	-	-	-
	646109 - Facilities Charges Projects	20,538	-	-	-	-	-
	646110 - Fleet Charges	48,242	58,412	58,412	62,122	63,730	64,675
	646110 - Fleet Charges Overhead	24,672	-	-	-	-	-
	646124 - Dyed Diesel Fuel	-	3,060	3,060	3,124	3,312	3,511
	646300 - Warranty/Maint/Service Plans	1,005	-	-	-	-	-
	647101 - Printing	30,898	18,395	18,308	18,997	19,276	19,781
	648101 - Advertising	69,710	2,446	3,749	3,884	3,196	3,299
	648102 - Public Relations	25	846	446	640	650	670
	649102 - Bank Fees	1,767	1,651	1,651	1,668	2,071	2,082
	649103 - Various Fees	11,707	4,175	4,175	4,441	4,571	4,670
	649129 - Credit Card Fees	35,217	39,595	39,156	40,081	40,802	40,841
	649199 - Other Current Charges	27,636	20,010	18,540	18,762	24,310	30,000
	652101 - Office Supplies	19,499	25,413	25,212	23,526	25,080	25,733
	652113 - Uniforms	6,895	8,147	7,995	8,417	8,454	8,713
	652114 - Chemicals	20,962	22,625	25,025	23,190	23,770	24,375
	652115 - Tools	835	549	649	400	621	633
	652116 - Small Equipment	51,097	56,386	57,525	69,557	61,796	62,392
	652117 - Janitorial Supplies	35,982	39,313	39,281	40,472	41,274	42,319
	652119 - Food And Beverage	151,160	83,181	88,507	97,864	99,425	101,972
	652120 - Merchandise	43,895	50,600	47,800	46,835	52,919	54,348
	652121 - Computer Equip/Accessory	12,720	12,020	10,116	9,430	9,569	10,615
	652122 - Computer Software/License	412	1,390	1,390	1,090	1,212	1,119
	652124 - Safety Equipment	3,327	3,707	4,835	9,102	4,182	3,817
	652141 - Trophies/Awards	-	-	200	-	-	-
	652199 - Other Operating Mat & Supplies	39,545	24,689	28,762	28,776	26,652	25,901
	652998 - Inventory Adjustment	3,466	-	-	-	-	-
	653103 - Sidewalk Maintenance	1,961	-	-	-	-	8,500

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	P&R Programs

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	653105 - Parking Lot Maintenance	-	-	-	55,000	-	-
	653109 - Parks Maintenance & Repair	5,546	14,000	16,350	302,285	45,500	27,000
	654101 - Books Pubs Subscrpt & Membrshp	2,474	4,112	4,438	3,587	3,438	3,513
	655101 - Training & Seminars	3,512	6,291	10,275	9,240	9,187	13,170
	655102 - In-House Training	5,997	5,164	5,329	5,283	5,402	5,574
	656101 - Discounts Taken/Lost	(121)	-	-	-	-	-
	662301 - Building Improvement	-	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	77,492	-	12,050	19,500	-	-
	663101 - Roads Curbs Gutters	-	60,000	60,000	-	-	-
	664101 - Equipment	87,839	38,000	450,560	35,000	25,000	10,000
	664101 - Equipment - Replacement	-	-	-	12,000	-	16,000
	664102 - Vehicles	-	-	-	-	-	-
	664102 - Vehicles - Replacement	-	86,500	109,846	28,000	90,000	100,000
Expense Total		8,282,200	9,459,729	9,900,100	10,336,617	10,098,708	10,224,217
Revenue	531690 - Other Human Services Fed Grant	(217,427)	(278,023)	(278,023)	(283,484)	(294,104)	(294,104)
	534690 - Other Human Serv State Grant	(306,933)	(289,473)	(289,473)	(342,219)	(353,948)	(353,948)
	537701 - Culture/Rec Local Grant	-	-	-	-	-	-
	543907 - Allow for Uncollectible RevAdj	5,738	-	-	-	-	-
	547202 - Pool Service Charge	(82,369)	(76,074)	(76,074)	(72,394)	(79,147)	(80,729)
	547203 - Tennis Service Charge	(121,377)	(119,483)	(119,483)	(121,137)	(122,350)	(125,796)
	547204 - Yacht Club Usage Serv Charge	(229,425)	(237,497)	(237,497)	(237,497)	(242,919)	(243,656)
	547205 - Parking Annual Pass Serv Chg	(32,612)	(36,006)	(36,006)	(37,086)	(38,199)	(38,965)
	547206 - Parking Daily Pass Serv Chg	(78,461)	(88,744)	(88,744)	(90,067)	(92,769)	(94,624)
	547301 - Arts: Art Studio	(116,657)	(186,774)	(186,774)	(160,388)	(163,495)	(167,584)
	547401 - Offsite Special Events	(223,322)	(271,593)	(271,593)	(277,052)	(279,827)	(288,226)
	547402 - Stage Rental	(8,144)	(17,425)	(17,425)	(17,861)	(18,040)	(18,582)
	547403 - Special Event Permits	(1,870)	(3,460)	(3,460)	(2,160)	(2,840)	(2,850)
	547501 - Rotino Sr Center Serv Charges	(86,196)	(95,998)	(95,998)	(97,913)	(99,863)	(99,973)
	547502 - Lake Kennedy Sr Ctr Serv Chg	(119,609)	(136,850)	(136,850)	(135,700)	(138,300)	(140,350)
	547503 - Four Freedom Service Charges	(233,744)	(224,618)	(224,618)	(234,780)	(240,659)	(246,681)
	547505 - Youth Center Service Charges	(372,714)	(557,406)	(557,406)	(552,583)	(556,550)	(579,300)
	547506 - Skate Park Service Charges	(77,398)	(71,550)	(71,550)	(93,580)	(93,580)	(93,580)
	547507 - Aquatic Service Charges	(72,063)	(70,718)	(70,718)	(78,388)	(78,273)	(78,606)
	547508 - Pops Café Service Charges	(123,095)	(141,200)	(141,200)	(141,886)	(143,200)	(144,000)
	547518 - Food & Beverage Serv Charges	(103,374)	(250,951)	(250,951)	(253,392)	(254,927)	(261,992)
	547535 - Environmental Rec Serv Chg	(71,159)	(100,399)	(100,399)	(103,194)	(104,547)	(104,547)
	547542 - Dog Park Serv Chg	(15,741)	(13,950)	(13,950)	(20,450)	(20,450)	(20,450)
	547544 - Memberships Serv Chg	(2,824)	-	-	-	-	-
	547901 - Special Population Serv Charge	(118,623)	(147,564)	(147,564)	(147,544)	(147,544)	(147,544)
	547902 - Youth Serv Service Charges	(410,874)	(234,970)	(234,970)	(254,600)	(266,257)	(266,507)
	547904 - P&R Transportation Serv Charge	(55,298)	(57,600)	(57,600)	(58,000)	(59,800)	(60,000)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	P&R Programs

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	547905 - Athletic Program Serv Charges	(244,727)	(289,050)	(289,050)	(296,276)	(299,241)	(305,207)
	547906 - Merchandise Sales	(58,696)	(63,565)	(63,565)	(72,410)	(73,833)	(75,282)
	547908 - Charter School EBAS Oasis Elem	(21,720)	(19,950)	(19,950)	(19,950)	(20,000)	(20,500)
	547910 - Charter School EBAS CM Elem	(211,363)	(218,700)	(218,700)	(218,700)	(225,000)	(230,000)
	554101 - Local Ord Violation Fines	(14,117)	(11,000)	(11,000)	(11,000)	(11,000)	(11,220)
	559102 - Returned Check Fees	(165)	(800)	(800)	(800)	(800)	(800)
	561101 - Bank investment income	(92)	-	-	-	-	-
	561107 - Longterm Investment Earnings	317	(750)	(750)	(750)	(750)	(500)
	561301 - Change in Fair Value Invest	429	(750)	(750)	(750)	(750)	(500)
	561401 - Gain (Loss) on Investment Sale	16	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(8,916)	-	-	(2,000)	2,050	(2,102)
	566101 - Contrib/Donation Private Sourc	(26,245)	(60,030)	(72,080)	(24,150)	(24,354)	(24,758)
	566102 - Contrib/Donation Sponsorships	(89,576)	(199,561)	(199,561)	(204,455)	(206,466)	(211,765)
	569101 - Other Miscellaneous Revenue	(25,602)	(5,740)	(5,740)	(16,883)	(17,218)	(17,626)
	569115 - Purchasing Card Rebate	(5,141)	-	-	-	-	-
	569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
	569203 - Over/Short Rec Trac Misc Rev	1,047	-	-	-	-	-
	581101 - Xfer in fr General Fund	(4,150,000)	(4,766,507)	(5,194,828)	(5,540,138)	(5,214,758)	(5,256,363)
	581141 - Xfer in fr Yacht Basin Fund	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)
	599960 - Operating Fund Balance	-	-	-	-	-	-
Revenue Total		(8,245,118)	(9,459,729)	(9,900,100)	(10,336,617)	(10,098,708)	(10,224,217)
Grand Total		37,083	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Waterpark

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	236,652	268,214	268,214	284,511	293,046	301,837
	613102 - Contract Employees Salary/Wage	627,161	776,085	776,085	784,726	792,965	792,965
	614101 - Overtime	1,479	-	-	-	-	-
	615101 - Special Pay/Add Pay	1,780	1,780	1,780	1,780	1,780	1,780
	621101 - FICA Taxes	54,319	65,836	65,836	67,248	68,316	68,887
	621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
	621102 - Medicare Taxes	12,704	15,396	15,396	15,729	15,977	16,109
	621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
	622101 - General Retirement	21,334	24,783	24,783	26,011	26,786	27,585
	622111 - UAAL General Retirement	74,302	87,025	87,025	103,965	107,084	110,297
	623101 - Life,Health,Disability Insur	3,200	4,473	4,473	4,604	4,740	4,883
	623102 - Self-Insured Health Plan	35,882	46,272	46,272	51,460	55,190	57,950
	624101 - Workers Compensation	39,382	52,980	52,980	31,283	34,212	30,839
	624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
	624102 - Unemployment	16	-	-	-	-	-
	624103 - Leave Payout	10,779	15,803	15,803	13,664	14,074	14,496
	629998 - Contra Personnel	(3,294)	-	-	-	-	-
	631303 - Lab Services	-	200	200	200	200	205
	631312 - Accounting & Auditing	582	805	1,489	821	835	856
	631399 - Other Professional Services	7,399	10,300	10,300	10,300	10,300	10,609
	634103 - Trash Removal	-	1,000	1,000	1,000	1,000	1,025
	634104 - Security Services	-	500	500	500	500	513
	634116 - Parks & Rec Programs	996	1,050	1,050	1,075	1,100	1,128
	634119 - Employee Health Clinic Charges	125	200	200	200	200	205
	634120 - Outside Services	408	28,058	28,058	3,320	3,325	3,330
	640101 - Food And Mileage (City)	-	200	200	200	200	205
	640105 - Travel Costs	2,688	2,000	2,000	2,925	2,925	2,999
	641101 - Communication Service	-	1,025	1,025	650	650	650
	641102 - Telephone Service	4,070	3,800	3,800	3,900	4,100	4,203
	641104 - Postage & Shipping	364	1,550	1,550	1,000	1,000	1,025
	643202 - Electric	85,266	115,000	115,000	97,750	103,615	109,832
	643203 - Water & Sewer	216,580	158,875	158,875	162,875	171,019	175,295
	643204 - Stormwater	13,824	12,712	12,712	12,712	16,424	16,835
	643205 - Propane Fuel	498	2,500	2,500	2,500	2,500	2,563
	644102 - Equipment Rental/Leases	8,681	11,500	11,500	11,500	11,500	11,788
	644103 - Copy & Fax Machine Rent/Lease	2,152	2,400	2,400	2,400	2,400	2,460
	644104 - Uniforms/Linen/Mats Rent/Lease	548	1,700	1,700	1,300	1,300	1,333
	646102 - Equip Repair/Maintenance	55,343	39,000	39,000	46,000	42,000	43,050
	646103 - Building Maintenance	3,951	50,000	25,000	40,000	15,000	15,375
	646104 - Diesel Fuel	31	100	100	100	100	103
	646106 - Unleaded Fuel	1,106	1,425	1,425	1,425	1,425	1,506

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Waterpark

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646107 - Oil & Grease	128	500	500	400	400	410
	646108 - Other Repairs & Maint.	34,679	35,000	35,000	35,000	35,000	35,875
	646109 - Facilities Charges	22,454	20,000	20,000	20,000	40,000	41,000
	646109 - Facilities Charges Overhead	20,134	-	-	-	-	-
	646109 - Facilities Charges Projects	37,096	-	-	-	-	-
	646110 - Fleet Charges	520	1,500	1,500	1,500	1,500	1,538
	646110 - Fleet Charges Overhead	193	-	-	-	-	-
	647101 - Printing	4,273	5,500	5,500	5,500	6,500	6,663
	648101 - Advertising	112,177	124,000	122,094	124,000	124,000	127,100
	648102 - Public Relations	3,795	500	500	500	1,000	1,025
	649102 - Bank Fees	932	1,600	1,600	1,600	1,600	1,640
	649103 - Various Fees	6,036	6,200	31,200	6,200	6,200	6,355
	649114 - Lot Mow / Impact - City	360	380	380	385	385	395
	649129 - Credit Card Fees	24,594	24,000	24,000	24,000	24,000	24,600
	652101 - Office Supplies	2,432	4,700	4,700	4,000	4,700	4,818
	652113 - Uniforms	8,035	16,500	16,500	16,500	17,500	17,938
	652114 - Chemicals	31,704	47,750	47,750	47,750	47,750	48,944
	652115 - Tools	4,359	1,000	1,000	1,000	2,000	2,050
	652116 - Small Equipment	22,493	27,000	27,000	35,000	27,000	27,675
	652117 - Janitorial Supplies	5,046	7,000	7,000	6,000	6,100	6,253
	652118 - Operating Medical Supply	564	1,150	1,150	900	925	950
	652119 - Food And Beverage	163,726	199,620	199,620	199,620	204,611	209,727
	652120 - Merchandise	20,494	21,525	21,525	21,525	21,525	22,063
	652121 - Computer Equip/Accessory	1,400	4,500	4,500	4,500	4,500	4,613
	652122 - Computer Software/License	-	300	300	300	300	308
	652124 - Safety Equipment	4,571	6,304	6,304	6,304	6,304	6,462
	652125 - Sod, Seed, Sand And Soil	-	-	-	-	-	-
	652199 - Other Operating Mat & Supplies	17,735	20,100	20,100	20,100	20,100	20,603
	652998 - Inventory Adjustment	8,968	-	-	-	-	-
	653105 - Parking Lot Maintenance	-	25,000	25,000	-	-	-
	653109 - Parks Maintenance & Repair	11,999	11,000	12,906	32,500	23,000	23,575
	654101 - Books Pubs Subscrpt & Membrshp	2,025	1,664	1,664	1,664	1,664	2,200
	655101 - Training & Seminars	-	1,025	1,025	1,150	1,150	2,350
	655102 - In-House Training	7,666	5,000	5,000	7,500	5,000	8,000
	656101 - Discounts Taken/Lost	(16)	-	-	-	-	-
	662301 - Building Improvement	-	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	421,308	-	400	-	-	-
	664101 - Equipment	26,755	5,000	5,000	-	-	-
	664101 - Equipment - Replacement	-	-	-	-	-	9,000
	664102 - Vehicles	25,783	-	-	-	-	-
	664102 - Vehicles - Replacement	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Waterpark

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	691101 - Xfer Out to General Fund	328,167	357,025	357,025	419,061	431,633	444,582
	691701 - Xfer Out to 2012 Sp Oblig DS	118,273	174,099	174,099	174,096	174,098	174,098
	693106 - Loss Due To Robbery	-	-	-	-	-	-
Expense Total		3,021,167	2,960,989	2,962,073	3,008,189	3,048,233	3,117,531
Revenue	547521 - Group Sales Service Charges	(144,710)	(205,224)	(205,224)	(209,328)	(211,421)	(213,536)
	547522 - Locker Rental Service Charges	(50,141)	(75,480)	(75,480)	(76,989)	(77,759)	(78,537)
	547523 - Parking Service Charge	(95,077)	(122,400)	(122,400)	(124,848)	(126,096)	(127,357)
	547534 - Lessons Serv Chg	(28,770)	(27,000)	(27,000)	(27,000)	(27,270)	(27,543)
	547548 - Food Sales Serv Chg	(278,198)	(260,000)	(260,000)	(260,000)	(262,600)	(265,226)
	547549 - Beverage Sales Serv Chg	(14,439)	(74,000)	(74,000)	(74,000)	(74,740)	(75,488)
	547553 - Candy Sales Serv Chg	(37,746)	(146,000)	(146,000)	(146,000)	(147,460)	(148,935)
	547554 - Admission Daily Resident	(303,682)	(393,961)	(393,961)	(401,840)	(405,858)	(409,917)
	547555 - Admission Daily Non-Resident	(664,316)	(690,221)	(690,221)	(819,736)	(827,933)	(836,213)
	547556 - Season Pass Resident Serv Chg	(115,212)	(173,400)	(173,400)	(176,868)	(178,637)	(180,424)
	547557 - Season Pass Non-Resident SC	(8,297)	(17,000)	(17,000)	(17,000)	(17,170)	(17,342)
	547558 - Pavilion Rental Serv Chg	(400)	(500)	(500)	(500)	(505)	(511)
	547562 - Specials/Discounts Serv Chg	(97,012)	(278,000)	(278,000)	(244,600)	(280,780)	(283,588)
	547906 - Merchandise Sales	(52,952)	(56,100)	(56,100)	(49,288)	(57,897)	(58,476)
	561101 - Bank investment income	(10)	-	-	-	-	-
	561107 - Longterm Investment Earnings	305	-	-	-	-	-
	561301 - Change in Fair Value Invest	251	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	(0)	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(4,100)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(571)	(200)	(200)	(200)	(2,000)	(2,020)
	569114 - Staff Uniform Resales Misc Rev	(6,013)	(8,936)	(8,936)	(8,936)	(8,936)	(9,026)
	569115 - Purchasing Card Rebate	(1,152)	(950)	(950)	(950)	(950)	(960)
	569203 - Over/Short Rec Trac Misc Rev	(68)	60	60	60	60	61
	581101 - Xfer in fr General Fund	(802,577)	(431,677)	(432,761)	(370,166)	(340,281)	(382,493)
	599950 - Use of Fund Balance	-	-	-	-	-	-
Revenue Total		(2,704,887)	(2,960,989)	(2,962,073)	(3,008,189)	(3,048,233)	(3,117,531)
Grand Total		316,279	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Golf Course

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	612,862	635,049	635,049	672,371	692,543	713,320
	613102 - Contract Employees Salary/Wage	264,490	376,415	376,415	326,473	326,473	326,473
	614101 - Overtime	12,564	8,700	8,700	9,700	9,991	9,991
	615101 - Special Pay/Add Pay	3,090	2,800	2,800	2,800	2,800	2,800
	615104 - Standby Pay	8,658	9,260	9,260	9,586	9,873	10,170
	615105 - Tool Allowance Spec Pay	600	600	600	600	600	600
	621101 - FICA Taxes	57,982	65,117	65,117	64,718	66,045	67,388
	621102 - Medicare Taxes	13,561	15,231	15,231	15,140	15,446	15,763
	622101 - General Retirement	45,631	48,270	48,270	57,768	59,488	61,233
	622111 - UAAL General Retirement	175,212	204,976	204,976	202,493	208,568	214,826
	622114 - General Pension Exp - GASB 68	(66,873)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	8,331	10,757	10,757	11,050	11,381	11,719
	623102 - Self-Insured Health Plan	116,238	138,457	138,457	147,854	152,133	159,739
	623105 - Othr Post Employ Benefit(OPEB)	(352,204)	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	1,920	1,920	1,920	1,920	1,920	1,920
	624101 - Workers Compensation	32,438	47,941	47,941	38,954	39,680	40,416
	624102 - Unemployment	81	-	-	-	-	-
	624103 - Leave Payout	56,777	15,535	15,535	20,426	21,039	21,670
	629998 - Contra Personnel	(6,285)	-	-	-	-	-
	631303 - Lab Services	240	950	950	950	974	974
	631312 - Accounting & Auditing	210	930	1,792	965	995	1,026
	631399 - Other Professional Services	10,881	12,570	12,570	12,570	12,900	12,947
	634104 - Security Services	25	300	300	300	306	309
	634119 - Employee Health Clinic Charges	150	200	200	200	200	205
	634120 - Outside Services	45,233	34,540	57,515	35,105	36,358	36,366
	640101 - Food And Mileage (City)	346	630	630	630	646	649
	640105 - Travel Costs	1,544	2,086	2,286	2,086	2,148	2,148
	641101 - Communication Service	1,974	1,800	1,800	1,800	1,851	1,851
	641102 - Telephone Service	9,938	15,945	15,945	15,945	16,389	16,418
	641104 - Postage & Shipping	84	1,050	1,050	1,050	1,082	1,082
	643202 - Electric	49,487	74,906	56,531	59,905	63,500	67,310
	643204 - Stormwater	25,952	26,925	26,925	26,925	26,925	26,925
	643205 - Propane Fuel	4,859	4,967	6,967	5,092	5,347	5,347
	644101 - Building Rental/Leases	-	800	800	800	824	824
	644102 - Equipment Rental/Leases	72,057	112,000	116,000	112,000	112,100	112,100
	644103 - Copy & Fax Machine Rent/Lease	798	1,350	1,350	1,350	1,391	1,391
	644104 - Uniforms/Linen/Mats Rent/Lease	4,559	4,570	5,370	4,570	4,716	4,716
	644199 - Other Rentals/Leases	-	-	-	-	-	-
	646102 - Equip Repair/Maintenance	51,849	52,350	52,350	52,350	52,605	53,762
	646103 - Building Maintenance	13,335	13,720	13,720	20,313	44,134	44,134
	646104 - Diesel Fuel	8,035	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Golf Course

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646106 - Unleaded Fuel	6,790	11,850	11,850	8,500	11,850	12,561
	646107 - Oil & Grease	1,320	2,500	2,500	2,500	2,500	2,563
	646108 - Other Repairs & Maint.	-	-	-	-	-	-
	646109 - Facilities Charges	77,840	120,432	120,432	66,516	68,504	68,504
	646109 - Facilities Charges Overhead	70,122	53,916	53,916	-	-	-
	646110 - Fleet Charges	1,018	1,000	1,000	1,000	1,025	1,025
	646110 - Fleet Charges Overhead	419	-	-	-	-	-
	646124 - Dyed Diesel Fuel	-	15,000	8,000	10,000	15,000	15,000
	646300 - Warranty/Maint/Service Plans	1,050	-	-	-	-	-
	647101 - Printing	3,771	3,850	3,850	3,850	3,966	3,966
	648101 - Advertising	27,295	35,000	35,000	35,000	36,050	36,050
	648102 - Public Relations	-	10	10	10	11	11
	649102 - Bank Fees	1,166	500	500	500	515	515
	649103 - Various Fees	1,291	830	930	830	852	852
	649110 - Interfund Svc Pymt General Fd	342,309	387,132	387,132	389,222	400,899	412,926
	649110 - Interfund Svc Pymt Prop/Liab	5,723	5,571	5,571	6,096	6,218	6,342
	649114 - Lot Mow / Impact - City	307	280	280	280	289	289
	649129 - Credit Card Fees	30,027	15,000	15,000	25,000	25,450	25,450
	652101 - Office Supplies	3,723	3,700	3,700	3,700	3,811	3,811
	652113 - Uniforms	3,470	5,100	5,100	5,100	5,194	5,242
	652114 - Chemicals	130,854	145,000	129,500	145,000	148,625	148,625
	652115 - Tools	7	250	250	250	250	257
	652116 - Small Equipment	28,160	2,600	2,600	2,600	2,626	2,666
	652117 - Janitorial Supplies	5,549	5,851	5,051	5,851	5,980	6,020
	652118 - Operating Medical Supply	678	920	920	920	929	946
	652119 - Food And Beverage	115,163	127,000	137,210	128,000	130,000	130,000
	652120 - Merchandise	48,524	50,000	50,200	55,000	55,000	55,000
	652121 - Computer Equip/Accessory	2,660	2,250	2,250	2,250	2,310	2,317
	652122 - Computer Software/License	6,427	7,217	7,217	7,217	7,420	7,420
	652124 - Safety Equipment	-	1,400	1,400	1,400	1,411	1,438
	652125 - Sod, Seed, Sand And Soil	27,886	40,000	24,525	40,000	40,000	41,779
	652126 - Plants,Trees,Flower,Shrub	670	1,000	2,500	1,000	1,025	1,025
	652127 - Tournaments	26,644	15,000	22,965	15,000	15,000	15,000
	652199 - Other Operating Mat & Supplies	21,647	15,685	13,685	15,685	15,970	16,113
	652998 - Inventory Adjustment	9,229	-	-	-	-	-
	653105 - Parking Lot Maintenance	-	-	-	-	-	-
	653109 - Parks Maintenance & Repair	12,495	-	-	-	-	-
	654101 - Books Pubs Subscript & Membrshp	4,473	3,100	3,100	3,100	3,105	3,190
	655101 - Training & Seminars	777	2,220	2,120	2,220	6,722	2,278
	655102 - In-House Training	-	300	100	300	303	309
	656101 - Discounts Taken/Lost	(1,265)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Special Rev
Fund	Golf Course

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	659101 - Depreciation	105,838	-	-	-	-	-
	662101 - Buildings	30,241	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	116,882	-	17,980	-	-	-
	664101 - Equipment	173,889	19,534	29,034	-	-	8,500
	664101 - Equipment - Replacement	-	-	98,601	148,500	173,300	144,000
	664102 - Vehicles	-	-	-	-	-	-
	664102 - Vehicles - Replacement	-	120,294	120,294	-	-	-
	665101 - Capital Outlay Contra Expense	(321,012)	-	-	-	-	-
Expense Total		2,410,687	3,164,909	3,282,352	3,069,156	3,195,481	3,230,502
Revenue	547513 - Greens Fees Serv Chg	(846,734)	(902,848)	(902,848)	(971,000)	(971,000)	(971,000)
	547514 - Annual Green Fee Card Serv Chg	(126,070)	(436,052)	(436,052)	(430,000)	(430,000)	(430,000)
	547515 - Cart Rental Serv Chg	(542,542)	(790,537)	(790,537)	(790,537)	(790,537)	(794,490)
	547516 - Driving Range Fees Serv Chg	(75,402)	(76,622)	(76,622)	(78,936)	(79,725)	(80,124)
	547517 - Club Rental Service Charges	(11,870)	(11,495)	(11,495)	(11,842)	(11,961)	(12,021)
	547524 - Lunch Liquor Sales Serv Chg	(66,215)	(79,400)	(79,400)	(80,988)	(81,798)	(82,207)
	547525 - Lunch Sales Serv Chg	(83,713)	(99,747)	(99,747)	(102,760)	(103,787)	(104,306)
	547526 - Beverage Cart Food Sales	(10,045)	(20,703)	(20,703)	(21,328)	(21,541)	(21,649)
	547527 - Beverage Cart Liquor Sales	(20,012)	(29,407)	(29,407)	(30,295)	(30,598)	(30,751)
	547528 - Banquet Food Sales Serv Chg	(37,378)	(32,698)	(32,698)	(33,686)	(34,022)	(34,192)
	547529 - Banquet Liquor Sales Serv Chg	(387)	-	-	-	-	-
	547530 - Chet's Place Food Serv Chg	-	-	-	-	-	-
	547532 - Handicap Serv Chg	(1,845)	(2,686)	(2,686)	(2,767)	(2,795)	(2,809)
	547533 - Tournaments Serv Chg	(25,526)	(29,284)	(29,284)	(30,169)	(30,470)	(30,622)
	547534 - Lessons Serv Chg	(10,305)	(10,000)	(10,000)	(10,200)	(10,302)	(10,354)
	547906 - Merchandise Sales	(93,031)	(99,679)	(99,679)	(101,673)	(102,889)	(103,403)
	561101 - Bank investment income	(98)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(216)	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	37	-	-	-	-	-
	564101 - Disposition of Fixed Assets	-	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(1,675)	-	-	-	-	-
	566102 - Contrib/Donation Sponsorships	(200)	(17,400)	(17,400)	(20,000)	(22,000)	(22,110)
	569101 - Other Miscellaneous Revenue	(215)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(452)	-	-	-	-	-
	569203 - Over/Short Rec Trac Misc Rev	3	-	-	-	-	-
	569206 - GL Recon Balance Adjustment	(259)	-	-	-	-	-
	581101 - Xfer in fr General Fund	(893,896)	(526,351)	(643,794)	(352,975)	(472,056)	(500,464)
Revenue Total		(2,848,044)	(3,164,909)	(3,282,352)	(3,069,156)	(3,195,481)	(3,230,502)
Grand Total		(437,358)	-	-	-	-	-

DEBT SERVICE FUND

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Debt Service
Fund	(All)

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	634120 - Outside Services	893	500	500	500	500	500
	649103 - Various Fees	1,867	500	500	500	500	500
	671100 - Principal Expense - Debt	11,806,372	12,193,816	12,193,816	13,182,784	13,875,636	15,446,615
	672101 - Debt Interest Expense	9,307,870	9,336,152	9,336,152	8,338,061	7,935,097	7,581,152
	673104 - Debt Issue Costs	440,620	-	-	-	-	-
	685001 - Pymt to Ref Bond Escrow Agent	70,193,955	-	-	-	-	-
	691101 - Xfer Out to General Fund	2,216,046	-	-	-	-	-
	691201 - Xfer Out to Park Impact	-	-	-	-	-	-
	691201 - Xfer Out to Road Impact	-	-	-	-	-	-
	691701 - Xfer Out to 2005 Cap Imp Rev	-	-	-	-	-	-
	691701 - Xfer Out to 2006 Spec Oblig DS	-	-	-	-	-	-
	691701 - Xfer Out to 2010 Gas Tax DS	-	-	-	-	-	-
	691701 - Xfer Out to 2012 Sp Oblig DS	-	-	-	-	-	-
	691701 - Xfer Out to 2015 Spec Oblig	-	-	-	-	-	-
	691701 - Xfer Out to 2017 Spec Oblig DS	2,987	-	-	-	-	-
	699201 - Restricted Fund Balance	-	7,766,851	4,565,307	345,966	345,965	299,389
Expense Total		93,970,609	29,297,819	26,096,275	21,867,811	22,157,698	23,328,156
Revenue	561101 - Bank investment income	(21,227)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(44,470)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
	561113 - Escrow Account Interest Income	(28,474)	-	-	-	-	-
	561301 - Change in Fair Value Invest	1,897	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	169	-	-	-	-	-
	562104 - Debt Service Lease Payments	(3,073,155)	(4,278,469)	(4,278,469)	(3,443,028)	(3,351,983)	(3,261,644)
	569101 - Other Miscellaneous Revenue	(75)	-	-	-	-	-
	581101 - Xfer in fr General Fund	(6,722,391)	(7,644,616)	(7,644,616)	(7,544,582)	(7,925,260)	(9,909,955)
	581121 - Xfer in fr 5 Cent Gas Tax Addl	-	(431,938)	(431,938)	-	-	-
	581121 - Xfer in fr Building	(22,015)	(22,079)	(22,079)	(22,079)	(22,124)	(22,047)
	581121 - Xfer in fr CRA	(414,790)	(416,848)	(416,848)	(416,856)	(416,855)	(416,852)
	581121 - Xfer in fr Fire Impact Fund	(338,152)	(339,867)	(339,867)	(339,863)	(339,865)	(339,867)
	581121 - Xfer in fr Park Impact	(2,657,131)	(1,801,170)	(1,801,170)	(2,725,805)	(2,725,269)	(2,065,022)
	581121 - Xfer in fr Road Impact	(6,734,092)	(6,324,464)	(6,324,464)	(6,758,124)	(6,758,672)	(6,742,008)
	581121 - Xfer in fr Waterpark	(173,184)	(174,099)	(174,099)	(174,096)	(174,098)	(174,098)
	581131 - Xfer in fr Parks Cap Projects	-	-	-	-	-	-
	581131 - Xfer in fr SantaB Road Improv	-	-	-	-	-	-
	581141 - Xfer in fr Water & Sewer Fund	(96,241)	(96,418)	(96,418)	(96,412)	(96,606)	(96,274)
	581161 - Xfer in fr 2006 Debt Reserve	-	-	-	-	-	-
	581161 - Xfer in fr Debt Serv Funds	(2,987)	-	-	-	-	-
	581401 - Debt Proceeds	-	-	-	-	-	-
	581451 - Premium on Debt	(8,041,561)	-	-	-	-	-
	585001 - Proceeds from Refunding Debt	(62,595,000)	-	-	-	-	-
	599940 - Unassigned Balances	-	(338,984)	(5,769)	-	-	-

City of Cape Coral, Florida
 FY 2019 - 2021 Proposed Budget

Fund Group	Debt Service
Fund	(All)

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	599960 - Operating Fund Balance	-	(7,427,867)	(4,559,538)	(345,966)	(345,966)	(299,389)
Revenue Total		(90,962,879)	(29,297,819)	(26,096,275)	(21,867,811)	(22,157,698)	(23,328,156)
Grand Total		3,007,731	-	-	-	-	-

CAPITAL PROJECT FUNDS

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Capital Projects
Fund	(All)

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	479,681	553,507	553,507	633,946	652,964	672,563
Expense	612001 - Regular Salary	479,681	553,507	553,507	633,946	652,964	672,563
	614101 - Overtime	35,621	33,825	33,825	34,761	35,364	36,425
	614101 - Overtime (BU Split JE)	-	-	-	-	-	-
	615101 - Special Pay/Add Pay	5,443	4,680	4,680	4,680	4,680	4,820
	615104 - Standby Pay	-	290	290	299	308	317
	621101 - FICA Taxes	32,833	37,244	37,244	42,095	43,318	44,600
	621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
	621102 - Medicare Taxes	7,678	8,709	8,709	9,844	10,133	10,430
	621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
	622101 - General Retirement	46,738	48,767	48,767	55,639	57,288	58,988
	622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
	622111 - UAAL General Retirement	148,683	174,063	174,063	204,578	210,716	217,038
	623101 - Life,Health,Disability Insur	6,488	9,314	9,314	10,318	10,624	10,935
	623102 - Self-Insured Health Plan	94,141	130,967	130,967	165,460	177,450	186,322
	623107 - Opt Out Health Ins Subsidy	3,040	3,840	3,840	1,920	1,920	1,920
	624101 - Workers Compensation	55,367	66,161	66,161	74,916	77,108	79,389
	624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
	624103 - Leave Payout	2,238	4,550	4,550	2,584	2,741	2,741
	629998 - Contra Personnel	(747,537)	-	-	-	-	-
	629999 - Capital Contra Personnel	64,391	-	-	(94,895)	(98,237)	(101,446)
	631304 - Legal Services	6,970	-	-	-	-	-
	631305 - Appraisal & Title Search	670	-	-	-	-	-
	631399 - Other Professional Services	437,485	-	-	90,000	493,040	-
	634103 - Trash Removal	-	-	1,500	-	-	1,591
	634120 - Outside Services	250,354	81,343	79,843	82,970	84,629	86,322
	640105 - Travel Costs	-	100	100	100	101	106
	641101 - Communication Service	183	127	127	130	133	136
	641104 - Postage & Shipping	59	65	65	65	66	68
	643204 - Stormwater	626	-	-	-	-	-
	644102 - Equipment Rental/Leases	-	-	-	-	-	-
	644104 - Uniforms/Linen/Mats Rent/Lease	2,093	3,000	3,000	3,000	3,060	2,970
	646104 - Diesel Fuel	11,489	7,088	7,088	7,513	7,663	7,816
	646106 - Unleaded Fuel	5,838	8,849	8,849	9,380	9,568	9,759
	646109 - Facilities Charges	2,685	-	-	-	-	-
	646109 - Facilities Charges Overhead	1,862	-	-	-	-	-
	646109 - Facilities Charges Projects	83,614	-	-	-	-	-
	646110 - Fleet Charges	23,660	30,000	30,000	32,000	32,640	33,293
	646110 - Fleet Charges Overhead	12,609	10,000	10,000	10,525	10,736	10,951
	646300 - Warranty/Maint/Service Plans	9,546	-	-	-	-	-
	649103 - Various Fees	91,200	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Capital Projects
Fund	(All)

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	652101 - Office Supplies	-	-	-	4,000	4,000	4,000
	652113 - Uniforms	1,493	2,460	2,460	2,500	2,550	2,507
	652115 - Tools	1,302	2,500	2,500	2,500	2,550	2,651
	652116 - Small Equipment	1,424	5,000	5,000	-	-	5,301
	652121 - Computer Equip/Accessory	-	-	-	5,000	-	-
	652122 - Computer Software/License	16,470	-	-	-	-	-
	652125 - Sod, Seed, Sand And Soil	-	5,000	4,700	5,000	5,100	5,202
	652126 - Plants,Trees,Flower,Shrub	7,745	-	-	-	-	-
	652199 - Other Operating Mat & Supplies	10,906	35,259	35,259	36,140	36,863	37,600
	653101 - Roads Curbs Maintenance	-	-	-	-	-	-
	653103 - Sidewalk Maintenance	-	-	-	-	-	-
	655101 - Training & Seminars	225	800	1,100	5,800	5,816	6,166
	655102 - In-House Training	630	-	-	-	-	1,400
	656101 - Discounts Taken/Lost	(59)	-	-	-	-	-
	658999 - Capital Contra Operating	(805,254)	(1,117,508)	(1,117,508)	(1,202,768)	(1,241,852)	(1,292,881)
	661101 - Land	99,097	-	-	-	-	-
	661101 - Land Festival Park	-	-	-	-	-	-
	662101 - Buildings	344,548	297,000	1,777,971	-	4,310,000	621,643
	662601 - Improvements Other Than Bldgs	599,156	3,695,932	3,895,932	953,161	1,062,233	1,150,660
	662606 - Median Landscaping	157,313	312,000	312,000	-	312,000	312,000
	663101 - Roads Curbs Gutters	7,318,094	9,600,000	9,597,100	-	7,020,000	7,020,000
	663103 - Sidewalks	1,015,699	1,285,438	1,285,438	-	-	-
	664101 - Equipment - Replacement	-	-	55,547	-	-	-
	664102 - Vehicles	-	-	-	(30,000)	-	-
	664102 - Vehicles - Additional	-	-	-	30,000	-	-
	664102 - Vehicles - Replacement	41,757	85,000	29,453	-	-	32,292
	664501 - Computer Software Intangible	110,895	-	-	-	-	-
	665101 - Capital Outlay Contra Expense	-	(85,000)	(85,000)	-	-	(32,292)
	691701 - Xfer out to SIB Loan	-	-	-	-	-	-
Expense Total		10,097,189	15,340,370	17,018,441	1,193,161	13,347,273	9,254,303
Revenue	531490 - Other Transport Fed Grant	(2,231,146)	(3,065,438)	(3,062,538)	-	-	-
	531501 - Economic Envrnmnt Fed Grant	-	-	-	-	-	-
	534101 - Gen Gov State Grants	-	-	-	-	-	-
	534501 - Econ Environ State Grant	-	-	-	-	-	-
	534701 - Culture/Recreation St Grant	-	-	(100,000)	-	-	-
	537701 - Culture/Rec Local Grant	(151,405)	-	-	-	-	-
	561101 - Bank investment income	(76,250)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(208,949)	-	-	-	-	-
	561113 - Escrow Account Interest Income	(13,282)	-	-	-	-	-
	561301 - Change in Fair Value Invest	161,713	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	14,536	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Capital Projects
Fund	(All)

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	564102 - FA Auction/Salvage Proceeds	(8,800)	-	-	-	-	-
	566101 - Contrib/Donation Private Sourc	(203,575)	-	-	-	-	-
	569110 - Reimbursable Charges	(36,395)	-	-	-	-	-
	569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
	569902 - Cap Proj Remain \$ Xfer	-	-	-	-	-	-
	581101 - Xfer in fr General Fund	(7,543,667)	(7,629,000)	(8,029,000)	(90,000)	(4,825,040)	(6,332,000)
	581121 - Xfer in fr 5 Cent Gas Tax Addl	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
	581121 - Xfer in fr 6 Cent Gas Tax	(700,000)	(800,000)	(800,000)	-	(3,000,000)	(1,000,000)
	581121 - Xfer in fr CRA	(2,937,156)	(3,695,932)	(3,695,932)	(953,161)	(1,062,233)	(1,150,660)
	581121 - Xfer in fr Fire Impact Fund	-	-	-	-	-	(621,643)
	581141 - Xfer in fr Stormwater Utility	(1,806,658)	-	-	-	-	-
	581141 - Xfer in fr Water & Sewer Fund	(5,053,040)	-	-	-	-	-
	581141 - Xfer in fr Yacht Basin Fund	-	-	-	-	-	-
	581401 - Debt Proceeds	-	-	(1,180,971)	-	(4,310,000)	-
Revenue Total		(20,944,075)	(15,340,370)	(17,018,441)	(1,193,161)	(13,347,273)	(9,254,303)
Grand Total		(10,846,886)	-	-	-	-	-

ENTERPRISE FUNDS

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Water & Sewer

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	12,006,146	14,589,434	14,589,434	15,555,028	16,021,159	16,501,228
	612001 - Regular Salary (BU Split JE)	59,151	-	-	-	-	-
	612002 - Longevity Salary	14,273	12,563	12,563	9,027	9,027	9,027
	613102 - Contract Employees Salary/Wage	64,887	109,356	109,356	124,800	124,800	124,800
	614101 - Overtime	1,666,662	1,505,979	1,505,979	1,426,321	1,454,985	1,484,391
	614101 - Overtime (BU Split JE)	503	-	-	-	-	-
	615101 - Special Pay/Add Pay	107,293	94,690	94,690	97,160	98,831	99,549
	615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
	615103 - Tuition Reimbursement Spec Pay	4,869	28,000	28,000	24,500	24,500	24,500
	615104 - Standby Pay	283,263	344,838	344,838	350,278	348,739	304,834
	615104 - Standby Pay (BU Split)	-	-	-	-	-	-
	615106 - Shift Differential Pay	45,626	40,739	40,739	42,136	42,136	42,136
	615109 - Lump Sum Award Spec Pay	-	-	-	-	-	-
	621101 - FICA Taxes	903,772	1,043,279	1,043,279	1,094,714	1,126,383	1,158,973
	621101 - FICA Taxes (BU Split JE)	3,859	-	-	-	-	-
	621102 - Medicare Taxes	211,350	243,993	243,993	256,019	263,432	271,061
	621102 - Medicare Taxes (BU Split JE)	929	-	-	-	-	-
	622101 - General Retirement	1,090,057	1,313,339	1,313,339	1,375,465	1,415,504	1,456,683
	622101 - General Retirement (BUsplitJE)	45	-	-	-	-	-
	622104 - ICMA (401A)	17,371	12,718	12,718	27,554	28,373	29,216
	622104 - ICMA (401A) (BU Split JE)	7,531	-	-	-	-	-
	622111 - UAAL General Retirement	3,984,546	4,662,354	4,662,354	4,802,225	4,946,292	5,069,949
	622114 - General Pension Exp - GASB 68	(725,856)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	166,475	249,288	249,288	255,110	262,692	270,489
	623102 - Self-Insured Health Plan	2,015,640	2,782,815	2,782,815	3,102,798	3,327,643	3,494,017
	623102 - Self-Insured Health Plan-Split	2,507	-	-	-	-	-
	623105 - Othr Post Employ Benefit(OPEB)	1,797,065	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	21,520	17,280	17,280	19,200	19,200	19,200
	624101 - Workers Compensation	635,389	763,884	763,884	801,365	935,524	962,535
	624101 - Workers Compensation(BU Split)	200	-	-	-	-	-
	624102 - Unemployment	1,591	-	-	-	-	-
	624103 - Leave Payout	1,032,169	389,983	389,983	407,676	420,460	431,784
	624104 - Auto Allowance	-	-	-	-	-	-
	624104 - Auto Allowance (BU Split JE)	1,417	-	-	-	-	-
	629997 - Contra-AR for Payroll Overpymt	(3,214)	-	-	-	-	-
	629998 - Contra Personnel	(926,744)	-	-	-	-	-
	629999 - Capital Contra Personnel	31,006	-	-	-	-	-
	631303 - Lab Services	254,263	309,307	311,983	304,129	324,879	325,826
	631304 - Legal Services	578,593	130,000	130,000	450,000	400,000	400,000
	631305 - Appraisal & Title Search	3,735	-	-	-	-	-
	631307 - Studies & Master Plans	121,688	300,000	395,170	500,000	200,000	150,000

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Water & Sewer

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	631312 - Accounting & Auditing	21,825	96,488	117,664	69,887	88,308	89,016
	631313 - Other Legal Related Services	31,967	-	-	-	-	-
	631399 - Other Professional Services	495,849	724,448	853,816	799,257	781,975	860,001
	634103 - Trash Removal	1,296	12,600	12,600	7,600	7,745	10,721
	634104 - Security Services	137,227	390,761	390,761	391,834	392,571	373,510
	634119 - Employee Health Clinic Charges	3,000	3,395	3,395	3,480	3,567	3,656
	634120 - Outside Services	1,396,578	1,703,320	1,735,643	1,951,082	2,020,219	2,113,458
	640101 - Food And Mileage (City)	3,065	2,311	4,511	2,818	2,843	2,871
	640104 - Recruitment Travel	-	1,500	1,500	1,000	-	-
	640105 - Travel Costs	50,029	94,547	94,547	95,462	93,293	99,425
	641101 - Communication Service	43,557	54,507	54,507	68,954	72,243	75,730
	641102 - Telephone Service	44,148	54,681	54,681	46,301	47,332	48,466
	641104 - Postage & Shipping	27,130	25,761	25,761	43,915	26,155	32,510
	643202 - Electric	3,952,385	4,772,335	4,638,222	4,599,863	4,875,832	5,168,365
	643203 - Water & Sewer	31,896	3,384	3,384	1,671	1,713	1,757
	643204 - Stormwater	152,850	125,228	125,228	125,228	125,228	128,359
	643205 - Propane Fuel	197	1,420	1,420	1,430	1,440	1,452
	643208 - Bulk/Reclaimed Wtr/Swr/Irrig	121,414	-	11,988	-	-	-
	644102 - Equipment Rental/Leases	35,064	63,382	71,368	69,849	89,223	82,455
	644103 - Copy & Fax Machine Rent/Lease	19,955	30,966	31,366	30,304	30,814	31,425
	644104 - Uniforms/Linen/Mats Rent/Lease	35,222	56,753	56,753	56,792	57,983	59,332
	646102 - Equip Repair/Maintenance	1,041,723	1,721,112	1,883,452	1,791,939	1,832,708	1,878,281
	646103 - Building Maintenance	118,292	429,370	433,921	332,409	256,722	211,873
	646104 - Diesel Fuel	126,598	113,964	113,964	115,914	118,310	118,966
	646105 - Parts Repair/Maintenance	7	-	-	-	-	-
	646106 - Unleaded Fuel	164,458	285,585	285,585	260,244	266,442	275,227
	646107 - Oil & Grease	5,442	25,541	25,541	19,322	18,510	19,773
	646108 - Other Repairs & Maint.	15,888	48,299	48,299	48,562	49,124	49,839
	646109 - Facilities Charges	127,084	183,353	183,353	200,659	174,740	178,994
	646109 - Facilities Charges Overhead	125,906	123,021	123,021	200,713	174,797	179,051
	646109 - Facilities Charges Projects	-	-	-	-	-	-
	646110 - Fleet Charges	475,595	391,894	391,894	437,682	449,241	458,434
	646110 - Fleet Charges Overhead	246,749	100,296	100,296	209,670	214,454	219,728
	646124 - Dyed Diesel Fuel	67,006	186,468	186,468	170,945	176,065	182,210
	646300 - Warranty/Maint/Service Plans	3,465	-	3,280	3,280	3,280	-
	646998 - Chg Back Contra-Labor	7,138	-	-	-	-	-
	646999 - Chg Back Contra-Materials	1,375	-	-	-	-	-
	647101 - Printing	4,438	17,063	17,760	34,384	16,469	22,620
	648101 - Advertising	13,897	1,000	1,000	1,000	10,000	1,000
	648102 - Public Relations	4,310	8,230	9,430	9,810	9,851	9,934
	649101 - Uncollectable Accts Expns	150	-	-	-	-	-

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Fund Group	Enterprise
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Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	649102 - Bank Fees	144,146	150,000	150,000	153,000	156,060	159,962
	649103 - Various Fees	79,750	68,674	66,674	70,778	84,647	73,120
	649106 - Assmt, Betterment, Impact	-	-	-	-	-	-
	649110 - Interfund Svc Pymt General Fd	2,876,839	3,901,246	3,901,246	3,400,825	3,502,850	3,607,936
	649110 - Interfund Svc Pymt Prop/Liab	2,350,369	2,288,100	2,288,100	2,321,722	2,368,156	2,415,520
	649110 - Interfund SvcPymt Water/Sewer	38,903	-	-	-	-	-
	649111 - Ut Expansion Allocation	108,104	-	-	-	-	-
	649114 - Lot Mow / Impact - City	69,031	65,000	65,000	70,000	70,000	70,000
	649122 - Other Current Charges	-	-	-	-	-	-
	649124 - Collection Costs	-	-	-	-	-	-
	649129 - Credit Card Fees	478,159	282,075	282,075	282,975	292,622	301,066
	652101 - Office Supplies	37,378	54,637	51,737	60,757	58,944	61,903
	652113 - Uniforms	31,307	47,327	46,327	49,489	51,036	51,960
	652114 - Chemicals	1,149,426	1,614,882	1,695,112	1,617,082	1,657,193	1,698,623
	652115 - Tools	77,655	88,478	89,478	88,662	94,426	96,350
	652116 - Small Equipment	344,553	459,760	468,760	465,997	455,690	467,276
	652117 - Janitorial Supplies	21,168	28,603	28,603	28,885	29,491	30,179
	652121 - Computer Equip/Accessory	49,128	90,578	127,578	95,463	152,755	91,436
	652122 - Computer Software/License	157,534	188,621	196,121	129,642	154,024	143,479
	652124 - Safety Equipment	48,964	61,480	61,480	64,436	65,503	66,831
	652125 - Sod, Seed, Sand And Soil	-	-	-	-	-	-
	652131 - Equipment/NonCapital	-	-	-	-	-	-
	652199 - Other Operating Mat & Supplies	1,644,968	2,976,901	3,030,031	2,795,688	2,846,794	2,855,080
	652998 - Inventory Adjustment	9,534	-	-	-	-	-
	653103 - Sidewalk Maintenance	-	-	-	-	-	-
	653105 - Parking Lot Maintenance	-	100,000	100,000	-	-	-
	653107 - Utility System Maintenance	1,119,636	1,211,859	1,211,859	1,234,884	1,259,582	1,284,774
	653108 - Other Infrastructure Maint	-	-	-	-	-	-
	654101 - Books Pubs Subscrpt & Membrshp	30,520	27,650	29,650	30,701	39,628	40,141
	655101 - Training & Seminars	39,459	101,127	101,127	96,088	95,199	103,480
	655102 - In-House Training	39,025	117,168	121,568	106,188	107,338	110,374
	656101 - Discounts Taken/Lost	(16,626)	-	-	-	-	-
	658998 - Contra Operating	(182,565)	-	-	-	-	-
	659101 - Depreciation	33,843,141	-	-	-	-	-
	661101 - Land	16,659	-	-	-	-	-
	661101 - Land ASR Well Fields	-	20,000	20,000	-	-	-
	661101 - Land Canal Pump St Add'l	35	-	-	-	-	-
	661101 - Land Force Main Replacement	20,734	20,000	20,000	-	-	-
	661101 - Land Lift Station Existing	230,481	20,000	20,000	-	-	-
	661101 - Land Lift Station N1	-	-	-	-	-	-
	661101 - Land Lift Station N2	134,807	-	-	-	-	-

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Type	OBJ # - Description	Data					
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	661101 - Land Lift Station N3	-	-	-	-	-	-
	661101 - Land Lift Station N4	-	75,000	75,000	-	-	-
	661101 - Land Lift Station N5	-	75,000	75,000	-	-	-
	661101 - Land Lift Station N6	-	-	-	-	-	-
	661101 - Land Lift Station N7	-	75,000	75,000	-	-	-
	661101 - Land Lift Station N8	-	75,000	75,000	-	-	-
	661101 - Land MOV	27,564	-	-	-	-	-
	661101 - Land MPS-100	139,287	-	-	-	-	-
	661101 - Land Remote StorTk CC	-	-	-	-	-	-
	661101 - Land Remote StorTk NE	-	25,000	25,000	-	-	-
	661101 - Land Remote StorTk SW67	9,980	90,000	90,000	-	-	-
	662101 - Buildings	2,540	-	-	-	-	-
	662301 - Building Improvement	250,000	-	4,395	-	-	-
	662601 - Improvements Other Than Bldgs	7,206,046	28,650,000	25,957,654	-	-	-
	663110 - Water Distribution Lines	68,664	10,980,265	10,980,265	15,478,278	10,584,409	19,958,265
	663111 - Sewer Collection Lines	181,262	27,756,565	27,756,565	43,787,927	26,642,133	40,798,708
	663112 - Irrigation Distribution Lines	58,583	10,263,633	10,263,633	13,406,742	10,747,103	16,457,688
	663113 - Water Transmission Lines	1,704	2,402,167	2,402,167	1,803,481	555,297	2,535,398
	663114 - Sewer Transmission Lines	4,939	10,540,056	(759,944)	14,354,688	7,440,986	14,973,761
	663115 - Irrigation Transmission	27,713	10,140,856	11,370,751	(815,632)	5,842,489	10,062,494
	663118 - Existing Pipe Work - Na	5,349	-	-	-	-	-
	663120 - Pump Station	53,034	-	11,300,000	-	-	-
	663127 - Outside Services - Infrastruct	-	-	-	-	-	-
	663128 - Contractor General Costs	1,193,510	-	-	-	-	-
	663129 - Commercial Paper Expenses	(968)	-	-	-	-	-
	663131 - Other Professl Services Infra	1,964,020	-	-	-	-	-
	663132 - UT Extension Alloc (FINANCE)	0	-	-	-	-	-
	664101 - Equipment	929,152	2,104,929	4,438,346	2,226,653	2,286,764	2,323,928
	664101 - Equipment - Additional	120,367	10,000	11,200	477,045	-	-
	664101 - Equipment - Replacement	215,270	152,000	153,975	39,000	43,500	-
	664102 - Vehicles	284,678	22,055	-	-	-	-
	664102 - Vehicles - Additional	130,522	115,000	324,387	280,844	-	-
	664102 - Vehicles - Replacement	526,142	183,165	1,616,609	243,000	426,000	652,000
	664501 - Computer Software Intangible	-	1,500,000	1,500,000	2,000,000	-	-
	665101 - Capital Outlay Contra Expense	(13,891,670)	-	-	-	-	-
	671100 - Principal Expense - Debt	13,817,986	25,788,949	25,788,949	24,673,316	25,202,947	25,328,937
	671900 - Principal Reclass to Debt	(13,817,986)	-	-	-	-	-
	672101 - Debt Interest Expense	24,779,659	25,825,269	25,825,269	21,127,359	20,599,415	19,967,317
	672102 - CP Interest Expense	18,576	-	-	-	-	-
	672103 - Int Exp on Adv from WS Debt	33,777	-	-	-	-	-
	672104 - SRF Cap nterest Expense Contra	14,810	-	-	-	-	-

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	672104 - SRF Capitalized Interest Exp	(14,810)	-	-	-	-	-
	672105 - WIP Imputed Capitalized Int	(382,586)	-	-	-	-	-
	672190 - Premium Amort Interest Exp	(493,952)	-	-	-	-	-
	672191 - Discount Amort Interest Exp	103,227	-	-	-	-	-
	672192 - Gain/Loss Amort Interest Exp	304,240	-	-	-	-	-
	673101 - Debt Issue Cost Amort Ser Cost	1,203,724	-	-	-	-	-
	673103 - CP Expense	(533)	-	-	-	-	-
	673104 - Debt Issue Costs	393,231	-	-	-	-	-
	673105 - Debt Costs Underwriters Disc	333,293	-	-	-	-	-
	673107 - SRF Loan Service Fee	1,085,460	-	-	-	-	-
	691301 - Xfer Out to CRA Cap Projects	5,053,040	-	-	-	-	-
	691401 - Xfer Out to 2003 Water Dbt SW3	230,038	-	-	-	-	-
	691401 - Xfer Out to 2005 Irrig PI	52,604	-	-	-	-	-
	691401 - Xfer Out to 2005 Irrig SW1	197,974	-	-	-	-	-
	691401 - Xfer Out to 2005 Irrig SW3	187,550	-	-	-	-	-
	691401 - Xfer Out to 2005 SW2 Asmt Debt	1,352,447	-	-	-	-	-
	691401 - Xfer Out to 2005 WW PI	307,964	-	-	-	-	-
	691401 - Xfer Out to 2005 WW SW1	685,211	-	-	-	-	-
	691401 - Xfer Out to 2005 WW SW3	786,319	-	-	-	-	-
	691401 - Xfer Out to 2006 SE Irrig Debt	62,613	-	-	-	-	-
	691401 - Xfer Out to 2006 SE1 Water Dbt	11,021	-	-	-	-	-
	691401 - Xfer Out to 2006 SE1 WW Debt	1,192,501	-	-	-	-	-
	691401 - Xfer Out to 2006 SW4 Irrig Deb	597,062	-	-	-	-	-
	691401 - Xfer Out to 2006 SW4 Water Deb	717,471	-	-	-	-	-
	691401 - Xfer Out to 2006 SW4 WW Debt	1,861,853	-	-	-	-	-
	691401 - Xfer Out to 2006 WS Rev Debt	-	-	-	-	-	-
	691401 - Xfer Out to 2007 SW5/Surf Debt	2,225,124	-	-	-	-	-
	691401 - Xfer Out to 2011 WS Rev Debt	10,163,137	-	-	-	-	-
	691401 - Xfer Out to 2011A WS Rev Debt	6,502,844	-	-	-	-	-
	691401 - Xfer Out to 2013 WS Rev Debt	2,169,649	-	-	-	-	-
	691401 - Xfer Out to 2015 WS Debt	9,797,972	9,819,861	9,819,861	14,465,689	14,465,689	14,465,689
	691401 - Xfer Out to 2017 Ref Asmt Debt	3,689,517	-	-	-	-	-
	691401 - Xfer Out to 2017 WS Debt	-	-	-	-	-	-
	691401 - Xfer Out to Blue Assessment	21	-	-	-	-	-
	691401 - Xfer Out to North 1-8 Wtr Tran	702,478	-	-	-	-	-
	691401 - Xfer Out to North 2	3,660	-	-	-	-	-
	691401 - Xfer Out to Santa/Diplo Water	-	-	-	-	-	-
	691401 - Xfer Out to Sewer Impact	-	-	-	-	-	-
	691401 - Xfer Out to SRF 67516L01 PI	48,685	-	-	49,061	49,061	49,061
	691401 - Xfer Out to SRF 67516L02 SW1	195,062	-	-	196,210	196,210	196,210
	691401 - Xfer Out to SRF 67516P Debt	170,001	171,651	171,651	170,411	170,411	170,411

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	691401 - Xfer Out to Stormwater	-	-	-	-	-	-
	691401 - Xfer Out to Stormwtr Cap Proj	86,020	-	-	-	-	-
	691401 - Xfer Out to SW6/7 Utility Exte	79,474,131	-	-	-	-	-
	691401 - Xfer Out to SW67 Clean 360100	4,815,594	-	-	3,063,983	3,063,983	3,063,983
	691401 - Xfer Out to SW67 Drinking36103	583,210	-	-	1,078,775	1,078,775	1,078,775
	691401 - Xfer Out to Water & Sewer	-	40,263,185	40,263,185	-	12,481,405	11,541,374
	691401 - Xfer Out to WS Cap Project	-	28,575,000	28,575,000	-	-	-
	691701 - Xfer Out to 2014 Cap Imp Rev	39,120	39,124	39,124	38,955	39,072	38,868
	691701 - Xfer Out to 2015 Spec Ob Note	57,120	57,294	57,294	57,457	57,534	57,406
	692101 - Clearing Account	-	-	-	-	-	-
	693105 - Loss Abandoned Projects	7,010,330	-	-	-	-	-
	699201 - Restricted Fund Balance	-	104,622,275	93,415,316	112,185,906	127,850,226	150,099,202
Expense Total		247,541,123	395,179,287	387,001,242	326,781,175	327,649,103	393,167,602
Revenue	524210 - Physical Environment Impact	(8,561,321)	(13,116,605)	(13,116,605)	(13,231,888)	(28,801,498)	(22,226,076)
	525101 - Capital Improv Spec Asmt	(27,206,166)	(22,753,430)	(22,753,430)	(16,966,651)	(16,970,481)	(16,463,346)
	525105 - Capital Facility Expan Charge	(7,654,772)	-	-	-	-	-
	525106 - Tax Billed Cert 7yr Cancelled	204,839	-	-	-	-	-
	525203 - Tax Collector Discounts	(255,762)	-	-	-	-	-
	525206 - Tax Collector Collection Costs	(42,315)	-	-	-	-	-
	525207 - Tax Billed Writeoff Adjust	(1,453)	-	-	-	-	-
	534310 - Water Supply Sys State Grant	-	-	-	-	-	-
	541201 - DelPrado Mall Pkg Int Serv Fee	-	(89)	(89)	(89)	(89)	(89)
	541201 - General Fund Internal Serv Fee	(141,242)	(145,922)	(145,922)	(156,757)	(161,099)	(165,508)
	541201 - Green Water Internal Serv Fees	-	(86)	(86)	(92)	(95)	(98)
	541201 - Green Wstwtr Internal Serv Fee	-	(49,850)	(49,850)	(53,551)	(55,034)	(56,540)
	541201 - Irrig CFEC Internal Serv Fee	(2,291)	-	-	-	-	-
	541201 - Lot Mowing Internal Serv Fee	(6,977)	(23,727)	(23,727)	(25,488)	(26,194)	(26,911)
	541201 - NC Loop Util Ext In Serv Fee	(392)	(2,441)	(2,441)	(2,623)	(2,696)	(2,770)
	541201 - Orange Irr Internal Serv Fees	-	(67,103)	(67,103)	(72,085)	(74,082)	(76,109)
	541201 - Orange Wstwtr Intern Serv Fee	-	(88,615)	(88,615)	(95,195)	(97,832)	(100,509)
	541201 - PI Util Ext Internal Serv Fees	(1,505)	(9,874)	(9,874)	(10,607)	(10,901)	(11,199)
	541201 - SE 1 Util Ext Intern Serv Fees	(1,443)	(9,432)	(9,432)	(10,132)	(10,413)	(10,698)
	541201 - Seawall Ph 7A Intern Serv Fees	-	(1,069)	(1,069)	(1,148)	(1,180)	(1,212)
	541201 - Seawall Ph 7B Internal Ser Fee	-	(106)	(106)	(114)	(117)	(120)
	541201 - Sewer CFEC Internal Serv Fee	(2,621)	-	-	-	-	-
	541201 - Solid Waster Intern Serv Fees	(45,526)	-	-	-	-	-
	541201 - Stormwater Internal Serv Fees	(9,663)	(95,596)	(95,596)	(95,596)	(95,596)	(95,596)
	541201 - Striped Green WW ISF	-	(7,320)	(7,320)	(7,864)	(8,082)	(8,303)
	541201 - Surfside Util Ext Int Serv Fee	(194)	(885)	(885)	(951)	(977)	(1,004)
	541201 - SW 1 Util Ext Intern Serv Fees	(3,080)	(20,525)	(20,525)	(22,049)	(22,660)	(23,280)
	541201 - SW 2 Util Ext Intern Serv Fees	(3,534)	(23,119)	(23,119)	(24,835)	(25,523)	(26,221)

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	541201 - SW 3 Util Ext Intern Serv Fees	(3,669)	(24,142)	(24,142)	(25,934)	(26,652)	(27,381)
	541201 - SW 4 Util Ext Intern Serv Fees	(4,847)	(31,742)	(31,742)	(34,099)	(35,043)	(36,002)
	541201 - SW 5 Util Ext Intern Serv Fee	(4,520)	(30,248)	(30,248)	(32,494)	(33,394)	(34,308)
	541201 - SW6/7 Util Ext Intern Serv Fee	(8,514)	-	-	-	-	-
	541201 - Water CFEC Internal Serv Fee	(2,291)	-	-	-	-	-
	541902 - Zoning Cases Gen Gov Charges	-	(111)	(111)	(114)	(118)	(121)
	541903 - Comm Site Plan Gen Gov Charge	(9,600)	-	-	-	-	-
	541910 - Reinspection Gen Gov Chg	(2,273)	(3,975)	(3,975)	(4,112)	(4,248)	(4,363)
	541915 - Misc Permits Gen Gov Charge	-	(79)	(79)	(81)	(84)	-
	543601 - Commercial WT Base	(732)	-	-	-	-	-
	543601 - Residential Duplex WT Base	(163)	-	-	-	-	-
	543601 - Residential MF WT Base	(1,812)	-	-	-	-	-
	543601 - Residential SF WT Base	(27,410)	(14,028,669)	(14,028,669)	(14,258,516)	(14,932,105)	(15,337,813)
	543602 - City Owned WT Capacity	(39,241)	-	-	-	-	-
	543602 - Commercial WT Capacity	(1,051,664)	-	-	-	-	-
	543602 - Residential Duplex WT Capacity	(821,491)	-	-	-	-	-
	543602 - Residential MF WT Capacity	(1,309,118)	-	-	-	-	-
	543602 - Residential ST WT Capacity	(10,548,222)	(15,766,476)	(15,766,476)	(16,024,795)	(16,781,826)	(17,237,791)
	543603 - City Owned Prop WT Commodity	(58,314)	-	-	-	-	-
	543603 - Commercial WT Commodity	(2,702,628)	-	-	-	-	-
	543603 - Residential Dup WT Commodity	(716,450)	-	-	-	-	-
	543603 - Residential MF WT Commodity	(2,395,464)	-	-	-	-	-
	543603 - Residential SF WT Commodity	(9,499,791)	-	-	-	-	-
	543604 - Commercial Potable WT Irrig	(112,758)	-	-	-	-	-
	543604 - Res Duplex Potable WT Irrig	(208)	-	-	-	-	-
	543604 - Res SF Potable WT Irrigation	(7,195)	-	-	-	-	-
	543606 - City Owned Fire Line Charges	(3,487)	-	-	-	-	-
	543606 - Com Fire Line Commodity Charge	(2,079)	-	-	-	-	-
	543606 - Com Fire Line Irrigation	(9,234)	-	-	-	-	-
	543606 - Commercial Fire Line Charges	(123,612)	-	-	-	-	-
	543606 - Fire Line Irrigation Multi	(0)	-	-	-	-	-
	543606 - Res Duplex Fire Line Charges	-	-	-	-	-	-
	543606 - Res Fire Line Commodity Charge	(99)	-	-	-	-	-
	543606 - Res Multi Fire Line Charges	(28,534)	-	-	-	-	-
	543606 - Res SF Fire Line Charges	(2,575)	-	-	-	-	-
	543705 - City Owned Capacity Chg	(12,453)	-	-	-	-	-
	543705 - Res Duplex Half Irrig Cap Chg	(146,914)	-	-	-	-	-
	543705 - Res Duplex Irrig Capacity Chg	(44,851)	-	-	-	-	-
	543705 - Res SF Irrig Capacity Charge	(4,922,656)	(5,962,835)	(5,962,835)	(6,058,093)	(6,409,189)	(6,602,662)
	543706 - City Owned Irrig Commodity Chg	(22,129)	-	-	-	-	-
	543706 - Commercial Irrig Commodity Chg	(28)	-	-	-	-	-

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	543706 - Res Multi Irrig Commodity	(17,956)	-	-	-	-	-
	543707 - Commercial Irrig Component Chg	(756,141)	-	-	-	-	-
	543751 - Meter Installation Fees	(549,586)	(195,034)	(195,034)	(201,745)	(208,398)	(214,060)
	543752 - Reconnect Charges	(19,780)	(13,798)	(13,798)	(14,273)	(14,744)	(15,145)
	543754 - Meter Rental Fee	(30,520)	(22,829)	(22,829)	(23,615)	(24,394)	(25,057)
	543801 - Commercial SR Base	(865)	-	-	-	-	-
	543801 - Residential Duplex SR Base	(169)	-	-	-	-	-
	543801 - Residential MF SR Base	(591)	-	-	-	-	-
	543801 - Residential SF SR Base	(16,226)	(16,626,013)	(16,626,013)	(16,901,739)	(17,773,439)	(18,281,348)
	543802 - City Owned SR Capacity Charge	(181,721)	-	-	-	-	-
	543802 - Commercial SR Capacity Charge	(1,091,406)	-	-	-	-	-
	543802 - Res Duplex SR Capacity Charge	(962,396)	-	-	-	-	-
	543802 - Res MF SR Capacity Charge	(1,572,930)	-	-	-	-	-
	543802 - Res SF SR Capacity Charge	(12,715,177)	(29,236,861)	(29,236,861)	(30,727,735)	(31,254,611)	(32,147,769)
	543803 - City Owned Sewer Commodity	(91,213)	-	-	-	-	-
	543803 - Commercial Sewer Commodity	(3,970,651)	-	-	-	-	-
	543803 - Res Duplex Sewer Commodity	(1,473,732)	-	-	-	-	-
	543803 - Res MF Sewer Commodity	(2,913,972)	-	-	-	-	-
	543803 - Resi SF Sewer Commodity	(20,256,834)	-	-	-	-	-
	543804 - Sewer Commodity-Comm/Res	-	-	-	-	-	-
	543901 - Lab Fees/Sample Testing	-	-	-	-	-	-
	543906 - Service Pickup Charge	(157,465)	(306,007)	(306,007)	(316,536)	(326,975)	(335,859)
	543907 - Allow for Uncollectible RevAdj	(317,130)	-	-	-	-	-
	543908 - FYE Revenue Accrual	(216,645)	-	-	-	-	-
	559102 - Returned Check Fees	(14,773)	(15,316)	(15,316)	(15,316)	(15,316)	(15,316)
	559104 - Penalties/Late Charges	(610,872)	(758,258)	(758,258)	(758,258)	(758,258)	(758,258)
	559105 - UCM Tax billed penalty	(2,652)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2009	(18,764)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2010	(34,328)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2011	(57,029)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2012	(36,736)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2013	(56,837)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2015	(29,951)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2016	(78,304)	-	-	-	-	-
	561101 - Bank investment income	(611,306)	(400,553)	(400,553)	(471,999)	(475,685)	(617,189)
	561104 - Int on Asmt, Impact, CIAC Loan	(15,524)	-	-	-	-	-
	561105 - Interest on Advances	(165,880)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(1,266,475)	-	-	-	-	-
	561190 - Annual Tax Billed Interest	(6,834,588)	-	-	-	-	-
	561191 - Tax Collector Interest	(6,900)	-	-	-	-	-
	561301 - Change in Fair Value Invest	672,426	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Water & Sewer

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	561401 - Gain (Loss) on Investment Sale	106,952	-	-	-	-	-
	564101 - Disposition of Fixed Assets	110,627	(164,644)	(164,644)	(164,644)	(164,644)	(164,444)
	564102 - FA Auction/Salvage Proceeds	(177,965)	-	-	-	-	-
	565101 - Surplus Materials/Scrap Sales	(6,995)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(38,559)	(165,513)	(165,513)	(171,208)	(176,854)	(181,659)
	569105 - Admin Fee	(28,101)	-	-	-	-	-
	569106 - Lee County Excess Fee Misc Rev	(33,868)	-	-	-	-	-
	569110 - Reimbursable Charges	(44,833)	(26,732)	(26,732)	(26,732)	(26,732)	(26,732)
	569112 - Lien Fees Misc Rev	(30,960)	(336)	(336)	(336)	(336)	(336)
	569115 - Purchasing Card Rebate	(7,312)	-	-	-	-	-
	569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
	569206 - GL Recon Balance Adjustment	54,534	-	-	-	-	-
	581141 - Xfer in fr Green Water Assess	-	-	-	-	-	-
	581141 - Xfer in fr Irrigat CIAC Fund	-	-	-	-	-	-
	581141 - Xfer in fr Irrigat Impact Fund	(121,605)	(4,850,189)	(4,850,189)	(121,898)	(1,603,303)	(663,272)
	581141 - Xfer in fr Irrigation CFEC	(485,261)	-	-	(317,750)	(317,750)	(317,750)
	581141 - Xfer in fr Orange Irrig Assess	-	-	-	-	-	-
	581141 - Xfer in fr Orange Wstwtr Asses	-	-	-	-	-	-
	581141 - Xfer in fr PI Irrig Prepay	(21,606)	-	-	-	-	-
	581141 - Xfer in fr PI WW Prepay	(82,865)	-	-	-	-	-
	581141 - Xfer in fr SE1 Irrig Prepay	(12,103)	-	-	-	-	-
	581141 - Xfer in fr SE1 Irrig UCM	(65,711)	-	-	-	-	-
	581141 - Xfer in fr SE1 Water Prepay	(2,393)	-	-	-	-	-
	581141 - Xfer in fr SE1 Water UCM	(11,218)	-	-	-	-	-
	581141 - Xfer in fr SE1 WW Prepay	(355,151)	-	-	-	-	-
	581141 - Xfer in fr SE1 WW UCM	(1,270,407)	-	-	-	-	-
	581141 - Xfer in fr Sewer CFEC	(588,968)	-	-	(385,658)	(385,658)	(385,658)
	581141 - Xfer in fr Sewer CIAC Fund	-	(4,441,806)	(4,441,806)	-	-	-
	581141 - Xfer in fr Sewer Impact Dist 2	-	(1,130,340)	(1,130,340)	-	-	-
	581141 - Xfer in fr Sewer Impact Fund	(48,396)	(20,121,418)	(20,121,418)	(48,513)	(8,048,513)	(8,048,513)
	581141 - XFER in fr SRF 100 Reserve	-	-	-	-	-	-
	581141 - Xfer in fr Stormwater Utility	(348,915)	-	-	(228,471)	(228,471)	(228,471)
	581141 - Xfer in fr Striped Green WW As	-	-	-	-	-	-
	581141 - Xfer in fr Surfside Irr Prepay	(3,882)	-	-	-	-	-
	581141 - Xfer in fr Surfside Irrig UCM	(28,894)	-	-	-	-	-
	581141 - Xfer in fr Surfside Water UCM	(42,150)	-	-	-	-	-
	581141 - Xfer in fr Surfside Wtr Prepay	(5,251)	-	-	-	-	-
	581141 - Xfer in fr Surfside WW Prepay	(7,475)	-	-	-	-	-
	581141 - Xfer in fr Surfside WW UCM	(63,435)	-	-	-	-	-
	581141 - Xfer in fr SW 6/7 Area Ext	(79,474,131)	-	-	-	-	-
	581141 - Xfer in fr SW 67 Irrig UCM	(1,002,626)	-	-	(656,522)	(656,522)	(656,522)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Water & Sewer

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	581141 - Xfer in fr SW 67 Water UCM	(562,964)	-	-	(1,041,325)	(1,041,325)	(1,041,325)
	581141 - Xfer in fr SW 67 WW UCM	(2,738,739)	-	-	(1,793,332)	(1,793,332)	(1,793,332)
	581141 - Xfer in fr SW1 Irrig Prepay	(85,118)	-	-	-	-	-
	581141 - Xfer in fr SW1 Irrig UCM	(157,441)	-	-	-	-	-
	581141 - Xfer in fr SW1 Water UCM	(195,062)	-	-	(196,210)	(196,210)	(196,210)
	581141 - Xfer in fr SW1 WW Prepay	(285,544)	-	-	-	-	-
	581141 - Xfer in fr SW1 WW UCM	(550,487)	-	-	-	-	-
	581141 - Xfer in fr SW2 Irrig Prepay	(68,182)	-	-	-	-	-
	581141 - Xfer in fr SW2 Irrig UCM	(249,222)	-	-	-	-	-
	581141 - Xfer in fr SW2 Water Prepay	(76,976)	-	-	-	-	-
	581141 - Xfer in fr SW2 Water UCM	(266,463)	-	-	-	-	-
	581141 - Xfer in fr SW2 WW Prepay	(249,506)	-	-	-	-	-
	581141 - Xfer in fr SW2 WW UCM	(897,297)	-	-	-	-	-
	581141 - Xfer in fr SW3 Irrig Prepay	(52,652)	-	-	-	-	-
	581141 - Xfer in fr SW3 Irrig UCM	(193,743)	-	-	-	-	-
	581141 - Xfer in fr SW3 Water Prepay	(75,352)	-	-	-	-	-
	581141 - Xfer in fr SW3 Water UCM	(276,041)	-	-	-	-	-
	581141 - Xfer in fr SW3 WW Prepay	(213,490)	-	-	-	-	-
	581141 - Xfer in fr SW3 WW UCM	(812,354)	-	-	-	-	-
	581141 - Xfer in fr SW4 Irrig Prepay	(163,700)	-	-	-	-	-
	581141 - Xfer in fr SW4 Irrig UCM	(612,779)	-	-	-	-	-
	581141 - Xfer in fr SW4 Water Prepay	(188,826)	-	-	-	-	-
	581141 - Xfer in fr SW4 Water UCM	(754,465)	-	-	-	-	-
	581141 - Xfer in fr SW4 WW Prepay	(428,196)	-	-	-	-	-
	581141 - Xfer in fr SW4 WW UCM	(1,985,764)	-	-	-	-	-
	581141 - Xfer in fr SW5 Irrig Prepay	(115,518)	-	-	-	-	-
	581141 - Xfer in fr SW5 Irrig UCM	(501,256)	-	-	-	-	-
	581141 - Xfer in fr SW5 Water Prepay	(165,309)	-	-	-	-	-
	581141 - Xfer in fr SW5 Water UCM	(668,524)	-	-	-	-	-
	581141 - Xfer in fr SW5 WW Prepay	(328,797)	-	-	-	-	-
	581141 - Xfer in fr SW5 WW UCM	(1,431,509)	-	-	-	-	-
	581141 - Xfer in fr Water & Sewer Fund	(29,030,832)	(38,129,429)	(38,129,429)	(14,209,385)	(14,209,385)	(14,209,385)
	581141 - Xfer in fr Water CFEC	(20,246)	-	-	(37,450)	(37,450)	(37,450)
	581141 - Xfer in fr Water CIAC Fund	-	(3,216,538)	(3,216,538)	-	-	-
	581141 - Xfer in fr Water Impact Fund	(256,304)	(6,939,977)	(6,939,977)	(256,304)	(3,256,304)	(3,256,304)
	581141 - Xfer in from N1-8	(51,093)	-	-	-	-	-
	581141 - Xfer in from N2	(1,533)	-	-	-	-	-
	581141 - Xfer in from PI Irrig UCM	(39,627)	-	-	-	-	-
	581141 - Xfer in from PI WW UCM	(290,590)	-	-	-	-	-
	581141 - Xfer in from PI Water UCM	(48,685)	-	-	(49,061)	(49,061)	(49,061)
	581161 - Xfer in fr Debt Serv Funds	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Water & Sewer

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	581401 - Debt Proceeds	-	(72,083,542)	(72,083,542)	(88,015,484)	(61,812,417)	(104,786,314)
	581999 - Capital Asset Xfer (Sale)	-	-	-	-	-	-
	589801 - Cap Contrib Private Source	(1,862,403)	-	-	-	-	-
	599910 - Restricted Balances	-	(29,357,564)	(29,357,564)	-	-	-
	599950 - Use of Fund Balance	-	(27,696,813)	(27,696,813)	(16,572,230)	-	-
	599960 - Operating Fund Balance	-	(67,015,706)	(58,837,661)	(85,841,493)	(98,205,808)	(126,138,833)
Revenue Total		(265,955,551)	(395,179,287)	(387,001,242)	(326,781,175)	(327,649,103)	(393,167,602)
Grand Total		(18,414,428)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Stormwater

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	4,127,103	4,660,426	4,660,426	4,935,503	5,083,272	5,309,878
	612001 - Regular Salary (BU Split JE)	3,920	-	-	-	-	-
	612002 - Longevity Salary	4,449	3,889	3,889	3,556	3,556	3,556
	613102 - Contract Employees Salary/Wage	19	-	-	-	-	-
	614101 - Overtime	184,321	162,350	162,350	175,210	179,322	184,453
	614101 - Overtime (BU Split JE)	(1,094)	-	-	-	-	-
	615101 - Special Pay/Add Pay	38,285	38,420	38,420	38,420	38,420	39,562
	615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
	615103 - Tuition Reimbursement Spec Pay	1,393	-	-	-	-	-
	615104 - Standby Pay	8,782	9,000	9,000	11,546	11,894	12,251
	615105 - Tool Allowance Spec Pay	600	-	-	600	600	600
	615105 - Tool Allowance Spec Pay (BU Sp	50	-	-	-	-	-
	621101 - FICA Taxes	279,933	311,586	311,586	329,459	339,427	353,820
	621101 - FICA Taxes (BU Split JE)	182	-	-	-	-	-
	621102 - Medicare Taxes	65,468	72,873	72,873	77,055	79,384	82,744
	621102 - Medicare Taxes (BU Split JE)	43	-	-	-	-	-
	622101 - General Retirement	333,477	350,974	350,974	380,971	392,269	410,352
	622101 - General Retirement (BUsplitJE)	281	-	-	-	-	-
	622111 - UAAL General Retirement	1,237,705	1,450,358	1,450,358	1,472,338	1,516,509	1,562,005
	622114 - General Pension Exp - GASB 68	(347,443)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	56,636	78,217	78,217	80,382	82,763	86,413
	623102 - Self-Insured Health Plan	718,809	877,850	877,850	985,260	1,057,395	1,125,906
	623102 - Self-Insured Health Plan-Split	663	-	-	-	-	-
	623105 - Othr Post Employ Benefit(OPEB)	1,111,011	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	14,200	11,520	11,520	13,440	13,440	13,440
	624101 - Workers Compensation	364,928	421,133	421,133	496,912	511,831	527,148
	624101 - Workers Compensation(BU Split)	31	-	-	-	-	-
	624102 - Unemployment	-	-	-	-	-	-
	624103 - Leave Payout	336,999	140,355	140,355	139,753	148,263	148,263
	629998 - Contra Personnel	(96,993)	-	-	-	-	-
	631303 - Lab Services	8,954	10,978	10,978	11,252	11,478	11,765
	631307 - Studies & Master Plans	-	28,700	28,700	29,418	30,006	30,427
	631312 - Accounting & Auditing	3,969	6,981	10,831	4,517	4,659	4,807
	631399 - Other Professional Services	115,856	160,432	230,432	253,410	256,404	274,456
	634103 - Trash Removal	39,504	44,447	44,447	45,806	46,854	47,336
	634119 - Employee Health Clinic Charges	2,600	2,000	2,000	2,250	2,500	2,500
	634120 - Outside Services	534,770	1,654,205	824,205	1,178,833	1,189,246	1,293,955
	640101 - Food And Mileage (City)	-	111	111	113	115	118
	640104 - Recruitment Travel	-	-	-	-	-	-
	640105 - Travel Costs	4,273	9,757	11,442	17,063	13,885	14,646
	641101 - Communication Service	6,326	7,380	7,380	8,480	8,662	8,772

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Stormwater

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	641102 - Telephone Service	1,685	1,197	1,197	1,433	1,450	1,462
	641104 - Postage & Shipping	478	1,363	1,363	1,407	1,432	1,465
	643202 - Electric	32,307	45,909	45,909	40,597	43,033	45,616
	643203 - Water & Sewer	6,946	7,449	7,449	7,635	7,811	7,973
	643204 - Stormwater	42,404	165	165	165	165	165
	643205 - Propane Fuel	72	454	454	463	472	479
	644102 - Equipment Rental/Leases	3,385	7,976	7,766	8,387	8,554	8,718
	644103 - Copy & Fax Machine Rent/Lease	3,574	4,341	4,761	5,646	5,877	6,082
	644104 - Uniforms/Linen/Mats Rent/Lease	10,595	18,023	18,413	16,898	17,002	17,254
	644199 - Other Rentals/Leases	-	390	390	402	410	414
	646102 - Equip Repair/Maintenance	9,046	44,297	44,297	45,806	46,713	47,469
	646103 - Building Maintenance	520	2,293	1,903	2,342	2,388	2,412
	646104 - Diesel Fuel	126,217	176,760	176,760	168,708	183,830	193,141
	646105 - Parts Repair/Maintenance	3,166	20,268	17,768	20,482	21,035	21,326
	646106 - Unleaded Fuel	82,123	127,421	127,421	130,065	149,841	151,648
	646107 - Oil & Grease	4,675	4,832	4,832	7,831	7,948	8,166
	646108 - Other Repairs & Maint.	-	4,915	4,215	5,098	5,200	5,210
	646109 - Facilities Charges	19,184	54,998	54,998	54,006	57,329	58,415
	646109 - Facilities Charges Overhead	18,941	117,505	117,505	120,924	123,924	125,560
	646109 - Facilities Charges Projects	7,977	-	-	-	-	-
	646110 - Fleet Charges	387,542	425,661	425,661	430,731	441,821	445,168
	646110 - Fleet Charges Overhead	196,007	172,308	172,308	177,683	181,291	182,734
	646300 - Warranty/Maint/Service Plans	19,000	5,000	5,000	5,125	5,228	5,358
	647101 - Printing	876	3,973	3,973	4,351	4,509	4,867
	648101 - Advertising	1,207	1,116	2,094	1,442	1,166	1,189
	648102 - Public Relations	870	1,697	1,697	1,715	1,749	1,792
	649103 - Various Fees	5,688	7,601	7,601	7,640	7,830	8,025
	649106 - Assmt, Betterment, Impact	-	-	-	-	-	-
	649110 - Interfund Svc Pymt General Fd	1,159,940	1,514,077	1,514,077	1,509,711	1,555,002	1,601,652
	649110 - Interfund Svc Pymt Prop/Liab	80,304	78,175	78,175	78,781	80,357	81,964
	649110 - Interfund SvcPymt Water/Sewer	9,663	32,000	32,000	32,640	33,292	34,125
	649114 - Lot Mow / Impact - City	25,514	68,200	68,200	69,497	70,887	72,306
	649129 - Credit Card Fees	5,972	2,250	2,250	1,597	2,000	2,000
	652101 - Office Supplies	5,752	12,336	12,336	12,679	12,886	13,391
	652113 - Uniforms	11,559	14,592	15,592	13,742	13,886	14,356
	652114 - Chemicals	-	-	-	-	-	-
	652115 - Tools	3,476	13,851	13,851	13,808	14,189	14,425
	652116 - Small Equipment	35,436	83,519	71,169	89,764	96,180	97,858
	652117 - Janitorial Supplies	1,198	4,244	4,244	4,405	5,452	5,485
	652121 - Computer Equip/Accessory	17,062	27,157	27,157	33,420	29,720	30,033
	652122 - Computer Software/License	12,956	9,804	19,804	16,993	17,450	17,717

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Stormwater

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	652124 - Safety Equipment	7,417	26,105	28,305	25,335	27,490	27,698
	652125 - Sod, Seed, Sand And Soil	200,525	252,230	252,230	258,023	263,184	264,255
	652126 - Plants,Trees,Flower,Shrub	608	2,641	2,641	2,720	2,775	2,820
	652199 - Other Operating Mat & Supplies	263,504	310,407	310,407	318,513	327,010	331,268
	653101 - Roads Curbs Maintenance	18	9,225	9,225	9,456	9,645	9,780
	654101 - Books Pubs Subscript & Membrshp	10,494	13,726	13,726	14,566	15,225	16,289
	655101 - Training & Seminars	6,118	18,877	20,702	21,673	23,841	24,705
	655102 - In-House Training	4,946	7,988	7,988	10,886	11,185	11,219
	656101 - Discounts Taken/Lost	(40)	-	-	-	-	-
	659101 - Depreciation	1,722,374	-	-	-	-	-
	661101 - Land	14,899	-	-	50,000	-	-
	662101 - Buildings	-	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	913,086	-	-	4,301,096	4,621,627	4,445,871
	663118 - Existing Pipe Work - Na	-	-	-	-	-	-
	663119 - Storm Drain - Na	27,712	579,000	579,000	-	-	-
	664101 - Equipment	84,134	83,700	936,030	117,100	108,907	178,476
	664101 - Equipment - Additional	-	-	-	107,000	-	-
	664101 - Equipment - Replacement	444,308	462,124	493,040	138,000	90,000	466,000
	664102 - Vehicles	-	-	-	-	-	-
	664102 - Vehicles - Additional	-	-	-	105,000	-	-
	664102 - Vehicles - Replacement	905,180	521,839	851,263	373,500	469,000	3,000
	665101 - Capital Outlay Contra Expense	(2,389,419)	-	-	-	-	-
	671100 - Principal Expense - Debt	-	443,000	443,000	443,000	443,000	443,000
	691301 - Xfer Out to CRA Cap Projects	1,806,658	-	-	-	-	-
	691401 - Xfer Out to Stormwtr Cap Proj	-	-	-	4,351,096	4,621,627	4,445,871
	691401 - Xfer Out to SW67 Clean 360100	348,915	-	-	317,750	317,750	317,750
	691999 - Capital Asset Xfer (Purchase)	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	13,494,171	7,513,655	5,290,359	3,603,457	2,517,258
Expense Total		15,884,762	29,857,092	24,335,444	30,090,639	29,237,186	28,391,853
Revenue	522212 - Miscellaneous Permits	(4,779)	(3,660)	(3,660)	(3,660)	(3,660)	(3,660)
	525106 - Tax Billed Cert 7yr Cancelled	-	-	-	-	-	-
	525206 - Tax Collector Collection Costs	188,913	-	-	-	-	-
	534101 - Gen Gov State Grants	-	-	-	-	-	-
	537301 - Physical Environmt Local Grant	-	-	-	-	-	-
	541901 - ROW Inspection Gen Gov Chg	(75)	(500)	(500)	(500)	(500)	(500)
	541902 - Zoning Cases Gen Gov Charges	-	-	-	-	-	-
	541908 - Culvert Stakeout Gen Gov Chg	(221,562)	(88,100)	(88,100)	(88,100)	(88,100)	(88,100)
	541909 - Sod Stakeout Gen Gov Chg	(155,978)	(61,333)	(61,333)	(61,333)	(61,333)	(61,333)
	541910 - Reinspection Gen Gov Chg	(57,176)	(30,053)	(30,053)	(30,053)	(30,053)	(30,053)
	543901 - Lab Fees/Sample Testing	(217,649)	(179,718)	(179,718)	(179,718)	(179,718)	(179,718)
	543903 - Stormwater Utility Fee	(14,320,043)	(17,674,415)	(17,674,415)	(18,994,872)	(19,725,107)	(20,792,700)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Stormwater

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	543906 - Service Pickup Charge	(5,850)	(4,987)	(4,987)	(4,987)	(4,987)	(4,987)
	543907 - Allow for Uncollectible RevAdj	(25,708)	-	-	-	-	-
	543911 - Tax Collector Discounts	433,921	589,334	589,334	914,430	948,724	998,992
	543913 - Lee County Excess Fee	-	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
	559104 - Penalties/Late Charges	-	(1,664)	(1,664)	(1,664)	(1,664)	(1,664)
	559105 - UCM Tax billed penalty	(8,396)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-
	559105 - UCM Tax billed penalty 2012	(2,047)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2013	(3,620)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2015	(2,659)	-	-	-	-	-
	559105 - UCM Tax billed penalty 2016	(35,296)	-	-	-	-	-
	561101 - Bank investment income	(47,832)	(6,360)	(6,360)	(6,360)	(6,360)	(6,360)
	561107 - Longterm Investment Earnings	(103,267)	(67,416)	(67,416)	(67,416)	(67,416)	(67,416)
	561191 - Tax Collector Interest	(3,679)	(1,590)	(1,590)	(1,590)	(1,590)	(1,590)
	561301 - Change in Fair Value Invest	48,735	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	7,730	-	-	-	-	-
	564101 - Disposition of Fixed Assets	-	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(200,245)	-	-	-	-	-
	565101 - Surplus Materials/Scrap Sales	-	(11,660)	(11,660)	(11,660)	(11,600)	(11,600)
	569101 - Other Miscellaneous Revenue	-	(318)	(318)	(318)	(318)	(318)
	569106 - Lee County Excess Fee Misc Rev	(71,242)	-	-	-	-	-
	569110 - Reimbursable Charges	(79,420)	(21,200)	(21,200)	(21,200)	(21,200)	(21,200)
	569115 - Purchasing Card Rebate	(1,188)	(318)	(318)	(318)	(318)	(318)
	569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
	581141 - XFER IN FR SRF SW 6/7 CLEAN	-	-	-	-	-	-
	581141 - Xfer in fr Stormwater Utility	-	-	-	(4,351,096)	(4,621,627)	(4,445,871)
	581141 - Xfer in fr SW 6/7 Area Ext	(86,020)	-	-	-	-	-
	581401 - Debt Proceeds	-	(579,000)	(579,000)	-	-	-
	589801 - Cap Contrib Private Source	(229,821)	-	-	-	-	-
	599940 - Unassigned Balances	-	-	-	-	(3,603,457)	(2,517,258)
	599950 - Use of Fund Balance	-	-	-	(1,819,865)	(1,686,902)	(1,086,199)
	599960 - Operating Fund Balance	-	(11,644,134)	(6,122,486)	(5,290,359)	-	-
Revenue Total		(15,204,253)	(29,857,092)	(24,335,444)	(30,090,639)	(29,237,186)	(28,391,853)
Grand Total		680,510	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Yacht Basin

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	44,198	56,871	56,871	60,051	61,853	63,709
	613102 - Contract Employees Salary/Wage	54,951	43,347	43,347	56,042	56,040	56,040
	614101 - Overtime	344	200	200	250	258	266
	615101 - Special Pay/Add Pay	360	480	480	480	480	480
	621101 - FICA Taxes	6,417	6,375	6,375	7,363	7,475	7,590
	621102 - Medicare Taxes	1,501	1,491	1,491	1,723	1,749	1,776
	622101 - General Retirement	4,251	5,156	5,156	5,437	5,593	5,755
	622111 - UAAL General Retirement	18,422	21,548	21,548	21,630	22,279	22,948
	622114 - General Pension Exp - GASB 68	8,028	-	-	-	-	-
	623101 - Life,Health,Disability Insur	607	982	982	1,005	1,033	1,063
	623102 - Self-Insured Health Plan	-	-	-	-	-	-
	623105 - Othr Post Employ Benefit(OPEB)	(100,795)	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	1,560	1,920	1,920	1,920	1,920	1,920
	624101 - Workers Compensation	4,099	2,489	2,489	4,147	4,191	4,236
	624103 - Leave Payout	4,184	-	-	-	-	-
	629998 - Contra Personnel	(1,556)	-	-	-	-	-
	631312 - Accounting & Auditing	99	350	467	355	363	372
	631399 - Other Professional Services	-	1,587	1,587	1,627	1,676	1,726
	634104 - Security Services	253	2,850	1,100	2,925	2,999	3,074
	634119 - Employee Health Clinic Charges	25	-	-	-	-	-
	634120 - Outside Services	2,367	9,900	4,900	10,400	10,700	11,128
	640105 - Travel Costs	-	-	-	1,000	1,100	1,202
	641101 - Communication Service	1,102	2,550	2,550	2,600	2,665	2,732
	641102 - Telephone Service	2,762	5,050	5,050	5,300	5,433	5,569
	641104 - Postage & Shipping	6	315	315	325	333	341
	643202 - Electric	10,540	11,740	11,740	10,022	10,624	11,261
	643203 - Water & Sewer	7,893	11,875	11,875	11,890	11,890	11,890
	644102 - Equipment Rental/Leases	-	-	-	-	-	-
	646102 - Equip Repair/Maintenance	-	2,680	59,655	2,690	2,758	2,827
	646103 - Building Maintenance	256	2,100	2,100	2,110	2,163	2,217
	646106 - Unleaded Fuel	714	5,350	1,350	5,400	5,724	6,067
	646108 - Other Repairs & Maint.	1,114	14,790	9,290	10,800	168,245	172,451
	646109 - Facilities Charges	46,807	47,159	47,159	47,159	48,338	49,547
	646109 - Facilities Charges Overhead	47,301	-	-	-	-	-
	646109 - Facilities Charges Projects	-	-	-	-	-	-
	646110 - Fleet Charges	206	3,280	3,280	3,280	3,362	3,446
	646110 - Fleet Charges Overhead	118	-	-	-	-	-
	647101 - Printing	1,725	1,520	1,520	1,525	1,563	1,602
	648101 - Advertising	3,607	3,005	3,005	3,030	3,106	3,184
	649102 - Bank Fees	251	215	215	225	231	237
	649103 - Various Fees	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Enterprise
Fund	Yacht Basin

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	649110 - Interfund Svc Pymt General Fd	79,897	49,222	49,222	82,240	84,708	87,249
	649110 - Interfund Svc Pymt Prop/Liab	405	393	393	1,322	1,348	1,375
	649123 - Property Taxes	(8,830)	15,715	15,715	15,715	16,108	16,510
	649129 - Credit Card Fees	6,268	1,548	1,548	6,550	6,550	6,550
	652101 - Office Supplies	1,610	2,655	2,655	3,205	3,285	3,368
	652113 - Uniforms	536	1,950	1,950	1,055	2,106	2,159
	652116 - Small Equipment	5,257	4,525	15,275	3,300	4,919	5,042
	652117 - Janitorial Supplies	-	1,335	1,335	1,860	1,393	1,428
	652121 - Computer Equip/Accessory	282	1,125	1,125	625	1,768	1,812
	652122 - Computer Software/License	-	215	215	225	231	237
	652124 - Safety Equipment	2,664	3,695	3,695	2,715	4,833	4,954
	652199 - Other Operating Mat & Supplies	1,021	5,755	5,755	2,405	4,771	4,890
	653109 - Parks Maintenance & Repair	-	-	5,500	14,250	-	-
	654101 - Books Pubs Subscrpt & Membrshp	555	520	520	625	538	551
	655101 - Training & Seminars	-	4,000	4,000	3,000	3,000	3,000
	655102 - In-House Training	-	320	320	325	333	341
	659101 - Depreciation	42,730	-	-	-	-	-
	662301 - Building Improvement	-	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	1,660	-	-	-	-	-
	664101 - Equipment	9,812	-	-	-	-	-
	664102 - Vehicles	-	-	-	-	-	-
	664102 - Vehicles - Replacement	-	-	-	-	-	-
	665101 - Capital Outlay Contra Expense	(11,472)	-	-	-	-	-
	691201 - Xfer Out to Park & Rec Prog	115,000	115,000	115,000	115,000	115,000	115,000
	691301 - Xfer Out to Trans Cap Proj	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	786,965	800,730	672,702	649,132	592,861
Expense Total		421,111	1,262,113	1,332,970	1,209,830	1,346,167	1,303,983
Revenue	534101 - Gen Gov State Grants	-	-	(5,250)	-	-	-
	547509 - Boat Docking Service Charges	(402,498)	(335,000)	(335,000)	(419,919)	(420,917)	(431,440)
	547511 - Concession Rental Serv Charges	(266,845)	(204,127)	(204,127)	(251,318)	(251,318)	(222,181)
	559102 - Returned Check Fees	-	-	-	-	-	-
	561101 - Bank investment income	(2,460)	(800)	(800)	(800)	(820)	(820)
	561107 - Longterm Investment Earnings	(5,962)	-	-	-	-	-
	561301 - Change in Fair Value Invest	3,469	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	376	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(9,119)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	(400)	(400)	(400)	(410)	(410)
	569115 - Purchasing Card Rebate	(139)	-	-	-	-	-
	599960 - Operating Fund Balance	-	(721,786)	(787,393)	(537,393)	(672,702)	(649,132)
Revenue Total		(683,179)	(1,262,113)	(1,332,970)	(1,209,830)	(1,346,167)	(1,303,983)
Grand Total		(262,068)	-	-	-	-	-

INTERNAL SERVICE FUNDS

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Risk WC

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	131,992	133,611	133,611	137,800	141,934	146,191
	614101 - Overtime	74	-	-	-	-	-
	614101 - Overtime (BU Split JE)	(1)	-	-	-	-	-
	615101 - Special Pay/Add Pay	2,790	540	540	2,160	2,160	2,160
	615102 - Relocation Costs Spec Pay	2,500	-	-	-	-	-
	615103 - Tuition Reimbursement Spec Pay	1,750	-	-	-	-	-
	615104 - Standby Pay	3,308	2,707	2,707	3,012	3,102	3,195
	621101 - FICA Taxes	8,000	8,545	8,545	8,925	9,185	9,456
	621101 - FICA Taxes (BU Split JE)	(0)	-	-	-	-	-
	621102 - Medicare Taxes	1,871	1,999	1,999	2,087	2,148	2,211
	621102 - Medicare Taxes (BU Split JE)	(0)	-	-	-	-	-
	622101 - General Retirement	12,568	11,951	11,951	12,480	12,847	13,224
	622101 - General Retirement (BUSplitJE)	(0)	-	-	-	-	-
	622111 - UAAL General Retirement	35,169	40,933	40,933	50,135	51,640	53,190
	622114 - General Pension Exp - GASB 68	58,501	-	-	-	-	-
	623101 - Life,Health,Disability Insur	1,860	2,282	2,282	2,315	2,382	2,452
	623102 - Self-Insured Health Plan	15,198	14,825	14,825	16,823	18,042	18,944
	623105 - Othr Post Employ Benefit(OPEB)	71,501	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	1,920	960	960	960	960	960
	624101 - Workers Compensation	439	350	350	332	341	352
	624102 - Unemployment	1,292	-	-	-	-	-
	624103 - Leave Payout	10,065	-	-	-	-	-
	629998 - Contra Personnel	(1,947)	-	-	-	-	-
	631311 - Medical Professional Services	490	-	-	-	-	-
	631399 - Other Professional Services	5,076	51,450	51,450	50,000	30,000	30,000
	634107 - Physicals - General	1,465	-	-	-	-	-
	634110 - Firefighter Physicals	(35)	-	-	-	-	-
	634111 - Police Physicals	355	-	-	-	-	-
	634113 - Drug Screen	31,344	50,000	70,380	50,000	45,000	60,000
	634119 - Employee Health Clinic Charges	-	100	100	100	100	100
	634120 - Outside Services	79,602	98,000	98,000	80,000	98,000	104,000
	640101 - Food And Mileage (City)	694	500	500	500	500	500
	640104 - Recruitment Travel	-	-	-	-	-	-
	640105 - Travel Costs	1,102	2,500	2,500	2,500	5,269	5,401
	641101 - Communication Service	1,984	1,225	1,225	1,225	1,225	1,256
	641104 - Postage & Shipping	44	500	500	513	500	513
	643202 - Electric	1,545	2,257	2,257	1,967	2,085	2,211
	643203 - Water & Sewer	321	332	332	341	350	359
	645101 - Insurance	1,024,266	685,203	703,218	702,334	719,893	741,500
	646106 - Unleaded Fuel	543	3,700	3,700	3,793	3,700	3,793
	646109 - Facilities Charges	5,979	750	750	750	750	769

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Risk WC

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646109 - Facilities Charges Overhead	6,745	250	250	250	250	257
	646110 - Fleet Charges	1,192	1,500	1,500	1,500	1,500	1,538
	646110 - Fleet Charges Overhead	692	500	500	500	500	513
	647101 - Printing	1,213	-	-	-	-	-
	648101 - Advertising	-	-	-	-	-	-
	649103 - Various Fees	400	-	-	-	-	-
	649110 - Interfund Svc Pymt Prop/Liab	73	71	71	58	59	60
	649117 - Claims Workers Comp	2,015,333	2,205,000	2,205,000	2,205,000	2,205,000	2,225,000
	649120 - IBNR Claims	788,000	-	-	-	-	-
	652101 - Office Supplies	1,420	1,475	1,475	1,475	1,250	1,282
	652113 - Uniforms	586	400	400	400	400	410
	652116 - Small Equipment	369	613	613	613	613	629
	652121 - Computer Equip/Accessory	936	5,513	5,513	1,000	1,000	1,000
	652122 - Computer Software/License	-	613	613	613	613	613
	652124 - Safety Equipment	12,874	-	2,303	5,000	5,000	5,000
	652199 - Other Operating Mat & Supplies	2,159	-	-	4,513	4,513	4,513
	654101 - Books Pubs Subscript & Membrshp	623	2,500	2,500	2,500	2,500	2,563
	655101 - Training & Seminars	2,101	2,000	2,000	2,000	4,979	5,104
	655102 - In-House Training	4,954	-	-	-	-	-
	659101 - Depreciation	9,583	-	-	-	-	-
	664102 - Vehicles - Replacement	21,495	-	-	-	25,000	-
	665101 - Capital Outlay Contra Expense	(21,495)	-	-	-	-	-
	699401 - Assigned Fund Balance	-	9,220,715	8,666,206	9,540,977	10,600,394	11,737,802
Expense Total		4,362,876	12,556,370	12,042,559	12,897,451	14,005,684	15,189,021
Revenue	541201 - Alarm Fee Internal Serv Fee	(91)	(327)	(327)	(242)	(249)	(256)
	541201 - All Hazards Internal Serv Fee	(619)	(706)	(706)	(829)	(851)	(876)
	541201 - Building Internal Serv Fees	(17,510)	(21,206)	(21,206)	(23,027)	(23,769)	(24,123)
	541201 - CDBG Internal Serv Fee	(150)	(39)	(39)	-	-	-
	541201 - DOEBG Internal Serv Fee	(2)	-	-	-	-	-
	541201 - Facilities ISF Internl Svc Fee	(79,153)	(102,004)	(102,004)	(98,215)	(101,242)	(104,148)
	541201 - Fleet ISF Internal Service Fee	(29,635)	(45,326)	(45,326)	(40,299)	(41,487)	(42,661)
	541201 - General Fund Internal Serv Fee	(2,202,921)	(2,457,253)	(2,497,951)	(2,414,993)	(2,484,013)	(2,556,083)
	541201 - Golf Course Internal Serv Fees	(32,438)	(47,941)	(47,941)	(38,954)	(39,680)	(40,416)
	541201 - HUD Internal Serv Fee	(67)	-	-	-	-	-
	541201 - Lot Mowing Internal Serv Fee	(16,854)	(25,302)	(25,302)	(20,991)	(21,738)	(22,487)
	541201 - Parks & Rec Progs Internal Ser	(166,796)	(207,812)	(207,812)	(199,950)	(204,125)	(209,684)
	541201 - Prop/Liab Insur Inter Serv Fee	(180)	(431)	(431)	(453)	(466)	(472)
	541201 - RCMP Internal Serv Fee	(5)	-	-	-	-	-
	541201 - Self Insured Internl Svc Fee	(172)	(211)	(211)	(196)	(201)	(208)
	541201 - SHIP Internal Serv Fee	(31)	(39)	(39)	-	-	-
	541201 - Stormwater Internal Serv Fees	(364,928)	(421,133)	(421,133)	(488,040)	(502,692)	(517,275)

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Risk WC

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	541201 - Trans Cap Proj Internal Serv	(55,367)	(66,161)	(66,161)	(74,754)	(76,941)	(79,217)
	541201 - Water & Sewer Intern Serv Fees	(635,435)	(763,884)	(763,884)	(794,394)	(928,344)	(955,140)
	541201 - Waterpark Internal Serv Fees	(39,382)	(52,980)	(52,980)	(31,283)	(34,212)	(30,839)
	541201 - Work Comp Intern Serv Fee	(439)	(350)	(350)	(332)	(341)	(352)
	541201 - Yacht Basin Internal Serv Fees	(4,099)	(2,489)	(2,489)	(4,147)	(4,191)	(4,236)
	541203 - CRA Support Serv Intern Serv	-	-	-	(146)	(165)	(154)
	561101 - Bank investment income	(26,388)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(62,890)	-	-	-	-	-
	561301 - Change in Fair Value Invest	38,343	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	4,483	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	569107 - Recovery W/C Insurance	(706,814)	-	-	-	-	-
	569110 - Reimbursable Charges	(1,250)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(158)	-	-	-	-	-
	599960 - Operating Fund Balance	-	(8,340,776)	(7,786,267)	(8,666,206)	(9,540,977)	(10,600,394)
Revenue Total		(4,400,945)	(12,556,370)	(12,042,559)	(12,897,451)	(14,005,684)	(15,189,021)
Grand Total		(38,069)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Risk PL

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	101,432	119,204	119,204	106,156	109,341	111,624
	612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
	614101 - Overtime	2	-	-	-	-	-
	614101 - Overtime (BU Split JE)	1	-	-	-	-	-
	615101 - Special Pay/Add Pay	1,080	1,620	1,620	1,620	1,620	1,620
	615103 - Tuition Reimbursement Spec Pay	1,750	-	-	-	-	-
	615104 - Standby Pay	12,852	12,417	12,417	13,738	14,150	14,481
	621101 - FICA Taxes	6,913	8,507	8,507	7,947	8,180	8,342
	621101 - FICA Taxes (BU Split JE)	0	-	-	-	-	-
	621102 - Medicare Taxes	1,617	1,990	1,990	1,859	1,913	1,951
	621102 - Medicare Taxes (BU Split JE)	0	-	-	-	-	-
	622101 - General Retirement	10,261	11,858	11,858	11,039	11,364	11,590
	622101 - General Retirement (BU Split JE)	0	-	-	-	-	-
	622111 - UAAL General Retirement	37,788	44,246	44,246	49,745	51,238	52,776
	622114 - General Pension Exp - GASB 68	(42,867)	-	-	-	-	-
	623101 - Life, Health, Disability Insur	1,399	2,222	2,222	1,969	2,028	2,070
	623102 - Self-Insured Health Plan	9,666	13,478	13,478	10,292	11,038	11,590
	623105 - Othr Post Employ Benefit(OPEB)	688	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	-	960	960	960	960	960
	624101 - Workers Compensation	180	431	431	453	466	472
	624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
	624102 - Unemployment	1,292	-	-	-	-	-
	624103 - Leave Payout	16,883	3,002	3,002	5,694	5,865	5,865
	629998 - Contra Personnel	(1,510)	-	-	-	-	-
	631304 - Legal Services	-	-	-	-	-	-
	631311 - Medical Professional Services	-	-	-	-	-	-
	631399 - Other Professional Services	3,476	5,206	5,206	5,206	5,200	5,330
	634113 - Drug Screen	-	-	-	-	-	-
	634120 - Outside Services	-	83,375	83,375	83,375	75,000	78,000
	640101 - Food And Mileage (City)	526	-	-	-	-	-
	640105 - Travel Costs	13	-	-	200	5,269	5,400
	641101 - Communication Service	397	613	613	613	600	615
	641104 - Postage & Shipping	-	123	123	123	126	129
	644103 - Copy & Fax Machine Rent/Lease	1,464	-	-	1,500	1,500	1,500
	645101 - Insurance	1,762,526	2,350,000	2,357,545	2,408,750	2,468,969	2,530,700
	646106 - Unleaded Fuel	-	400	400	400	400	400
	646109 - Facilities Charges	-	1,000	1,000	1,000	1,000	1,025
	646109 - Facilities Charges Overhead	-	500	500	500	500	513
	646110 - Fleet Charges	96	1,000	1,000	1,000	1,000	1,025
	646110 - Fleet Charges Overhead	73	500	500	500	500	513
	647101 - Printing	1,213	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Risk PL

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	649103 - Various Fees	400	-	-	-	-	-
	649119 - 3rd Party Claims	756,442	1,102,500	1,102,500	1,102,500	1,102,500	1,135,600
	649120 - IBNR Claims	324,000	-	-	-	-	-
	652101 - Office Supplies	710	877	877	899	900	923
	652113 - Uniforms	50	-	-	-	-	-
	652116 - Small Equipment	99	-	-	-	-	-
	652121 - Computer Equip/Accessory	197	5,880	5,880	6,027	6,000	6,150
	652122 - Computer Software/License	-	613	613	629	645	662
	652199 - Other Operating Mat & Supplies	1,763	-	-	-	-	-
	654101 - Books Pubs Subscrpt & Membrshp	686	381	381	391	401	412
	655101 - Training & Seminars	2,327	1,500	1,500	1,500	4,978	5,103
	655102 - In-House Training	4,954	-	2,500	-	-	-
	659101 - Depreciation	206	-	-	-	-	-
	699401 - Assigned Fund Balance	-	789,092	2,410,695	2,176,698	1,958,014	1,720,720
Expense Total		3,021,043	4,563,495	6,195,143	6,003,283	5,851,665	5,718,061
Revenue	541201 - Facilities ISF Internl Svc Fee	(339)	(331)	(331)	(796)	(812)	(828)
	541201 - Fleet ISF Internal Service Fee	(1,933)	(1,882)	(1,882)	(1,414)	(1,442)	(1,471)
	541201 - General Fund Internal Serv Fee	(1,018,791)	(994,088)	(994,088)	(1,024,700)	(1,045,194)	(1,066,098)
	541201 - Golf Course Internal Serv Fees	(5,723)	(5,573)	(5,573)	(6,096)	(6,218)	(6,342)
	541201 - Stormwater Internal Serv Fees	(80,304)	(78,175)	(78,175)	(78,781)	(80,357)	(81,964)
	541201 - Water & Sewer Intern Serv Fees	(2,350,369)	(2,288,100)	(2,288,100)	(2,321,722)	(2,368,156)	(2,415,520)
	541201 - Work Comp Intern Serv Fee	(73)	(71)	(71)	(58)	(59)	(60)
	541201 - Yacht Basin Internal Serv Fees	(405)	(393)	(393)	(1,322)	(1,348)	(1,375)
	541202 - Charter Sch Intern Serv Fee	(104,695)	(372,115)	(372,115)	(131,604)	(144,764)	(159,240)
	541204 - Facility Use Fee	(24,521)	(25,583)	(25,583)	(26,095)	(26,617)	(27,149)
	561101 - Bank investment income	(9,890)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(25,228)	-	-	-	-	-
	561301 - Change in Fair Value Invest	17,827	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	1,566	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(1,600)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	569110 - Reimbursable Charges	(1,250)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(145)	-	-	-	-	-
	569117 - Recovery P/L Insurance	(81,582)	-	-	-	-	-
	599950 - Use of Fund Balance	-	-	-	-	-	-
	599960 - Operating Fund Balance	-	(797,184)	(2,428,832)	(2,410,695)	(2,176,698)	(1,958,014)
Revenue Total		(3,687,452)	(4,563,495)	(6,195,143)	(6,003,283)	(5,851,665)	(5,718,061)
Grand Total		(666,410)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Self Insured

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	72,570	76,383	76,383	77,341	79,661	82,051
	621101 - FICA Taxes	4,888	5,101	5,101	5,165	5,320	5,479
	621102 - Medicare Taxes	1,143	1,193	1,193	1,207	1,244	1,282
	622101 - General Retirement	5,329	7,135	7,135	519	534	550
	622111 - UAAL General Retirement	21,663	25,836	25,836	29,932	30,830	31,755
	622114 - General Pension Exp - GASB 68	(21,589)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	994	1,266	1,266	1,243	1,282	1,319
	623102 - Self-Insured Health Plan	8,112	8,985	8,985	10,292	11,038	11,590
	623105 - Othr Post Employ Benefit(OPEB)	140,398	-	-	-	-	-
	624101 - Workers Compensation	172	211	211	196	201	208
	624103 - Leave Payout	5,815	5,887	5,887	5,961	6,140	6,325
	629998 - Contra Personnel	(381)	-	-	-	-	-
	631399 - Other Professional Services	168,485	1,051,930	1,051,930	250,000	250,000	250,000
	645102 - Insurance Claims Payments	16,819,226	15,023,341	15,023,341	17,614,944	18,495,692	19,420,477
	649103 - Various Fees	76,305	79,860	79,860	-	-	-
	649120 - IBNR Claims	580,502	-	-	650,000	682,500	716,625
	649132 - TPA & Stop Loss Insurance	2,087,035	864,390	864,390	2,491,374	2,615,943	2,746,741
	652101 - Office Supplies	-	5,000	5,000	2,000	2,000	2,000
	652116 - Small Equipment	-	-	-	-	-	-
	652121 - Computer Equip/Accessory	-	-	-	-	-	-
	652199 - Other Operating Mat & Supplies	-	-	-	-	-	-
	654101 - Books Pubs Subscript & Membrshp	-	-	-	-	-	-
	699901 - Unassigned Fund Balance	-	7,251,004	7,830,478	7,828,530	11,478,511	15,329,519
Expense Total		19,970,664	24,407,522	24,986,996	28,968,704	33,660,896	38,605,921
Revenue	541206 - City ER Health All Hazard ISF	(25,186)	-	-	-	-	-
	541206 - City ER Health Building ISF	(313,618)	-	-	-	-	-
	541206 - City ER Health CDBG ISF	(5,881)	-	-	-	-	-
	541206 - City ER Health Facilities ISF	(306,894)	-	-	-	-	-
	541206 - City ER Health Fleet ISF	(120,599)	-	-	-	-	-
	541206 - City ER Health General ISF	(8,566,834)	-	-	-	-	-
	541206 - City ER Health Golf Course ISF	(116,238)	-	-	-	-	-
	541206 - City ER Health HUD ISF	(4,012)	-	-	-	-	-
	541206 - City ER Health Ins Alarm ISF	(9,472)	-	-	-	-	-
	541206 - City ER Health Ins IntServFee	-	(15,932,648)	(15,932,648)	(18,382,818)	(19,651,518)	(20,617,599)
	541206 - City ER Health Lot Mowing ISF	(32,212)	-	-	-	-	-
	541206 - City ER Health Parks &Rec ISF	(355,898)	-	-	-	-	-
	541206 - City ER Health Prop&Liab ISF	(9,666)	-	-	-	-	-
	541206 - City ER Health RCMitigat ISF	(550)	-	-	-	-	-
	541206 - City ER Health Self-Ins ISF	(8,112)	-	-	-	-	-
	541206 - City ER Health SHIP ISF	(2,673)	-	-	-	-	-
	541206 - City ER Health Stormwater	(719,496)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Self Insured

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	541206 - City ER Health Transp Cap ISF	(94,141)	-	-	-	-	-
	541206 - City ER Health W&S ISF	(2,014,953)	-	-	-	-	-
	541206 - City ER Health WaterPark ISF	(35,882)	-	-	-	-	-
	541206 - City ER Health WC ISF	(15,198)	-	-	-	-	-
	541206 - City ER Health Yacht Basin ISF	-	-	-	-	-	-
	541206 - Solid Waster Intern Serv Fees	(1,708)	-	-	-	-	-
	541207 - City Employee Health IntSvFe	(2,427,323)	(2,486,400)	(2,486,400)	(2,610,720)	(2,741,256)	(2,878,319)
	541208 - Charter ER Health IntSvcFee	(1,951,507)	(2,238,123)	(2,238,123)	(2,539,689)	(2,692,070)	(2,853,594)
	541209 - Charter Employee Health ISF	(486,322)	(551,040)	(551,040)	(578,592)	(607,522)	(637,898)
	543907 - Allow for Uncollectible RevAdj	4	-	-	-	-	-
	561101 - Bank investment income	(14,722)	-	-	-	-	-
	561107 - Longterm Investment Earnings	(38,176)	-	-	-	-	-
	561301 - Change in Fair Value Invest	17,256	-	-	-	-	-
	561401 - Gain (Loss) on Investment Sale	2,941	-	-	-	-	-
	569107 - Recovery W/C Insurance	-	-	-	-	-	-
	569109 - Medicare Part D Subsidy	-	-	-	-	-	-
	569115 - Purchasing Card Rebate	(13)	-	-	-	-	-
	569116 - Oth Misc Rev/Reimbursable Chrg	(473,245)	(140,000)	(140,000)	(400,000)	(140,000)	(140,000)
	569119 - HealthCare Ins Profit Sharing	(580)	-	-	-	-	-
	569127 - Recovery Health Insurance	(634,523)	-	-	-	-	-
	569206 - GL Recon Balance Adjustment	(1)	-	-	-	-	-
	581101 - Xfer in fr General Fund	(1,000,000)	-	(1,000,000)	-	-	-
	599960 - Operating Fund Balance	-	(3,059,311)	(2,638,785)	(4,456,885)	(7,828,530)	(11,478,511)
Revenue Total		(19,765,437)	(24,407,522)	(24,986,996)	(28,968,704)	(33,660,896)	(38,605,921)
Grand Total		205,228	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Facilities

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	1,824,124	2,156,794	2,156,794	2,344,109	2,413,832	2,485,647
	612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
	612002 - Longevity Salary	3,085	3,078	3,078	2,745	2,745	2,745
	614101 - Overtime	73,762	43,484	43,484	62,884	63,662	66,670
	614101 - Overtime (BU Split JE)	-	-	-	-	-	-
	615101 - Special Pay/Add Pay	8,283	9,191	9,191	9,191	9,191	9,311
	615104 - Standby Pay	26,074	23,968	23,968	27,551	28,376	31,448
	615106 - Shift Differential Pay	7,877	6,476	6,476	7,879	7,879	7,879
	621101 - FICA Taxes	124,458	143,667	143,667	157,957	162,713	167,417
	621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
	621102 - Medicare Taxes	29,107	33,602	33,602	36,943	38,051	39,156
	621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
	622101 - General Retirement	152,617	168,896	168,896	168,044	172,995	178,089
	622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
	622111 - UAAL General Retirement	547,581	642,991	642,991	708,520	729,776	751,670
	622114 - General Pension Exp - GASB 68	(115,940)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	24,892	36,496	36,496	38,589	39,723	40,893
	623102 - Self-Insured Health Plan	306,894	391,295	391,295	455,259	488,250	512,661
	623105 - Othr Post Employ Benefit(OPEB)	740,545	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	3,840	3,840	3,840	3,840	3,840	3,840
	624101 - Workers Compensation	79,153	102,004	102,004	102,661	105,792	108,806
	624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
	624103 - Leave Payout	181,376	70,419	70,419	85,176	90,363	90,363
	629998 - Contra Personnel	(36,863)	-	-	-	-	-
	631399 - Other Professional Services	600	13,791	12,291	14,067	14,349	14,780
	634101 - Construct/Debris Clean-Up	-	3,377	3,377	3,445	3,514	3,602
	634104 - Security Services	-	7,650	2,650	7,803	7,959	8,198
	634120 - Outside Services	93,344	98,894	98,894	100,872	102,890	107,005
	640101 - Food And Mileage (City)	48	1,300	1,300	2,406	2,424	2,447
	640105 - Travel Costs	2,190	7,831	7,831	7,573	9,690	10,109
	641101 - Communication Service	11,451	23,222	23,222	23,687	24,161	24,765
	641102 - Telephone Service	2,519	1,732	1,732	1,767	1,802	1,847
	641104 - Postage & Shipping	156	813	813	829	846	868
	643202 - Electric	5,620	16,845	16,845	14,605	15,481	16,410
	643203 - Water & Sewer	3,326	3,379	3,379	3,464	3,550	3,640
	644102 - Equipment Rental/Leases	1,410	-	5,000	-	-	4,203
	644103 - Copy & Fax Machine Rent/Lease	1,582	2,432	2,432	2,480	2,530	2,593
	644199 - Other Rentals/Leases	-	563	563	574	586	604
	646102 - Equip Repair/Maintenance	2,534	8,541	8,541	8,712	8,887	9,137
	646103 - Building Maintenance	757,660	836,320	836,320	853,046	945,297	1,023,459
	646104 - Diesel Fuel	1,387	2,489	2,489	2,539	2,589	2,744

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Facilities

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646106 - Unleaded Fuel	31,911	55,535	55,535	57,426	58,647	62,166
	646109 - Facilities Charges	95,591	40,800	40,800	41,616	42,448	43,509
	646109 - Facilities Charges Overhead	-	39,168	39,168	39,951	40,750	41,769
	646109 - Facilities Charges Projects	18,471	-	-	-	-	-
	646110 - Fleet Charges	41,277	43,034	43,034	43,894	44,772	45,891
	646110 - Fleet Charges Overhead	24,368	13,685	13,685	13,607	13,879	14,226
	646124 - Dyed Diesel Fuel	7,912	3,265	3,265	3,330	3,397	3,602
	646300 - Warranty/Maint/Service Plans	200	250	250	255	260	260
	647101 - Printing	47	1,126	1,126	1,148	1,172	1,202
	649103 - Various Fees	775	3,125	3,125	3,188	3,252	3,329
	649110 - Interfund Svc Pymt Prop/Liab	339	331	331	796	812	828
	652101 - Office Supplies	3,426	4,139	4,139	5,753	4,337	4,446
	652113 - Uniforms	6,288	8,143	8,143	8,306	8,471	8,683
	652115 - Tools	10,137	9,185	9,185	10,760	9,556	11,304
	652116 - Small Equipment	8,934	11,257	11,257	72,082	12,327	12,635
	652117 - Janitorial Supplies	38,759	45,033	45,033	45,934	46,852	48,023
	652121 - Computer Equip/Accessory	6,168	10,400	10,400	11,548	10,759	11,028
	652122 - Computer Software/License	398	19,942	19,942	21,810	20,717	21,235
	652124 - Safety Equipment	506	2,874	4,374	2,932	2,991	3,066
	652199 - Other Operating Mat & Supplies	3,093	8,245	8,245	8,711	9,187	9,416
	653105 - Parking Lot Maintenance	-	5,304	5,304	-	-	-
	654101 - Books Pubs Subscript & Membrshp	1,986	3,775	3,775	2,718	2,795	2,841
	655101 - Training & Seminars	1,149	5,455	5,455	7,378	6,031	8,831
	655102 - In-House Training	105	-	-	-	-	-
	656101 - Discounts Taken/Lost	-	-	-	-	-	-
	659101 - Depreciation	76,062	-	-	-	-	-
	662601 - Improvements Other Than Bldgs	-	-	-	-	-	26,000
	664101 - Equipment	-	-	-	-	8,400	-
	664101 - Equipment - Replacement	-	-	-	-	-	-
	664102 - Vehicles	-	-	-	-	-	-
	664102 - Vehicles - Additional	24,929	-	52,804	30,000	-	-
	664102 - Vehicles - Replacement	175,338	28,000	151,123	-	-	30,000
	665101 - Capital Outlay Contra Expense	(200,267)	-	-	-	-	-
Expense Total		5,242,592	5,227,451	5,403,378	5,692,360	5,855,555	6,147,296
Revenue	541201 - Internal Serv Fees/Charges	-	(4,574,202)	(4,750,129)	(5,001,170)	(5,140,216)	(5,407,578)
	541201 - All Hazards Internal Serv Fee	-	-	-	-	-	-
	541201 - Alley Resurface Internal Serv	(4,427)	-	-	-	-	-
	541201 - Building Internal Serv Fees	(4,053)	-	-	-	-	-
	541201 - CeitusBoatLock Intern Serv Fee	(20,439)	-	-	-	-	-
	541201 - City Centrum Internal Serv Fee	(52,137)	-	-	-	-	-
	541201 - Computer Sys. Intern Serv Fee	(1,862)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Facilities

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	541201 - CRA Internal Serv Fee	(88,119)	-	-	-	-	-
	541201 - CRA Streetscape Int Serv Fee	-	-	-	-	-	-
	541201 - DelPrado Mall Pkg Int Serv Fee	-	-	-	-	-	-
	541201 - Facilities ISF Internl Svc Fee	(114,062)	-	-	-	-	-
	541201 - Fire Station Construct IS Fee	(23,832)	-	-	-	-	-
	541201 - Fleet ISF Internal Service Fee	(159,035)	-	-	-	-	-
	541201 - General Fund Internal Serv Fee	(2,740,914)	(653,249)	(653,249)	(691,190)	(715,339)	(739,718)
	541201 - Golf Course Internal Serv Fees	(147,962)	-	-	-	-	-
	541201 - Lot Mowing Internal Serv Fee	(27,416)	-	-	-	-	-
	541201 - Parks & Rec Progs Internal Ser	(560,605)	-	-	-	-	-
	541201 - Prop/Liab Insur Inter Serv Fee	-	-	-	-	-	-
	541201 - PW Admin Cap Proj Intern Serv	(15,543)	-	-	-	-	-
	541201 - Road Resurface Internal Serv	(11,134)	-	-	-	-	-
	541201 - Sirenia Vista Internal Serv Fe	(8,239)	-	-	-	-	-
	541201 - Stormwater Internal Serv Fees	(46,101)	-	-	-	-	-
	541201 - Water & Sewer Intern Serv Fees	(252,989)	-	-	-	-	-
	541201 - Waterpark Internal Serv Fees	(79,684)	-	-	-	-	-
	541201 - Work Comp Intern Serv Fee	(12,724)	-	-	-	-	-
	541201 - Yacht Basin Internal Serv Fees	(94,108)	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(50)	-	-	-	-	-
	565101 - Surplus Materials/Scrap Sales	(270)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
	569115 - Purchasing Card Rebate	(7,965)	-	-	-	-	-
	569116 - Oth Misc Rev/Reimbursable Chrg	(565)	-	-	-	-	-
	581999 - Capital Asset Xfer (Sale)	-	-	-	-	-	-
Revenue Total		(4,474,236)	(5,227,451)	(5,403,378)	(5,692,360)	(5,855,555)	(6,147,296)
Grand Total		768,357	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Fleet

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
Expense	612001 - Regular Salary	813,905	1,197,867	1,197,867	1,183,676	1,219,189	1,255,761
	612001 - Regular Salary (BU Split JE)	(3,920)	-	-	-	-	-
	614101 - Overtime	11,596	6,200	6,200	7,200	7,200	7,200
	614101 - Overtime (BU Split JE)	-	-	-	-	-	-
	615101 - Special Pay/Add Pay	9,268	11,920	11,920	11,920	11,920	12,028
	615104 - Standby Pay	10,465	13,081	13,081	13,472	13,876	14,293
	615105 - Tool Allowance Spec Pay	7,050	7,200	7,200	7,200	7,200	7,416
	615105 - Tool Allowance Spec Pay (BU Sp	(50)	-	-	-	-	-
	621101 - FICA Taxes	52,481	77,438	77,438	76,994	79,260	81,551
	621101 - FICA Taxes (BU Split JE)	(250)	-	-	-	-	-
	621102 - Medicare Taxes	12,274	18,107	18,107	18,006	18,539	19,074
	621102 - Medicare Taxes (BU Split JE)	(58)	-	-	-	-	-
	622101 - General Retirement	68,346	97,476	97,476	96,291	99,115	102,023
	622101 - General Retirement (BUsplitJE)	(350)	-	-	-	-	-
	622104 - ICMA (401A)	12,080	13,104	13,104	13,524	13,919	14,325
	622111 - UAAL General Retirement	313,397	366,603	366,603	408,913	421,181	433,817
	622114 - General Pension Exp - GASB 68	(91,076)	-	-	-	-	-
	623101 - Life,Health,Disability Insur	10,991	20,426	20,426	19,670	20,249	20,843
	623102 - Self-Insured Health Plan	121,262	204,849	204,849	194,699	208,808	219,248
	623102 - Self-Insured Health Plan-Split	(663)	-	-	-	-	-
	623105 - Othr Post Employ Benefit(OPEB)	143,187	-	-	-	-	-
	623107 - Opt Out Health Ins Subsidy	6,610	5,760	5,760	11,520	11,520	11,520
	624101 - Workers Compensation	29,635	45,326	45,326	40,299	41,487	42,661
	624101 - Workers Compensation(BU Split)	(144)	-	-	-	-	-
	624103 - Leave Payout	67,090	9,363	9,363	11,411	12,106	12,106
	629997 - Contra-AR for Payroll Overpymt	(96)	-	-	-	-	-
	629998 - Contra Personnel	(17,819)	-	-	-	-	-
	631399 - Other Professional Services	-	10,000	10,000	20,000	10,000	10,300
	634120 - Outside Services	578,870	629,365	629,365	631,269	836,895	870,371
	640104 - Recruitment Travel	-	-	-	-	-	-
	640105 - Travel Costs	4,004	9,311	9,311	9,413	7,942	9,159
	641101 - Communication Service	1,577	2,938	2,938	4,958	5,057	5,183
	641102 - Telephone Service	1,080	2,250	2,250	2,295	2,341	2,340
	641104 - Postage & Shipping	1	300	300	300	300	300
	643202 - Electric	16,121	27,500	27,500	23,843	25,274	26,790
	643203 - Water & Sewer	5,517	6,825	6,825	6,962	7,101	7,101
	643205 - Propane Fuel	-	-	-	-	-	-
	644102 - Equipment Rental/Leases	-	-	1,250	-	-	-
	644103 - Copy & Fax Machine Rent/Lease	2,388	4,500	4,500	4,590	4,682	4,799
	644104 - Uniforms/Linen/Mats Rent/Lease	6,938	9,350	9,350	9,537	9,728	9,971
	646101 - Tires	244,568	440,000	440,000	448,800	357,776	366,720

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Fleet

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	646102 - Equip Repair/Maintenance	11,282	9,450	8,650	13,071	13,331	13,664
	646103 - Building Maintenance	-	6,050	6,050	156,171	120,400	6,451
	646104 - Diesel Fuel	2,049	109,700	109,700	2,065	4,388	4,651
	646105 - Parts Repair/Maintenance	727,188	951,181	951,181	920,210	889,614	911,854
	646106 - Unleaded Fuel	10,431	6,653	6,653	11,156	11,422	11,688
	646107 - Oil & Grease	19,107	31,000	31,000	31,620	32,252	34,187
	646108 - Other Repairs & Maint.	-	-	-	-	-	-
	646109 - Facilities Charges	81,059	10,500	10,500	10,500	17,884	18,331
	646109 - Facilities Charges Overhead	76,274	-	-	-	-	-
	646109 - Facilities Charges Projects	1,702	-	-	-	-	-
	646110 - Fleet Charges	248,233	129,894	129,894	132,760	135,415	138,800
	646300 - Warranty/Maint/Service Plans	200	-	-	-	-	-
	648101 - Advertising	-	-	-	-	-	-
	649103 - Various Fees	19,902	17,400	17,400	17,428	17,428	17,464
	649110 - Interfund Svc Pymt Prop/Liab	1,933	1,882	1,882	1,414	1,442	1,471
	652101 - Office Supplies	2,175	3,965	3,965	4,388	4,626	4,741
	652113 - Uniforms	1,078	1,800	1,800	1,810	1,820	1,830
	652115 - Tools	823	4,230	4,230	3,299	3,365	3,449
	652116 - Small Equipment	15,252	8,374	15,174	23,546	11,216	11,496
	652117 - Janitorial Supplies	67	2,300	2,300	2,348	1,555	1,594
	652121 - Computer Equip/Accessory	6,724	13,500	11,500	13,600	13,692	13,809
	652122 - Computer Software/License	30,966	34,500	34,500	40,190	35,894	36,791
	652124 - Safety Equipment	605	2,350	2,350	2,396	2,444	2,478
	652141 - Trophies/Awards	-	-	-	-	-	-
	652199 - Other Operating Mat & Supplies	6,007	25,400	20,150	23,902	24,414	25,024
	654101 - Books Pubs Subscrpt & Membrshp	1,848	1,721	1,721	1,744	1,767	1,811
	655101 - Training & Seminars	3,481	10,299	10,299	10,396	10,968	11,213
	655102 - In-House Training	275	6,426	6,426	6,567	6,500	6,663
	656101 - Discounts Taken/Lost	(232)	-	-	-	-	-
	659101 - Depreciation	244,878	-	-	-	-	-
	664101 - Equipment	105,956	16,000	16,000	126,000	30,000	52,000
	664101 - Equipment - Replacement	29,400	-	11,278	-	-	-
	664102 - Vehicles - Additional	40,864	-	-	-	-	-
	664102 - Vehicles - Replacement	-	90,000	193,008	-	30,000	30,000
	665101 - Capital Outlay Contra Expense	(176,220)	-	-	-	-	-
Expense Total		3,949,585	4,731,634	4,845,920	4,833,343	4,874,502	4,928,360
Revenue	541201 - Internal Serv Fees/Charges	-	(4,731,634)	(4,845,920)	(4,833,343)	(4,874,502)	(4,928,360)
	541201 - All Hazards Internal Serv Fee	(1,820)	-	-	-	-	-
	541201 - Building Internal Serv Fees	(36,820)	-	-	-	-	-
	541201 - Facilities ISF Internl Svc Fee	(60,603)	-	-	-	-	-
	541201 - Fleet ISF Internal Service Fee	(83,031)	-	-	-	-	-

City of Cape Coral, Florida
FY 2019 - 2021 Proposed Budget

Fund Group	Internal Service
Fund	IS Fleet

Type	OBJ # - Description	Data					
		Sum of FY 2017 Actual	Sum of FY 2018 Adopted Budget	Sum of FY 2018 Amended Budget	Sum of FY 2019 Proposed Budget	Sum of FY 2020 Proposed Budget	Sum of FY 2021 Proposed Budget
	541201 - General Fund Internal Serv Fee	(2,201,810)	-	-	-	-	-
	541201 - Golf Course Internal Serv Fees	(1,437)	-	-	-	-	-
	541201 - Lot Mowing Internal Serv Fee	(11,668)	-	-	-	-	-
	541201 - Orange Wstwr Intern Serv Fee	-	-	-	-	-	-
	541201 - Parks & Rec Progs Internal Ser	(72,914)	-	-	-	-	-
	541201 - Prop/Liab Insur Inter Serv Fee	(218)	-	-	-	-	-
	541201 - Sidewalks Proj Internal Serv	(36,270)	-	-	-	-	-
	541201 - Stormwater Internal Serv Fees	(583,549)	-	-	-	-	-
	541201 - Water & Sewer Intern Serv Fees	(722,344)	-	-	-	-	-
	541201 - Waterpark Internal Serv Fees	(712)	-	-	-	-	-
	541201 - Work Comp Intern Serv Fee	(1,884)	-	-	-	-	-
	541201 - Yacht Basin Internal Serv Fees	(324)	-	-	-	-	-
	564101 - Disposition of Fixed Assets	-	-	-	-	-	-
	564102 - FA Auction/Salvage Proceeds	(27,350)	-	-	-	-	-
	565101 - Surplus Materials/Scrap Sales	(4,988)	-	-	-	-	-
	569101 - Other Miscellaneous Revenue	(5,507)	-	-	-	-	-
	569115 - Purchasing Card Rebate	(650)	-	-	-	-	-
	569206 - GL Recon Balance Adjustment	(6,897)	-	-	-	-	-
	569901 - Other Miscellaneous Revenues	-	-	-	-	-	-
	581199 - Xfer in of Capital Asset	-	-	-	-	-	-
	581999 - Capital Asset Xfer (Sale)	-	-	-	-	-	-
Revenue Total		(3,860,794)	(4,731,634)	(4,845,920)	(4,833,343)	(4,874,502)	(4,928,360)
Grand Total		88,791	-	-	-	-	-

City of Cape Coral, Florida
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